

Quartely Financial Report

March 31, 2025

Release Quartely Financial Information Selected Explanatory Notes Independent auditors' report





TUPY

1Q25 Highlights

Results impacted by global uncertainties. Progress in the operational efficiency agenda and beginning of revenue recognition from new contracts in the second half of the year.

Earnings Call

Date: May 15, 2025

Portuguese/English

11:00 a.m. (Brasília) / 10:00 a.m. (EST)

Link: <u>Webinar TUPY3</u> Website: <u>www.tupy.com.br/ri</u>

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- Net Revenue: R\$2.5 billion in 1Q25 (-4% vs. 1Q24). The depreciation of the Brazilian real and revenue growth in the Distribution and Energy & Decarbonization segments partially offset the impact of low physical sales volumes related to light and heavy commercial vehicle applications for North America and Europe.
- Adjusted EBITDA: R\$247 million (-20% vs. 1Q24), with a margin of 10% (vs. 12% in 1Q24). Impact of lower volumes, which affected fixed cost dilution, partially offset by a favorable exchange rate scenario and margin improvement at MWM. The YoY comparison with 1Q24 is impacted by the receipt of amounts related to (i) insurance claim indemnities from an operation in Mexico (in the amount of R\$26 million), and (ii) price adjustments recognized during that period.
- Operating Cash Generation: R\$68 million. Impact from working capital management initiatives, with a 4-day reduction in the cash conversion cycle compared to the previous quarter (4Q24), a favorable exchange rate environment, and performance of the MWM operation.
- Net Result: Loss of R\$12 million (vs. Income of R\$112 million in 1Q24). Impact of the exchange rate variation on balance sheet accounts denominated in foreign currency, of R\$62 million, and the appreciation of the Mexican peso over the tax base (a YoY negative impact of R\$33 million).
- Shareholder remuneration: (i) Payment of Interest on Equity in the amount of R\$ 190 million, declared in 2024, (ii) termination on May 14th, due to the expiration of the 18-month term, of the Share Buyback Program approved on November 13th, 2023, which during its validity resulted in the purchase of 13.6 million shares (an investment of R\$ 299 million), and (iii) deliberation by the Board of Directors to convene an Extraordinary General Meeting to propose the cancellation of treasury shares.

V MESSAGE FROM MANAGEMENT

The beginning of the year has been marked by a climate of uncertainty, driven by the adoption of trade tariffs by the United States and tensions related to trade barriers. These developments have been directly affecting supply chains, with impacts already visible in global economic activity. As a result, demand for commercial vehicles in North American and Europe markets is already showing signs of a slowdown, as reflected in the results already presented by some of the main truck and machinery manufacturers, which have also revised their outlooks for 2025.

Despite a challenging first quarter, Tupy's fundamentals remain solid. We are present in segments that are essential for economic development and the well-being of society, acting as a strategic partner to American companies.

We operate under a flexible manufacturing model, with plants strategically located in Brazil and Mexico. While currently operating with idle capacity, these assets represent a significant competitive advantage, allowing us to capture new contracts and expand our market presence.

Regarding tariffs, under current legislation, parts manufactured by Tupy in Mexico within the scope of the USMCA are exempt, as are raw parts used in medium and heavy-duty vehicles exported from Brazil. Additionally, our contracts include pass-through clauses that mitigate the impacts on the Company.

Investments in infrastructure, particularly in Europe, and the need for fleet replacement may contribute to a potential recovery in volumes throughout 2025, further supported by a possible resolution of the conflict in Ukraine. Customers with longer production chains, primarily in the off-road segment, have reported inventory normalization, along with increases in order intake.

We have a robust and structured commercial pipeline in place, ensuring the continuity of new growth opportunities, including the resumption of investments in traditional propulsion by several manufacturers. Many already announced programs are expected to start in the second half of the year, expanding our presence in the heavy commercial vehicle market.

In the light commercial vehicle segment, starting in the second half of the year, we expect a significant increase in demand for one of the category's most sought-after engines, equipped with Tupy components, which should positively contribute to our results.

In the domestic market, after a strong start to the year, truck production in Brazil slowed in March. Our volumes, in turn, were impacted by reduced demand stemming from indirect exports. Furthermore, revenues from manufacturing contracts—services provided to manufacturers—underwent a one-off impact due to customer shutdowns at the start of the year, which are expected to be offset throughout 2025.

Net revenue totaled R\$2.5 billion in the quarter, down by 4% from the previous year. The favorable exchange rate scenario, combined with growth in revenues from gensets and aftermarket sales, partially offset the impact of lower volumes.

Adjusted EBITDA reached R\$247 million, down by 20% from the previous year, with a margin of 10%. The double-digit decline in sales and production, which hindered fixed cost dilution, impacted EBITDA by approximately R\$120 million in the quarter. The comparison base was also affected by price adjustments and insurance claim proceeds that had a positive impact on 1Q24 results.

Despite research & development expenses that have not yet translated into revenue, MWM's margin remained close to 10%.

The Company became more efficient through the implementation of various cost and expense reduction initiatives across all areas. These ongoing actions contributed to an approximate R\$78 million improvement in the quarterly results compared to the same period in the previous year. Combined with greater operational flexibility, they are expected to significantly impact operating margin as volumes recover.

As in previous quarters, we adopted measures that impacted margins while generating positive effects on working capital and cash generation. The cash conversion cycle fell by four days compared to the previous quarter (4Q24), contributing to operating cash generation of R\$68 million in the period. These are key indicators of our business, and we see various opportunities to increase efficiency, mainly in inventory management.

