

Q2 2024Earnings
Presentation



Disclaimer

This presentation speaks at the date hereof and the Company is under no obligation to update or keep current the information contained in this presentation. Any information expressed herein is subject to change without notice. Any market or other third-party data included in this presentation has been obtained by the Company from third-party sources. While the Company has compiled and extracted the market data, it can provide no assurances of the accuracy and completeness of such information and takes no responsibility for such data.

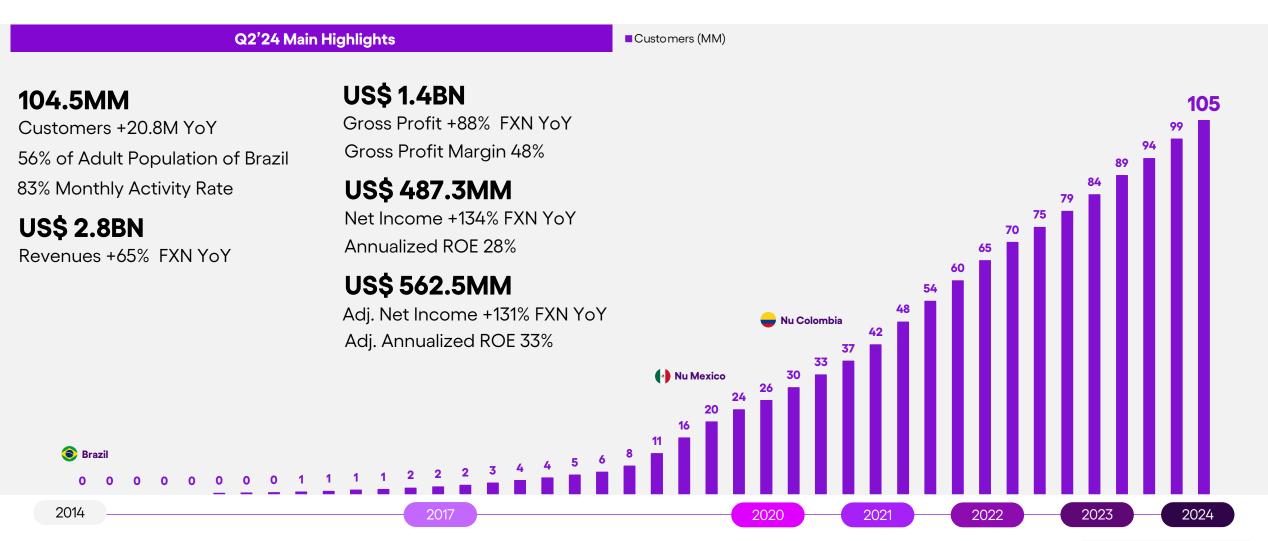
This presentation contains forward-looking statements. All statements other than statements of historical fact contained in this presentation may be forward-looking statements and include, but are not limited to, statements regarding the Company's intent. belief or current expectations. These forward-looking statements are subject to risks and uncertainties, and may include, among others, financial forecasts and estimates based on assumptions or statements regarding plans, objectives and expectations. Although the Company believes that these estimates and forward-looking statements are based upon reasonable assumptions, they are subject to several risks and uncertainties and are made in light of information currently available, and actual results may differ materially from those expressed or implied in the forward-looking statements due to various factors, including those risks and uncertainties included under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the prospectus dated December 8, 2021 filed with the Securities and Exchange Commission pursuant to Rule 424(b) under the Securities Act of 1933, as amended, and in our Annual Report on Form 20-F for the year ended December 31, 2023, which was filed with the Securities and Exchange Commission on April 19, 2024. The Company, its advisers and each of their respective directors, officers and employees disclaim any obligation to update the Company's view of such risks and uncertainties or to publicly announce the result of any revision to the forward-looking statements made herein, except where it would be required to do so under applicable law. The forward-looking statements can be identified, in certain cases, through the use of words such as "believe," "may," "might," "can," "could," "is designed to," "will," "aim," "estimate," "continue," "anticipate," "intend," "expect," "forecast", "plan", "predict", "potential", "aspiration," "should," "purpose," "belief," and similar, or variations of, or the negative of such words and expressions.

The financial information in this document includes forecasts, projections and other predictive statements that represent the Company's assumptions and expectations in light of currently available information. These forecasts, projections and other predictive statements are based on the Company's expectations and are subject to variables and uncertainties. The Company's actual performance results may differ. Consequently, no guarantee is presented or implied as to the accuracy of specific forecasts, projections or predictive statements contained herein, and undue reliance should not be placed on the forward-looking statements in this presentation, which are inherently uncertain.

In addition to IFRS financials, this presentation includes certain summarized, non-audited or non-IFRS financial information. These summarized, non-audited or non-IFRS financial measures are in addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with IFRS. References in this presentation to "R\$" refer to the Brazilian Real, the official currency of Brazil.



Continued Growth of One of the World's Largest Digital Banking Platforms



Nu Holdings' Profitability Momentum Continues Despite its Significant Excess Capital, Nu Holdings reaches an ROE of 28%

Financial Performance (US\$MM)

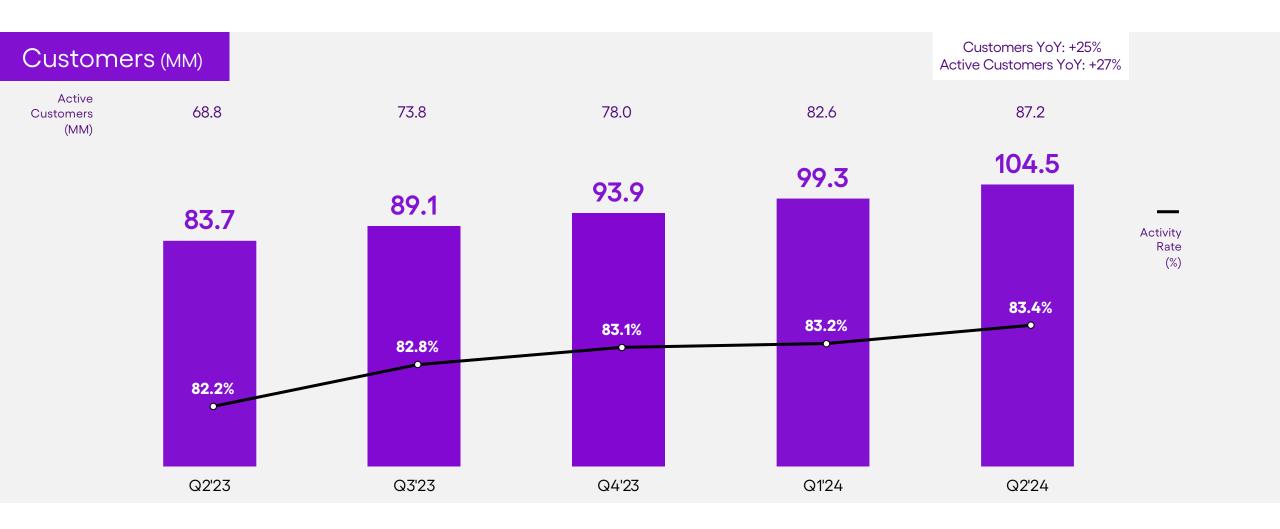
Metrics	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	
Revenues YoY FXN	1,869 60%	2,137 53%	2,405 57%	2,736 64%	2,849 65%	
Gross Profit Margin	782 42%	915 43%	1,143 48%	1,182 43%	1,359 48%	
Net Income (Loss) Annualized ROE	225 17%	303 21%	361 23%	379 23%	487 28%	
Adjusted Net Income (Loss) Annualized ROE	263 19%	356 25%	396 26%	443 27%	563 33%	

Q2'24 Results

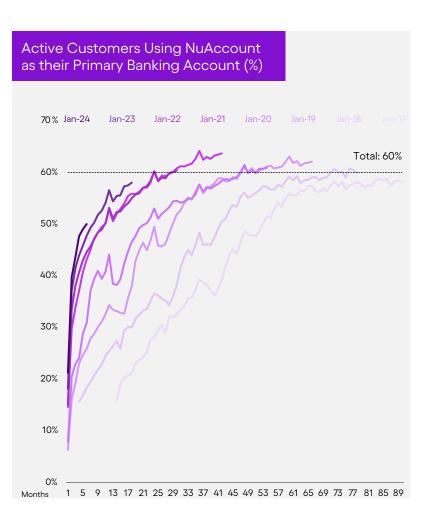


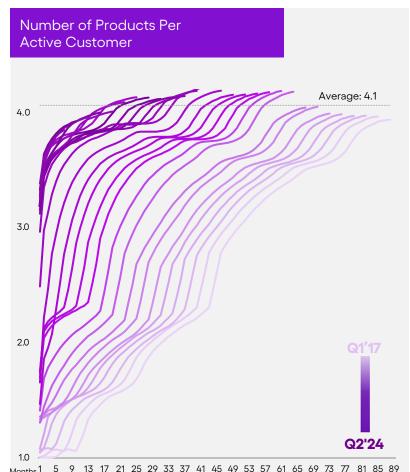


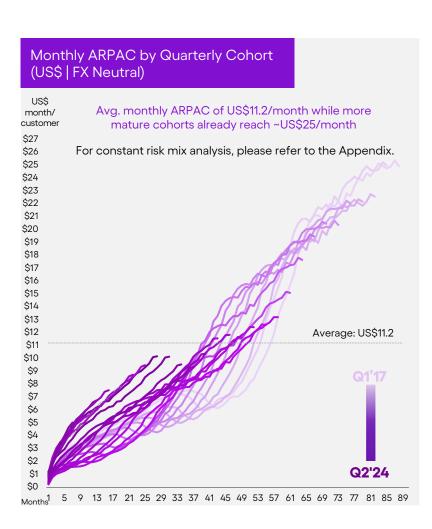
Strong Customer Acquisition and Sustained Growth in Activity Rate



