# mills

## Mills Locação, Serviços e Logística S.A.

Quarterly financial information - ITR and Report on the review of quarterly information





1Q 2024

















# Earnings Release mills 1024

B3:MILS3



## **Live Broadcast of Results**

Date: Thursday, May 9, 2024

Time: 2pm (Brasília)

Watch Online: Click here

The financial and operational information contained in this press release, except as otherwise indicated, is in accordance with the accounting policies adopted in Brazil, which are in compliance with the International Financial Reporting Standards - IFRS).



# 1. Management Comments

Rio de Janeiro, May 8, 2024 - Mills Locação, Serviços e Logística S.A. (Mills) announces its results for the first quarter of 2024 (1Q24).

We started 2024 with a motivated team, focused on meeting our customers' needs and expanding our business. On a year-on-year comparison, we recorded growth in net rental revenue in all business units, reaching a total net revenue of R\$ 353.2 million in the quarter.

Reflecting our purpose of transforming and leading the equipment and machinery rental market in Brazil and being ever closer to our customers, we are moving forward with our expansion plan in Light Rental and opened 4 branches, and we expect to open new Heavy Rental operating centers this year.

We have a unique capillarity which, through our 60 units located in different Brazilian regions and customers in various segments of the economy, makes us resilient to face any market fluctuations.

The results for the first quarter reflect the typical seasonality of the period in equipment rental. We renewed and closed important contracts and have a solid business perspective in the Heavy Rental unit. In Formwork and Shoring we maintain a contracted backlog greater than that recorded in the same period of the previous year, boosting the annual growth in this unit's results in 2024.

Our business units operate in a complementary manner to the Company's performance and contribute to improving results. In both Rental and Formwork and Shoring, we have cross-sell opportunities and a broad customer base to also increase our market share.

We have already secured most of the investment planned for 2024, with staggered deliveries during the year and competitive prices. In the quarter, we made total investments of R\$ 188.3 million, reaffirming our commitment to provide the best solutions and equipment, quality service, reliability and safety.

We believe that the key to our success lies in the relentless pursuit of putting the customer at the core, focusing on the development of our employees, engagement and capital allocation discipline.

As a result of our growth path, we generated an adjusted operating cash flow of R\$ 219.8 million in the quarter and Adjusted EBITDA of R\$ 170.1 million, with 48% margin. We remain attentive to the cash return produced by our operations, monitoring the yield curve, inflation and other economic indicators that are crucial to sustaining margins and guiding our financial decisions.

When it comes to environmental, social and governance (ESG) issues, we intensified initiatives to address global challenges and guide our business practices so that we can continue to grow sustainably. Winning the "Best Rental Company of the Year" award at the IAPA Awards 2024 (International Awards for Powered Access), as well as our presence as a finalist also in the "Equity, diversity and inclusion" category, reflects our commitment to the Sustainability Journey. Our participation in the event highlighted our social initiatives and our commitment to mitigating climate change, demonstrating our ability to generate shared value and drive positive transformations.

We are aware of the macroeconomic challenges, but confident in the Company's ability to operate in any scenario. Mills remains focused on what matters: sustainable business growth, seeking to be the largest rental partner for our customers.

## Have a good reading!

Sergio Kariya Mills CEO

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# 2. Highlights

#### The main highlights for the period were:

- In March, we received the IAPA Awards 2024 as **Best Rental Company of the Year**;
- Total consolidated **Gross Revenue** of **R\$ 386.4 million** in 1Q24, 8.5% higher versus 1Q23;
- Increase of 8.8% in Net Revenue, with Consolidated Net Rental Revenue of R\$ 317.9 million in 1Q24, up 11.6% versus 1Q23;
- Consistent growth, with consolidated Adjusted EBITDA of R\$ 170.1 million in 1Q24, up by 4.4% versus 1Q23. Ex-sales EBITDA of R\$ 160.7 million, versus R\$ 145.2 million, with 49% margin;
- Net income of **R\$ 67.7 million** in 1Q24, up 2.0% versus 1Q23, with **19.2%** net margin in the quarter;
- Net Cash Income, considering deferred income tax and other tax credits deducted from tax payments, of R\$ 87.4 million in 1Q24;
- ROIC<sup>2</sup> at 23.1% in the Consolidated result (1Q24LTM);
- Capex of R\$ 188.3 million, 97% of which in rental assets in 1Q24;
- Approval of IoE (Interest on Equity) in the amount of R\$ 19.5 million in March, referring to 1Q24.

R\$ million	1Q23	<b>4Q2</b> 3	1024	1024/1023	1Q24/4Q23
Gross Revenue	356.3	402.1	386.4	8.5%	-3.9%
Net revenue	324.7	367.3	353.2	8.8%	-3.8%
CVM EBITDA	161.4	188.8	169.4	5.1%	-10.2%
CVM EBITDA margin (%)	49.7%	51.4%	48.0%	-1.7 p.p.	-3.4 p.p.
EBIT	109.0	133.2	112.7	3.4%	-15.4%
EBIT margin (%)	33.6%	36.3%	31.9%	-1.7 p.p.	-4.4 p.p.
Adjusted EBITDA <sup>1</sup>	162.9	190.9	170.1	4.4%	-10.9%
Adjusted EBITDA margin¹ (%)	50.2%	52.0%	48.2%	-2.0 p.p.	-3.8 p.p.
Adjusted ex-sales EBITDA margin¹ (%)	48.6%	49.9%	48.9%	0.3 p.p.	-0.9 p.p.
Profit for the year	66.4	81.0	67.7	2.0%	-16.4%
ROIC LTM (%) <sup>2</sup>	26.7%	24.1%	23.1%	-3.6 p.p.	-1.0 p.p.
Adjusted operating cash flow <sup>3</sup>	89.5	118.5	219.8	145.6%	85.5%
Adjusted free cash flow to the firm <sup>3</sup>	-245.0	55.2	31.5	112.8%	-43.0%

<sup>&</sup>lt;sup>1</sup> Excluding non-recurring items. Unaudited information.

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<sup>&</sup>lt;sup>2</sup> Calculated with cash rate.

<sup>&</sup>lt;sup>2</sup> Adjusted OCF: excluding interest on debentures, investment in lease, interest, and inflation adjustments in assets and liabilities (cash). Adjusted FCF: excluding cash flow from investing activities and acquisition of rental assets. Unaudited information.

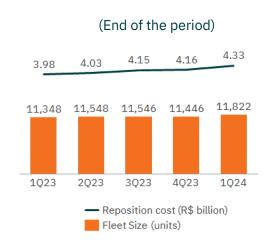


## 3. Rental

#### (Light and Heavy)

We ended 1Q24 with a fleet of 11,822 assets, representing a 4% growth in fleet value compared to 1Q23 and 3% in number of assets.

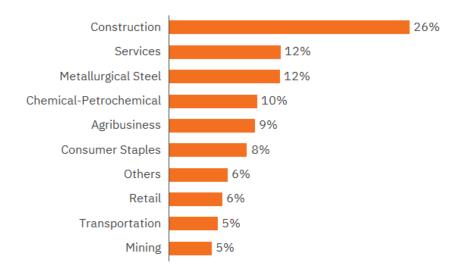
#### **Total Fleet (units)**



Year-to-date, we have already acquired over 480 assets to serve the Light and Heavy Rental markets.

Since 2022, we have already opened 20 branches, with 4 openings in 2024 and totaling 60 addresses to date, which reinforces the continuity of our expansion strategy to always be close to customers and disseminate the culture of using Mobile Elevating Work Platforms, providing more safety and productivity.

#### Net Rental Revenue 1Q24 - per activity segment



**1**Q24 4.



#### **Results**

R\$ million	<b>1Q2</b> 3	4 <b>Q2</b> 3	1Q24	<b>1Q24/1Q2</b> 3	1Q24/4Q23
Gross Revenue	288.0	342.5	326.0	13.2%	-4.8%
Total Net Revenue	261.0	312.4	297.4	13.9%	-4.8%
Rental	240.8	281.3	268.0	11.3%	-4.7%
Sales	15.7	25.8	24.5	56.0%	-5.0%
Other	4.5	5.4	4.9	10.2%	-8.1%
Total COGS, ex-depreciation	-67.6	-78.7	-88.4	30.7%	12.3%
Rental	-59.9	-73.4	-73.1	22.1%	-0.4%
Sales	-7.7	-5.2	-15.2	97.1%	192.1%
<b>Gross Profit, ex-depreciation</b>	193.3	233.7	209.0	8.1%	-10.6%
Gross Margin	74.1%	74.8%	70.3%	-3.8 p.p.	-4.5 p.p.
Gross Margin - Rental	75.1%	73.9%	72.7%	-2.4 p.p.	-1.2 p.p.
Gross Margin - Sales	50.7%	79.8%	37.7%	-13.0 p.p.	-42.0 p.p.
SG&A, ex-depreciation and ECL	-69.0	-73.9	-67.7	-1.9%	-8.4%
Expenses	-67.2	-72.2	-67.1	-0.2%	-7.2%
Non-recurring items	-1.8	-1.7	-0.6	-66.5%	-63.6%
ECL	-4.6	-3.5	-4.0	-12.8%	14.3%
EBIT	75.3	106.1	85.8	13.9%	-19.1%
EBIT margin (%)	28.9%	34.0%	28.8%	0.0 p.p.	-5.1 p.p.
CVM EBITDA	119.8	<b>156.3</b>	137.3	28.0%	-12.1%
CVM EBITDA margin (%)	45.9%	50.0%	46.2%	0.3 p.p.	-3.9 p.p.
Adjusted EBITDA <sup>1</sup>	121.6	158.0	137.9	13.5%	-12.7%
Adjusted EBITDA margin (%)	46.6%	50.6%	46.4%	-0.2 p.p.	-4.2 p.p.
Adjusted ex-sales EBITDA margin (%)	46.3%	47.9%	47.2%	0.8 p.p.	-0.8 p.p.
Depreciation	-44.4	-50.2	-51.5	16.0%	2.6%

<sup>&</sup>lt;sup>1</sup>Excluding non-recurring items. Non-GAAP – Information unaudited by the independent auditors.

In 1Q24, net revenue reached R\$ 297.4 million, with 13.9% growth as compared to 1Q23, mainly as a result of the higher rental revenue in the period. The expansion in rental revenue reflects mainly the significant growth in the Heavy segment. Compared to 4Q23, there was a drop of 4.8% mainly due to rental revenue, reflecting the business seasonality.

Costs (ex-depreciation) in 1Q24 were distributed as follows: R\$ 34.2 million refers to consumables (such as tires, batteries, paints, electrical and hydraulic materials, etc.), R\$ 18.5 million related to personnel, R\$ 15.2 related to sales cost, R\$ 13.1 million related to freight and R\$ 7.4 million with miscellaneous costs.

In 1Q24, gross margin ex-depreciation totaled 70.3%, versus 74.1% in 1Q23 and 74.8% in 4Q23, as a result of the lower gross margin in the Heavy segment, which was impacted by the lower sales margin in the period. In 1Q24, we sold some equipment from the Heavy. Gross margin ex-lease depreciation totaled 73% in 1Q24, compared to 75% in 1Q23 and 74% in 4Q23.

We had a reduction in SG&A expenses as a percentage of net revenue in the annual comparison from 26.4% to 22.8%, reflecting the gains in scale and efficiency actions implemented. SG&A expenses (ex-depreciation and ECL) reached R\$67.7 million in 1Q24 versus R\$69.0 million in 1Q23. When compared to 4Q23, the drop was 8.4%.

**1Q24** 5.



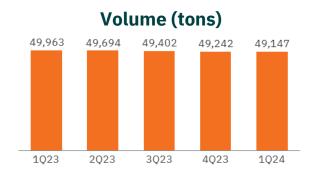
The company maintains strong credit risk management with its customers, as reflected in the lower expenses related to ECL of R\$ 0.6 million, compared to 1Q23, representing 1.4% of net revenue from the Rental business, compared to 1.8% in 1Q23 and 1.1% in 4Q23.

EBITDA margin excluding sales results was 47.2% versus 46.3% in 1Q23. In 1Q24, Adjusted EBITDA amounted to R\$ 137.9 million, with 13.5% increase when compared to the same quarter of the previous year. In 4Q23, we recorded Adjusted EBITDA in the amount of R\$ 158.0 million.

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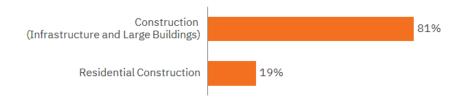
# 4. Formwork and Shoring



In 2024 we will continue with the strategy of generating cash and maintaining our leadership position in this market, meeting the growing pipeline of infrastructure projects with the current volume of inventory, and taking advantage of cross-sell opportunities with the other business units.

We ended 1Q24 with a volume of 49.1 thousand tons. We remain prepared to meet demand with no need for high investments and/or increased inventory.

#### Net Rental Revenue 1Q24 - per activity segment



**1**Q24 7.



#### **Results**

R\$ million	1Q23	4Q23	1Q24	1024/1023	1Q24/4Q23
Gross Revenue	68.1	59.5	60.3	11.5%	1.4%
Total Net Revenue	63.7	54.8	55.8	-12.4%	1.7%
Rental	44.0	50.3	49.9	13.4%	-0.9%
Sales	10.3	0.1	0.3	-97.6%	83.3%
Other	9.4	4.4	5.7	-40.1%	28.9%
Total COGS, ex-depreciation	-10.8	-10.7	-11.4	5.2%	5.9%
Rental	-10.2	-11.0	-11.3	10.7%	3.1%
Sales	-0.4	0.0	0.0	-89.7%	199.3%
Other	-0.2	0.2	0.0	-82.2%	-115.6%
Gross Profit, ex-depreciation	52.9	44.1	44.4	-16.0%	0.7%
Gross Margin	83.0%	80.4%	79.6%	-3.4 p.p.	-0.8 p.p.
Gross Margin - Rental	76.8%	78.2%	77.4%	0.6 p.p.	-0.9 p.p.
Gross Margin - Sales	96.0%	89.6%	83.1%	-12.9 p.p.	-6.6 p.p.
SG&A, ex-depreciation and ECL	-9.5	-9.8	-11.9	25.6%	21.2%
Expenses	-9.0	-10.0	-11.9	31.7%	19.0%
Non-recurring items	-0.5	0.1	0.0	-90.9%	-130.5%
ECL	-2.5	-1.1	-0.4	-84.3%	-65.0%
EBIT	33.0	27.8	26.9	-18.4%	-3.2%
EBIT margin (%)	51.8%	50.7%	48.3%	-3.6 p.p.	-2.4 p.p.
CVM EBITDA	40.9	33.2	32.1	-21.5%	-3.1%
CVM EBITDA margin (%)	64.2%	60.5%	57.6%	-6.7 p.p.	-2.9 p.p.
Adjusted EBITDA <sup>1</sup>	41.4	33.0	32.2	-22.3%	-2.6%
Adjusted EBITDA margin (%)	65.0%	60.2%	57.7%	-7.3 p.p.	-2.6 p.p.
Adjusted ex-sales EBITDA margin (%)	59.0%	60.1%	57.5%	-1.5 p.p.	-2.6 p.p.
Depreciation	-7.9	-5.4	-5.2	-34.3%	-3.0%

<sup>&</sup>lt;sup>1</sup>Excluding non-recurring items. Non-GAAP – Information unaudited by the independent auditors.

Net revenue recorded was R\$ 55.8 million in 1Q24 with 13.4% growth in net rental revenue, compared to 1Q23.

Rental gross margin improved 0.6 p.p. year-on-year, reaching on 77.4% in 1Q24. Costs (ex-depreciation) totaled R\$ 11.4 million in 1Q24, up by 5.2% when compared to 1Q23. The increase is explained by the higher volume of rental services provided. Compared to 4Q23, Gross Profit increased 0.7%. In 1Q23, gross margin was positively impacted by a one-off sale of equipment.

Expenses (ex-depreciation, non-recurring items and ECL) amounted to R\$ 11.9 million in 1Q24, most of which was related to personnel expenses. The construction sector is cyclical, and the Company has carried out several actions to maintain revenue and reduce provisions for credit losses, taking advantage of the good moment in the segment. ECL amounted to R\$ 0.4 million in 1Q24, representing only 0.7% of net revenue, versus 3.9% in 1Q23 and 2.0% in 4Q23.