This financial strength has enabled the Company to efficiently allocate capital, including through the Share Buyback Program approved on November 13, 2023, which, during its term, resulted in the repurchase of approximately 13.6 million shares, with a total investment of R\$ 299 million.

New businesses: growth and margin expansion

In the aftermarket segment, March 2025 was the best sales month in the history of this Business Unit. This segment, known for its resilience and countercyclical nature, will play an important role at Tupy, combining growth with structurally high margins, benefiting from growing demand for marine, generator, and biofuel solutions.

Genset sales continue to follow a strong trajectory, with double-digit growth. Gains in scale and ongoing improvements in operational efficiency have translated into the EBITDA margin from this product, which moved up from 7% in 2024 to over 10% currently, consolidating its strategic contribution to the expansion of the Company's profitability.

We continue to scale up and direct efforts toward high-margin and high-growth-potential segments, such as marine and vehicle transformation. Several power plants are already using our ethanol-powered tractor solutions, and we see broad potential for expansion in the use of gas engines, especially in urban applications such as buses and waste collection vehicles.

Strategy and capital allocation

Tupy is entering a new growth cycle without compromising its core values. On the contrary, in an increasingly complex global scenario, research, innovation, and professional development are becoming even more strategic to our success.

In 1Q25, expenses on these technologies and their related structures exceeded R\$ 20 million.

Our traditional business will remain one of the Company's main pillars, supporting our trajectory as we advance into new growth avenues. We have a unique operating model and will play an increasingly relevant role as a strategic partner to our customers, both in Brazil and abroad. This strengthening will come not only from our operational excellence but also from winning new contracts and expanding our product and services portfolio, reinforcing our commitment to innovation and sustainable growth. Our technical expertise and the strength of our brands are important assets that allow us to add value and

diversify into segments with high growth and profitability, such as aftermarket, backup power, and viable decarbonization solutions for agribusiness and urban transportation, capitalizing on Brazil's potential in biofuel use.

The Company maintains rigorous discipline in capital allocation, prioritizing investments that expand long-term profitability and are aligned with our sustainable value generation strategy. Decisions are based on thorough risk-adjusted return analyses, preservation of liquidity, strengthening of capital structure, and seizing of opportunities with a competitive edge, whether in the traditional business or new growth avenues.

We will maintain cost discipline and continue focusing on initiatives that enhance operational efficiency through process optimization, resource leverage, and sustainable productivity gains.

Despite short-term challenges, we see many opportunities and expect the recovery of key markets starting in the second half of the year. We have installed capacity and operational structure necessary to meet this demand efficiently. The dedication and talent of our more than 19,000 employees will be more decisive than ever in executing the strategy we are building.

The initiatives led by this team on social and environmental matters, the details of our business model, and many other pieces of information can be found in the 2024–2025 Sustainability Report, released on April 30. The full edition and the executive summary are available on our websites.

SUMMARIZED RESULTS

| Consolidated | l (R\$ thousand) | | |
|------------------------------------|------------------|-------------|----------|
| SUMMARY | 1Q25 | 1Q24 | Var. [%] |
| Revenues | 2,483,044 | 2,597,904 | -4.4% |
| Cost of goods sold | (2,101,960) | (2,133,555) | -1.5% |
| Gross Profit | 381,084 | 464,349 | -17.9% |
| % on Revenues | 15.3% | 17.9% | |
| Operating expenses | (228,723) | (243,766) | -6.2% |
| Other operating expenses | (39,005) | (27,711) | 40.8% |
| Earnings before Financial Result | 113,356 | 192,872 | -41.2% |
| % on Revenues | 4.6% | 7.4% | |
| Net financial result | (102,591) | (52,015) | 97.2% |
| Earnings before Tax Effects | 10,765 | 140,857 | -92.4% |
| % on Revenues | 0.4% | 5.4% | |
| Income tax and social contribution | (22,958) | (29,112) | -21.1% |
| Net Income/Loss | (12,193) | 111,745 | - |
| % on Revenues | -0.5% | 4.3% | |
| | | | |
| EBITDA (CVM Inst. 527/12) | 209,013 | 282,479 | -26.0% |
| % on Revenues | 8.4% | 10.9% | |
| Adjusted EBITDA | 247,289 | 308,061 | -19.7% |
| % on Revenues | 10.0% | 11.9% | |
| | | | |
| Average exchange rate (BRL/USD) | 5.84 | 4.95 | 17.8% |
| Average exchange rate (BRL/EUR) | 6.23 | 5.38 | 16.8% |

REVENUES

In 1Q25, 39% of revenues originated in North America. The South and Central Americas accounted for 42%, and Europe for 16%. The remaining 3% came from Asia, Africa, and Oceania, and the acquired plants contributed to a higher exposure to the Brazilian and European markets.



| Consolidated (R\$ thousand) | | | |
|---|-----------|-----------|----------|
| | 1Q25 | 1Q24 | Var. [%] |
| Revenues | 2,483,044 | 2,597,904 | -4.4% |
| | | | |
| Domestic Market | 957,785 | 934,461 | 2.5% |
| Structural Components and Manufacturing Contracts | 668,479 | 686,840 | -2.7% |
| Commercial vehicles (and passenger cars) | 583,159 | 624,385 | -6.6% |
| Off-road | 85,320 | 62,455 | 36.6% |
| Energy and Decarbonization | 133,418 | 122,675 | 8.8% |
| Distribution | 155,888 | 124,946 | 24.8% |
| | | | |
| Export Market | 1,525,259 | 1,663,443 | -8.3% |
| Structural Components and Manufacturing Contracts | 1,455,664 | 1,581,765 | -8.0% |
| Commercial vehicles (and passenger cars) | 1,028,819 | 1,208,804 | -14.9% |
| Off-road | 426,845 | 372,961 | 14.4% |
| Energy and Decarbonization | 31,853 | 37,767 | -15.7% |
| Distribution | 37,742 | 43,911 | -14.0% |
| | | | |

Note: the division among applications considers our best assumption for cases in which the same product is in two applications.