Compounding Effect of More Engagement and More Cross-sell **Driving ARPAC Expansion**

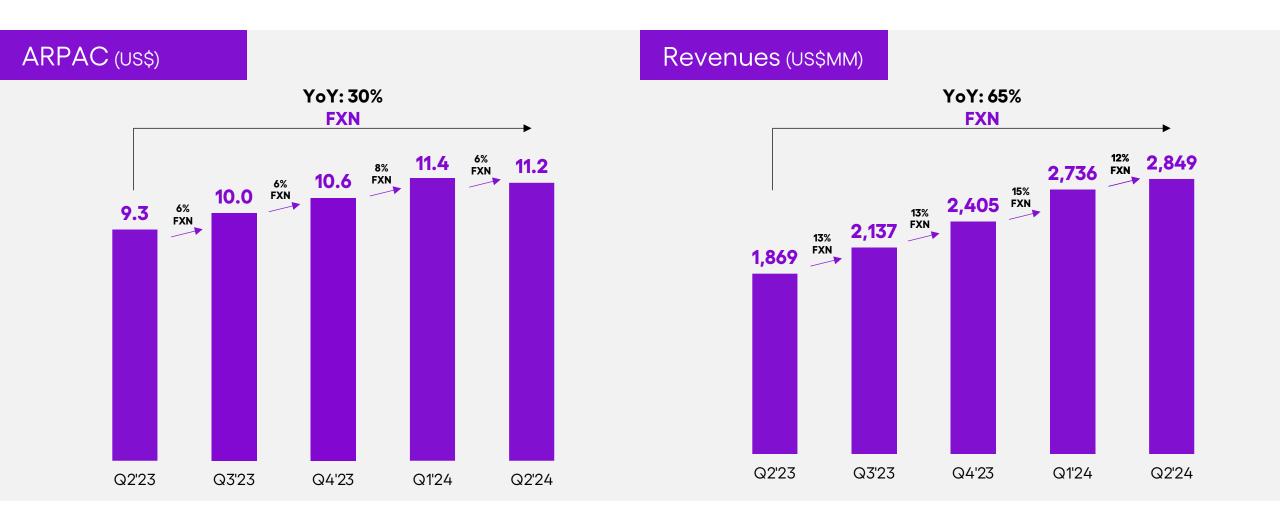




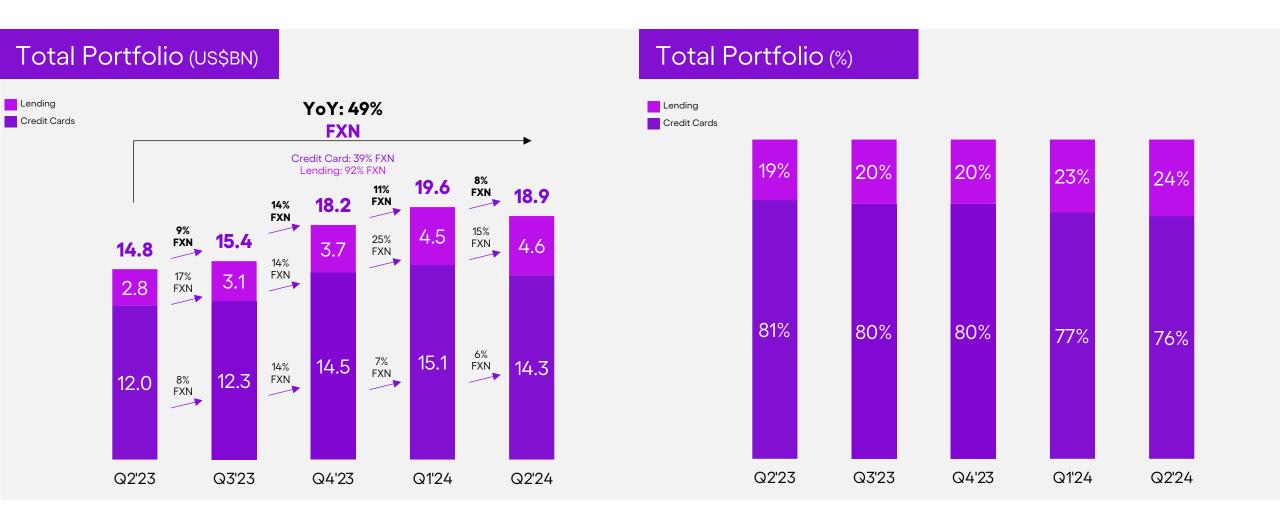


Note 1: 'Primary banking account' refers to our relationship with those of our customers who had at least 50% of their post-tax monthly income transferred out of their NuAccount in any given month, excluding self-transfers. Percentage of customers with a primary banking relationship is calculated as active customers with a primary banking relationship as a percentage of total active customers that have been with Nu for more than 12 months. Note 2: 'Number of products per active customer' refers to the number of products used by an active customer. Note 3: 'ARPAC' stands for average revenue per active customer. 'Monthly ARPAC' is calculated as the average monthly revenue (total revenue divided by the number of months in the period) divided by the average number of individual active customers during the period (average number of individual active customers is defined as the average of the number of monthly active customers at the beginning of the period measured, and the number of monthly active customers at the end of the period). Note 4: The averages are calculated for the entire user base for each metric, respectively. Note 5: 'Active Customers Using NuAccount as their Primary Banking Account' and 'Number of Products Per Active Customer' are for Brazil only, Source: Nu.

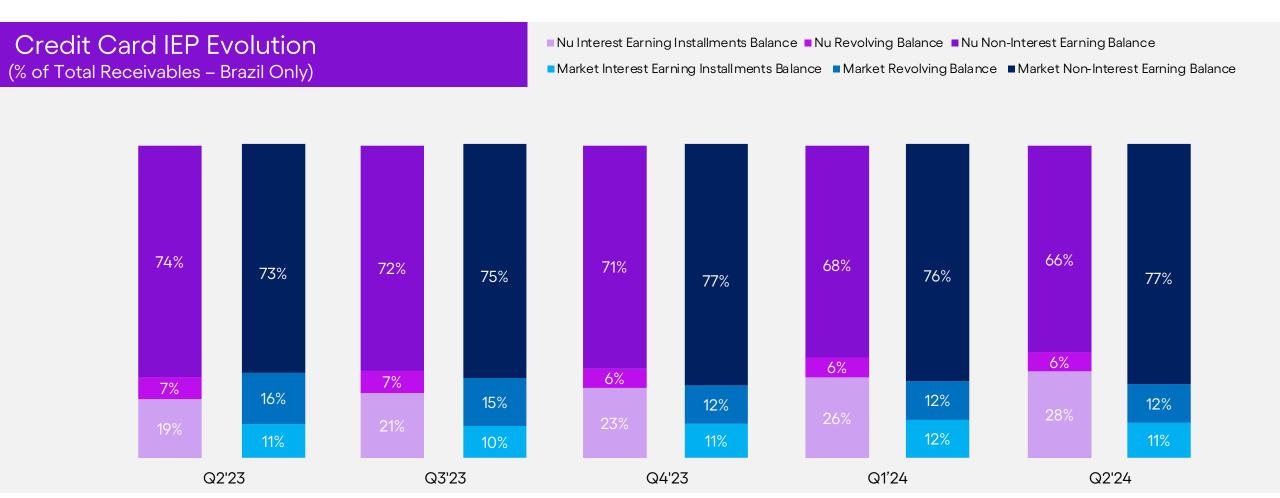
Sustained Revenue Growth Fueled by Customer Acquisition and ARPAC Expansion