In 1Q24, Adjusted EBITDA amounted to R\$ 32.2 million, with 57.7% margin. In 1Q23, Adjusted EBITDA was R\$ 41.4 million, with 65.0% margin due to the sale of equipment mentioned above. If we disregard this effect, the margin would be 59.0%. In 4Q23, Adjusted EBITDA amounted to R\$ 33.0 million in 1Q24, with 60.2% margin.

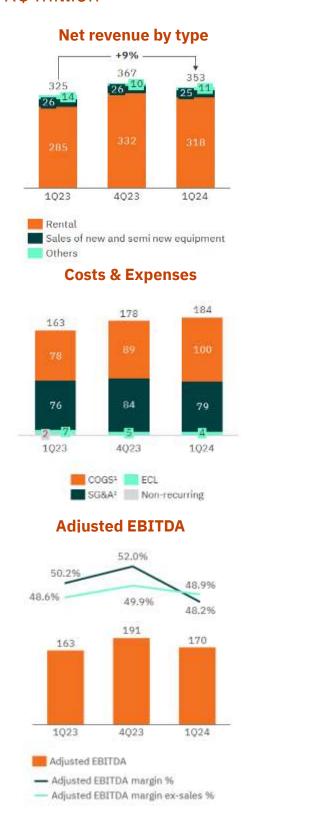
**1Q24** 8.



# 5. Financial highlights

# (Consolidated)

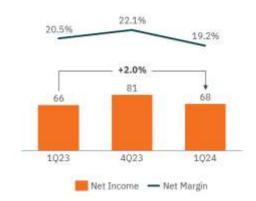
#### In R\$ million



#### **Net revenue by business unit**



#### **Net Income**



#### **EBIT**



**1Q24** 9.

 $<sup>^{1}</sup>$ Excluding non-recurring items. Non-GAAP – Information unaudited by the independent auditors.



# 6. Non-recurring items

R\$ million	<b>1Q2</b> 3	<b>4Q2</b> 3	1Q24	1Q24/1Q23	1Q24/4Q23
Total non-recurring expenses¹	-1.6	-2.2	-0.8	-52.2%	-64.6%
Fleet adequacy (Fenix)	-0.1	-0.4	0.3	-593.5%	-191.5%
Branches demobilization	-1.7	-1.8	-1.0	-42.6%	-47.3%
M&A Projects	-0.6	-	-0.1	-78.3%	-
Mills SI Expenses <sup>2</sup>	0.7	-	-	-102.5%	-

<sup>&</sup>lt;sup>1</sup> Excluding non-recurring items. Unaudited information <sup>2</sup>Mills SI: Industrial Services BU, discontinued in 2013.

In 1Q24, non-recurring items totaled a negative amount of R\$ 0.8 million versus a negative amount of R\$ 1.6 million in 1Q23.

Expenses related to branch relocations are explained by the increased demand for machinery and equipment rental in some of the existing branches, requiring us to make adjustments and changes of addresses to optimize the yard space and accommodate a larger fleet.

## 7. Financial Result

R\$ million	1023	4 <b>Q2</b> 3	1Q24	1024/1023	1Q24/4Q23
Net financial result	-14.3	-18.8	-19.5	36.5%	3.6%
Financial Revenues	27.4	25.1	27.3	-0.2%	8.7%
Financial Expenses	-41.6	-43.9	-46.8	12.4%	6.5%

Financial result was a negative amount of R\$ 19.5 million in 1Q24, compared to R\$ 14.3 million in 1Q23, reflecting the Company's higher gross debt, which increased from R\$ 881.7 million in 1Q23 to R\$ 1,073.2 million in 1Q24, after fundraising over the course of 2023 and early 2024, partially offset by the higher average cash position. Compared to 4Q23, the 3.6% increase reflects the higher gross debt balance, which was R\$ 911.5 million, also partially offset by the higher average cash position.



## 8. Net income

R\$ million	1Q23	4 <b>Q2</b> 3	1Q24	1Q24/1Q23	1Q24/4Q23
Results of Operations	66.4	81.0	67.7	2.0%	-16.4%
Income tax and social contribution expenses	-28.4	-33.4	-25.5	-10.1%	23.6%
Loss Earnings before Income tax and social contribution	94.7	114.4	93.2	-1.6%	-18.5%
Financial Result	-14.3	-18.8	-19.5	-36.5%	-3.6%
Depreciation and Amortization	-52.3	-55.6	-56.7	8.4%	2.1%
CVM EBITDA	161.4	188.8	169.4	5.0%	-10.3%
Non-recurring items	-1.6	-2.2	-0.8	-52.2%	64.6%
Adjusted EBITDA <sup>1</sup>	162.9	190.9	170.2	4.4%	-10.9%

<sup>&</sup>lt;sup>1</sup> Excluding non-recurring items. Unaudited information.

In 1Q24, Mills net income amounted to R\$ 67.7 million, 2.0% higher than 1Q23. The R\$ 1.3 million increase mainly reflects:

- (+) R\$ 8.1 million increase in EBITDA;
- (+) R\$ 2.9 million decrease in income tax and social contribution;
- (-) R\$ 4.4 million increase in depreciation as a result of the fleet increase;
- (-) R\$ 5.2 million impact from financial result due to the higher gross debt.

In 1Q24, we recorded a net margin of 19.2%.

#### 8.1 Net Cash Income

R\$ million	1023	<b>4Q2</b> 3	1024	1024/1023	1Q24/4Q23
Net Revenue	324.7	367.3	353.2	8.8%	-3.8%
Result of Operations	66.4	81.0	67.7	2.0%	-16.4%
Net Margin	20.5%	22.1%	19.2%	-6.3%	-13.1%
Deferred IT/SC	10.1	10.7	6.7	-34.3%	-37.6%
Credits written off¹	12.5	13.5	13.0	4.6%	-3.7%
Net Cash Income	89.0	105.2	87.4	-1.8%	-16.9%
Net Cash Margin	27.4%	28.6%	24.7%	-2.7 p.p.	-3.9 p.p.

<sup>&</sup>lt;sup>1</sup> PIS/Cofins credit on inputs and offset of other taxes.

Net cash income, which considers the effects of PIS/COFINS on inputs and offsets for other taxes and deferred taxes, totaled R\$ 87.4 million in 1Q24, down 1.8% versus 1Q23. The drop in deferred income tax was due to the recognition of the balance on tax losses and negative basis, partially offset by deferred tax on tax depreciation.

The Company continues its work of identifying and enjoying tax opportunities, with a responsible and conscious view. The balance of deferred Income Tax and Social Contribution (IT/SC) on accumulated tax losses is R\$ 221.7 million in March 2024, which can be consumed within the limit of 30% of profit before income tax, adjusted by additions and exclusions provided for or permitted by legislation.



## 9. Investments

In 1Q24, investments totaled R\$ 188.3 million, 97% of which was allocated to assets for rent. Capex in 1Q23 was impacted by high investments with the entry into the Heavy segment in September 2022. Compared to 4Q23, the amount of investments recorded increased by 2.5x.

We will continue to invest in assets for rent for the growth of our Light and Heavy units. Additionally, we are constantly analyzing M&A opportunities to accelerate growth.

R\$ million	1023	<b>4Q23</b>	1Q24	1024/1023	1024/4023
Rental equipment	317.6	52.6	182.7	-42.5%	247.7%
Corporate and use goods	16.8	10.7	5.6	-66.9%	-48.0%
Total Capex	334.4	63.3	188.3	-43.7%	197.6%

Information unaudited by the independent auditors.

## 10. ROIC and ROE

R\$ million	1023	<b>4Q2</b> 3	1024
NOPAT (LTM)	294.3	380.3	387.2
EBIT (LTM)	365.5	469.2	472.9
Income Tax and Social Contribution	-71.2	-88.9	-85.6
Average equity	1.101.5	1.576.7	1.673.7
Working capital (LTM Average)	171.7	191.3	225.3
Property, Plant and Equipment (LTM Average)	929.9	1.385.4	1.448.4
ROIC LTM	26.7%	24.1%	23.1%

<sup>&</sup>lt;sup>1</sup> Calculated with cash rate

In 1Q24LTM, ROIC was 23.1%. The business's profitability and its focus on capital efficiency support high ROIC. Investments in new equipment increase mainly the property, plant and equipment account at first. We balance ROIC and cost of capital to get the highest economic value addition in our business. Additionally, the Company has implemented several initiatives to improve working capital.

R\$ million	<b>1Q2</b> 3	4 <b>Q2</b> 3	1Q24
Net Profit (LTM)	241.9	278.2	279.6
Average equity	1.221.2	1.371.0	1.427.0
ROELTM	19.8%	20.3%	19.6%

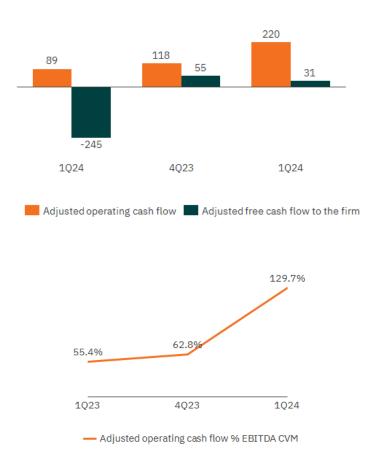


# 11 Adjusted Cash Flow

In 1Q24, adjusted consolidated operating cash flow<sup>1</sup> amounted to R\$ 220 million, up 85% versus 4Q23 and 146% versus 1Q23, which were impacted by payments related to the acquisitions of rental assets and inventory made in previous periods.

Free cash flow for the firm¹ represented an inflow of R\$ 31 million in 1Q24, higher than in 1Q23, which had been heavily impacted by the acquisition of new machinery and equipment in the period. Compared to 4Q23, the flow was lower, reflecting the higher volume of investment in 1Q24, partially offset by the higher operating cash flow in the period

#### R\$ million



<sup>&</sup>lt;sup>1</sup> For adjusted operating cash flow, interest paid, investment in lease, interest, and inflation adjustments in assets and liabilities are not included. For the free cash flow to the firm, cash flow from investing activities and purchases of leased goods are also excluded.



## 12. Indebtedness

Gross debt was R\$ 1,073.2 million in 1Q24, 87% of which is long-term. The average maturity for paying Mills total indebtedness is 2.7 years, at an average cost of CDI + 2.27% p.a. The Company's cash as of March 31, 2024 was R\$ 715.5 million and net debt was R\$ 357.7 million.

On January 2024, the Board of Directors approved the 8<sup>th</sup> issue of simple debentures, not convertible into shares, of the unsecured type, in the amount of R\$ 200 million, with a term of 72 months and annual amortization of the principal from the 48<sup>th</sup> month (inclusive) and yield corresponding to the DI Rate + 2.00% per year, thus becoming the company's lowest cost and longest term issue in the capital markets. The net proceeds raised with the Debentures will be used for: (a) the reprofiling of the Company's debts; and (b) reinforcing the Company's cash flow.

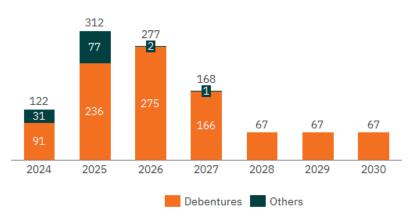
In line with the Company's strategy of constantly seeking the best capital structure and liability management, on March 4, 2024, the Company made the optional early redemption of the 4<sup>th</sup> issue of simple debentures, not convertible into shares, of the type with security interest, in a single series, dated March 3, 2020, for a total amount of R\$ 23.6 million.

In addition, on April 12, 2024, the Company made the optional early redemption of the 5<sup>th</sup> issue of simple debentures, not convertible into shares, of the type with security interest, in a single series, dated December 4, 2020, for a total amount of R\$ 39.2 million.

Over the course of 2024, the Company will continue with its strategy, in addition to focusing on organic and inorganic growth, based on: i) strategic fundraising; ii) strong cash generation and iii) conscious and responsible leverage.

### Debt maturity schedule<sup>1</sup>





1024 14.

<sup>&</sup>lt;sup>1</sup>Including issue costs



## **Net Debt and Indicators**

R\$ million	1Q23	<b>4Q2</b> 3	1024
Gross Debt	881.7	911.1	1073.2
Cash and Financial Investments	539.7	556.4	717.3
Net debt	342.0	354.7	355.9
Short term Debt	96.6	152.9	143.0
Adjusted EBITDA ex IFRS 16 LTM	535.1	651.4	668.7
Net debt / Adjusted EBITDA ex IFRS 16 LTM (x)	0.6	0.5	0.5
ST Net Debt / Adjusted EBITDA ex IFRS 16 LTM (x)	-0.8	-0.6	-0.9

**1Q24 15.** 



## 13. **ESG**

Qualitative and quantitative information was not reviewed by the independent auditors.

As we see growth in all our Business Units in 2024, we started the year with an emphasis on ESG issues, to make progress on the main challenges and guide our existing actions to continue growing sustainably and preparing our business for the future.

Winning the "Best Rental Company of the Year" award at the IAPA Awards 2024 (International Awards for Powered Access), in addition to our presence as a finalist also in the "Equity, diversity and inclusion" category, reinforces our commitment to the Sustainability Journey. Our participation in the event was marked mainly by our social initiatives and developments in climate change. This recognition makes tangible our ability to delight, grow and transform through the generation of shared value.

In 1Q24, we intensified our initiatives to promote **Diversity and Inclusion**, going ahead with our training trail for leadership and the Recruitment and Selection area, strengthening our culture of diversity, internal engagement on the subject and building more inclusive selection processes. During the period we also made progress on our targets for the representation of women and black people in leadership, reaching 26% and 30% respectively.

Additionally, we relaunched our **Diversity Group** which has undergone significant changes, now with new governance and encompassing more employees from different areas. With these changes, we aim to promote more discussions on the subject through joint actions, so that all employees feel genuinely valued and accepted in their entirety.

On the environmental front, we also made significant progress: for the second consecutive year we reported the **CDP** (**Carbon Disclosure Project**) **Latin America** and we advanced two positions, reaching C concept on the Climate Change front, placing us in the rental sector average and close to our peers in Latin America. This is mainly a result of our efforts to improve the monitoring and reporting of our emissions.

This pattern in our inventory was maintained during the mapping of emissions for 2023 carried out in this first quarter, including all scopes and categories, according to the GHG Protocol Program, which is currently undergoing external verification and will be published in the Public Emissions Register (RPE) in May.

We had our **emission reduction targets approved by the SBTi**, which include scopes 1, 2 and 3. In parallel, we continue with the progression of some initiatives, as well as establishing new ways of acting to reduce emissions with a qualified reduction program, full of possibilities and results that demonstrate that it is possible to make changes in the market segments in which we operate.

We are increasingly deepening our understanding of the impacts of our operations and advancing our sustainability strategies. In our **2023 Annual Report**, which will be released next quarter, we will cover in detail how we are generating results through ESG actions, once again reinforcing our commitment to transparency.



## 14. Tables

## **Consolidated data in R\$ million**

Table 1 - Rental net revenue per Business Unit

R\$ million	1023	4Q23	1Q24	1Q24/1Q23	1Q24/4Q23
Total Rental Net Revenue	284.8	331.6	317.9	11.6%	-4.1%
Rental (Combined)	240.8	281.3	268.0	11.3%	-4.7%
Formwork and Shoring	44.0	50.3	49.9	13.4%	-0.9%

Information not audited by the independent auditors.