REVENUE BY BUSINESS UNIT

Structural Components and Manufacturing Contracts



The decline in revenue reflects lower sales volumes in the commercial vehicle segments in the United States and Europe, as well as the drop in light and light commercial vehicle production in the U.S. market, due to inventory reduction strategies adopted by several customers. These factors also impacted our sales performance in the domestic market, as a result of lower indirect exports of commercial vehicles.

This scenario reflects the postponement of vehicle purchases, driven by uncertainties surrounding tariffs and trade barriers and their impact on the global economy, partially offset by a favorable exchange rate environment.

The increase in off-road vehicle application sales reflects inventory normalization across the international supply chain, along with solid performance in the domestic market.

We expect a recovery in our volumes starting in the second half of 2025, driven by the launch of new programs and increased infrastructure investments in Europe.

Approximately 40% of revenues come from products that contain machining or engine assembly services for third parties (Manufacturing Contracts).

Distribution



Revenues from the Distribution segment increased by 15%, featuring a growth in sales of the aftermarket unit, which delivered a performance 30% higher than the same period a year ago.

The indicator reflects the strategy to launch new products and expand distribution channels focused on the aftermarket of diesel-powered engine parts used in various applications.

Sales of hydraulic products, such as fittings and profiles, were impacted by lower demand in the U.S. market this quarter.

Energy and Decarbonization



Sales revenues from gensets increased by 25% over the previous year, due to the growth in sales volume in the domestic and export markets and the higher average price (product mix). The EBITDA margin, in turn, is already above the 10% level.

This fact, coupled with higher revenue from new businesses, mitigated the effect of the decline in own engine sales, mainly used by equipment manufacturers. Interest rates, agricultural commodity prices, and adverse credit conditions negatively affected demand for these applications.

The segment accounted for 14% of the Company's net revenue in the domestic market and 7% of total revenue.

COST OF GOODS SOLD AND OPERATING EXPENSES

COGS totaled R\$2.1 billion in 1Q25, down by 1% over 1Q24.

The impact of the drop in production and sales volumes, with an effect on the dilution of fixed costs, impacted the gross margin, which reached 15% in the period.

| | Consolidated (R\$ thousand) | | | |
|--|-----------------------------|-------------|----------|--|
| | 1Q25 | 1Q24 | Var. [%] | |
| Revenues | 2,483,044 | 2,597,904 | -4.4% | |
| | | | | |
| Cost of goods sold | (2,101,960) | (2,133,555) | -1.5% | |
| Raw material | (1,222,749) | (1,297,975) | -5.8% | |
| Labor, profit sharing, and social benefits | (466,741) | (443,729) | 5.2% | |
| Maintenance supplies | (167,485) | (169,248) | -1.0% | |
| Energy | (111,452) | (115,078) | -3.2% | |
| Depreciation and amortization | (85,214) | (80,912) | 5.3% | |
| Others | (48,319) | (26,613) | 81.6% | |
| Gross profit | 381,084 | 464,349 | -17.9% | |
| % on Revenues | 15.3% | 17.9% | | |
| | | | | |
| Operating expenses | (228,723) | (243,766) | -6.2% | |
| % on Revenues | 9.2% | 9.4% | | |

Costs in 1Q25 were also mainly affected by:

- Raw materials: efficiency gain initiatives and the depreciation of the Mexican peso, mitigating the effect of inflation on materials;
- Labor: increased due to inflation and collective bargaining agreements, partially mitigated by gains in efficiency (organizational structure and lower headcount) and the depreciation of the Mexican peso;
- Maintenance and third-party services: reduced due to management initiatives and the depreciation of the Mexican peso, partially offsetting the inflation of services;
- Energy: reduced mainly due to the lower sales volume in the period;
- Depreciation: increased due to the depreciation of the Brazilian real against the U.S. dollar, with an impact on the value of foreign currency assets.
- Other operating costs: the increase was mainly due to the receipt, in 1Q24, of compensation related to losses incurred from a claim at one of the plants, of R\$26 million (reimbursement for loss of profit). The line also includes costs with the handling of products and materials, engine engineering projects, leases, and health and safety, among other items.

Operating expenses, including selling and administrative expenses, reached R\$229 million, down by 6% vs. 1Q24, mainly impacted by the drop in expenses with freight and efficiency gains.