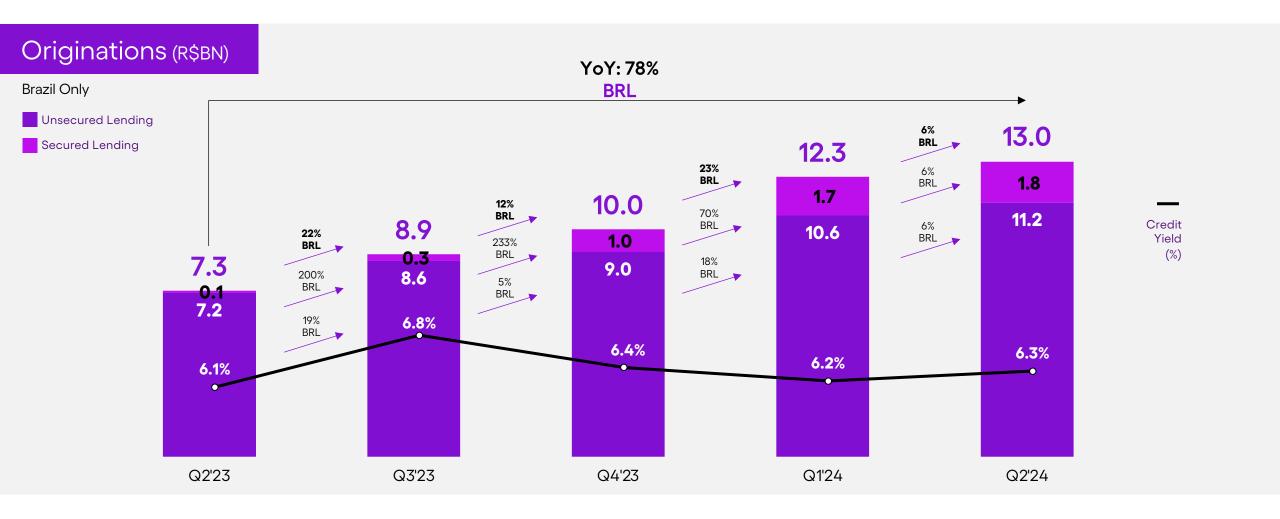
Strong Performance for Both Credit Card and Lending Portfolios, with Lending Gaining More Relevance Over Time



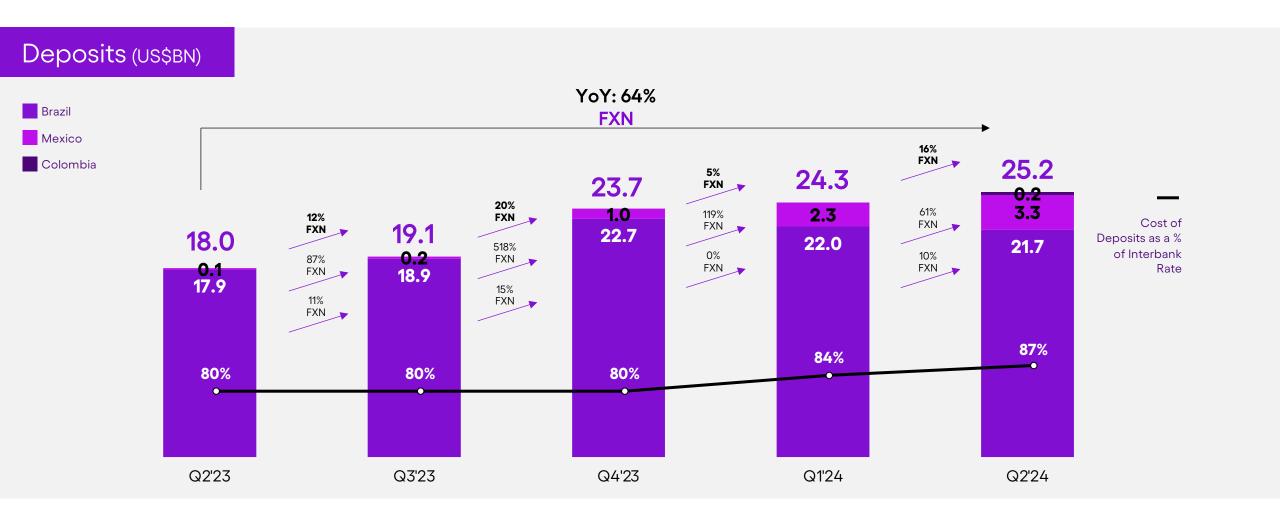
Interest Earning Portfolio over Total Portfolio Continues to Surpass the Market as Nu Expands Financial Products and Features



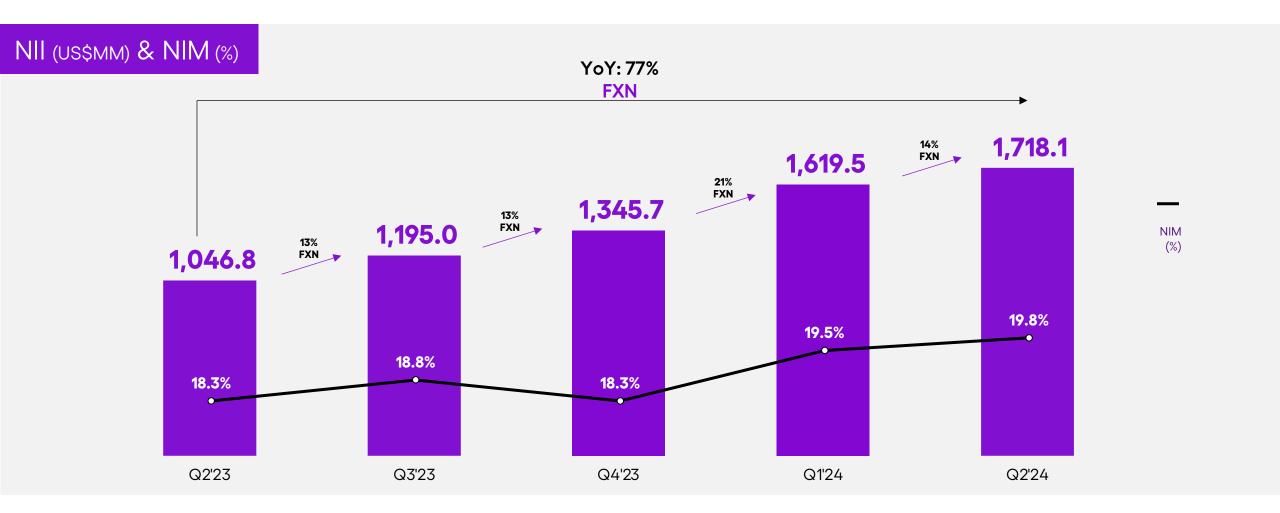
Sequential Increase of Secured and Unsecured Loan Origination



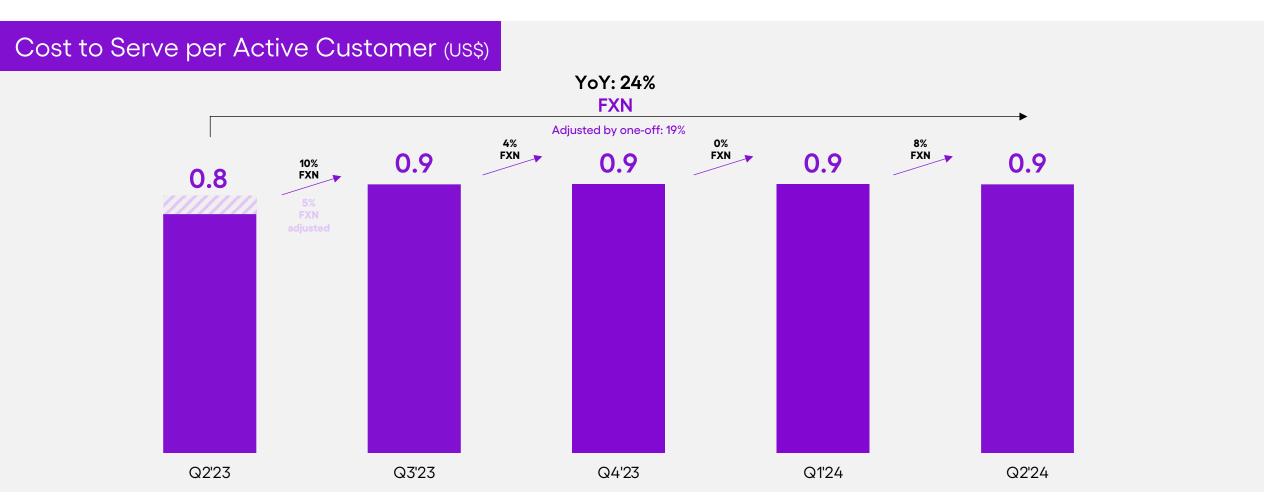
Robust Deposit Franchise Driven By Sustainable Volume Growth and Cost of Deposits Evolution Linked to Nu's Strategy in Mexico