Table 2 - Cost of products and services sold (COGS) and Operating, general and administrative expenses (SG&A), ex-depreciation

R\$ million	<b>1Q2</b> 3	%	4 <b>Q2</b> 3	%	1Q24	%
Total COGS, ex-depreciation	-78.4	48.0%	-89.4	50.1%	-99.8	54.3%
Rental costs (maintenance, personnel, warehouses, etc) <sup>1</sup>	-70.1	42.9%	-84.4	47.3%	-84.4	46.0%
Costs of sales of new equipment	-5.5	3.4%	-3.2	1.8%	-2.4	1.3%
Costs of sales of semi new equipment	-2.6	1.6%	-2.1	1.2%	-12.8	7.0%
Cost of scrap sale	0.0	0.0%	0.0	0.0%	0.0	0.0%
Costs of indemnity	-0.2	0.1%	0.2	-0.1%	0.0	0.0%
SG&A, ex-depreciation and ECL	-77.8	47.6%	-84.4	47.3%	-79.5	43.3%
Commercial, Operational and Administrative	-60.9	37.3%	-63.4	35.5%	-59.2	32.2%
General Services	-8.1	5.0%	-8.3	4.7%	-8.1	4.4%
Other expenses	-8.8	5.4%	-12.7	7.1%	-12.3	6.7%
ECL	-7.1	4.4%	-4.6	2.6%	-4.4	2.4%
Total COGS + SG&A	-163.3	100.0%	-178.5	100.0%	-183.7	100.0%

**Table 3 - Reconciliation of Adjusted EBITDA** 

R\$ million	1Q23	<b>4Q23</b>	1Q24	1Q24/1Q23	1Q24/4Q23
Results of Operations	66.4	81.0	67.7	2.0%	-16.4%
Income tax and social contribution expenses	-28.4	-33.4	-25.5	-10.1%	23.6%
Loss Earnings before Income tax and social contribution	94.7	114.4	93.2	-1.6%	-18.5%
Financial Result	-14.3	-18.8	-19.5	-36.5%	-3.6%
Depreciation and Amortization	-52.3	-55.6	-56.7	8.4%	2.1%
CVM EBITDA	161.4	188.8	169.4	5.0%	-10.3%
Non-recurring items	-1.6	-2.2	-0.8	-52.2%	64.6%
Adjusted EBITDA <sup>1</sup>	162.9	190.9	170.2	4.4%	-10.9%

<sup>&</sup>lt;sup>1</sup> Excluding non-recurring items. Unaudited information.





## 14. Tables

## **Consolidated data in R\$ million**

#### Table 4 - Reconciliation of EBITDA with Adjusted Operating Cash Flow

R\$ million	1Q24
EBITDA CVM	169.4
Non cash items	31.3
Provision for tax, civil and labor risks	0.0
Accrued expenses on stock options	4.2
Post Employment Benefits	0.3
Residual value of property, plant and equipment and intangible assets sold and written off	12.8
Provision (reversal) for impairment loss on trade receivables	4.4
Provision (reversal) for impairment	0.0
Provision (reversal) for slow-moving inventories	0.2
Provision for Profit Sharing	6.9
Other provisions	2.4
CVM EBITDA ex-noncash provisions	200.8
Cash	-149.0
Interest and monetary and exchange gains and losses (cash)	20.2
Trade receivables	-26.5
Acquisitions of rental equipment	-169.0
Inventories	-1.1
Taxes recoverable	-8.9
Judicial deposits	-0.2
Other assets	-4.5
Suppliers	78.3
Payroll and related taxes	2.1
Taxes payable	-4.4
Other liabilities	0.0
Profit participation to pay	-0.2
Paid income and social contribution taxes	-17.2
Law suits settled	-1.2
Interest paid	-16.4
Cash flows from operating activities according to the financial statements	51.8
Interest and monetary and exchange gains and losses (cash)	-20.2
Acquisitions of rental equipment (Gross of PIS COFINS)	182.7
Interest paid	16.4
Leasing IFRS16	-10.9
Adjusted Operating Cash Flow	219.8



# **15. Income Statement**

R\$ million	1Q23	4 <b>Q2</b> 3	1Q24	1024/1023	1Q24/4Q23
Gross Revenue	374.5	402.1	386.4	8.5%	-3.9%
Net revenue from sales and services	324.7	367.3	353.2	8.8%	-3.8%
Cost of products sold and services rendered	(114.4)	(128.9)	(139.7)	22.1%	8.4%
Gross Profit	210.3	238.4	213.5	1.5%	-10.5%
Selling, general and administrative expenses	(96.7)	(101.9)	(97.6)	0.9%	-4.2%
ECL	(7.1)	(4.6)	(4.4)	-37.5%	-4.3%
Other revenues	2.6	1.3	1.3	-50.6%	-5.5%
Profit before Financial Result	109.0	133.2	112.7	3.4%	-15.4%
Financial expenses	(41.6)	(43.9)	(46.8)	12.4%	6.5%
Financial revenues	27.4	25.1	27.3	-0.2%	8.7%
Financial result	(14.2)	(18.8)	(19.5)	36.9%	3.6%
Profit before taxes	94.8	114.4	93.2	-1.7%	-18.5%
Income tax and social contribution	(28.4)	(33.4)	(25.5)	-10.1%	-23.6%
Net income	66.4	81.0	67.7	1.9%	-16.4%





# 16. Balance Sheet

R\$ million	1023	4023	1024
Assets			
Current assets			
Cash and cash equivalents	530.9	546.9	692.5
Restricted bank deposits	8.7	9.5	23.0
Trade receivables	251.7	319.8	341.9
Inventories	73.1	72.1	72.9
IRPJ (Corporate Income Tax) and CSLL (Social Contribution Tax)	17.6	-	-
Taxes recoverable	21.3	36.3	39.2
Advances to suppliers	10.4	4.7	0.0
Derivative financial instruments	0.0	0.0	1.8
Assets held for sale	10.5	16.4	25.7
Sub total	924.3	1,005.8	1,197.0
Assets held for sale	18.9	9.5	9.4
Total Current Assets	943.2	1,015.3	1,206.4
Non-current Assets			
Deferred taxes - IRPJ and CSLL	258.2	223.5	216.8
Taxes recoverable	48.5	48.7	53.8
Judicial deposits	12.4	13.0	13.2
Other assets	0.2	0.2	0.2
Sub total	319.2	285.3	284.0
Property, plant and equipment	1,190.0	1,238.8	1,364.7
Intangible assets	188.0	201.0	204.3
Sub total	1,378.0	1,439.8	1,569.0
Total Non-current Assets	1,697.2	1,725.1	1,853.0
Total Assets	2,640.4	2,740.4	3,059.4





# 16. Balance Sheet

R\$ million	1Q23	<b>4Q2</b> 3	1Q24
Liabilities			
Current liabilities	192.3	103.2	185.2
Trade payables	0.5	1.1	1.1
Trade payables - acquisition of subsidiary	96.6	152.9	143.0
Borrowings and financing	30.2	28.7	35.0
Right of Use to lease (IFRS 16)	0.0	2.1	0.0
Income tax and social contribution	38.1	40.9	75.9
Payroll and related taxes	2.8	-	3.3
Tax debt refinancing program (REFIS)	1.6	0.8	0.3
Taxes payable	10.2	14.8	10.7
Profit sharing payable	33.2	26.2	-
Dividends and interest on equity payable	18.1	15.6	17.7
Other liabilities	0.8	1.0	0.9
Total Current Liabilities	424.4	387.2	473.4
Non Current Liabilities			
Trade payables	10.8	9.3	7.7
Trade payables - acquisition of subsidiary	23.7	24.8	25.5
Borrowings and financing	785.1	758.2	930.2
Right of Use to lease (IFRS 16)	64.3	57.9	67.3
Tax debt refinancing program (REFIS)	0.5	0.0	0.0
Provision for tax, civil and labor risks	17.0	16.7	16.3
Taxes payable	11.8	12.4	12.6
Provision for post-employment benefits	11.6	11.3	11.6
Other liabilities	1.0	0.9	0.9
Total non-current Liabilities	925.7	891.6	1,072.0
Total Liabilities	1,350.1	1,278.8	1,545.3
Equity			
Share capital	1,091.6	1,091.6	1,091.6
Capital reserves	4.5	17.7	21.9
Earnings reserves	203.6	403.4	403.4
Treasury shares	-41.5	-36.2	-36.2
Equity adjustments	-18.0	-17.2	-17.2
Accumulated losses	48.0	0.0	48.2
Sub total	1,288.2	1,459.2	1,511.6
Non-controlling shareholders	2.1	2.5	2.5
Total Equity	1,290.3	1,461.6	1,514.1
Total Liabilities and Equity	2,640.4	2,740.4	3,059.4





# 17. Cash flow

R\$ million	1Q23	4 <b>Q2</b> 3	<b>1</b> Q24
Cash flows from operating activities			
Profit for the year	66.4	81.0	67.7
Non cash adjustments:	114.6	120.1	134.4
Depreciation and amortization	52.3	55.6	56.7
Deferred income and social contribution taxes	10.1	10.7	6.7
Provision (reversal) for tax, civil and labor risks	-0.7	-2.8	0.0
Accrued expenses on stock options	3.0	3.9	4.2
Post-employment benefit	0.3	0.3	0.3
Residual value of property, plant and equipment and intangible assets sold and written off	3.1	7.0	12.8
Interest and monetary exchange gains and losses, net	36.5	34.7	37.3
Leasing interest	2.2	2.1	2.4
Provision (reversal) for impairment loss on trade receivables	7.1	4.6	4.4
Provision (reversal) for impairment and fair value	0.0	-1.0	0.0
Provision (reversal) for slow-moving inventories	8.0	0.1	0.2
Provision for Profit Sharing	6.1	7.2	6.9
Result of advantageous purchase in investments	0.0	0.0	0.0
Other provisions	-6.4	-2.3	2.4
Variations on assets and liabilities:	-352.4	-87.7	-115.5
Trade receivables	-11.3	-32.1	-26.5
Acquisitions of rental equipment	-308.2	-48.9	-169.0
Inventories	1.3	-2.8	-1.1
Inventory acquisitions through capital reduction subsidiary	0.0	0.0	0.0
Taxes recoverable	-28.6	1.7	-8.9
Judicial deposits	0.0	-0.8	-0.2
Other assets	-6.4	-2.2	-4.5
Suppliers	-17.8	-25.9	78.3
Payroll and related taxes	8.0	-1.6	2.1
Profit Sharing	-0.1	0.0	-0.2
Taxes payable	18.4	21.1	14.4
Other liabilities	-0.4	3.6	0.0
Paid income and social contribution taxes	-21.6	-19.3	-17.2
Lawsuits settled	-0.7	-0.2	-1.2
Interest paid	-18.1	-49.7	-16.4
Net cash from operating activities	-211.8	44.2	51.8





R\$ million	<b>1Q2</b> 3	4 <b>Q2</b> 3	<b>1Q24</b>
Cash flow from investing activities			
Acquisition of PP&E for own use and intangible assets	-16.8	-10.7	-5.6
Net cash generated by (used in) investing activities	-16.8	-10.7	-5.6
Clash flow from financing activities			
Leasing	-10.0	-9.9	-10.9
Restricted bank deposits	7.3	-0.3	-13.4
Funding (costs) of borrowing and debentures	0.0	0.0	198.5
Amortization of borrowing and debentures	-17.9	-29.7	-59.2
Intesrest on equity paid	0.0	-16.8	-15.5
Net cash generated by (used in) financing activities	-20.5	-56.7	99.4
Net increase/(decrease) in cash and cash equivalents	-249.2	-23.3	145.6
Cash and cash equivalents at the beginning of the period	780.1	570.1	546.9
Cash and cash equivalents at the end of the period	530.9	546.9	692.5
Net increase/(decrease) in cash and cash equivalents	-249.2	-23.3	145.6
Operating cash flow ¹	-211.8	44.2	51.8
Interest paid	18.1	49.7	16.4
Acquisition of rental equipment (Gross of PIS COFINS)	317.6	52.6	182.7
Interest and monetary exchange net gains and losses (cash)	-24.4	-18.1	-20.2
Leasing (IFRS 16)	-10.0	-9.9	-10.9
Adjusted Operating Cash Flow <sup>1</sup>	89.5	118.5	219.8
Adjusted Operating Cash Flow <sup>1</sup>	89.5	118.5	219.8
Acquisition of rental equipment (Gross of PIS COFINS)	-317.6	-52.6	-182.7
Net cash generated by (used in) financing activities	-16.8	-10.7	-5.6
Adjusted free cash flow to the firm <sup>1</sup>	-245.0	55.2	31.5



# 18. MILS3 History

Mills common shares are traded on B3's Novo Mercado under ticker MILS3.

The closing price of Mills' shares on March 31, 2024 was R\$ 13.51, with 39.4% rise as compared to the closing price for the same period in 2023. IBOVESPA and Small Caps indices grew 24.4% and 24.1%, respectively, in the same period. At the end of 1Q24, Mills market cap amounted to R\$ 3,327.6 million.

MILS3 Performance	<b>1Q2</b> 3	4Q23	1024	1Q24/1Q23	1Q24/4Q23
Final share price (R\$)	9.69	13.58	13.51	39.4%	-0.5%
Maximum <sup>1</sup>	11.59	13.68	13.70	18.2%	0.1%
Minumum <sup>1</sup>	9.02	10.39	11.86	31.5%	14.1%
Average <sup>1</sup>	10.39	11.88	12.90	24.2%	8.6%
Market value final of period (R\$ million)	2,386.7	3,344.9	3,327.6	39.4%	-0.5%
Daily average negotiated volume (R\$ million)	11.45	9.75	11.23	-1.9%	15.2%
Number os shares (million)	246.31	246.31	246.31	-	-

<sup>&</sup>lt;sup>1</sup> Trading closing price





# 19. Glossary

- (a) Capex (Capital Expenditure) Acquisition of tangible and intangible assets for non-current assets.
- (b) Invested capital For the company, invested capital is defined as the sum of equity (net equity) plus third party capital (including all onerous, bank and non-bank debts), both being the average values in the period. The asset base for the year is calculated as the average of the asset base for the last twelve months.
- (c) Adjusted Operational Cash Flow based on the Company's Consolidated Financial Statements, net cash provided by operating activities, excluding interest and inflation adjustments in net assets and liabilities, acquisitions of property, plant and equipment for rental and interest paid;
- (d) Net debt Gross debt less cash and cash equivalents.
- (e) EBITDA EBITDA is a non-accounting measurement prepared by the Company, reconciled with our financial statements, subject to the provisions of CVM/SEP Annual Circular Letter, when applicable. We calculate our EBITDA as our operating earnings before financial result, the effects of depreciation of assets in use and rental equipment and the amortization of intangible assets. EBITDA is a measure not recognized by the Accounting Practices Adopted in Brazil, IFRS or US GAAP, it does not have a standard meaning and may not be comparable to measures with similar securities provided by other companies. We disclose EBITDA as we use it to measure our performance. EBITDA shall not be considered on a standalone basis or as a substitute for net income or operating profit, as indicators of operating performance or cash flow or to measure liquidity or the ability to pay debts.

This press release may include statements that present expectations of the Company's Management about future events or results. All statements, when based on future expectations and not on historical facts, involve various risks and uncertainties. Mills is not able to ensure that such statements will prove to be correct. Such risks and uncertainties include factors related to the Brazilian economy, the capital market, the sectors of infrastructure, real estate, oil and gas, among others, and government rules, which are subject to change without prior notice. For additional information on factors that may give rise to results other than those estimated by the Company, please see reports filed with Brazilian Securities and Exchange Commission - CVM.





(A free translation of the original in Portuguese)

# Report on review of parent company and consolidated interim financial statements

To the Board of Directors and Shareholders Mills Locação, Serviços e Logística S.A.

#### Introduction

We have reviewed the accompanying interim balance sheet of Mills Locação, Serviços e Logística S.A. ("Company"), as of March 31, 2024, and the related statements of income, comprehensive income, changes in shareholder's equity and cash flows for the three-month period ended on that date, as well as the accompanying consolidated interim balance sheet of the Company and its subsidiaries ("Consolidated") as of March 31, 2024, and the related consolidated statements of income, comprehensive income, changes in shareholder's equity and cash flows for the three-month period ended, and notes, comprising material accounting policies and other explanatory information.

Management is responsible for the preparation and fair presentation of these parent company and consolidated interim financial statements in accordance with the accounting standard CPC 21 - "Interim Financial Statement" and the International Accounting Standard IAS 34 - "Interim Financial Reporting", issued by the International Accounting Standards Board (IASB). Our responsibility is to express a conclusion on these interim financial statements based on our review.

#### Scope of review

We conducted our review in accordance with Brazilian and International Standards on Reviews of Interim Financial Information (NBC TR 2410 - "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", and ISRE 2410 - "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", respectively). A review of interim information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying parent company and consolidated interim financial statements referred to above do not present fairly, in all material respects, the financial position of the Company and of the Company and its subsidiaries as at March 31, 2024, and the parent company financial performance and its cash flows for the three-month period ended on that date, as well as the consolidated financial performance and the consolidated cash flows for the three-month period then ended, in accordance with Technical Pronouncement CPC 21 - "Interim Financial Statement" and the international accounting standard IAS 34 - "Interim Financial Reporting", issued by the International Accounting Standards Board (IASB).



Mills Locação, Serviços e Logística S.A.