OTHER OPERATING INCOME (EXPENSES)

Other Net Operating Income/Expenses came in as an expense of R\$39 million in 1Q25, compared to an expense of R\$28 million in the previous year.

| | Consolidated (R\$ thousar | | | |
|--------------------------------------|---------------------------|----------|----------|--|
| | 1Q25 | 1Q24 | Var. [%] | |
| Depreciation of non-operating assets | (729) | (2,129) | -65.8% | |
| Others | (38,276) | (25,582) | 49.6% | |
| Other operating expenses | (39,005) | (27,711) | 40.8% | |

The "Other" line consists of net expenses of R\$38 million, arising from (i) the creation/update of provisions, of R\$20 million (vs. R\$16 million in 1Q24); (ii) expenses of R\$13 million with restructuring (vs. R\$16 million in 1Q24); (iii) sale of unserviceable items, write-off of PP&E and others, with a net expense of R\$5 million (vs. revenue of R\$7 million in 1Q24, including R\$20 million from the reimbursement of expenses for equipment replacement in Mexico).

NET FINANCIAL RESULT

Net Financial Result came in as an expense of R\$103 million in 1Q25, compared to an expense of R\$52 million in the same period a year ago.

| | Consolidated (R\$ thousand) | | | |
|--------------------------------------|-----------------------------|----------|----------|--|
| | 1Q25 | 1Q24 | Var. [%] | |
| Financial expenses | (87,955) | (78,080) | 12.6% | |
| Financial income | 33,754 | 31,186 | 8.2% | |
| Net monetary and currency variations | (48,390) | (5,121) | 844.9% | |
| Net Financial Result | (102,591) | (52,015) | 97.2% | |

The variation in financial expenses in 1Q25 vs. 1Q24 was mainly due to (i) higher expenses with the payment of interest, due to the impact of the rise in the CDI rate, and (ii) depreciation of the Brazilian real against the U.S. dollar, impacting the provision of interest in foreign currency.

Financial income reached R\$34 million in the period, due to the effect of the increase in interest from financial investments in the annual comparison.

Expenses from net monetary and exchange rate variations totaled R\$48 million and were composed of (i) negative variations in balance sheet accounts in foreign currency, of R\$62 million, due to the appreciation of the Brazilian real against the U.S. dollar compared to the previous quarter; and (ii) the result of hedge transactions, corresponding to a revenue of R\$14 million in the period, of which a revenue of R\$22 million from the mark-to-market of exchange rate hedging instruments and an expense of R\$8 million from the cash effect of settled operations.

V INCOME/LOSS BEFORE TAX EFFECTS AND NET INCOME/LOSS

The Company's net result came in as a negative R\$12 million, mainly due to lower operational results, arising from the drop in revenues, the exchange rate variation in balance sheet accounts in foreign currency, and the impact of the exchange rate effects on the tax base.

| | Consolidated (R\$ thousand) | | | | |
|---|-----------------------------|----------|----------|--|--|
| | 1Q25 | 1Q24 | Var. [%] | | |
| Earnings before Tax Effects | 10,765 | 140,857 | -92.4% | | |
| Tax effects before currency impacts | (18,351) | (56,984) | -67.8% | | |
| Earnings before the currency effects on the tax base | (7,586) | 83,873 | - | | |
| Currency effects on the tax base | (4,607) | 27,872 | - | | |
| Net Income/Loss | (12,193) | 111,745 | - | | |

The tax bases of the assets and liabilities of the companies located in Mexico, where the functional currency is the U.S. dollar, are held in Mexican pesos at their historical values. Fluctuations in exchange rates affect the tax bases and, consequently, the currency effects are recorded as deferred income tax revenues and/or expenses. In 1Q25, the Company recorded an expense of R\$5 million, with no cash effect (compared to a revenue of R\$28 million in 1Q24).

EBITDA

The combination of the aforementioned factors resulted in CVM EBITDA of R\$209 million, with a margin of 8.4% (vs. 10.9% in 1Q24). EBITDA adjusted for other operating expenses and income (creation/restatement of provisions, as a result of PP&E sales, and other expenses) reached R\$247 million, with a margin of 10.0% in 1Q25 (vs. 11.9% in 1Q24).

| | Consolidated (R\$ thousand) | | | |
|---|-----------------------------|---------|----------|--|
| RECONCILIATION OF NET INCOME WITH EBITDA | 1Q25 | 1Q24 | Var. [%] | |
| Net Income/Loss for the Period | (12,193) | 111,745 | -110.9% | |
| (+) Net Financial Result | 102,591 | 52,015 | 97.2% | |
| (+) Income Tax and Social Contribution | 22,958 | 29,112 | -21.1% | |
| (+) Depreciation and Amortization | 95,657 | 89,607 | 6.8% | |
| EBITDA (CVM 527/12) | 209,013 | 282,479 | -26.0% | |
| % on revenues | 8.4% | 10.9% | | |
| (+) Other Operating Expenses, Net | 38,276 | 25,582 | 49.6% | |
| Adjusted EBITDA | 247,289 | 308,061 | -19.7% | |
| % on revenues | 10.0% | 11.9% | | |

Management initiatives implemented over the last few months, including gains in operational efficiency and negotiations with customers and suppliers, partially offset the drop in sales and production volumes, which impacted EBITDA by approximately R\$120 million. The YoY comparison was impacted by the receipt, in 1Q24, of amounts related to losses incurred from a claim in the Mexican operation, of R\$26 million, as well as price adjustments recognized in that period.