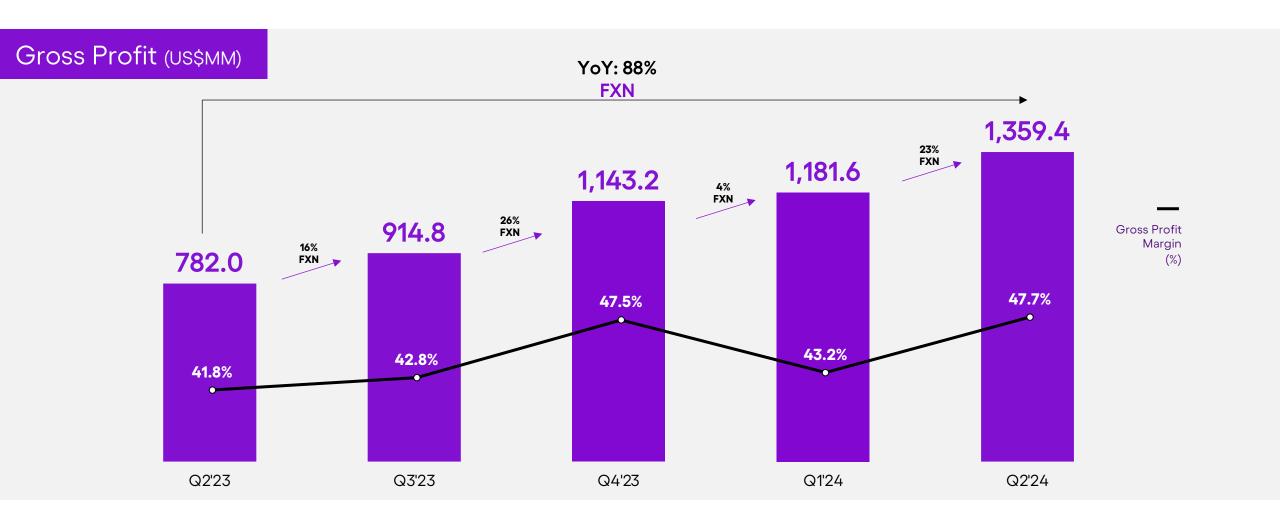
Net Interest Income Expansion Driven by Growth of Interest Earning Portfolio



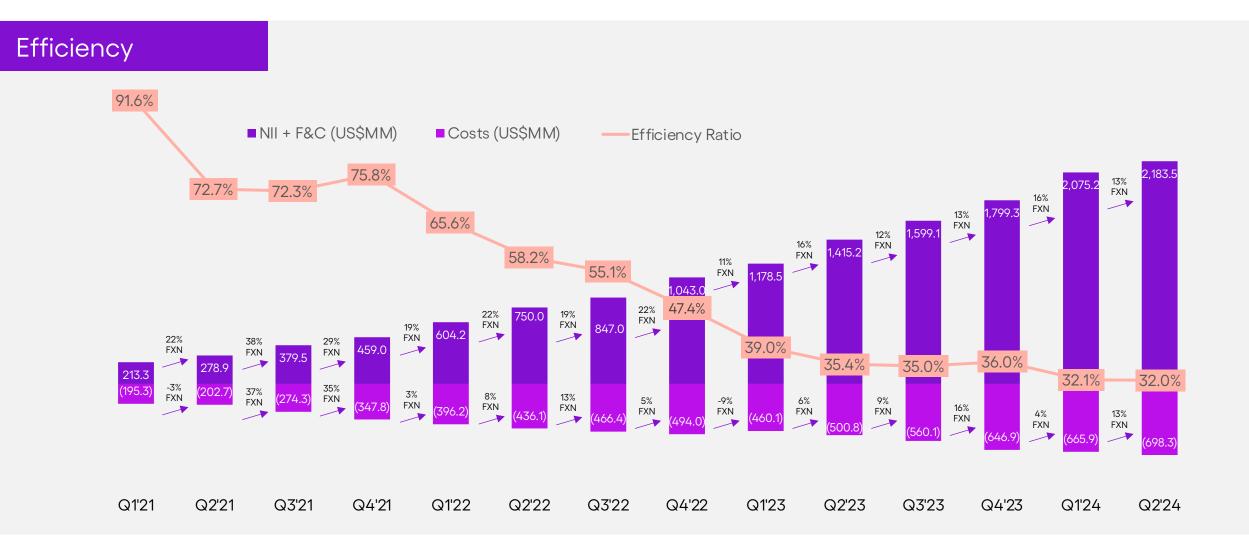
Stable Cost to Serve Underscores Operating Leverage Potential



Sustained Gross Profit Growth and Margin Expansion



Strong Track Record of Driving Operating Leverage as Business Scales



Best-In-Class Cost Structure Lays Foundation for Sustainable Long-Term Differentiation

The Four Cost Pillars of Retail Financial Services

COST TO ACQUIRE Per Customer is paid marketing

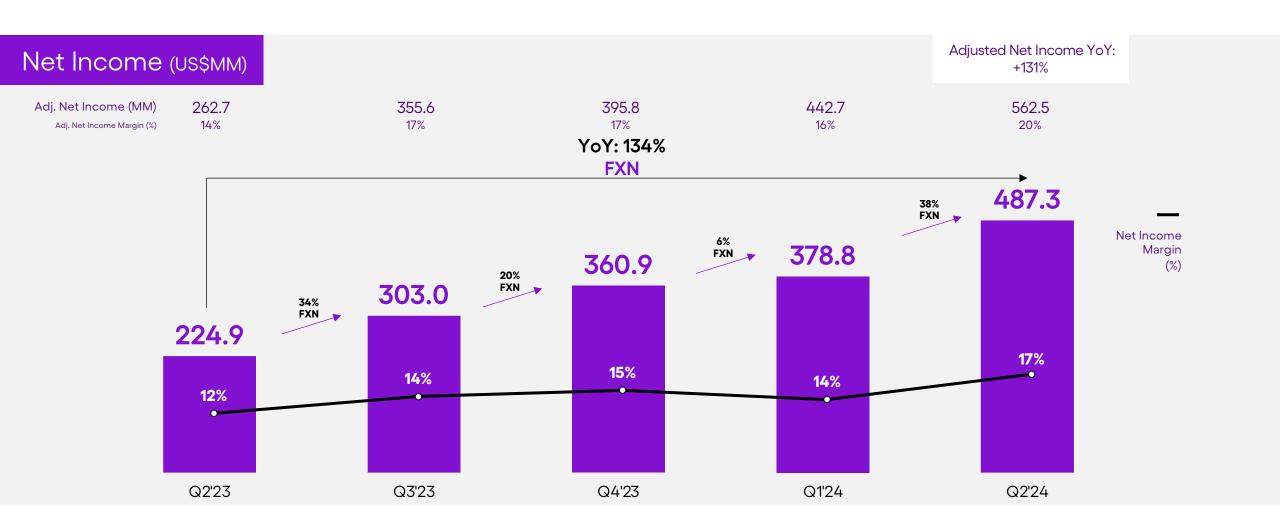
COST TO SERVE Monthly Avg. per Active Customer ~85% lower than incumbents