#### Other matters

#### Statements of value added

The interim financial statements referred to above include the parent company and consolidated statements of value added for the three-month period ended March 31, 2024, prepared under the responsibility of the Company's management and are presented as supplementary information under IAS 34. These statements have been subjected to review procedures performed together with the review of the interim financial statements for the purpose concluding whether they are reconciled with the interim financial statements and accounting records, as applicable, and if their form and content are in accordance with the criteria defined in the accounting standard CPC 09 - "Statement of Value Added". Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been properly prepared, in all material respects, in accordance with the criteria established in this accounting standard, and that they are consistent with the parent company and consolidated interim financial statements taken as a whole.

#### Audit and review of previous year's figures

The interim financial statements referred to in the first paragraph include accounting information corresponding to statements of income, comprehensive income, changes in shareholders' equity, cash flows and value added for the three-month period ended March 31, 2023, obtained from the interim financial statements for that quarter, and to the balance sheets as at December 31, 2023, obtained from the financial statements as at December 31, 2023, presented for comparison purposes. The review of the interim financial statements for the three-month period ended 31 March 2023 and the audit of the financial statements for the year ended 31 December 2023 were conducted by other independent auditors, who issued review and audit reports dated May 15, 2023 and March 19, 2024, respectively, without qualifications.

Rio de Janeiro, May 8, 2024

PricewaterhouseCoopers
Auditores Independentes Ltda.

CRC 2SP000160/F-5

Signed By PATRICIO MARQUES ROCHE 92300540734

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Patricio Marques Roche Contador CRC 1RJ081115/O-4



## MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

BALANCE SHEETS ON MARCH 31, 2024 AND DECEMBER 31, 2023 (In thousands of Reais - R\$)

		Parent C	ompany	Consol	idated
ASSETS	Note	03/31/2024	12/31/2023	03/31/2024	12/31/2023
CURRENT					
Cash and cash equivalents	5	687,151	538,862	692,515	546,89
Linked bank deposits	5	22,962	9,531	22,962	9,53
Accounts receivable from third parties	6	288,482	276,953	341,886	319,81
Accounts receivable from related parties	16.1	7,557	6,779	-	
Inventories	7	65,787	64,631	72,928	72,06
Derivative financial instruments	4.5	1,846	-	1,846	
Taxes recoverable	8	15,120	14,975	39,155	36,35
Other assets		22,794	19,074	25,690	21,13
Assets held for sale		9,435	9,518	9,435	9,51
		1,121,134	940,323	1,206,417	1,015,30
NON-CURRENT					
Deferred income tax and social contribution	18	154,447	159,618	216,849	223,50
Taxes recoverable	8	23,409	24,600	53,818	48,66
Judicial deposits	19.3	12,088	11,886	13,191	12,99
Other assets		155	158	155	15
		190,099	196,262	284,013	285,33
Investments	9	781,482	708,172	-	
Property, plant and equipment	10	719,077	722,881	1,364,714	1,238,80
Intangible assets	11	112,829	110,186	204,274	200,96
		1,613,388	1,541,239	1,568,988	1,439,76
TOTAL ASSETS		2,924,621	2,677,824	3,059,418	2,740,40

#### MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

BALANCE SHEETS
ON MARCH 31, 2024 AND DECEMBER 31, 2023
(In thousands of Reais - R\$)

		Parent C	ompany	Consol	idated
LIABILITIES	Note	03/31/2024	12/31/2023	03/31/2024	12/31/2023
CURRENT					
Accounts payable to third parties	12.1	82,378	76,964	185,218	103,198
Accounts payable from acquisitions of subsidiaries	12.2	1,131	1,102	1,131	1,102
Accounts payable to related parties	16.1	18	1,235	-	-
Social and labor obligations	13	73,646	64,778	75,949	67,080
Loans, financing and debt securities	14	139,355	143,905	143,044	152,922
Leases payable	15	33,963	27,930	35,023	28,722
Derivative financial instruments	4.5	-	2,079	-	2,079
Tax recovery programs		347	756	347	756
Income tax and social contribution payable	18	3,260	3,818	3,319	3,890
Taxes payable	20	10,625	10,553	10,703	10,896
Dividends and interest on shareholders' equity	21.3	17,705	15,591	17,705	15,591
Other liabilities		546	573	933	972
		362,974	349,284	473,372	387,208
		,	,	,	,
NON-CURRENT					
Accounts payable to third parties	12.1	7,662	9,320	7,662	9,320
Accounts payable from acquisitions of subsidiaries	12.2	13,426	13,083	25,466	24,81
Loans, financing and debt securities	14	925,971	753,576	930,166	758,20
Leases payable	15	64,506	54,966	67,300	57,93
Provisions for risks	19.1	13,404	13,809	16,256	16,689
Taxes payable	20	12,607	12,418	12,607	12,41
Provision for post-employment benefits	17.1	11,625	11,318	11,625	11,31
Other liabilities		892	884	892	884
		1,050,093	869,374	1,071,974	891,57
TOTAL LIABILITIES		1,413,067	1,218,658	1,545,346	1,278,78
CHARELIOL REPOLECHIEV					
SHAREHOLDERS' EQUITY	04.4	4 004 540	4 004 540	4 004 540	4.004.54
Share capital	21.1	1,091,560	1,091,560	1,091,560	1,091,56
Treasury shares	21.2	(36,241)	(36,241)	(36,241)	(36,241
Capital reserves		21,910	17,693	21,910	17,69
Profit reserves		403,382	403,382	403,382	403,38
Equity valuation adjustment		(17,228)	(17,228)	(17,228)	(17,228
Retained earnings		48,171	-	48,171	
SHAREHOLDERS' EQUITY ATTRIBUTABLE TO:					
Controlling shareholders		1,511,554	1,459,166	1,511,554	1,459,16
Non-controlling shareholders		-,011,007	-, 107,100	2,518	2,45
TOTAL SHAREHOLDERS' EQUITY		1,511,554	1,459,166	1,514,072	1,461,62
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		2,924,621	2,677,824	3,059,418	2,740,40!
The Management's explanatory notes are an integra	l part of th				



#### MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

STATEMENTS OF INCOME FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$, except net earnings per share)

		Parent Company		Conso	lidated
	Note	03/31/2024	03/31/2023	03/31/2024	03/31/2023
Net revenues	23	302,498	299,631	353,176	324,697
Cost of goods sold and services provided	24	(103,236)	(101,519)	(139,710)	(114,376)
GROSS PROFIT		199,262	198,112	213,466	210,321
Selling, general and administrative expenses	24	(86,289)	(90,281)	(97,603)	(96,748)
Provision for expected credit losses	6.2	(5,625)	(20,118)	(4,441)	(7,109)
Income from equity investments	9	2,038	7,760	-	-
Other operating revenues (expenses), net		1,084	2,532	1,261	2,554
PROFIT BEFORE FINANCIAL INCOME AND TAXES		110,470	98,005	112,683	109,018
Financial revenues	25	27,033	24,956	27,313	27,374
Financial expenses	25	(45,939)	(38,542)	(46,796)	(41,648)
Financial income, net		(18,906)	(13,586)	(19,483)	(14,274)
PROFIT BEFORE INCOME TAX AND SOCIAL CONTRIBUTION		91,564	84,419	93,200	94,744
Income tax and social contribution:					
Current	18	(18,762)	(15,623)	(18,846)	(18,229)
Deferred	18	(5,171)	(2,355)	(6,659)	(10,136)
NET PROFIT FOR THE PERIOD		67,631	66,441	67,695	66,379
PROFIT (LOSS) ATTRIBUTABLE TO:					
Controlling shareholders		67,631	66,441	67,631	66,441
Non-controlling shareholders		-	-	64	(62)
BASIC EARNINGS PER SHARE - R\$	22	0.28004	0.32000	0.28004	0.32000
DILUTED EARNINGS PER SHARE - R\$	22	0.27501	0.31974	0.27501	0.31974
The Management's explanatory notes are an integral part of the	interim	financial infor	mation.		



#### MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.



COMPREHENSIVE STATEMENTS OF INCOME FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$)

	Parent C	ompany	Consoli	dated				
	03/31/2024	03/31/2023	03/31/2024	03/31/2023				
NET PROFIT FOR THE PERIOD	67,631	66,441	67,695	66,379				
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	67,631	66,441	67,695	66,379				
TOTAL COMPREHENSIVE INCOME ATTRIBUTED TO								
TOTAL COMPREHENSIVE INCOME ATTRIBUTED TO:								
Controlling shareholders	67,631	66,441	67,631	66,441				
Non-controlling shareholders	-	-	64	(62)				
The Management's explanatory notes are an integral part of the interim financial information.								



## MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$)

			Capital re		Profit r	eserves					
	Share capital	Treasury shares	Cost of issuing shares	Stock shares granted	Legal	Profit retention	Equity valuation adjustment	Retained earnings	Total	Non- controlling shareholders	Total shareholders' equity
ON JANUARY 1, 2023	1,091,560	(41,467)	(18,448)	19,933	16,810	186,822	(18,005)	-	1,237,205	2,172	1,239,377
Comprehensive income for the period  Net profit for the period  Shareholder contributions and distributions	-	-	-	-	-	-	-	66,441	66,441	(62)	66,379
Stock options granted	-	-	-	3,036	-	-	-	-	3,036	-	3,036
Interest on shareholders' equity	-	-	-	-	-	-	-	(18,476)	(18,476)	-	(18,476)
ON MARCH 31, 2023	1,091,560	(41,467)	(18,448)	22,969	16,810	186,822	(18,005)	47,965	1,288,206	2,110	1,290,316
ON JANUARY 1, 2024	1,091,560	(36,241)	(18,448)	36,141	30,706	372,676	(17,228)	-	1,459,166	2,454	1,461,620
Comprehensive income for the period  Net profit for the period  Characteristic and distributions and distributions.	-	-	-	-	-	-	-	67,631	67,631	64	67,695
Shareholder contributions and distributions				4.045					4.04.5		4.045
Stock options granted	-	-	-	4,217	-	-	-	- (4.0.4.0)	4,217	-	4,217
Interest on shareholders' equity	4 004 560	(2( 244)	(4.0, 4.40)	40.250	20 706	- 250 (54	(4月 000)	(19,460)	(19,460)	0.540	(19,460)
ON MARCH 31, 2024 he Management's explanatory notes are a	1,091,560	(36,241)	(18,448)	40,358	30,706	372,676	(17,228)	48,171	1,511,554	2,518	1,514,072

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#### MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

STATEMENTS OF CASH FLOWS FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$)

	Parent Company		Consolidated	
	03/31/2024		03/31/2024	03/31/2023
CASH FLOWS FROM OPERATING ACTIVITIES				
Net profit for the period	67,631	66,441	67,695	66,379
ADJUSTMENTS FOR:				
Depreciation and amortization	41,940	43,124	56,743	52,341
Deferred income tax and social contribution	5,171	2,355	6,659	10,136
Provision (reversal) for tax, civil and labor risks	55	(234)	(27)	(708)
Provision for expense with stock options	4,217	3,036	4,217	3,036
Post-employment benefits	307	312	307	312
Residual value of property, plant and equipment and intangible assets sold and written off	553	3,098	12,850	3,140
Interest and monetary variations net assets and liabilities	36,668	34,068	37,319	36,484
Interest on leases	2,283	2,199	2,371	2,214
Provision for expected losses on accounts receivable	5,625	20,118	4,441	7,109
Provision for slow-moving inventories	247	3,983	247	795
Provision for profit sharing	6,676	6,072	6,916	6,072
Income from participation in investments	(2,038)	(7,760)	-	-
Other provisions (reversals)	3,009	(4,608)	2,393	(6,370)
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CHANGE IN OPERATING ASSETS AND LIABILITIES:				
Accounts receivable	(17,929)	(13,399)	(26,510)	(11,346)
Acquisitions of leasing property, plant and equipment	(13,246)	(118,042)	(168,998)	(308,243)
Inventories	(1,403)	1,885	(1,110)	1,269
Taxes recoverable	1,046	(12,107)	(8,905)	(28,608)
Judicial deposits	(202)	(25)	(192)	(23)
Other assets	(3,507)	(5,078)	(4,468)	(6,436)
Suppliers	229	(30,248)	78,270	(17,754)
Social and labor obligations	2,193	971	1,953	785
Taxes payable	14,634	16,325	14,448	18,367
Other liabilities	(22)	(333)	(29)	(374)
Settled lawsuits	(1,168)	(708)	(1,168)	(708)
CASH GENERATED FROM OPERATING ACTIVITIES	152,969	11,445	85,422	(172,131)
Interest paid	(16,022)	(15,879)	(16,375)	(18,107)
Income tax and social contribution paid	(17,139)	(20,002)	(17,235)	(21,610)
NET CASH GENERATED BY (USED IN) OPERATING ACTIVITIES	119,808	(24,436)	51,812	(211,848)
CASH FLOWS FROM INVESTMENT ACTIVITIES:	(54.400)	(4 ( 2 . 2 . 2 . 2 . 2 . 2 . 2 . 2 . 2 . 2		
Capital contribution in investee	(71,400)	(163,000)	(5.500)	- (4 ( 0 4 4)
Acquisitions of property, plant and equipment, assets for own use and intangible assets	(5,565)	(16,067)	(5,580)	(16,844)
CASH USED IN INVESTMENT ACTIVITIES	(76,965)	(179,067)	(5,580)	(16,844)
CASH FLOWS FROM FINANCING ACTIVITIES:				
	198,541		198,541	
Borrowing of loans and debentures, net of borrowing costs Linked bank deposits	(13,431)	7 220	•	7,320
Interest on shareholders' equity paid	(15,546)	7,320	(13,431) (15,546)	7,320
Amortization of loans and debentures	(53,459)	(11,812)	(59,233)	(17,860)
Paid rent	(10,659)	(9,828)	(10,938)	(9,951)
CASH FROM (USED IN) FINANCING ACTIVITIES	105,446	(14,320)	99,393	(20,491)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	148,289	(217,823)	145,625	(249,183)
Cash and cash equivalents at the beginning of the period	538,862	746,359	546,889	780,131
Cash and cash equivalents at the end of the period	687,151	528,536	692,514	530,948
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	148,289	(217,823)	145,625	(249,183)
The section of the se	= 10,207	(227,020)	10,020	(= 17,100)

The Management's explanatory notes are an integral part of the parent company and consolidated financial statements.



#### MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

#### STATEMENTS OF VALUE ADDED FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$)

	Parent Company		Consolidated		
	03/31/2024	03/31/2023	03/31/2024	03/31/2023	
REVENUES:					
Sales of goods, products and services	332,077	328,017	386,429	356,490	
Discounts	(122)	(101)	(135)	(97)	
Other revenues	1,146	2,620	1,323	2,644	
Provision for loss of expected credits	(5,625)	(20,118)	(4,441)	(7,109)	
	327,476	310,418	383,176	351,928	
INPUTS PURCHASED FROM THIRD PARTIES:					
Cost of goods, products and services sold	(2,102)	(1,862)	(2,435)	(6,063)	
Materials, energy, third-party services and others	(72,432)	(76,853)	(88,652)	(80,065)	
Write-off of assets	(553)	(3,098)	(12,850)	(3,140)	
Gross value added	252,389	228,605	279,239	262,660	
Depreciation and amortization	(41,940)	(43,124)	(56,743)	(52,341)	
Net value added produced by the company	210,449	185,481	222,496	210,319	
, ,	,	,	,	,	
VALUE ADDED RECEIVED IN TRANSFER:					
Financial revenues	27,033	24,956	27,313	27,374	
Equity income	2,038	7,760	-	-	
Total value added to be distributed	239,520	218,197	249,809	237,693	
DISTRIBUTION OF VALUE ADDED					
Personal	58,704	55,074	62,192	56,752	
Direct compensation	45,622	42,501	47,862	43,706	
Benefits	10,444	10,012	11,130	10,389	
FGTS	2,638	2,561	3,200	2,657	
Taxes, fees and contributions	66,502	57,065	72,033	71,637	
Federal	65,112	56,036	70,489	69,516	
State	773	655	884	1,698	
Municipal	617	374	660	423	
Remuneration of third party capital	46,683	39,617	47,889	42,925	
Interest and exchange variations	44,682	37,375	45,523	40,384	
Rentals	2,001	2,242	2,366	2,541	
Remuneration of shareholders' equity	67,631	66,441	67,695	66,379	
Interest on shareholders' equity	19,460	18,476	19,460	18,476	
Retained earnings for the period	48,171	47,965	48,171	47,965	
Income attributed to non-controlling shareholders		-	64	(62)	
Value added distributed and withheld	239,520	218,197	249,809	237,693	



#### MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$, unless otherwise indicated)

#### 1. OPERATING CONTEXT

Mills Locação, Serviços e Logística S.A. ("Mills" or "the Company"), is a joint-stock company since April 2010, registered in the new market of B3 S.A. - Brasil, Bolsa, Balcão ("B3"), is headquartered in the State of Rio de Janeiro - Brazil. The Company operates in the rental market of lifting platforms and highly complex constructions, and its main activities are:

- Rental and sales, including import and export, of tubular structures, shoring and access
  equipment in steel and aluminum for civil construction, as well as reusable forms of
  concreting, with provision of related engineering projects, supervision and assembly
  option;
- Trade, rental and distribution of aerial work platforms and telescopic cargo handlers, as well as parts and components, technical assistance and maintenance of this equipment;
- Participation as a shareholder or quota holder in other Companies or Companies.