V INVESTMENTS IN PROPERTY, PLANT, AND EQUIPMENT AND INTANGIBLE ASSETS

Investments in property, plant, and equipment and intangible assets totaled R\$62 million in 1Q25 (accrual basis), compared to R\$73 million in 1Q24, down by 15%.

| Consolidated (R\$ thousand) | | | | |
|---|--------|--------|----------|--|
| | 1Q25 | 1Q24 | Var. [%] | |
| PP&E | | | | |
| Strategic investments | 32,777 | 16,568 | 97.8% | |
| Maintenance and modernization of op. capacity | 22,114 | 46,296 | -52.2% | |
| Environment | 2,392 | 2,384 | 0.3% | |
| Interest and financial charges | 2,168 | 3,179 | -31.8% | |
| Intangible assets | | | | |
| Software and others | 1,040 | 2,991 | -65.2% | |
| Projects under development | 1,475 | 1,398 | 5.5% | |
| Total | 61,966 | 72,816 | -14.9% | |
| % on Revenues | 2.5% | 2.8% | | |

The figures mainly refer to new foundry and machining programs, higher operational efficiency, and synergies between operations, in addition to investments in health, safety, and the environment.

V WORKING CAPITAL

| | Consolidated (R\$ thousand) | | | | |
|------------------------------|-----------------------------|-----------|-----------|-----------|-----------|
| | 1Q25 | 4Q24 | 3Q24 | 2Q24 | 1Q24 |
| Balance Sheet | | | | | |
| Accounts receivable | 2,028,377 | 1,837,435 | 2,110,455 | 2,091,348 | 1,947,770 |
| Inventories | 2,134,475 | 2,197,704 | 2,069,851 | 2,046,123 | 1,990,018 |
| Accounts payable | 1,574,755 | 1,482,620 | 1,411,298 | 1,406,553 | 1,407,774 |
| Advances from Customers | 149,093 | 85,207 | 76,497 | 103,869 | 103,039 |
| | | | | | |
| Sales outstanding [days] | 70 | 63 | 71 | 69 | 64 |
| Inventories [days] | 89 | 92 | 85 | 82 | 78 |
| Payables outstanding [days] | 73 | 65 | 61 | 60 | 59 |
| Cash conversion cycle [days] | 86 | 90 | 95 | 91 | 83 |

The cash conversion cycle was reduced by four days compared to 4Q24.

The main lines presented the following variations:

Increase of R\$191 million in Accounts Receivable, with an impact on the average receivable period equivalent to seven days of sales, mainly due to seasonality in the period, with sales concentrated at the end of the quarter. Accounts Receivable in foreign currency accounted for 71% of the total and were offset by the appreciation of the Brazilian real against the U.S. dollar in the quarterly comparison (closing rate of US\$/R\$5.74 in March 2025 vs. US\$/R\$6.19 in December 2024).

- Decrease of R\$63 million in Inventories, with a 3-day decrease, due to the appreciation of the Brazilian real against the U.S. dollar and the implementation of flexibility and product transfer projects, mainly impacting finished products.
- The 8-day increase in Accounts Payable was due to various management initiatives with suppliers, partially offset by the effect of the exchange rate variation on Accounts Payable in foreign currency, which accounted for 42% of the total.

The calculation of payables outstanding (in days) considers the advance, by customers, of working capital from the engine manufacturing contract.

CASH FLOW

| Consolidated (R\$ thousand) | | | | |
|--|-----------|-----------|----------|--|
| CASH FLOW SUMMARY | 1Q25 | 1Q24 | Var. [%] | |
| Cash and cash equivalents at the beginning of the period | 2,376,203 | 1,593,098 | 49.2% | |
| Cash used in operating activities | 67,847 | 121,168 | -44.0% | |
| Cash used in investing activities | (107,309) | (192,570) | -44.3% | |
| Cash provided by (used in) financing activities | (528,923) | 328,672 | - | |
| Currency effect on the cash for the year | (94,340) | 26,088 | - | |
| Decrease in cash and cash equivalents | (662,725) | 283,358 | - | |
| Cash and cash equivalents at the end of the period | 1,713,478 | 1,876,456 | -8.7% | |

The Company's operating cash generation came to R\$68 million, mainly due to working capital management initiatives and MWM's results, as well as the exchange rate impact of the period.

Investment activities consumed R\$107 million in 1Q25, compared to R\$193 million in the same period a year ago.

As for financing activities, we recorded a consumption of R\$522 million in 1Q25, mainly due to debt amortization, distribution of proceeds, and share buyback. The YoY comparison was impacted by fundraising in 1Q24.

The combination of these factors and the exchange rate variation on cash, with an impact of R\$94 million, resulted in a R\$663 million decrease in cash and cash equivalents in the period. We closed 1Q25 with a balance of R\$1,713 million.

The Company ended 1Q25 with a net debt of R\$2.5 billion, corresponding to a net debt/LTM Adjusted EBITDA ratio of 2.03x.

Liabilities in foreign currency accounted for 62% of the total (9% in the short term and 91% in the long term), while 38% of the debt is denominated in Brazilian reais (3% in the short term and 97% in the long term). As for cash and cash equivalents, 59% of the total amount is denominated in foreign currency and 41% in Brazilian reais.