7.0%
Consumer Finance
Delinquency Rate
~10%
lower than Brazilian industry

COST OF FUNDING \$25.2Bn **Deposits** ~87% of Interbank Rate

Driving sustainable competitive advantages against both incumbents and fintechs

Driving Sustained Growth in Both Net Income and Adjusted Net Income



Q2'24 Credit Underwriting





Delinquency Ratios Tracking Expectations

15-90 NPLs

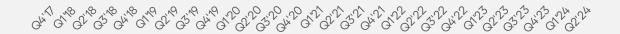
Brazil Consumer Credit Portfolio



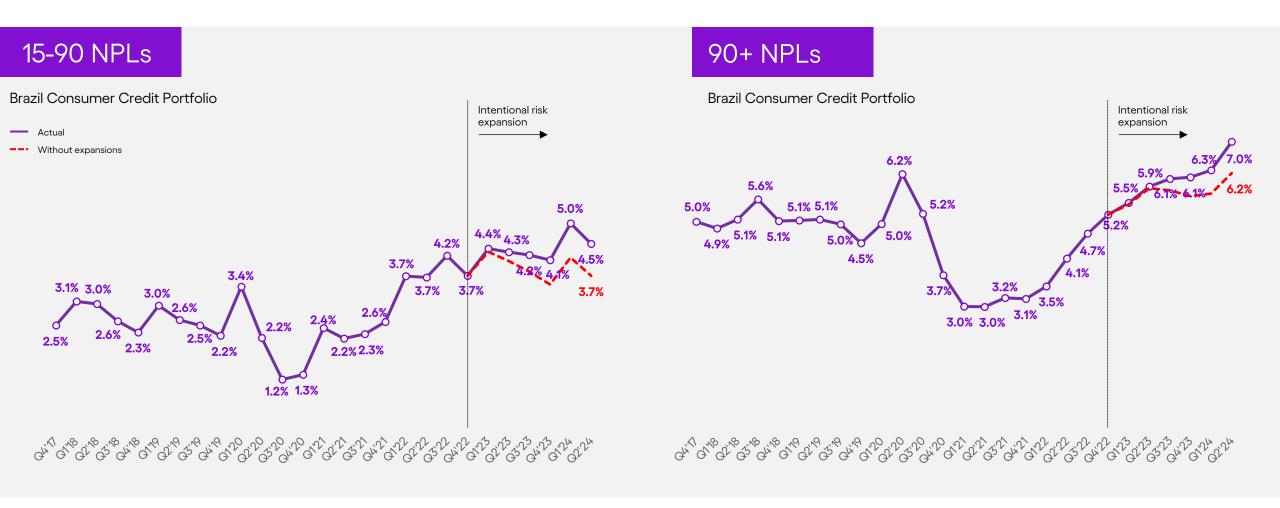
90+ NPLs

Brazil Consumer Credit Portfolio



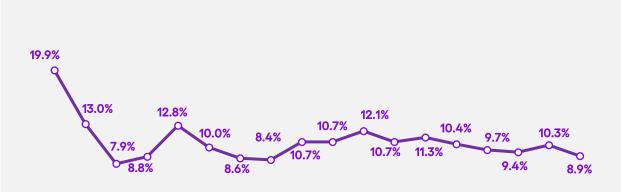


Normalized Delinquency Ratios Illustrate the Impacts of Risk Expansions

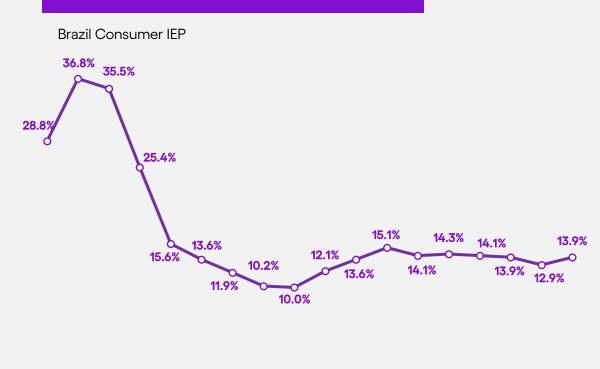


NPL Ratios Over IEP Balance Imply Stable Credit Risk Through the Product Cycle

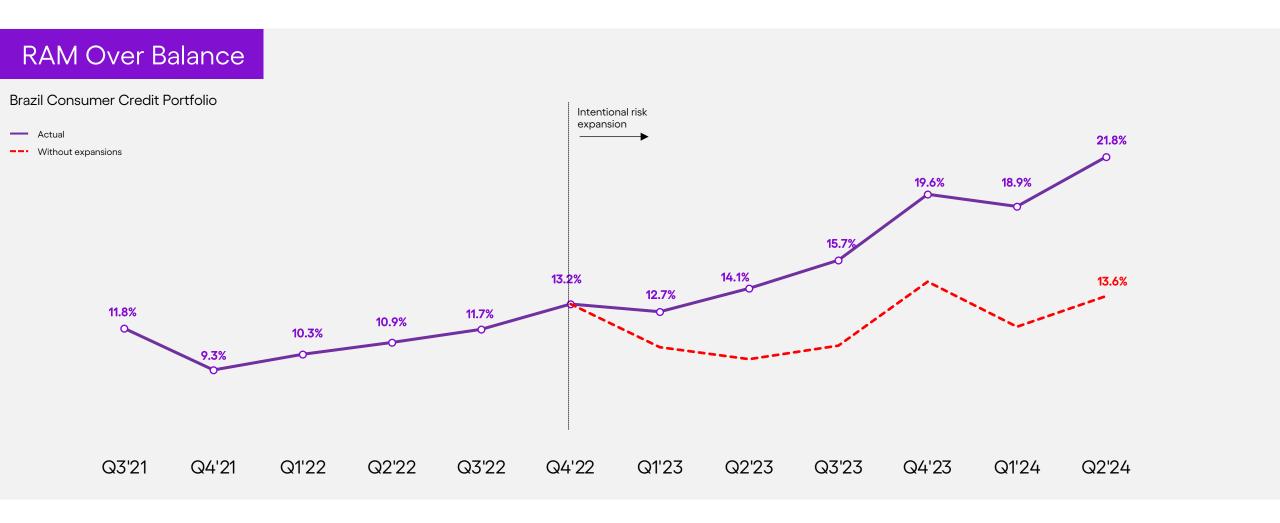
15-90 NPLs Over IEP Balance Brazil Consumer IEP



90+ NPLs Over IEP Balance

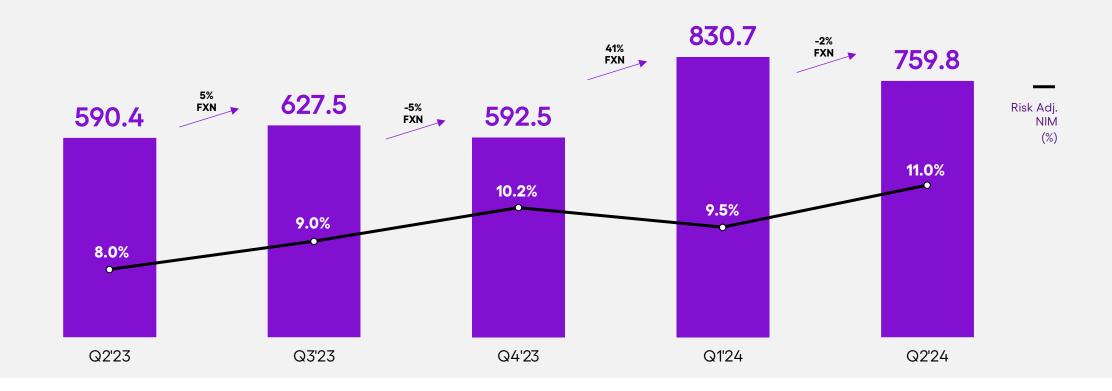


RAM Demonstrates Increasing Economics Per Unit of Credit Risk



Risk-Adjusted NIM Expansion Demonstrates Effective Pricing for Marginal Risk

Credit Loss Allowance & Risk Adj. NIM



Wrapping up





Unique Set of Attributes Capable of Transforming Nu into the Largest Consumer Technology Platform in Latin America

NU	Brand	One of the most valuable and loved brands in Latin America, strengthened by one of the largest NPS of any company in the region
	Scale	One of the largest consumer bases of Latin America, which enables us to have one of the lowest cost structures in the industry
	Data	Large scale, coupled with sophisticated data analysis infrastructure, which could provide competitive advantages in ML and AI applications
999 8000 8000	Talent	The strongest technology and product team in Latin America
	Culture	Strong values that drive long-term strategy and decision-making process

and Scale Data Talent Culture

The Strongest Technology and Product Teams in Latin America Paving the Way for Platform Shift

Our talent competitive advantage will be critical to seize the Al opportunity

First decade

Best App and Digital Product

Al as the New Platform Unique in Latam global footprint in tech talent (59 nationalities) Talent dedicated to tech and analytics (> 50% of the company) Proprietary and scalable platforms on core banking, card processing and databases (1.4BN Pix transactions per month)

Predictive
analytics
to offer personalized
user experiences
(+30K data points on each
active customer)

Automation
to better allocate our
people and to provide
faster and more
accurate services
(8 terabytes of new data

analysis per day)

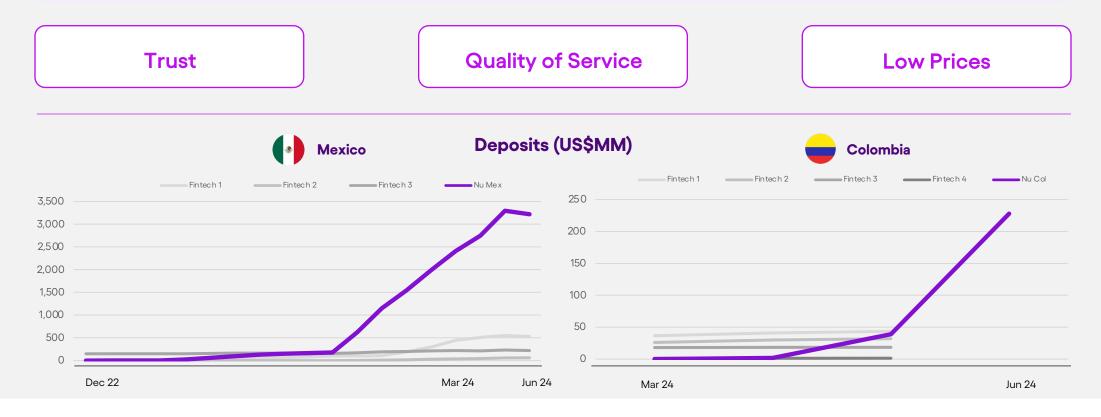
hyperplane
acquisition
high caliber Al
professionals to fasttrack developments