The Company currently has 60 branches located in 21 states and 60 municipalities.

This interim financial information, both parent company and consolidated, was approved and authorized for disclosure by the Board of Directors on May 8, 2024.

# 2. BASIS OF PREPARATION, PRESENTATION OF INTERMEDIATE FINANCIAL INFORMATION AND SUMMARY OF MATERIAL ACCOUNTING PRACTICES

The Company's parent company and consolidated interim financial statements have been prepared and are presented in accordance with Technical Pronouncement CPC 21 (R1) - Interim Financial Reporting, issued by the Accounting Pronouncements Committee ("CPC") and approved by the Brazilian Securities and Exchange Commission ("CVM"), and with International Accounting Standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), and includes all relevant information specific to the Interim Financial Statements and only those that are consistent with those used by management in its management.

The parent company interim financial information presents the valuation of investments in subsidiaries using the equity method, in accordance with accounting practices adopted in Brazil and the International Financial Reporting Standards ("IFRSs").





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

The information regarding the basis of preparation and presentation of the interim financial statements and the summary of significant accounting policies did not involve any relevant changes from those disclosed in Note 2 and in the other notes to the financial statements for the year ended December 31, 2023 (hereinafter referred to as the "Financial Statements for the Year Ended December 31, 2023"), which were published on March 19, 2024 on the websites www.gov.br/cvm and www.ri.mills.com.br, and published in the Rio de Janeiro Official Gazette (Valor Econômico do Rio de Janeiro) on March 26, 2024, and in its digital edition on the same date, and therefore must be read in conjunction with the Financial Statements.

Brazilian corporate law requires publicly held companies to prepare the Statement of Value Added ("DVA") and its disclosure as an integral part of the set of interim financial statements. This statement was prepared in accordance with CPC 09 (R1) – Statement of Value Added. IAS 34 does not require the presentation of this statement and, therefore, DVA is presented as supplementary information, without prejudice to the set of interim financial statements.

#### 3. RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS AND INTERPRETATIONS

# 3.1. Accounting pronouncements and interpretations recently issued and adopted by the Company in the current period

• Amendment to IAS 1 "Presentation of Financial Statements": in accordance with IAS 1 – "Presentation of financial statements", for an entity to classify liabilities as non-current in its financial statements, it must have the right to avoid settling liabilities for at least twelve months from the balance sheet date. In January 2020, the IASB issued the amendment to IAS 1 "Classification of liabilities as current or non-current", whose application date was for fiscal years beginning on or after January 1, 2023. Subsequently, in October 2022, a new amendment was issued to clarify that liabilities that contain restrictive contractual clauses that require the achievement of indexes under covenants only after the balance sheet date do not affect the classification as current or non-current. Only covenants with which the entity is required to comply up to the balance sheet date affect the classification of the liability, even if the measurement only occurs after that date. The 2022 amendment changed the date of application of the amendment for fiscal years beginning on or after January 1, 2024.





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

- Amendment to IFRS 16 Lease Liability on a Sale and Relocation: In September 2022, the IASB published amendments to IFRS 16 that require the seller-lessee to determine revised lease payments or lease payments so that it does not recognize a gain or loss related to the retained right of use, after the commencement date. The changes do not affect the gain or loss recognized by the seller-lessee in relation to the partial or total termination of a lease. A seller-lessee shall apply the amendment retrospectively in accordance with IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors in Sale and Leaseback Transactions entered into after the date of initial application (i.e., from the beginning of the annual period in which the entity first applies IFRS 16). Changes are effective for annual periods beginning on or after January 1, 2024 with prior application permitted.
- Amendment to CPC 09 (R1) Statement of Value Added (DVA): On February 9, 2024, the Brazilian Securities and Exchange Commission (CVM) issued Resolution 199, which approves Technical Pronouncement CPC 09 (R1) on the Statement of Value Added (DVA). The amendment aims to regulate the presentation of the DVA, required as of the approval of Law 11.638/2007. The resolution entered into force on March 1, 2024 and shall apply to fiscal years beginning after January 1, 2024.

The above changes had no material impact on the Company's interim financial information.

# 3.2. Accounting pronouncements and interpretations issued recently and not yet adopted by the Company

The following changes to IFRSs were issued by the IASB but did not take effect in the period of this interim financial information. The early adoption of standards, although encouraged by the IASB, is not allowed in Brazil by the CPC.

Publication of IFRS 18: In April 2024, the IASB published IFRS 18, which deals with the
presentation and disclosure of information in the financial statements. The standard
brings changes in the presentation structure of the income statements for the year,
disclosures of performance measures and improved requirements for aggregation and
disaggregation, in order to provide useful information. The standard will become
mandatory on January 1, 2027. The Company is evaluating the changes.



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 4. FINANCIAL INSTRUMENTS

#### 4.1. Category of financial instruments

The classification of financial instruments, by category, is as follows:

		Parent C	Company	Consolidated	
	Note	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Financial assets at amortized cost					
Cash and cash equivalents	5	4,316	4,362	4,420	4,426
Linked bank deposits	5	22,962	9,531	22,962	9,531
Accounts receivable from third parties	6	288,482	276,953	341,886	319,815
Accounts receivable from related parties	16.1	7,557	6,779	-	-
Judicial deposits	19.3	12,088	11,886	13,191	12,999
Financial assets at fair value through profit or loss					
Cash and cash equivalents	5	682,835	534,500	688,095	542,464
Derivative financial instruments	4.5	11,531	7,957	11,531	7,957
Financial liabilities at amortized cost					
Loans, financing and debt securities	14	(1,065,326)	(897,481)	(1,073,210)	(911,125)
Accounts payable to third parties	12.1	(90,040)	(86,284)	(192,880)	(112,518)
Accounts payable from acquisitions of subsidiaries	12.2	(14,557)	(14,185)	(26,597)	(25,917)
Accounts payable from related parties	16.1	(18)	(1,235)	-	-
Lease payable	15	(98,469)	(82,896)	(102,323)	(86,652)
Interest on shareholders' equity payable	21.3	(17,705)	(15,591)	(17,705)	(15,591)
Financial liabilities at fair value through profit or loss					
Derivative financial instruments	4.5	(9,685)	(10,036)	(9,685)	(10,036)

#### 4.2. Fair value of financial instruments

The fair values of financial liabilities recognized at amortized cost in the balance sheet are:

		Parent Company				
	03/31/	2024	12/31/2023			
	Accounting	Accounting Fair value		Fair value		
Debentures	960,662	951,180	802,115	791,901		
Loans	104,664	101,802	102,428	102,786		
Total	1,065,326	1,052,982	904,543	894,687		

		Consolidated				
	03/31,	/2024	12/31/2023			
	Accounting	Accounting Fair value		Fair value		
Debentures	960,662	951,180	802,115	791,901		
Loans	112,548	109,680	116,072	116,557		
Total	1,073,210	1,060,860	918,187	908,458		

The fair value was calculated considering the discounted cash flow criterion. The other financial instruments recognized in the parent company and consolidated interim financial information, at their amortized costs, do not present significant variations in relation to the respective market values, due to the maturity of a substantial part of the balances occurring on dates close to those of the balance sheets.







MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 4.3. Risk management

In the normal course of its operations, the Company is exposed to market risks and liquidity risks related to its financial instruments, as follows:

#### 4.3.1. Market risk

The Company performed a sensitivity test for an adverse scenario. The scenario considered probable for the next 12 months was estimated at an average CDI rate of 9.03%, according to the Focus Bulletin published by the Central Bank of Brazil.

		Parent Company				
Financial Investments	Indicator	Accounting	Likely			
Financial investments	CDI	705,797	65,512			
Debt	Indicator	Accounting	Likely			
Debentures	CDI	960,662	(17,200)			
Loans	CDI	104,664	(1,868)			
Total		1,065,326	(19,068)			

Exchange rate risk	USD	Accounting	Likely
Foreign accounts payable - Third parties	US\$ 3.3382	16,896	16,807
PTAX			

	Consolidated				
Financial Investments	Indicator	Accounting	Likely		
Financial investments	CDI	711,056	65,856		
Debt	Indicator	Accounting	Likely		
Debentures	CDI	960,662	(17,200)		
Loans	CDI	112,548	(2,193)		
Total		1,073,210	(19,393)		

Exchange rate risk	USD	Accounting	Likely
Foreign accounts payable - Third parties	US\$ 3.556	17,766	17,673
ΡΤΔΧ			

#### 4.3.2. Liquidity risk

The Company monitors the ongoing forecasts of liquidity requirements to ensure that it has sufficient cash to meet operational needs. The monthly forecasts take into account the debt financing plans, compliance with contractual clauses and the fulfillment of internal goals according to the Company's strategic plan.

Furthermore, the Company maintains credit lines with the main financial institutions operating in Brazil.



# MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

The analysis of the main financial liabilities, by maturity ranges, is as follows:

	Parent Company				
	Up to	Between one and two years	Between two and five years	Over five years	Total
On March 31, 2024		·	·		
Loans, financing and debt securities	245,037	417,248	678,810	70,615	1,411,710
Leases payable	42,253	36,949	40,783	697	120,682
Accounts payable to third parties	82,377	6,290	1,373	-	90,040
Accounts payable to related parties	18	-	-	-	18
Accounts payable from acquisitions of subsidiaries	3,588	1,981	15,610	-	21,179
Derivative financial instruments	9,685	-	-	-	9,685
Interest on shareholders' equity payable	17,705	-	-	-	17,705
Total	400,663	462,468	736,576	71,312	1,671,019

		Consolidated				
		Between	Between	Over five		
	Up to	one and two	two and five	years		
	one year	years	years		Total	
On March 31, 2024						
Loans, financing and debt securities	249,500	419,378	681,580	70,615	1,421,073	
Leases payable	43,598	38,005	42,201	2,219	126,023	
Accounts payable to third parties	184,959	6,548	1,373	-	192,880	
Accounts payable from acquisitions of subsidiaries	3,588	1,981	31,895	-	37,464	
Derivative financial instruments	9,685	-	-	-	9,685	
Interest on shareholders' equity payable	17,705	-	-	-	17,705	
Total	509,035	465,912	757,049	72,834	1,804,830	

The estimated interest rates (CDI and TJLP) for future commitments reflect the market rates at the end of each fiscal year.

#### 4.4. Capital management

The table below shows the Company's debt ratio:

	Parent Co	mpany	Consolidated		
	03/31/2024	12/31/2023	03/31/2024	12/31/2023	
Loans, financing and debt securities	1,065,326	904,543	1,073,210	918,187	
Cash and cash equivalents	(687,151)	(538,862)	(692,514)	(546,889)	
Linked bank deposits	(22,962)	(9,531)	(22,962)	(9,531)	
Derivative financial instruments	(1,846)	2,079	(1,846)	2,079	
Net debt	353,367	358,229	355,887	363,845	
Shareholders' equity	1,511,554	1,459,166	1,514,072	1,461,620	
Net debt in relation to Shareholders' equity	0.23	0.25	0.24	0.25	





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 4.5. Derivative financial instruments

The Company contracted derivative financial instruments to manage its risk exposure related to the exchange rate when acquiring loans from financial institutions. The composition is as follows:

Financial institution	Contracted value	Right to receive (active index)	Obligation (passive index)	Due date	Active index	Passive index	Swap Balance
Itaú	50,000	Exchange Rate Variation + 7.13% p.a.	CDI + 2% p.a.	06/16/2025	2,688	(1,769)	919
Citibank	50,000	Exchange Rate Variation + 7.12% p.a.	CDI + 2% p.a.	06/30/2025	2,274	(1,532)	742
Banco do Brasil	96,000	CDI + 2% p.a.	Pre 12.4369%	01/10/2030	2,582	(2,396)	186
					7,544	(5,697)	1,847

#### 5. CASH AND CASH EQUIVALENTS AND RELATED BANK DEPOSITS

The composition of the balance of cash and cash equivalents and related bank deposits is as follows:

	Parent C	Company	Consolidated		
	03/31/2024	12/31/2023	03/31/2024	12/31/2023	
Cash and banks	4,316	4,362	4,420	4,426	
Bank Deposit Certificate ("CDB")	474,071	371,896	474,957	372,753	
Investment fund shares	207,263	158,154	207,263	158,154	
Automatic investments	1,501	4,450	2,374	5,252	
Committed investments	-	-	3,501	6,305	
	687,151	538,862	692,515	546,890	
Linked bank deposits (*)	22,962	9,531	22,962	9,531	

<sup>(\*)</sup> The balance of linked bank deposits is restricted to debt payment on March 31, 2024, and refers to the percentage of the outstanding balance of the Company's 6th issue of debentures.

On March 31, 2024, financial investments refer to certificates of bank deposits ("CDB") and DI-referenced fixed income investment fund quotas, with daily liquidity, and are remunerated at the average rate of 102.57% of the Interbank Deposit Certificate - CDI (101.45%, as at December 31, 2023).

The accounting policies and other information relating to cash and cash equivalents and related bank balances (parent company and consolidated) have not changed significantly from those disclosed in Notes 2 and 4 to the consolidated financial statements as at December 31, 2023.



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# MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 6. ACCOUNTS RECEIVABLE FROM THIRD PARTIES

#### 6.1. Composition of accounts receivable

The composition of accounts receivable from third parties is as follows:

	Parent Company					
		03/31/2024			12/31/2023	
			Accounts			Accounts
	Accounts		receivable,	Accounts		receivable,
Business Unit	receivable	(-) PCE <sup>1</sup>	net	receivable	(-) PCE <sup>1</sup>	net
Formwork and Shoring	98,818	(37,109)	61,709	91,421	(37,074)	54,347
Rental	306,174	(79,401)	226,773	298,508	(75,902)	222,606
	404,992	(116,510)	288,482	389,929	(112,976)	276,953

	Consolidated					
		03/31/2024	1		12/31/2023	3
			Accounts			Accounts
	Accounts		receivable,	Accounts		receivable,
Business Unit	receivable	(-) PCE <sup>1</sup>	net	receivable	(-) PCE <sup>1</sup>	net
Formwork and Shoring	98,818	(37,109)	61,709	91,421	(37,074)	54,347
Rental	360,022	(79,845)	280,177	342,998	(77,530)	265,468
	458,840	(116,954)	341,886	434,419	(114,604)	319,815

<sup>&</sup>lt;sup>1</sup> Estimated loss for doubtful accounts and expected losses ("PCE").

The position of accounts receivable from third parties, by maturity age, is as follows:

	Parent Company		Conso	lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Falling due	268,930	263,236	319,003	302,196
Overdue up to 60 days	35,338	30,781	38,912	36,007
Overdue from 61 to 120 days	11,911	9,947	11,990	10,017
Overdue from 121 to 180 days	7,998	9,658	8,006	9,658
Overdue from 181 to 360 days	19,662	18,333	19,776	18,455
Overdue for more than 360 days	61,153	57,974	61,153	58,086
	404,992	389,929	458,840	434,419



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 6.2. Breakdown of estimated loss for doubtful accounts

The changes in the provision for doubtful accounts and expected losses are as follows:

	Parent Company	Consolidated
Balance on December 31, 2022	(91,671)	(105,545)
Provision	(7,004)	(7,940)
Reversal	831	831
Capital Reduction - Mills Pesados (*)	(13,945)	-
Write-offs (**)	4,938	5,412
Balance on March 31, 2023	(106,851)	(107,242)
Balance on December 31, 2023	(112,976)	(114,604)
Provision	(5,959)	(6,314)
Reversal	334	1,873
Write-offs (**)	2,091	2,091
Balance on March 31, 2024	(116,510)	(116,954)

<sup>(\*)</sup> With the capital reduction carried out on March 17, 2023, according to note 10.1 of the 2023 financial statements, the accounts receivable from the Mills Pesados investee were transferred in full to the parent company, as well as the amount of the provision for doubtful accounts..