| | | Consolidate | ed (R\$ thousa | nd) | |
|---------------------------------------|-----------|-------------|----------------|-----------|-----------|
| INDEBTEDNESS | 1Q25 | 4Q24 | 3Q24 | 2Q24 | 1Q24 |
| Short term | 301,363 | 660,196 | 683,329 | 1,186,934 | 723,435 |
| Financing and loans | 299,141 | 638,123 | 654,575 | 1,045,676 | 715,909 |
| Financial instruments and derivatives | 2,222 | 22,073 | 28,754 | 141,258 | 7,526 |
| Long term | 3,958,966 | 4,132,189 | 3,855,658 | 3,743,358 | 3,518,745 |
| Gross debt | 4,260,329 | 4,792,385 | 4,538,987 | 4,930,292 | 4,242,180 |
| | | | | | |
| Cash and cash equivalents | 1,713,478 | 2,376,203 | 2,167,915 | 2,427,739 | 1,876,456 |
| Financial instruments and derivatives | 40,472 | 73,825 | 32,392 | 69,630 | 8,410 |
| Net debt | 2,506,379 | 2,342,357 | 2,338,680 | 2,432,923 | 2,357,314 |
| | | | | | |
| Gross debt/Adjusted EBITDA | 3.45x | 3.70x | 3.51x | 3.73x | 3.37x |
| Net debt/Adjusted EBITDA | 2.03x | 1.81x | 1.81x | 1.84x | 1.87x |

The Company's debt profile is as follows:



✓ SHAREHOLDER REMUNERATION

In January 2025, the Company distributed a total of R\$ 190 million in dividends in the form of Interest on Equity, related to the fiscal year of 2024. On May 14th, it announced the termination, due to the expiration of the 18-month term, of the Share Buyback Program approved on November 13th, 2023, through which 13.6 million shares were repurchased, representing an investment of approximately R\$ 299 million. On the same day, May 14th, considering that the treasury share position represents 9.18% of the Company's total outstanding shares, the Board of Directors resolved to convene, within 30 days, an Extraordinary General Meeting to propose the cancellation of the aforementioned shares, without any change to the Share Capital.

EXECUTIVE OFFICERS' STATEMENT

In compliance with the provisions contained in Article 27 of CVM Instruction 80/22, of May 2, 2022, the Board of Executive Officers of Tupy S.A. declares that it has reviewed, discussed and agreed with the opinion expressed in the Independent Auditor's Report on the Interim Financial Information, issued on this date, and with the Interim Financial Information of March 31, 2025.

The Company is subject to the rules of the Novo Mercado Arbitration Chamber, according to article 60 of its Bylaws.

BALANCE SHEETS AT MARCH 31, 2025 AND DECEMBER 31, 2024 (All amounts in thousands of reais)

<u>A S S E T S</u>

| | | Parent company | | Consolidated | |
|--|------|----------------|-----------|--------------|-----------|
| | Note | 03/31/25 | 12/31/24 | 03/31/25 | 12/31/24 |
| CURRENT ASSETS | | | | | |
| Cash and cash equivalents | 3 | 361,985 | 709,970 | 1,713,478 | 2,376,203 |
| Derivative financial instruments | 29 | 38,157 | 71,998 | 40,472 | 73,825 |
| Trade account receivables | 4 | 802,994 | 715,110 | 2,028,377 | 1,837,435 |
| Inventories | 5 | 516,621 | 545,506 | 2,134,475 | 2,197,704 |
| Tooling | 17 | 103,754 | 97,978 | 299,495 | 294,744 |
| Income tax and social contribution recoverable | 6 | 55,837 | 57,118 | 161,360 | 169,957 |
| Other taxes recoverable | 7 | 54,235 | 52,123 | 281,454 | 363,119 |
| Related parties | 9 | - | 150,000 | - | - |
| Otherassets | 10 | 60,338 | 39,553 | 164,165 | 147,392 |
| Total current assets | | 1,993,921 | 2,439,356 | 6,823,276 | 7,460,379 |
| | | | | | |
| NON-CURRENT ASSETS | | | | | |
| Income tax and social contribution recoverable | 6 | 27,486 | 27,485 | 43,097 | 43,405 |
| Other taxes recoverable | 7 | 11,183 | 12,440 | 45,852 | 47,179 |
| Deferred income tax and social contribution | 8 | 309,136 | 317,940 | 798,221 | 846,275 |
| Judicial deposits and other | | 6,072 | 5,925 | 21,234 | 21,131 |
| Investments in equity instruments | | 2,822 | 2,404 | 8,958 | 10,436 |
| Investments properties | | - | - | 4,347 | 3,831 |
| Investments | 11 | 4,604,524 | 4,794,591 | - | - |
| Property, plant and equipment | 12 | 845,371 | 864,982 | 2,816,828 | 2,940,751 |
| Intangible assets | 13 | 52,447 | 54,016 | 131,417 | 137,476 |
| | | | | | |

7,852,962

8,519,139

Total assets

10,693,230 11,510,863

BALANCE SHEETS AT MARCH 31, 2025 AND DECEMBER 31, 2024 (All amounts in thousands of reais)

