1st Quarter of 2021

Results

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This presentation contains forward-looking statements, which are subject to risks and uncertainties and reflect the beliefs and expectations of the Company's Management based on available information. Forward-looking statements include statements regarding our Management's current intentions or expectations with respect to a number of matters, including Brazil's economic, political and business environment, and especially the geographic markets in which we operate, the level of indebtedness and other financial obligations, and our ability to contract financing, when necessary and on reasonable terms, our ability to implement our investment plans, inflation and devaluation of the Brazilian real, as well as fluctuations in interest rates, existing and future laws and regulations, increased costs, our ability to uninterruptedly obtain materials and services from suppliers, at reasonable prices and with economies of scale, our ability to acquire other companies and integrate them in a satisfactory way, growth expectations of the automotive and hydraulic industries and success in implementing our strategic plans.

The reader should be aware that the factors mentioned above, in addition to others discussed in this Presentation, may affect our future results which may differ from those expressed in the forward-looking statements we make herein. We do not assume responsibilities for updating such statements.

The words "anticipates," "wishes," "expects," "estimates," "intends," "forecasts," "plans," "predicts," "projects," "targets" and other similar words are intended to identify these statements.

Forward-looking statements involve risks, uncertainties and assumptions as they relate to future events and therefore depend on circumstances that may or may not occur. The future condition of our financial situation and operational results, market share and competitive market position may materially differ from what is expressed or implied by these forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict. The reader is cautioned not to place undue reliance on these forward-looking statements.



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... despite significant impacts

- Labor:
 - Hiring of +2,000 employees and respective learning curve
 - Impacts from the pandemic: higher absenteeism and reallocation of employees among areas
- Raw material:
 - Reduced supply and significant price increases in the first months of the year compared to 4Q20
- Stoppages in Mexico :
 - Impact of two-week suspension, due to problems in the supply of electricity and natural gas;

Effect of approximately 320 bps on the margin (12.9% vs. 16.1%)

> Operational and purchasing efficiencies achieved in recent quarters remain, mitigating temporary impacts



Debt extension and reduced financial expenses

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- High demand from institutional investors (+ 10x book)
- Reduction of financial expenses by US\$6.3 million per year
- Proceeds used to buyback the 2024 bond with non-recurring financial expenses of R\$58 million

> Capital markets' confidence in the Company's fundamentals

SALES VOLUME

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Machining [% automotive volume]



REVENUES

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Revenues [M BRL] Origin [% revenue] 4% Others 12% 18% **Europe** LatAm -5% 18% 56% 4,975 DM 4,709 **66%** 82% NAFTA 39% FM Application [% revenue] +41% 22% 4% 1,544 1,282 1,405 1,339 **6%** 1,250 1,270 **Hydraulics** 1,138 1,093 Passenger 645 cars 1Q20 2Q20 3Q20 1Q19 2Q19 3Q19 4Q19 4Q20 1Q21 1Q20 1Q21 12M 12M 90% **Commercial vehicles**¹ and off-road

1) Includes light, medium and heavy commercial vehicles

TRANSPORTATION, INFRASTRUCTURE & AGRICULTURE

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Domestic Market



TRANSPORTATION, INFRASTRUCTURE & AGRICULTURE

Foreign Market



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HYDRAULICS Domestic & Foreign Markets [M BRL]





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COGS Breakdown 1Q21 [%]







Variation of main cost inputs by nature [%]

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RAW MATERIAL INCREASE CAUSED BY ECONOMIC RECOVERY AND

MISMATCH BETWEEN SUPPLY AND DEMAND



> Impact of R\$33 million in EBITDA, related to raw material costs to be passed-through





Main impacts

- Raw material increases
 Lagged contractual pass-through of raw material prices
- Stoppage of operations in Mexico
 Operations impacted for two weeks, due to restrictions in the supply of electricity and natural gas, with impact in costs and volumes
- Absenteeism Increase in the indicator due to safety protocols

> Impacts partially mitigated by greater flexibility and process improvements implemented over the last quarters



ISSUANCE AND BUYBACK OF BONDS, WITH DURATION EXTENSION AND REDUCED FINANCIAL COSTS



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Inventories [M BRL] and DIO [days]





Accounts payable [M BRL] and DPO [days]

Working capital [M BRL] and CCC [days]





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Investments 1Q21 vs 1Q20 [M BRL]

% Investments / Net Revenue



> Investments related to new machining projects, safety and environment

CASH FLOW

Amounts in M BRL





> Seasonal impact in cash flow in the first quarters

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Debt [M BRL]



Currency breakdown [% total]



Net debt/Adjusted EBITDA 12M



*Includes derivatives

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> Resumption of consumption and investments significantly impact demand for products related to freight transport, infrastructure and agriculture

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> Segments served by Tupy should perform well in 2021, due to the recovery of the global economy and the pent-up demand





Sustainability Report

- Report based on the materiality matrix, resulting from discussions with 735 stakeholders in Brazil and abroad
- GRI Standard (Global Report Initiative) and Sustainable Development Goals of the United Nations
- Guideline for managing our business and defining strategic objectives

> Sustainability is inherent to Tupy's business through the essentiality of our products, insertion in the circular economy and development of local communities

NEW BUSINESS OPPORTUNIES BASED IN OUR KNOWLEDGE

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Demand & Markets	 Higher demand in all markets, driven by government packages High value-added businesses (machining and assembling) Global supply chain management (semiconductors)
	 Operational and purchasing efficiencies continuous improvement
Operations	 Mitigation of materials costs increase
	Absenteeism management
Approval of the acquisition of Teksid	 Company's largest plant
by the Brazilian	 Operation with higher opportunity for synergies
antitrust authority	
	 Partnerships and R&D for new businesses – Tupy Tech
Innovation	 Boosting innovation, intrapreneurship and digital transformation across the Company – Tupy UP

> More eficiente Company prepared to take advantage of global growth



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