Brand Equity Across Borders



One of the most valuable and loved brands in Latin America, strengthened by:



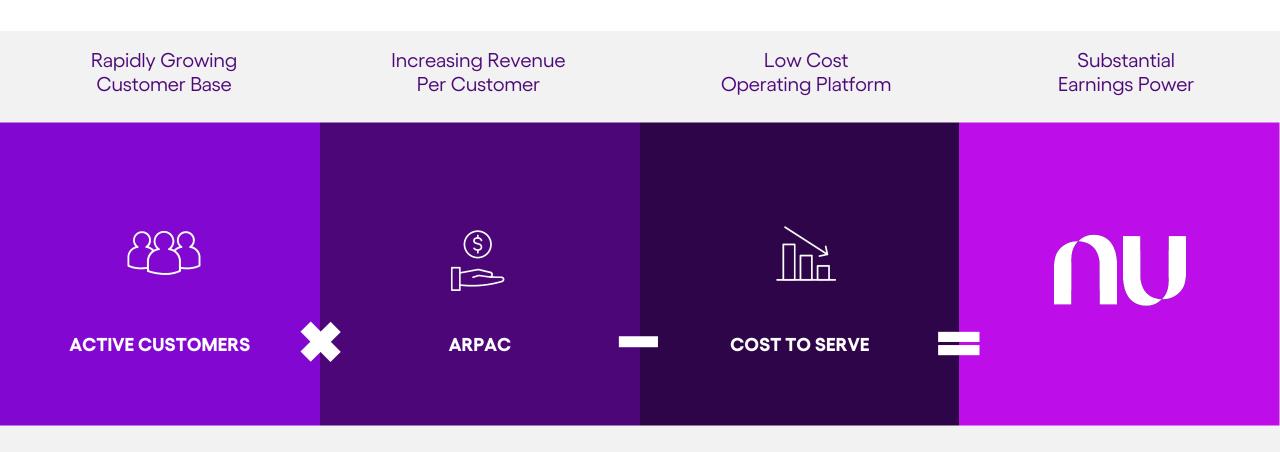
Q&A



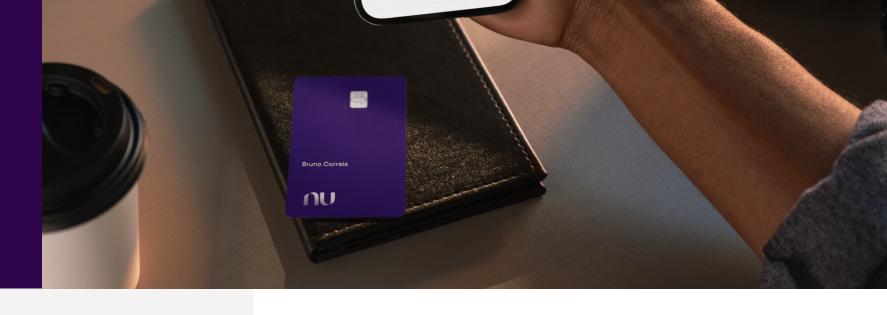




Our Model Powers Our Earnings Generating Formula



A Business Model That Drives MultiProduct Growth



Active Customers

87.2MM

+ 27% YoY

Active Consumer Credit
Card Customers

41.8MM

+ 13% YoY

al

Active Investments
Customers

18.5MM

+78% YoY

 \Diamond

Pix and Boleto Financing Active Customers

15.5MM

+ 61% YoY

Active
NuAccounts

77.5MM

+30% YoY

\$

Active Unsecured Lending Customers

8.7MM

+30% YoY

Æ

Active SME Accounts

2.6MM

+ 44% YoY

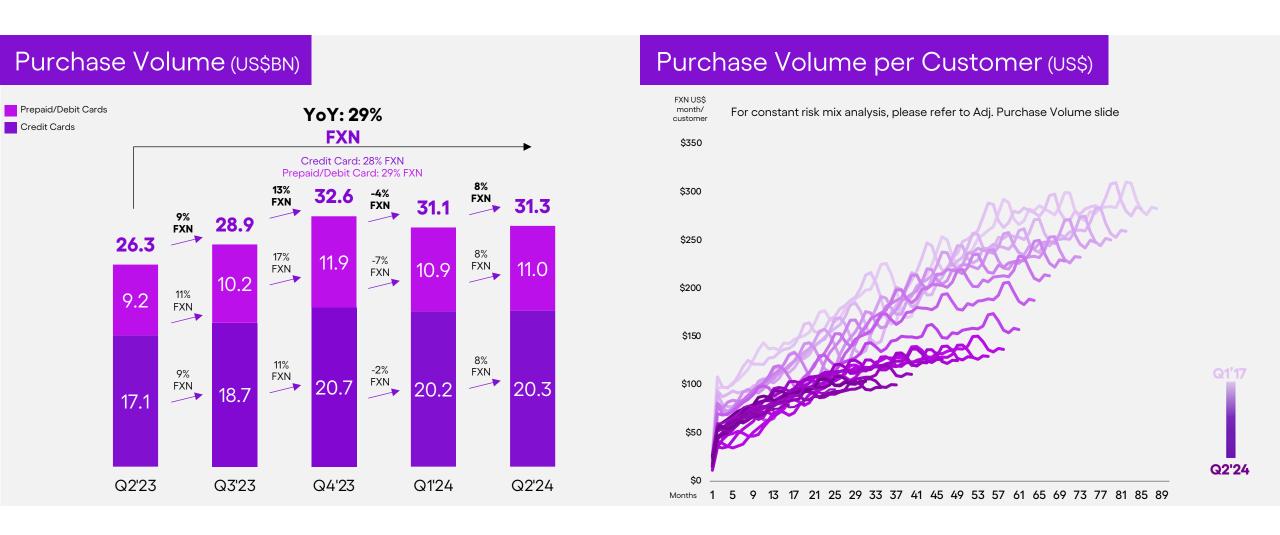
Ε

Active Insurance Policies

1.9MM

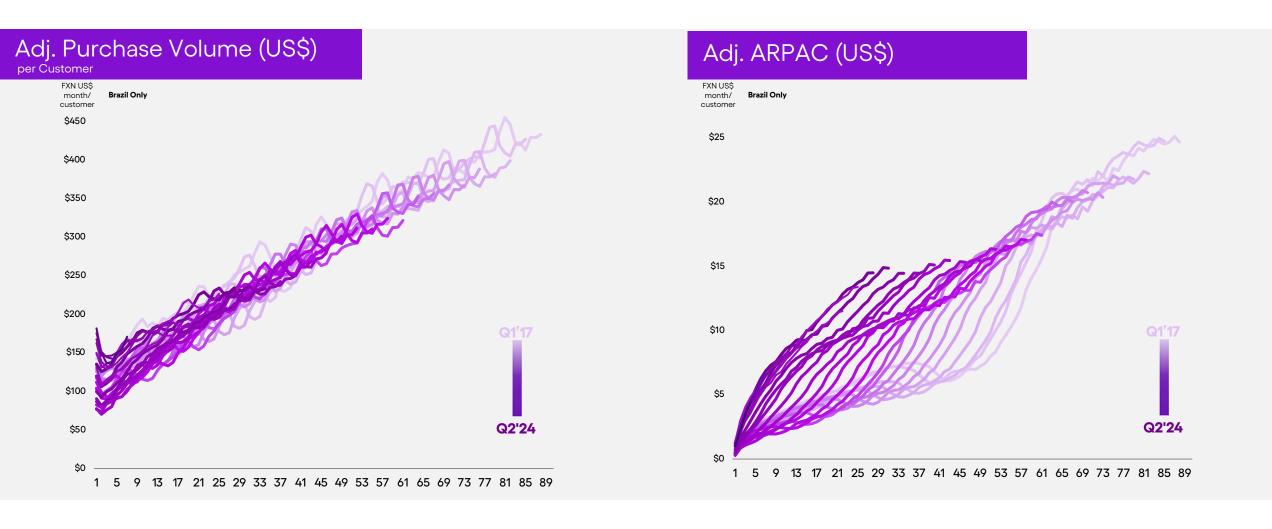
+73% YoY

Purchase Volume Growth Remains Strong YoY

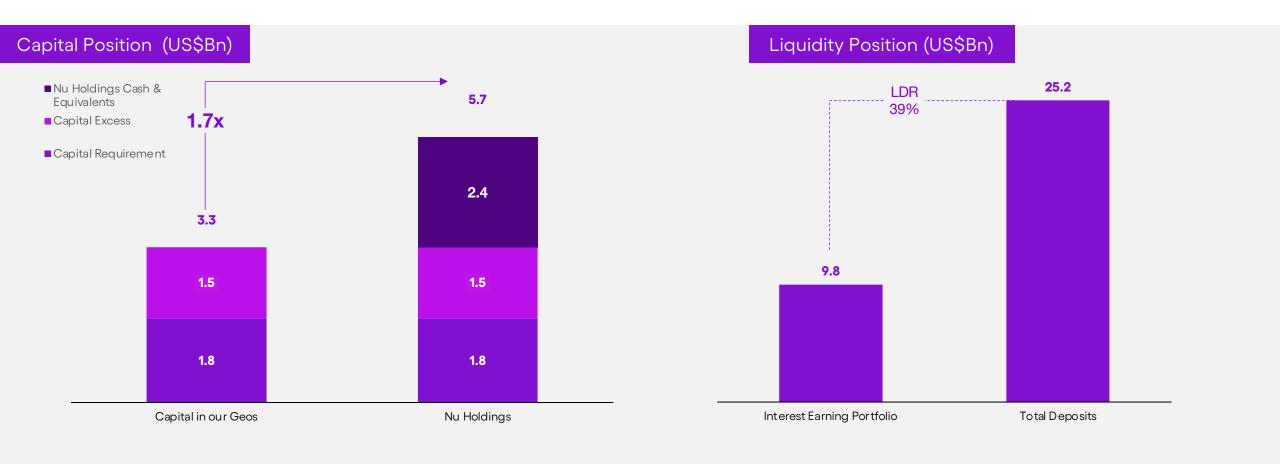


Note 1: Amounts are presented in US dollars and growth rates and Purchase Volume per Customer on an FX Neutral basis. For additional detail on calculations please refer to the appendix Non-IFRS Financial measures and reconciliations. Note 2: The average represents the average monthly purchase volume per customer defined as the total purchase volume of the period divided by the number of individual customers during the period (average number of individual customers is defined as the average of the number of monthly customers at the beginning of the period measured, and the number of monthly customers at the end of the period defined as the total value of transactions that are authorized through our credit, debit and pre-paid cards; it does not include other payment methods that we offer such as PIX, a payment system that allows real-time payments and transfers launched by the Central Bank of Brazil, or WhatsApp payments. Source: Nu.