LIABILITIES

| | | Parent company | | Consolidated | |
|---|------------|----------------|-----------|--------------|------------|
| | Note | 03/31/25 | 12/31/24 | 03/31/25 | 12/31/24 |
| CURRENT LIABILITIES | | | | | |
| Trade accounts payables | 14 | 606,832 | 563,657 | 1,574,755 | 1,482,620 |
| Business combination obligations | 19 | 26,135 | 34,311 | 26,135 | 34,311 |
| Loans and financing | 15 | 237,061 | 521,906 | 259,886 | 558,558 |
| Debentures | 16 | 39,255 | 79,565 | 39,255 | 79,565 |
| Derivative financial instruments | 29 | 969 | 16,129 | 2,222 | 22,073 |
| Other taxes payable | | 5,910 | 2,702 | 109,116 | 114,298 |
| Salaries, social security charges and profit sharing | | 155,284 | 184,706 | 334,465 | 366,056 |
| Advances from customers | 17 | 23,968 | 39,741 | 360,239 | 316,654 |
| Related parties | 9 | 702 | 4,428 | - | - |
| Dividends and interest on shareholders' equity | | 336 | 190,263 | 336 | 190,263 |
| Provision for tax, civil, social security and labor proceedings | 18 | 34,270 | 34,055 | 68,065 | 65,603 |
| Otherliabilities | | 23,957 | 24,543 | 158,918 | 160,938 |
| Total current liabilities | | 1,154,679 | 1,696,006 | 2,933,392 | 3,390,939 |
| | | | | | |
| NON-CURRENT LIABILITIES | | | | | |
| Loans and financing | 15 | 1,614,894 | 1,561,530 | 2,465,946 | 2,639,497 |
| Debentures | 16 | 1,493,020 | 1,492,692 | 1,493,020 | 1,492,692 |
| Provision for tax, civil, social security and labor proceedings | 18 | 241,169 | 239,287 | 323,816 | 326,586 |
| Business combination obligations | 19 | 15,397 | 19,384 | 15,397 | 19,384 |
| Retirement benefit obligations | | - | - | 98,729 | 101,929 |
| Other long term liabilities | | 19,746 | 18,660 | 41,150 | 40,489 |
| Total non-current liabilities | | 3,384,226 | 3,331,553 | 4,438,058 | 4,620,577 |
| | | | | | |
| EQUITY Share capital | 20a | 1,433,652 | 1,433,652 | 1,433,652 | 1,433,652 |
| Share issuance costs | 208 | (6,541) | (6,541) | (6,541) | (6,541) |
| Share-based payments | | 16,184 | 13,972 | 16,184 | 13,972 |
| Treasury shares | 20b | (195,681) | (141,916) | (195,681) | (141,916) |
| Carrying value adjustments | 205 20c | 1,009,081 | 1,123,113 | 1,009,081 | 1,123,113 |
| Income reserves | 200 20a | 1,069,300 | 1,069,300 | 1,069,300 | 1,069,300 |
| Retained earnings | 200 | (11,938) | - | (11,938) | - |
| Non-controlling interest | | | | 7,723 | 7,767 |
| Total equity | | 3,314,057 | 3,491,580 | 3,321,780 | 3,499,347 |
| local equity | | 5,517,057 | 5,751,500 | 5,521,700 | 3,733,347 |
| Table Habilities and another | | 7 052 065 | 0 540 400 | 40.002.000 | 44 540 000 |
| Total liabilities and equity | | 7,852,962 | 8,519,139 | 10,693,230 | 11,510,863 |

STATEMENTS OF INCOME QUARTERS ENDED MARCH 31, 2025 AND 2024 (All amounts in thousands of reais, except earnings per share)

| | | Parent co | ompany | Consoli | dated |
|---|------|-----------|-----------|-------------|-------------|
| | Note | 03/31/25 | 03/31/24 | 03/31/25 | 03/31/24 |
| NET REVENUE | 21 | 955,975 | 976,085 | 2,483,044 | 2,597,904 |
| Cost of products sold | 22 | (751,657) | (751,669) | (2,101,960) | (2,133,555) |
| GROSS PROFIT | | 204,318 | 224,416 | 381,084 | 464,349 |
| Selling expenses | 22 | (44,077) | (51,184) | (117,535) | (138,274) |
| Administrative expenses | 22 | (59,038) | (57,692) | (111,188) | (105,492) |
| Other operating expenses, net | 24 | (13,965) | (26,212) | (39,005) | (27,711) |
| Share of results of subsidiaries | 11 | 166 | 70,116 | - | - |
| PROFIT BEFORE FINANCE RESULTS | | | | | |
| AND TAXES | | 87,404 | 159,444 | 113,356 | 192,872 |
| Finance costs | 23 | (77,329) | (56,342) | (87,955) | (78,080) |
| Finance income | 23 | 13,540 | 8,760 | 33,754 | 31,186 |
| Monetary and foreign exchange variations, net | 23 | (41,203) | 12,702 | (48,390) | (5,121) |
| PROFIT BEFORE TAXATION | | (17,588) | 124,564 | 10,765 | 140,857 |
| Income tax and social contribution | 25 | 5,149 | (14,714) | (22,958) | (29,112) |
| NET INCOME (LOSS) FOR THE PERIOD | | (12,439) | 109,850 | (12,193) | 111,745 |
| TUPY SHAREHOLDERS NET INCOME (LOSS) | | (12,439) | 109,850 | (12,439) | 109,850 |
| NON-CONTROLLING NET LOSS | | - | - | 246 | 1,895 |
| EARNINGS PER SHARE | | | | | |
| Basic earnings (loss) per share | 26 | (0.08634) | 0.76246 | (0.08634) | 0.76246 |
| Diluted earnings (loss) per share | 26 | (0.08564) | 0.75626 | (0.08564) | 0.75626 |

(A free translation of the original in Portuguese)