The position of PCE, by maturity age, is as follows:

	Parent Company		Consol	lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Falling due	(22,600)	(24,856)	(22,676)	(25,572)
Overdue up to 60 days	(7,338)	(6,027)	(7,576)	(6,922)
Overdue from 61 to 120 days	(5,715)	(5,085)	(5,721)	(5,088)
Overdue from 121 to 180 days	(5,454)	(5,344)	(5,454)	(5,344)
Overdue from 181 to 360 days	(14,260)	(13,995)	(14,260)	(14,000)
Overdue for more than 360 days	(61,143)	(57,669)	(61,267)	(57,678)
	(116,510)	(112,976)	(116,954)	(114,604)

The accounting practices and other information regarding accounts receivable (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 5 of the financial statements as at December 31, 2023.

#### 7. INVENTORIES

The composition of the inventory balance is as follows:

	Parent C	ompany	Consolidated	
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Goods for resale	727	834	889	1,073
Spare parts and supplies	75,937	74,427	82,916	81,622
Provision for slow-moving inventories (*)	(10,877)	(10,630)	(10,877)	(10,630)
	65,787	64,631	72,928	72,065

<sup>(\*)</sup> Items without movement for more than one year.



<sup>(\*\*)</sup> Effective write-offs of accounts receivable from securities overdue for more than five years, which are not expected to be received and are fully provisioned. These write-offs are not reflected in the statement of cash flows because they do not represent cash movements.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

The movement in the provision for slow-moving inventories is as follows:

	Parent Company	Consolidated
Balance on December 31, 2022	(4,943)	(4,943)
Provision	(1,224)	(1,224)
Reversal	342	342
Capital reduction - Mills Pesados	(3,101)	(3,101)
Balance on March 31, 2023	(8,926)	(8,926)
Balance on December 31, 2023	(10,630)	(10,630)
Provision	(282)	(282)
Reversal	35	35
Balance on March 31, 2024	(10,877)	(10,877)

#### 8. TAXES RECOVERABLE

The composition of the balance of taxes to be recovered is as follows:

	Parent C	ompany	Consolidated		
	03/31/2024	12/31/2023	03/31/2024	12/31/2023	
Income tax and social contribution	4,943	4,865	14,140	14,094	
PIS and COFINS	31,211	32,799	75,002	67,611	
ICMS	1,868	1,468	1,982	1,579	
Others	507	443	1,849	1,731	
	38,529	39,575	92,973	85,015	
Current	15,120	14,975	39,155	36,350	
Non-current	23,409	24,600	53,818	48,665	

#### 9. INVESTMENTS

#### 9.1. Direct and indirect investees

The following are the details of the Company's investees:

		Participa	ation - %
Name of investee	Main activity	03/31/2024	12/31/2023
Direct subsidiaries			
Mills Pesados - Locação, Serviços e Logística S.A.	Sale and rental of equipment and provision of maintenance and technical assistance services.	100%	100%
Reach Locações S.A. (*)	Leasing, commercial intermediation and sale of equipment.	100%	100%
Indirect subsidiaries Nest Locação e Revenda de Máquinas Ltda. (**)	Rental of "Low Level" Access platforms (up to 6 meters high).	51.0%	51.0%

<sup>(\*)</sup> The subsidiary Mills Pesados - Locação, Serviços e Logística S.A. has a 0.01% interest.



<sup>(\*\*)</sup> Direct subsidiary of the subsidiary Mills Pesados - Locação, Serviços e Logística S.A.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 9.2. Corporate mergers

On April 1, 2023, the Extraordinary General Meeting of Mills Pesados - Locação, Serviços e Logística S.A. resolved and approved the merger of Triengel Locação e Serviços Ltda., its wholly-owned subsidiary, with all its assets and liabilities becoming part of the parent company as of that date.

The incorporated balance sheets are as shown below:

ASSETS	04/01/2023	LIABILITIES	04/01/2023
CURRENT			
Cash and cash equivalents	79	Accounts payable to third parties	54,032
Accounts receivable from third parties	19,009	Accounts payable to related parties	2
Inventories	4,282	Social and labor obligations	553
Taxes recoverable	10,293	Loans and financing	30,177
Other assets	1,200	Income tax and social contribution payable	1,025
	34,863		85,789
NON-CURRENT			
Deferred income tax and social contribution	133	Loans and financing	16,178
Taxes recoverable	22,498		
	22,631		16,178
Property, plant and equipment	331,630	SHAREHOLDERS' EQUITY	
		Share capital	284,204
		Profit reserves	2,953
	331,630		287,157
TOTAL ASSETS	389.124	TOTAL LIABILITIES AND SHAREHOLDERS' EOUITY	389.124

#### 9.3. Main financial information of investees

The following is the balance sheet and statement of income of the investees:

	Mills Pesados		Reach (*)	
Investee Information	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Current assets	90,085	79,872	1	1
Non-current assets	715,060	578,508	-	-
Current liabilities	114,125	41,673	-	-
Non-current liabilities	17,640	17,576	-	-
Shareholders' equity	673,380	599,131	1	1
Investee Information	03/31/2024	03/31/2023	03/31/2024	03/31/2023
Net revenues	48,887	8,953	-	-
Costs and expenses	(44,397)	8,194	-	-
Profit before tax	4,490	17,147	-	-
Income tax and social contribution	(1,511)	(8,447)	-	-
Net profit for the period	2,978	8,700		
(*) The Commons our wently been no mayon ant		•	•	

<sup>(\*)</sup> The Company currently has no movement.



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# MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 9.4. Changes in investments

The following shows the movement of the investment balance:

Changes in investments in subsidiaries	Mills Pesados	Reach	Total
Balance on December 31, 2022	381,324	1	381,325
Realization of capital gain from property, plant and		-	
equipment and intangible assets	(940)		(940)
Equity income	8,700	-	8,700
Dividends receivable	(15)	-	(15)
Capital reduction (*)	(34,276)	-	(34,276)
Capital increase	163,000	-	163,000
Balance on March 31, 2023	517,793	-	517,794
Balance on December 31, 2023	708,172	1	708,173
Realization of capital gain from property, plant and		-	
equipment and intangible assets	(940)		(940)
Equity income	2,978	-	2,978
Dividends receivable	(129)	-	(129)
Capital increase	71,400	-	71,400
Balance on March 31, 2024	781,481	1	781,482

<sup>(\*)</sup> On March 17, 2023, at the Extraordinary General Meeting of Mills Pesados, it was resolved and approved the reduction of its share capital, in the amount of R\$ 34,276. This capital reduction was effected by the Company's business strategy, in order to transfer the operations of the "light" business unit to the parent company Mills Locações.

The accounting practices and other information related to investments (Parent Company and Consolidated) did not change significantly in relation to those disclosed in note 10 to the financial statements on December 31, 2023.





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION

FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

### 10. PROPERTY, PLANT AND EQUIPMENT

Cost	Machinery and Equipment	Real Estate Improvements	Buildings and land	Computers and peripherals	Vehicles	Installation	Furniture and utensils	Right of use	Works in progress	Parent Company Total
Balances on December 31, 2022	1,693,037	53,866	21,117	29,217	1,485	11,292	17,818	146,555	16,529	1,990,916
Additions	129,721	907	,	2,881	-,	,	896	14,461	5,398	168,725
Addition due to reduction of investee capital - Mills Pesados	22,911	1	-	87	411	-	240	-	-	23,650
Write-offs	(22,693)	-	-	(875)	(316)	-	-	-	-	(23,884)
PIS and COFINS credit	(11,683)	-	-	-	-	-	-	-	-	(11,683)
Transfers	-	46	-	-	-	-	-	-	-	46
Balances on March 31, 2023	1,811,293	54,820	21,117	31,310	1,580	11,292	18,954	161,016	21,927	2,133,309
Balances on December 31, 2023	1,833,007	72,531	21,117	31,390	2,735	11,916	19,877	172,932	7,353	2,172,858
Additions	14,268	-	-	6	-	-	369	25,561	-	40,204
Write-offs	(8,153)	(594)	-	(4)	-	-	-	(2,819)	-	(11,570)
PIS and COFINS credit	399	-	-	-	-	-	-	-	-	399
Balances on March 31, 2024	1,839,521	71,937	21,117	31,392	2,735	11,916	20,246	195,674	7,353	2,201,891
Accumulated depreciation										
Balances on December 31, 2022	(1,184,696)	(24,848)	(6,469)	(19,266)	(757)	(9,040)	(12,921)	(64,910)	-	(1,322,907)
Depreciation	(29,269)	(2,904)	(154)	(698)	(49)	(224)	(237)	(7,926)	-	(41,461)
Effect due to reduction of investee capital - Mills Pesados	(20,729)	(1)	-	(86)	(411)	-	(132)	-	-	(21,359)
Write-offs	20,077	- 	-	698	196	. <del>.</del>	-	-	-	20,971
PIS and COFINS credit	-	(296)	-	-	-	(23)	-	-	-	(319)
Balances on March 31, 2023	(1,214,617)	(28,049)	(6,623)	(19,352)	(1,021)	(9,287)	(13,290)	(72,836)	-	(1,365,075)
Balances on December 31, 2023	(1,261,540)	(37,472)	(7,085)	(21,722)	(1,187)	(9,984)	(14,010)	(96,977)	-	(1,449,977)
Depreciation	(28,469)	(3,532)	(154)	(789)	(96)	(190)	(229)	(8,612)	-	(42,071)
Write-offs	7,575	525	-	3	-	-	-	1,131	-	9,234
Balances on March 31, 2024	(1,282,434)	(40,479)	(7,239)	(22,508)	(1,283)	(10,174)	(14,239)	(104,458)	-	(1,482,814)
Net book value										
Balance on December 31, 2023	571,467	35,059	14,032	9,668	1,548	1,932	5,867	75,955	7,353	722,881
Balance on March 31, 2024	557,087	31,458	13,878	8,884	1,452	1,742	6,007	91,216	7,353	719,077





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION

FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

	Machinery and	Real Estate	Buildings	Computers			Furniture	Right of	Works in	Total
Cost	Equipment	Improvements	and land	and peripherals	Vehicles	Installation	and utensils	use	progress	Consolidated
Balances on December 31, 2022	2,032,517	54,058	21,117	29,605	4,587	11,319	20,117	157,642	16,529	2,347,491
Additions	317,584	907	-	3,300	394	7	899	14,461	5,398	342,951
Addition due to reduction of investee capital - Mills Pesados	22,911	1	-	87	411	-	240	-	-	23,650
Write-offs	(45,701)	-	-	(961)	(727)	(1)	(243)	-	-	(47,633)
PIS and COFINS credit	(11,683)	-	-	-	-	-	-	-	-	(11,683)
Realization of surplus value	9	-	-	-	-	-	-	-	-	9
Transfers	-	46	-	-	-	-	-	-	-	46
Balances on March 31, 2023	2,315,638	55,012	21,117	32,031	4,665	11,325	21,013	172,103	21,927	2,654,831
Balances on December 31, 2023	2,465,985	72,723	21,117	31,986	6,204	11,958	19,934	187,797	7,373	2,825,077
Additions	170,311	-	-	10	-	-	380	25,845	-	196,546
Write-offs	(21,258)	(594)	-	(4)	-	-	-	(13,549)	-	(35,405)
PIS and COFINS credit	399	-	-	-	-	-	-	-	-	399
Transfers	(1)	5	-	-	(3)	(1)	-	-	-	-
Balances on March 31, 2024	2,615,436	72,134	21,117	31,992	6,201	11,957	20,314	200,093	7,373	2,986,617
Accumulated depreciation										
Balances on December 31, 2022	(1,283,513)	(25,017)	(6,469)	(19,393)	(2,050)	(9,045)	(13,957)	(75,445)	-	(1,434,889)
Depreciation	(36,124)	(2,904)	(154)	(757)	178	(225)	(242)	(8,033)	-	(48,261)
Effect due to reduction of investee capital - Mills Pesados	(20,729)	(1)	-	(86)	(411)	-	(132)	-	-	(21,359)
Write-offs	40,892	-	-	787	606	-	134	-	-	42,419
PIS and COFINS credit	-	(296)	-	-	-	(23)	-	-	-	(319)
Realization of surplus value	(2,461)	-	-	-	-	-	-	-	-	(2,461)
Balances on March 31, 2023	(1,301,935)	(28,218)	(6,623)	(19,449)	(1,677)	(9,293)	(14,197)	(83,478)	-	(1,464,870)
Balances on December 31, 2023	(1,384,923)	(37,641)	(7,085)	(21,854)	(2,645)	(9,992)	(14,018)	(108,117)	-	(1,586,275)
Depreciation	(41,916)	(3,532)	(154)	(820)	(265)	(191)	(232)	(8,839)	-	(55,949)
Write-offs	8,891	525	-	3	-	-	-	11,860	-	21,279
Realization of surplus value	(958)	-	-	-	-	-	-	-	-	(958)
Balances on March 31, 2024	(1,418,906)	(40,648)	(7,239)	(22,671)	(2,910)	(10,183)	(14,250)	(105,096)	-	(1,621,903)
Net book value										
Balance on December 31, 2023	1,081,062	35,082	14,032	10,132	3,559	1,966	5,916	79,680	7,373	1,238,802
Balance on March 31, 2024	1,196,530	31,486	13,878	9,321	3,291	1,774	6,064	94,997	7,373	1,364,714





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$, unless otherwise indicated)

Certain items of property, plant and equipment are pledged as collateral for loans and financing operations (note 14).

The purchase and sale transactions of property, plant and equipment for lease are presented in the statement of cash flows as an operating activity.

The accounting practices and other information related to fixed assets (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 11 to the financial statements as at December 31, 2023.

#### 11. INTANGIBLE ASSETS

		Totalesconde	0	Destruite to		D
		Trademarks	Customer	Projects in		Parent Company
	Software	and patents	portfolio	progress (*)	Goodwill	Total
Balances on December 31, 2022	73,175	4,672	25,628	16,627	34,994	155,096
Additions	211	-	-	5,777	-	5,988
Addition due to reduction of investee capital - Mills Pesados	63	-	-	-	-	63
Transfers	4,251	-	-	(4,297)	-	(46)
Balances on March 31, 2023	77,700	4,672	25,628	18,107	34,994	161,101
Balances on December 31, 2023	78,431	4,672	25,628	37,638	34,994	181,363
Additions	2,686	-	-	2,452	-	5,138
Balances on March 31, 2024	81,117	4,672	25,628	40,090	34,994	186,501
Accumulated amortization						
Balances on December 31, 2022	(54,022)	(878)	(1,704)	-	(4,232)	(60,836)
Amortization	(1,698)	-	(644)	-	-	(2,342)
Effect due to reduction of investee capital - Mills Pesados	(61)	-	-	-	-	(61)
PIS and COFINS credit	(173)	-	-	-	-	(173)
Balances on March 31, 2023	(55,954)	(878)	(2,348)	-	(4,232)	(63,412)
Balances on December 31, 2023	(61,785)	(878)	(4,282)	-	(4,232)	(71,177)
Amortization	(1,850)	-	(645)	-	-	(2,495)
Balances on March 31, 2024	(63,635)	(878)	(4,927)	100	(4,232)	(73,672)
Net book value						
Balances on December 31, 2023	16,646	3,794	21,346	37,638	30,762	110,186
Balances on March 31, 2024	17,482	3,794	20,701	40,090	30,762	112,829

<sup>(\*)</sup> Amount referring to projects in the area of information technology, not yet finalized, which will be transferred to the FIM software when completed, with the respective start of amortization.