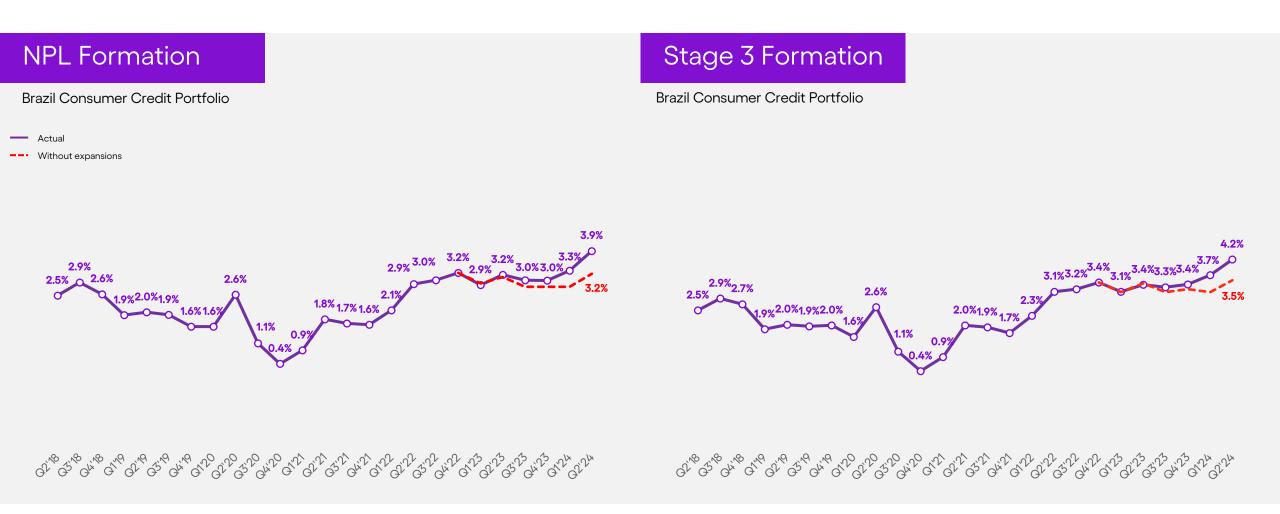
Consistent Growth and ARPAC Acceleration Across All Cohorts Adjusted By Constant Risk Mix



Comfortable Capital and Liquidity Positions



Formation Ratios Tracking Expectations



Coverage Ratios Reflect NPL Dynamics

Coverage Ratio Over Total Balance

Brazil Consumer Credit Portfolio



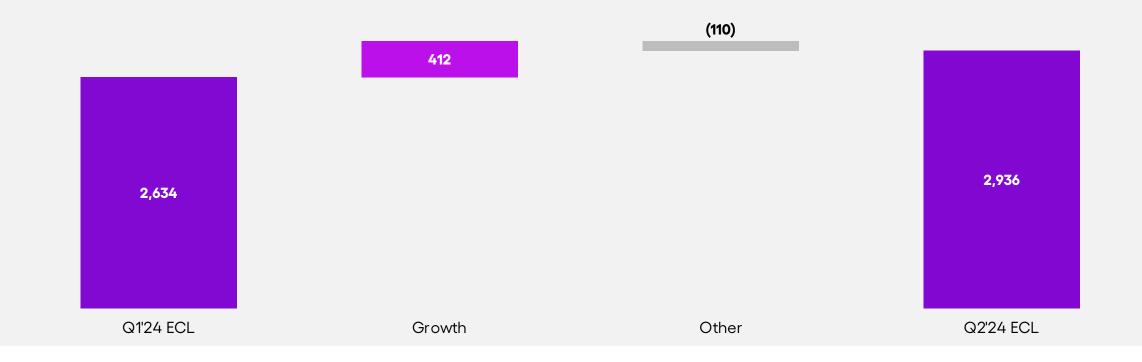
Coverage Ratio Over NPL 90+

Brazil Consumer Credit Portfolio



Portfolio Growth Continues to be the Main Factor of Provision Balance Increase

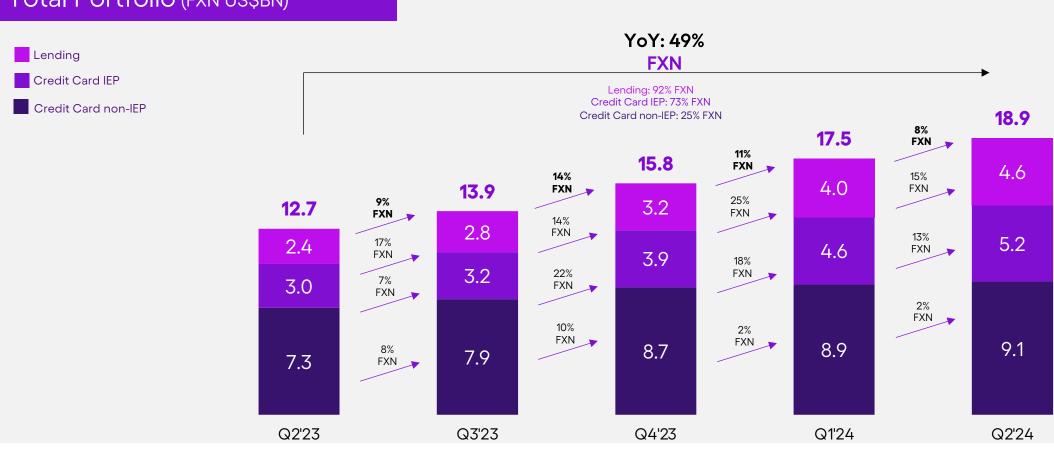
Provisions Bridge (US\$MM, FXN)



Loan Portfolio (FX Neutral) (1/2)

Steady Credit Book Expansion

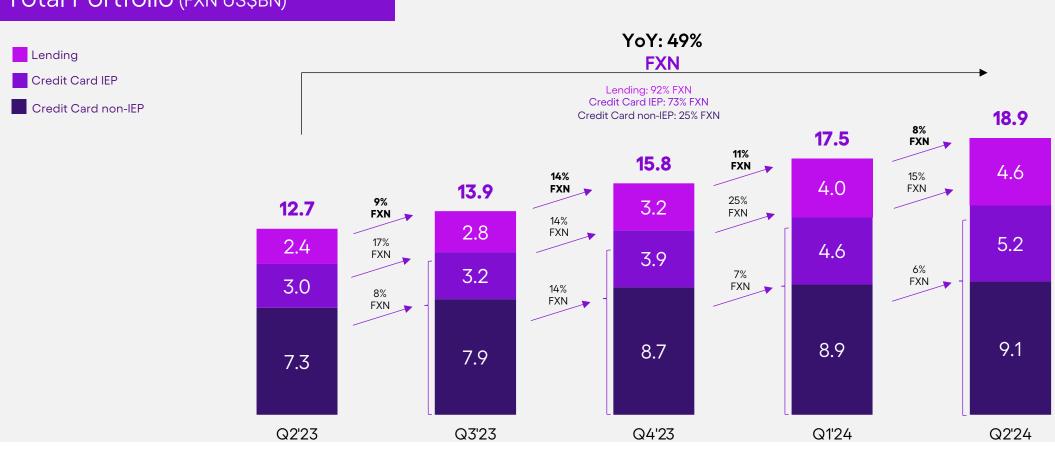
Total Portfolio (FXN US\$BN)



Loan Portfolio (FX Neutral) (2/2)

Steady Credit Book Expansion

Total Portfolio (FXN US\$BN)



This presentation includes financial measures defined as "non-IFRS financial measures" by the SEC, including: Adjusted Net Income and certain FX Neutral measures and provides reconciliations to the most directly comparable IFRS financial measure. A non-IFRS financial measure is generally defined as a numerical measure of historical or future financial performance or financial position that purports to measure financial performance but excludes or includes amounts that would not be so adjusted in the most comparable IFRS measure. These non-IFRS financial measures are in addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with IFRS.

Adjusted Net Income is defined as profit (loss) attributable to shareholders of the parent company for the period, adjusted for the expenses and allocated tax effects on share-based compensation.

Adjusted Net Income is presented because management believes that this non-IFRS financial measure can provide useful information to investors, securities analysts and the public in their review of the operating and financial performance of the Company, although it is not calculated in accordance with IFRS or any other generally accepted accounting principles and should not be considered as a measure of performance in isolation. Nu also uses Adjusted Net Income as a key profitability measure to assess the performance of the business. Nu believes Adjusted Net Income is useful to evaluate operating and financial performance for the following reasons:

- Adjusted Net Income is widely used by investors and securities analysts to measure a company's operating performance without regard to items that can vary substantially from company to company and from period to period, depending on their accounting and tax methods, the book value and the market value of their assets and liabilities, and the method by which their assets were acquired; and
- Non-cash equity grants made to executives, employees or consultants at a certain price and point in time, and their hedge accounting effects for the corporate tax and social wages and their income tax effects, do not necessarily reflect how the business is performing at any particular time and the related expenses (and their subject impacts in the market value of assets and liabilities) are not key measures of core operating performance.

Adjusted Net Income is not a substitute for Net Income, which is the IFRS measure of earnings. Additionally, the calculation of Adjusted Net Income (Loss) may be different from the calculation used by other companies, including competitors in the technology and financial services industries, because other companies may not calculate these measures in the same manner as we do, and therefore, measure may not be comparable to those of other companies.

Adjusted Net Income

No Haldings Canadidated	As reported For the three months ended June 30,		
Nu Holdings - Consolidated			
Adjusted Net Income (US\$ million)	2024	2023	
Profit attributable to shareholders of the parent company	487.3	224.9	
Share-based compensation	124.3	87.0	
Allocated tax effects on share-based compensation	(43.9)	(28.8)	
Hedge of the tax effects on share-based compensation	(5.2)	(20.4)	
Adjusted Net Income for the period	562.5	262.7	

Q4'22 and FY22 Metrics adjusted by the CSA cancellation

Nu Holdings - Consolidated	December 31, 2022			
US\$ million	As presented in the financial statements	CSA termination adjustment	As presented in the earnings presentation	
Net income (loss) – for the three-month period ended	(297.6)	355.6	58.0	
Net income (loss) – for the year ended	(364.6)	355.6	(9.1)	
Costs – for the three-month period ended	(849.6)	355.6	(494.0)	
Total operating expenses – for the three-month period ended	(800.1)	355.6	(444.5)	
Total operating expenses – for the year ended	(1,972.0)	355.6	(1,616.4)	

Nu Holdings - Consolidated		December 31, 2022			
	Calculated using financial statements	CSA termination adjustment	As presented in the earnings presentation		
Efficiency ratio – for the three-month period ended	81.5%	(34.1)%	47.4%		

Equity and Annualized ROE/Adjusted ROE

US\$ million	Reconciliation - ROE					
Nu Holdings - Consolidated	Q2'23	Q3'23	Q4'23	Q1'24	Q2'24	
Total equity at the end of the period	5,644.6	5,889.3	6,406.4	6,802.7	6,923.4	
Net Income for the period	224.9	303.0	360.9	378,8	487.2	
Adjusted Net Income for the period	262.7	355.6	395.8	442,7	562.5	
Annualized ROE	17%	21%	23%	23%	28%	
Annualized Adjusted ROE	19%	25%	26%	27%	33%	

FX Neutral measures are prepared and presented to eliminate the effect of foreign exchange, or "FX," volatility between the comparison periods, allowing management and investors to evaluate financial performance despite variations in foreign currency exchange rates, which may not be indicative of core operating results and business outlook.

FX Neutral measures are presented because management believes that these non-IFRS financial measures can provide useful information to investors, securities analysts and the public in their review of operating and financial performance, although they are not calculated in accordance with IFRS or any other generally accepted accounting principles and should not be considered as a measure of performance in isolation.

The FX Neutral measures were calculated to present what such measures in preceding periods would have been had exchange rates remained stable from these preceding periods until the date of the Company's most recent financial information.

The FX Neutral measures for the three months ended June 30, 2023 were calculated by multiplying the as reported amounts of Adjusted Net Income and the key business metrics for such period by the average Brazilian reais /U.S. dollars exchange rate for the three months ended June 30, 2023 (R\$4.9430 to US\$1.00) and using such results to re-translate the corresponding amounts back to U.S. dollars by dividing them by the average Brazilian reais/U.S. dollars exchange rate for the three months ended June 30, 2024 (R\$5.3445 to US\$1.00), so as to present what certain of statement of profit and loss amounts and key business metrics would have been had exchange rates remained stable from this past period until the three months ended June 30, 2024.

The average Brazilian reais/U.S. dollars exchange rates were calculated as the average of the month-end rates for each month in the three months ended June 30, 2024 and 2023 as reported by Bloomberg.

FX Neutral measures for deposits and interest-earning portfolio were calculated by multiplying the as reported amounts as of each date, by the spot Brazilian reais/U.S. dollars exchange rates as of each date and using such results to re-translate the corresponding amounts back to U.S. dollars by dividing them by using the spot rate as of June 30, 2024 (R\$5.5941 to US\$1.00) so as to present what these amounts would have been had exchange rates been the same on June 30, 2023. The Brazilian reais/U.S. dollars exchange rates were calculated using rates as of such dates as reported by Bloomberg.

FX Rates - On a monthly basis, Nu translates its subsidiaries figures from their individual functional currency into Nu Holdings functional currency, the U.S. Dollars ("US\$"), following the requirements of IAS 21 "The Effects of Changes in Foreign Exchange Rates". The functional currency of the Brazilian operating entities is the Brazilian Real ("R\$"), of the Mexican entities is the Mexican Peso ("MXN"), and of the Colombian entities is the Colombian Peso ("COP").

As of January 31, 2024, income statement figures were divided by the average FX Rate of the month (R\$ 4.9157, MXN 17.0776 and COP 3,919.7314 to US\$ 1.00) and balance sheet figures were divided by the last price FX rate of the month (R\$ 4.9554, MXN 17.2133 and COP 3,915.9800 to US\$ 1.00).

As of February 29, 2024, income statement figures were divided by the average FX Rate of the month (R\$ 4.9632, MXN 17.0855 and COP 3,930.5262 to US\$ 1.00) and balance sheet figures were divided by the last price FX Rate of the month (R\$ 4.9703, MXN 17.0542 and COP 3,926.0500 to US\$ 1.00).

As of March 31, 2024, income statement figures were divided by the average FX Rate of the month (R\$ 4.9797, MXN 16.7634 and COP 3,901.2955 to US\$ 1.00) and balance sheet figures were divided by the last price FX Rate of the month (R\$ 5.0145, MXN 16.5586 and COP 3,859.4300 to US\$ 1.00).

As of April 30, 2024, income statement figures were divided by the average FX Rate of the month (R\$ 5.1267, MXN 16.7992 and COP 3,866.3541 to US\$ 1.00) and balance sheet figures were divided by the last price FX Rate of the month (R\$ 5.1936, MXN 17.1402 and COP 3,921.7400 to US\$ 1.00).

As of May 31, 2024, income statement figures were divided by the average FX Rate of the month (R\$ 5.1356, MXN 16.8084 and COP 3,866.1114 to US\$ 1.00) and balance sheet figures were divided by the last price FX Rate of the month (R\$ 5.2459, MXN 17.0119 and COP 3,868.1900 to US\$ 1.00).

As of June 30, 2024, income statement figures were divided by the average FX Rate of the month (R\$ 5.3968, MXN 18.2429 and COP 4,063.0875 to US\$ 1.00) and balance sheet figures were divided by the last price FX Rate of the month (R\$ 5.5941, MXN 18.3183 and COP 4,148.6800 to US\$ 1.00).

Equity figures are translated using the FX Rate on the date of each transaction.