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## MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

# MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

		Trademarks	Customer	Projects in		Total
	Software	and patents	portfolio	progress (*)	Goodwill	Consolidated
Balances on December 31, 2022	73,297	4,680	25,852	16,627	125,205	245,661
Additions	211	-	-	5,777	-	5,988
Addition due to reduction of investee capital - Mills Pesados	63	-	-	-	-	63
Write-offs	(62)	-	-	-	-	(62)
Realization of surplus value	-	-	-	-	1	1
Transfers	4,251	-	-	(4,297)	-	(46)
Balances on March 31, 2023	77,760	4,680	25,852	18,107	125,206	251,605
D   04 0000	E0 0//	4 (00	05.050	25 (22	405.005	050 044
Balances on December 31, 2023	78,966	4,680	25,852	37,638	125,205	272,341
Additions	2,753	-	-	3,052	-	5,805
Transfers	(352)	4 (00	-	352	405.005	050446
Balances on March 31, 2024	81,367	4,680	25,852	41,042	125,205	278,146
Accumulated amortization						
Balances on December 31, 2022	(54,081)	(878)	(1,912)	-	(4,218)	(61,089)
Amortization	(1,698)	-	(644)	-	-	(2,342)
Effect due to reduction of investee capital - Mills Pesados	(61)	_	-	_	_	(61)
Write-offs	58	-	_	-	_	58
Realization of surplus value	-	-	(2)	-	_	(2)
PIS and COFINS credit	(173)	-	-	-	_	(173)
Balances on March 31, 2023	(55,955)	(878)	(2,558)	-	(4,218)	(63,609)
Balances on December 31, 2023	(61,788)	(878)	(4,490)	-	(4,218)	(71,374)
Amortization	(1,852)	-	(645)	-	-	(2,497)
Surplus value - nest investee	(1)		-	-		(1)
Balances on March 31, 2024	(63,641)	(878)	(5,135)	-	(4,218)	(73,872)
Net book value						
Balances on December 31, 2023	17,178	3,802	21,362	37,638	120,987	200,967
Balances on March 31, 2024	17,726	3,802	20,717	41.042	120,987	204,274

<sup>(\*)</sup> Amount referring to projects in the area of information technology, not yet finalized, which will be transferred to the FIM software when completed, with the respective start of amortization.

The accounting practices and other information related to intangible assets (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 12 to the financial statements on December 31, 2023.

#### 12. ACCOUNTS PAYABLE

#### 12.1. Accounts payable to third parties

The composition of the balance of accounts payable is as follows:

	Parent C	ompany	Consolidated		
	03/31/2024	12/31/2023	03/31/2024	12/31/2023	
National accounts payable	73,144	66,852	174,221	91,323	
Foreign accounts payable	16,896	19,432	18,659	21,195	
	90,040	86,284	192,880	112,518	
Current	82,378	76,964	185,218	103,198	
Non-current	7,662	9,320	7,662	9,320	

As at March 31, 2024 and December 31, 2023, the balances of supplier accounts refer mainly to forward purchases of spare parts and supplies recorded in inventories, services and property, plant and equipment.



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# MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 12.2. Accounts payable from acquisitions of subsidiaries

Amount referring to the installments to be due from the acquisitions of Tecpar and Triengel:

	Parent C	ompany	Conso	lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Tecpar comércio e locação de equipamentos ltda.	14,557	14,185	14,557	14,185
Triengel locações e serviços ltda.	-	-	12,040	11,732
	14,557	14,185	26,597	25,917
Current	1,131	1,102	1,131	1,102
Non-current	13,426	13,083	25,466	24,815

#### 13. SOCIAL AND LABOR OBLIGATIONS

The composition of the balance of social and labor obligations is as follows:

	Parent C	ompany	Consol	lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Provision for vacation	19,078	19,414	19,661	19,960
Provision for profit sharing (*)	32,130	25,632	32,940	26,202
Provision for 13th salary	3,109	-	3,246	-
INSS	2,901	4,480	3,385	4,892
FGTS	913	1,305	1,035	1,421
Long-term incentive social charges	11,846	9,866	11,846	9,866
Others	3,669	4,081	3,836	4,739
	73,646	64,778	75,949	67,080

<sup>(\*)</sup> The Company has a profit sharing program for employees pursuant to Law No. 10.101/00 according to the income calculated in each year. The annual amount payable is defined through the combination of the Company's income and performance indicators, in addition to the individual performance of each employee, measured mainly from objective and measurable indicators and goals and the annual budget approved by the Board of Directors.

#### 14. LOANS, FINANCING AND DEBT SECURITIES

#### 14.1. Composition of loans, financing and debt securities

The composition of the balance of loans, financing and debt securities is as follows:

	Parent C	ompany	Conso	lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
In national currency				
Working capital	-	977	7,884	14,621
Debentures	960,662	795,053	960,662	795,053
In foreign currency				
Loan 4131	104,664	101,451	104,664	101,451
	1,065,326	897,481	1,073,210	911,125
Current	139,355	143,905	143,044	152,922
Non-current	925,971	753,576	930,166	758,203



# MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

The installments due at the end of the period ended March 31, 2024 are shown below:

	Parent Company	Consolidated
2024	119,082	121,047
2025	309,267	311,389
2026	273,358	275,398
2027	165,541	167,007
2028	66,026	66,123
2029	66,026	66,123
2030	66,026	66,123
	1,065,326	1,073,210

#### 14.2. Changes in loans, financing and debt securities

The movement of loans, financing and debt securities is as follows:

	Parent Company	Consolidated
Balance on December 31, 2022	825,286	884,645
Interest, charges and exchange variation	32,492	33,027
Amortization of principal	(11,812)	(17,860)
Amortization of interest	(15,879)	(18,107)
Balance on March 31, 2023	830,087	881,705
Balance on December 31, 2023	897,481	911,125
Net funding	198,541	198,541
Interest, charges and exchange variation	38,785	39,152
Amortization of principal	(53,459)	(59,233)
Amortization of interest	(16,022)	(16,375)
Balance on March 31, 2024	1,065,326	1,073,210

#### 14.3. Guarantees

Below is the composition of the respective guarantees contracted on March 31, 2024 and December 31, 2023:

	Parent C	ompany	Consol	idated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Equipment held in trust	210,380	358,871	213,247	367,477
Working Capital	-	130	-	130
Total Guarantees	210,380	359,001	213,247	367,607





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 14.4. Funding occurred in the period

On January 3, 2024, the Company's Board of Directors approved the realization of the eighth issue of simple, non-convertible debentures, unsecured, in a single series, in the total amount of R\$ 200,000, with a term of 72 months and annual amortization, as of the 48th month, counted from the date of issue (inclusive), for public distribution, under the automatic registration rite, pursuant to article 26, item V, item "a", of CVM Resolution No. 160 of July 13, 2022, with interest corresponding to the CDI rate +2.00% per year.

The amount of expenses with the issuance was R\$ 1,459 in the parent company and consolidated, being presented net in the respective title.

#### 14.5. Financial covenants

The Company evaluates, on a quarterly basis, the restrictive clauses, and as shown below, the financial covenants were fulfilled on March 31, 2024 and December 31, 2023:

Securities	Contents	Limits	03/31/2024	12/31/2023
5th issue of debentures	Net debt/LTM EBITDA	≤ to 3.00	0.53	0.54
5th issue of debentures	Short-term net debt/LTM EBITDA	≤ to 0.75	(0.86)	(0.66)
6th issue of debentures	Net debt/LTM EBITDA	≤ to 2.50	0.53	0.54
6th issue of debentures	Short-term net debt/LTM EBITDA	≤ to 0.75	(0.86)	(0.66)
7th issue of debentures	Net debt/LTM EBITDA	≤ to 2.50	0.53	0.54
7th issue of debentures	Short-term net debt/LTM EBITDA	≤ to 0.75	(0.86)	(0.66)
8th issue of debentures	Net debt/LTM EBITDA	≤ to 2.50	0.53	-
8th issue of debentures	Short-term net debt/LTM EBITDA	≤ to 0.75	(0.86)	-

The accounting practices and other information related to loans, financing and debt securities (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 14 to the financial statements on December 31, 2023.



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# MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 15. LEASES PAYABLE

#### 15.1. Lease movement

The change in the balance of lease liabilities by right of use is shown below:

	Parent Company	Consolidated
Balance on December 31, 2022	87,072	87,593
Additions	14,595	14,595
Write-offs	(134)	(134)
Payments	(9,827)	(9,949)
Interest	2,364	2,380
Balance on March 31, 2023	94,070	94,485
Balance on December 31, 2023	82,896	86,652
Additions	25,561	25,844
Write-offs	(1,788)	(1,788)
Payments	(10,659)	(10,938)
Interest	2,459	2,553
Balance on March 31, 2024	98,469	102,323
Current	33,963	35,023
Non-current	64,506	67,300

#### 15.2. Contractual flows by term and discount rates

The Company presents in the table below the analysis of the maturity of lease liabilities comparing the projections based on nominal flows on March 31, 2024:

	Projected	Parent	
Payment terms	inflation (*)	Company	Consolidated
2024	4.13%	32,066	33,095
2025	3.92%	38,697	39,807
2026	3.50%	28,342	29,044
2027	3.50%	15,900	16,334
2028	3.50%	4,283	4,718
2029 and beyond	3.50%	1,394	3,025
Total actual flow of future pay	yments	120,682	126,023
Embedded interest		17,793	19,088
Projected inflation		4,420	4,612
Total nominal flow of future p	ayments	98,469	102,323
Current		33,963	35,023
Non-current		64,506	67,300

<sup>(\*)</sup> Rate obtained according to IPCA projection. Source: Focus



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

The Company has the potential right of PIS/COFINS to recover embedded in the consideration of the leases, and the potential effects are presented in the table below:

		Parent Company Nominal Present value		Con	solidated
	Tax Rate			Nominal	Present value
Consideration		120,682	98,469	126,023	102,323
Potential PIS/COFINS	9.25%	11,163	9,108	11,657	9,465

The accounting practices and other information related to leases payable (Parent Company and Consolidated) did not change significantly in relation to those disclosed in note 15 to the financial statements on December 31, 2023.

#### 16. RELATED PARTIES

#### 16.1. Balances and transactions with subsidiaries

The balances and transactions, carried out under conditions negotiated between the Company and its subsidiaries, are presented below:

		03/31/2024 Accounts Dividends Accounts			12/31/2023		
					Dividends	Accounts	
_Company	receivable	_ receivable _	_ payable _	_ receivable _	_ receivable _	_ payable _	
Mills Pesados - Locação, Serviços e Logística S.A.	7,005	129	-	6,218	-	1,211	
Nest Locação e Revenda de Máquinas Ltda.	552	-	18	561	-	24	
	7,557	129	18	6,779		1,235	

	03/31/2024		03/31/2	2023
Company	Revenue	Cost	Revenue	Cost
Mills Pesados - Locação, Serviços e Logística S.A.	-	-	526	194
Nest Locação e Revenda de Máquinas Ltda.	126	48	125	83
Triengel locações e serviços Ltda.	-	-	2	-
	126	48	653	277

The balances with related parties basically refer to the sublease of equipment and sale of parts. These transactions are not subject to interest and monetary restatement.

#### 16.2. Remuneration of key personnel

The amounts related to the remuneration of the Company's key personnel are shown below:

	Parent Company and Consolidated		
	03/31/2024	03/31/2023	
Salaries and charges	2,923	2,922	
Board of Directors honorariums	1,409	1,304	
Profit sharing	1,187	1,143	
Share-based programs	5,203	2,958	
	10,722	8,327	





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

These amounts reflect the direct and indirect benefits, bonuses and profit sharing, as well as social and social security charges when applicable, disbursed to the Company's key personnel. On March 31, 2024, the Company had medium or long-term benefits offered to these executives, according to explanatory note No. 17.

The accounting practices and other information regarding the related parties (Parent Company and Consolidated) did not change significantly in relation to those disclosed in note 16 to the financial statements on December 31, 2023.

#### 17. EMPLOYEE BENEFITS

#### 17.1. Post-employment health plan benefits

The movement of the post-employment health plan benefit balance is shown below:

	Parent Company	Consolidated
Balance on December 31, 2022	11,249	11,249
Current service cost	23	23
Net interest on net liability (asset)	288	288
Balance on March 31, 2023	11,560	11,560
Balance on December 31, 2023	11,318	11,318
Current service cost	20	20
Net interest on net liability (asset)	287	287
Balance on March 31, 2024	11,625	11,625

#### 17.2. Stock option plan

The Company has stock option plans, approved at the General Shareholders' Meeting, with the objective of integrating executives into the Company's development process in the medium and long term. These plans are managed by the Company, and the approval of the grants is sanctioned by the Board of Directors.

		Options in thousands				
Plans	Grant date	End date of the fiscal year	Options granted	Exercised options	Cancelled options	Balance
2014 Program	04/30/2014	04/30/2020	260	-	(260)	-
2016 Program	04/28/2016	04/28/2024	1,700	(864)	(836)	-

The table below shows the accumulated balances of the plans in the balance sheet accounts. They have no effect on income on March 31, 2024 and 2023.

Reserve balance	03/31/2024	12/31/2023
2014 Program (2010 Plan)	1,467	1,467
2016 Program	3,468	3,468
Total recorded in shareholders' equity	4,935	4,935





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 17.3. Restricted Stock Incentive Program

The Company has incentive plans with restricted shares approved by the General Meeting, with the objective of integrating executives in the Company's development process in the medium and long term. These plans are managed by the Company, and the approval of the grants is sanctioned by the Board of Directors.

				Shares in t	housands	
		End date of	Granted	Shares	Canceled	Balance of
Plans	Grant date	the fiscal year	shares	exercised	actions	shares
2019 Program	08/14/2019	12/31/2021	859	(840)	(19)	-
2020 Program	10/14/2020	12/31/2022	730	(661)	(69)	-
2021 Program	03/25/2022	07/25/2024	680	-	-	680
2021 Program	02/02/2022	05/31/2023	29	(29)	-	-
2021 Program	02/02/2022	05/31/2024	26	-	-	26
2021 Program	10/03/2022	07/25/2024	124	-	-	124
2022 Program	05/09/2022	05/31/2023	41	(41)	-	-
2022 Program	05/09/2022	05/31/2024	42	-	-	42
2022 Program	22/06/2022	04/30/2025	1,088	-	-	1,088
2022 Program	10/03/2022	12/31/2025	1,339	-	-	1,339
2022 Program	10/03/2022	12/31/2025	240	-	-	240
2022 Program	11/22/2022	04/30/2025	136	-	-	136
2023 Program	08/30/2023	04/30/2026	744	-	-	744

Reserve balance	03/31/2024	12/31/2023
2019 Plan	6,387	6,387
2020 Plan	5,709	5,709
2021 Plan	5,272	4,670
2022 Plan	15,776	13,015
2023 Plan	2,279	1,425
Total recorded in shareholders' equity	35,423	31,206
	03/31/2024	03/31/2023

	03/31/2024	03/31/2023
Effect on income	4,217	3,036

Payment for this program is made by the delivery of shares free of charge, at no cost to the beneficiary.

The accounting practices and other information related to employee benefits (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 17 to the financial statements on December 31, 2023.



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 18. INCOME TAX AND SOCIAL CONTRIBUTION

#### 18.1. Income tax and social contribution – reconciliation between nominal and effective rates

The reconciliation between the nominal and effective rates for the periods ended March 31, 2024 and 2023 is as follows:

	Parent Company		Consol	idated
	03/31/2024	03/31/2023	03/31/2024	03/31/2023
Profit before taxes on profit	91,564	84,419	93,200	94,744
Nominal rate	34%	34%	34%	34%
Nominal expense	(31,132)	(28,702)	(31,688)	(32,213)
Equity method	1,013	2,958	-	-
Effect of deduction of interest on shareholders' equity	6,617	6,282	6,617	6,282
Non-deductible provisions and permanent differences	(431)	1,484	(434)	(2,434)
Effective Expense	(23,933)	(17,978)	(25,505)	(28,365)
Current income tax and social contribution	(18,762)	(15,623)	(18,846)	(18,229)
Deferred income tax and social contribution	(5,171)	(2,355)	(6,659)	(10,136)
Effective rate	26%	21%	27%	30%

#### 18.2. Deferred income tax and social contribution assets and liabilities

The composition of the balance of deferred income tax and social contribution is as follows:

	Parent Company		Consol	lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Deferred assets				
Tax loss and negative basis	116,322	124,509	221,705	221,497
Share-based programs	20,590	18,483	20,590	18,483
Provision for expected credit losses	16,416	16,737	16,699	16,844
Provision for profit sharing	10,925	8,716	11,200	8,910
Provisions for risks	4,557	4,695	5,527	5,674
Other temporary additions	7,050	6,951	7,072	7,604
Other provisions	4,775	4,837	5,274	5,010
Lease liability	33,514	28,185	34,825	29,462
Total deferred assets	214,149	213,113	322,892	313,484
Deferred liabilities				
Tax depreciation	(23,422)	(22,456)	(64,715)	(53,823)
Other temporary exclusions	(5,266)	(5,215)	(9,000)	(9,043)
Right to use lease	(31,014)	(25,824)	(32,328)	(27,109)
Total deferred liabilities	(59,702)	(53,495)	(106,043)	(89,975)
Net total	154,447	159,618	216,849	223,509

The accounting practices and other information related to taxes on profit (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 18 of the financial statements on December 31, 2023.



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 19. PROVISIONS FOR RISKS AND ESCROW DEPOSITS

#### 19.1. Provisions for risks

The composition of the balance of provisions for risks is as follows:

	Parent C	Parent Company		lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Tax	2,668	2,199	3,063	2,589
Labor	8,965	9,489	11,178	11,741
Civil	1,771	2,121	2,015	2,359
	13,404	13,809	16,256	16,689

#### Changes in provisions for risks:

	Parent Company	Consolidated
Balance on December 31, 2022	11,958	16,153
Constitutions	1,738	1,740
Monetary updates	1,448	1,546
Reversals	(1,972)	(2,448)
Balance on March 31, 2023	13,172	16,991
Balance on December 31, 2023	13,809	16,689
Constitutions	640	739
Monetary updates	708	762
Reversals	(1,753)	(1,934)
Balance on March 31, 2024	13,404	16,256

### 19.2. Risks classified as possible loss

The Company is subject to tax, civil and employment litigation that management, based on the opinion of its legal advisors, has determined to be probable and for which no accrual has been made, as follows:

	Parent C	Parent Company		idated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Tax	132,470	129,982	153,509	150,653
Labor	7,735	11,471	10,679	11,916
Civil	13,053	7,413	13,529	10,315
	153,258	148,866	177,717	172,884

#### 19.3. Judicial deposits

	Parent C	Parent Company		lidated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Tax	6,540	6,449	6,584	6,493
Labor	5,067	4,956	6,051	5,950
Civil	481	481	556	556
	12,088	11,886	13,191	12,999





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

The accounting practices and other information regarding the provision for risks and judicial deposits (Parent Company and Consolidated) did not change significantly in relation to those disclosed in notes 2 and 19 to the financial statements on December 31, 2023.

#### 20. TAXES PAYABLE

	Parent Company		Consol	idated
	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Withholding income tax payable	9,006	8,652	9,018	8,662
PIS and COFINS	11,746	11,860	11,746	11,860
INSS	505	600	521	611
ICMS	1,115	909	1,118	1,197
Others	860	950	907	984
	23,232	22,971	23,310	23,314
Current	10,625	10,553	10,703	10,896
Non-current	12,607	12,418	12,607	12,418

The accounting practices and other information related to taxes payable (Parent Company and Consolidated) did not change significantly in relation to those disclosed in note 20 of the financial statements on December 31, 2023.

#### 21. SHAREHOLDERS' EQUITY

#### 21.1. Share capital

The Company's fully subscribed and paid-up share capital is represented by the amount of R\$ 1,091,560 (R\$ 1,091,560 on December 31, 2023), divided into 246,309 thousand registered shares without par value (246,309 thousand shares on December 31, 2023). Each common share shall be entitled to one vote in shareholders' resolutions.

Below is the shareholding composition of the share capital on the dates:

	03/31/2024 Number of shares		12/31/202 es Number of sh	
Shareholders	(in thousands)	%	(in thousands)	%
Andres Cristian Nacht	13,599	5.52%	13,599	5.52%
Snow Petrel LLC	23,677	9.61%	23,677	9.61%
Other signatories to the Shareholders' Agreement (*)	22,957	9.32%	22,957	9.32%
Nacht Family (total)	60,233	24.45%	60,233	24.45%
Sun Fundo de Investimentos em Participações Multiestratégia	51,556	20.93%	51,556	20.93%
Sullair Argentina S.A.	22,096	8.97%	25,218	10.24%
Others (free float)	112,424	45.65%	109,302	44.38%
	246,309	100.00%	246,309	100.00%

<sup>(\*)</sup> Signatories of the Nacht Family Shareholders' Agreement, excluding Andres Cristian Nacht and Snow Petrel LLC.





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 21.2. Treasury shares

The composition of treasury shares on March 31, 2024 and December 31, 2023 is presented in the table below:

	Number of shares	Total amount
Shareholders	31/12/20	)23(*)
Balance at the beginning of the period/year	5,502	41,467
Exercise of the 2020 action program	(693)	(5,226)
Balance at the end of the period/year	4,809	36,241

<sup>(\*)</sup> There were no movements in 2024.

On March 19, 2024, the Company disclosed the 4th share repurchase program in which up to 7,874,016 shares may be purchased, which correspond to 3.20% of the total number of shares on this date. The maximum period for carrying out the operation is 18 months. The balance of treasury shares on March 31, 2024 and December 31, 2023 is R\$ 36,241.

#### 21.3. Interest on shareholders' equity and dividends

At meetings of the Board of Directors, interest on shareholders' equity was resolved as follows:

Approval date	Gross amount approved	Net amount	2024 Amount per share (in R\$)	Date of shareholding position	Payment date
03/21/2024	19,460	17,661	0.080581	03/26/2024	04/15/2024
	19,460	17,661			

The composition of the balance on March 31, 2024 is the amount resolved in the period added to the amount of interest on equity and dividends, not yet paid from previous periods and years, in the amount of R\$ 43 and R\$1, respectively.

Approval date	Gross amount approved	Net amount	2023 Amount per share (in R\$)	Date of shareholding position	Payment date
03/28/2023	18,476	16,882	0.076723	03/31/2023	04/27/2023
06/21/2023	18,356	16,710	0.076008	06/26/2023	07/14/2023
09/21/2023	16,795	15,272	0.069546	09/26/2023	10/27/2023
12/21/2023	17,098	15,548	0.070798	12/26/2023	01/19/2024
	70,725	64,412			

The accounting practices and other information related to shareholders' equity did not change significantly in relation to those disclosed in notes 2 and 21 to the financial statements on December 31, 2023.



MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 22. EARNINGS PER SHARE

The basic income per share is calculated by dividing the profit attributable to the Company's shareholders by the weighted average number of common shares issued during the year.

	Parent Company a	and Consolidated
	03/31/2024	03/31/2023
Net profit for the period attributed to the shareholders of the Parent Company	67,631	66,441
Basic earnings per share:		
Total common shares available (thousands)	241,500	207,626
Basic earnings per basic share (in R\$)	0.28004	0.32000
Diluted earnings per share:		
Weighted average of available common shares (thousands)	241,500	207,626
Dilutable effect of stock options (thousands)	4,419	169
Total shares applicable to dilution (thousands)	245,919	207,795
Basic earnings per diluted share (in R\$)	0.27501	0.31974

#### 23. NET REVENUES

The breakdown of net revenues by nature is as follows:

	Parent C	ompany	Conso	lidated
	03/31/2024	03/31/2023	03/31/2024	03/31/2023
Lease	309,686	292,718	348,745	314,017
Sales (new)	4,120	3,295	4,671	9,009
Sales (semi-new)	7,807	18,657	21,240	18,924
Technical assistance	3,314	969	4,257	1,931
Indemnities	3,828	8,811	3,828	8,811
Others (*)	3,323	3,566	3,673	3,570
Total gross revenue	332,078	328,016	386,414	356,262
Taxes	(29,458)	(28,284)	(33,103)	(31,468)
Discounts	(122)	(101)	(135)	(97)
	302,498	299,631	353,176	324,697

<sup>(\*)</sup> Refers to revenue from equipment or machinery damaged by the lessee (customer).





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 24. NATURE OF OPERATING COSTS AND EXPENSES

Information on the nature of operating costs and expenses is as follows:

	Parent Company					
Nature	Costs of products sold and services	03/31/2024 Selling expenses, general and	Total	Costs of products sold and services	03/31/2023 Selling expenses, general and	Total
	provided	administrative		provided	administrative	
Personal	(23,481)	(50,476)	(73,957)	(20,389)	(46,877)	(67,266)
Depreciation and amortization	(26,733)	(15,207)	(41,940)	(28,811)	(14,313)	(43,124)
Construction/maintenance and repair material	(30,571)	(1,881)	(32,452)	(29,630)	(2,423)	(32,053)
Third-party services	(2,290)	(16,032)	(18,322)	(1,996)	(15,037)	(17,033)
Freight	(13,168)	(222)	(13,390)	(11,875)	(505)	(12,380)
Travel	(2,261)	(2,223)	(4,484)	(2,254)	(2,139)	(4,393)
Cost of sale (semi-new)	(2,102)	-	(2,102)	(1,865)	-	(1,865)
Rental of equipment and others	(1,197)	(805)	(2,002)	(766)	(1,476)	(2,242)
Write-off of assets	(582)	-	(582)	(2,804)	-	(2,804)
Others	(851)	557	(294)	(1,129)	(7,511)	(8,640)
	(103,236)	(86,289)	(189,525)	(101,519)	(90,281)	(191,800)

	Consolidated					
Nature	Costs of products sold and services provided	03/31/2024 Selling expenses, general and administrative	Total	Costs of products sold and services provided	03/31/2023 Selling expenses, general and administrative	Total
Personal	(25,764)	(51,891)	(77,655)	(21,508)	(47,746)	(69,254)
Depreciation and amortization	(40,152)	(16,591)	(56,743)	(35,933)	(16,408)	(52,341)
Construction/maintenance and repair material	(36,437)	(1,954)	(38,391)	(28,817)	(2,538)	(31,355)
Third-party services	(2,510)	(16,832)	(19,342)	(2,163)	(16,059)	(18,222)
Freight	(13,795)	(236)	(14,031)	(12,819)	(507)	(13,326)
Travel	(3,127)	(2,298)	(5,425)	(2,767)	(2,231)	(4,998)
Cost of sale (semi-new)	(2,435)	-	(2,435)	(5,497)	-	(5,497)
Rental of equipment and others	(1,299)	(1,067)	(2,366)	(712)	(1,828)	(2,540)
Write-off of assets	(12,879)	-	(12,879)	(2,847)	-	(2,847)
Others	(1,312)	(6,792)	(8,104)	(1,313)	(9,431)	(10,744)
	(139,710)	(97,603)	(237,313)	(114,376)	(96,748)	(211,124)



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# MILLS LOCAÇÃO, SERVIÇOS E LOGÍSTICA S.A.

MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

#### 25. FINANCIAL INCOME

Financial revenue and expenses are as follows:

	Parent C	ompany	Conso	lidated
	03/31/2024	03/31/2023	03/31/2024	03/31/2023
Interest income	2,341	2,144	2,528	2,280
Financial investment revenue	19,263	21,431	19,356	22,296
Discounts obtained	197	1,014	197	2,307
Active exchange and monetary variation	(173)	367	(173)	491
Other revenues	5,405	-	5,405	-
Total financial revenues	27,033	24,956	27,313	27,374
Interest expense	(216)	(659)	(252)	(679)
Liabilities exchange and monetary variations	(4,822)	(1,984)	(5,185)	(2,880)
Interest on loans and debt securities	(35,704)	(31,750)	(35,993)	(31,750)
Bank charges	(178)	(120)	(187)	(130)
Financial charges on leases	(2,283)	(2,199)	(2,371)	(2,214)
Other expenses	(2,736)	(1,830)	(2,808)	(3,995)
Total financial expenses	(45,939)	(38,542)	(46,796)	(41,648)
Total financial income	(18,906)	(13,586)	(19,483)	(14,274)

#### 26. INFORMATION BY SEGMENT

The Company has defined two reportable operating segments, which are managed separately based on the reports used by the Board of Directors for strategic decision-making. The accounting practices of these operating segments are the same as those described in note 26 to the financial statements on December 31, 2023.

#### Formwork and Shoring

Division that operates in the large construction market and in the supply of formwork, shoring, non-mechanized access equipment, mezzanines and scaffolding for residential and commercial construction, with the highest technology in formwork systems, shoring and specialized equipment for the execution of civil works, as well as the largest portfolio of products and services with customized solutions to meet the specific needs of each project, generating efficiency and cost reduction.

#### Rental

Division that rents lifting platforms, generators, air compressors, light towers, excavators, loaders, motor graders and other equipment to various market segments, including industrial, agribusiness, commercial, infrastructure, service and entertainment. To ensure productivity, profitability and safety, in addition to offering the most advanced product line for lifting people and cargo and providing customers with operator training certified by the Internacional Powered Access Federation (the non-profit organization that promotes the safe and effective use of aerial work platforms worldwide). Its presence in several Brazilian cities not only strengthens the agility of its commercial service, but also expands technical support through certified professionals.





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023

(In thousands of Reais - R\$, unless otherwise indicated)

### Statement of income by operating segment

	Formwork and Shoring		Rental		Consolidated	
	03/31/2024	03/31/2023	03/31/2024	03/31/2023	03/31/2024	03/31/2023
Net revenues	55,790	63,701	297,386	260,996	353,176	324,697
Costs of products sold and services provided	(11,375)	(10,815)	(88,183)	(67,627)	(99,558)	(78,442)
Depreciation and amortization	(5,194)	(7,903)	(51,549)	(44,438)	(56,743)	(52,341)
Selling, general and administrative expenses	(11,980)	(10,127)	(69,032)	(70,214)	(81,012)	(80,341)
Provision for expected credit losses	(390)	(2,486)	(4,051)	(4,623)	(4,441)	(7,109)
Other operating revenues (expenses), net	80	650	1,181	1,904	1,261	2,554
Profit before financial income and taxes	26,931	33,020	85,752	75,998	112,683	109,018
Financial income, net					(19,483)	(14,274)
Profit before income tax and social contribution					93,200	94,744
Income tax and social contribution					(25,505)	(28,365)
Net profit for the period					67,695	66,379

#### Assets by operating segment

	Formwork and Shoring		Rental		Consolidated	
	03/31/2024	12/31/2023	03/31/2024	12/31/2023	03/31/2024	12/31/2023
Net property, plant and equipment	22,322	20,102	1,342,392	1,218,700	1,364,714	1,238,802
Other assets	596,747	540,473	1,097,956	969,087	1,694,703	1,501,603
Total assets	619,069	560,575	2,440,348	2,187,787	3,059,417	2,740,405





MANAGEMENT'S EXPLANATORY NOTES TO THE INTERIM FINANCIAL INFORMATION FOR THE THREE-MONTH PERIODS ENDED MARCH 31, 2024 AND 2023 (In thousands of Reais - R\$, unless otherwise indicated)

#### 27. INSURANCE

The Company and its subsidiaries maintain insurance contracts taking into account the nature and degree of risk for amounts considered sufficient to cover any losses on its assets and/or liabilities.

	Parent C	Company	Consolidated		
Nature	03/31/2024	12/31/2023	03/31/2024	12/31/2023	
Operational risks	2,784,517	2,797,557	3,388,733	3,300,690	
Property damage	679,009	557,691	680,369	559,051	
Civil liability	97,000	97,000	99,000	99,000	

#### 28. SUBSEQUENT EVENTS

#### 28.1. Early redemption of the 5th issue of debentures (Parent Company - Mills)

On April 12, 2024, the Company made the redemption of R\$ 39,200 in optional advance and the payment of interest of R\$ 1,389 referring to the 5th issue of simple debentures, not convertible into shares, of the type with collateral, in a single series, dated December 4, 2020, according to clause 6.3 of the deed of issue.

Under the terms of the deed, at the time of the optional early redemption, the debenture holders were entitled to receive payment of the principal amount or the remaining principal amount, as the case may be, plus the premium calculated pro rata temporis from the first payment date or the date of payment of the immediately preceding premium, as the case may be, until the date of actual payment of the optional early redemption, plus a flat-rate premium charged on the principal amount or the remaining principal amount of the debentures, as the case may be.

#### 28.2. Payment of additional dividends to 2023

At the Annual General Meeting held on April 26, 2024, the proposal for the declaration of complementary dividends for the fiscal year ended December 31, 2023 was approved, to be attributed to the amount of the minimum mandatory dividend, in the total amount of R\$ 1,596, to be credited to shareholders on May 30, 2024.

The dividends will have as base date of calculation the shareholding position of May 2, 2024, including the negotiations carried out on such date, and from May 3, 2024, inclusive, the shares issued by the Company will be traded "ex" dividends on B3 S.A. – Brasil, Bolsa e Balcão.



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Carbon Copy Events	Status	Timestamp
Witness Events	Signature	Timestamp
Notary Events	Signature	Timestamp
Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	22 May 2024   19:31
Certified Delivered	Security Checked	22 May 2024   19:31
Signing Complete	Security Checked	22 May 2024   19:32
Completed	Security Checked	22 May 2024   19:32