TUPY S.A. AND SUBSIDIARIES

STATEMENTS OF COMPREHENSIVE INCOME QUARTERS ENDED MARCH 31, 2025 AND 2024 (All amounts in thousands of reais, except earnings per share)

| | | Parent co | Parent company | | dated | |
|--|------|-----------|----------------|-----------|----------|--|
| | Note | 03/31/25 | 03/31/24 | 03/31/25 | 03/31/24 | |
| NET INCOME (LOSS) FOR THE YEAR | | (12,439) | 109,850 | (12,193) | 111,745 | |
| Components of other comprehensive income | | | | | | |
| to be reclassified to the results | | | | | | |
| Foreign exchange variation of investees located abroad | 11b | (188,157) | 56,225 | (188,157) | 56,225 | |
| Hedge of net investment abroad | 29c | 113,068 | (26,769) | 113,068 | (26,769) | |
| Tax effect on hedge of net investment abroad | 29c | (38,442) | 9,106 | (38,442) | 9,106 | |
| TOTAL COMPREHENSIVE INCOME (LOSS) FOR THE PERIOD | | (125,970) | 148,412 | (125,724) | 150,307 | |

STATEMENT OF CHANGES IN EQUITY (All amounts in thousands of reais)

| | | | | | | | | | Revenue | | | | |
|---|------|-----------|---------|----------|-----------|--------------|----------------|---------|-------------|----------|-----------|-----------------|-----------|
| | | | | | | | ue adjustments | | reserves | | | | |
| | | | Share | Shared | | Exchange | Deemed | | | Retained | Total | | |
| | | Share | issue | based | Treasury | variation of | cost of | Legal | Reserve for | earnings | | Non-controlling | |
| - | Note | capital | cost | payments | stock | investees | fixed assets | reserve | investments | (losses) | | Shareholders | Total |
| AT DECEMBER 31, 2023 | | 1,177,603 | (6,541) | 11,177 | (3,612) | 698,683 | 13,291 | 156,787 | 1,276,865 | | 3,324,253 | 3,589 | 3,327,842 |
| Comprehensive income for the period | | | | | | | | | | | | | |
| Net income for the period | | - | - | - | - | - | - | - | - | 109,850 | 109,850 | 1,895 | 111,745 |
| Realization of carrying value adjustments | | - | - | - | - | - | (619) | - | - | 619 | - | - | - |
| Foreign exchange variation of investees located abroad | 11b | - | - | - | - | 56,225 | - | - | - | - | 56,225 | - | 56,225 |
| Hedge of net investment abroad | 29c | - | - | - | - | (26,769) | - | - | - | - | (26,769) | - | (26,769) |
| Tax impact on hedge of net investment abroad | 29c | - | - | - | - | 9,106 | - | - | - | - | 9,106 | - | 9,106 |
| Total comprehensive income for the period | | - | - | - | - | 38,562 | (619) | - | - | 110,469 | 148,412 | 1,895 | 150,307 |
| Contributions from shareholders and distributions to shareholders | | | | | | | | | | | | | |
| Management stock option plan | | - | - | 1,782 | - | - | - | - | - | - | 1,782 | - | 1,782 |
| (-) Shares in treasury acquired | | - | - | - | (3,170) | - | - | - | - | - | (3,170) | | (3,170) |
| Transfer of shares to beneficiaries | | - | - | (78) | 78 | - | - | - | - | - | - | | - |
| Non-controlling net income | | - | - | - | | - | - | - | - | - | - | 39 | 39 |
| Total contributions from shareholders and distributions to shareholders | | - | - | 1,704 | (3,092) | - | - | - | - | - | (1,388) | 39 | (1,349) |
| AT MARCH 31, 2024 | | 1,177,603 | (6,541) | 12,881 | (6,704) | 737,245 | 12,672 | 156,787 | 1,276,865 | 110,469 | 3,471,277 | 5,523 | 3,476,800 |
| | | | | | | | | | | | | | |
| AT DECEMBER 31, 2024 | | 1,433,652 | (6,541) | 13,972 | (141,916) | 1,112,005 | 11,108 | 160,762 | 908,538 | - | 3,491,580 | 7,767 | 3,499,347 |
| Comprehensive income for the period | | | | | | | | | | | | | |
| Net income for the period | | - | - | - | - | - | - | - | - | (12,439) | (12,439) | 246 | (12,193) |
| Realization of carrying value adjustments | | - | - | - | - | - | (501) | - | - | 501 | - | - | - |
| Foreign exchange variation of investees located abroad | 11b | - | - | - | - | (188,157) | - | - | - | - | (188,157) | - | (188,157) |
| Hedge of net investment abroad | 29c | - | - | - | - | 113,068 | - | - | - | - | 113,068 | - | 113,068 |
| Tax impact on hedge of net investment abroad | 29c | - | - | - | - | (38,442) | - | - | - | - | (38,442) | - | (38,442) |
| Total comprehensive income for the year | | - | - | - | - | (113,531) | (501) | - | - | (11,938) | (125,970) | 246 | (125,724) |
| Contributions from shareholders and distributions to shareholders | | | | | | | | | | | | | |
| Management stock option plan | | - | - | 2,212 | - | - | - | - | - | - | 2,212 | - | 2,212 |
| (-) Shares in treasury acquired | | - | - | - | (53,765) | - | - | - | - | - | (53,765) | - | (53,765) |
| Non-controlling net income | | - | - | - | - | - | - | - | - | - | - | (290) | (290) |
| Total contributions from shareholders and distributions to shareholders | | - | - | 2,212 | (53,765) | - | - | - | - | - | (51,553) | (290) | (51,843) |
| AT MARCH 31, 2025 | | 1,433,652 | (6,541) | 16,184 | (195,681) | 998,474 | 10,607 | 160,762 | 908,538 | (11,938) | 3,314,057 | 7.723 | 3,321,780 |

STATEMENTS OF CASH FLOW QUARTERS ENDED MARCH 31, 2025 AND 2024 (All amounts in thousands of reais, except earnings per share)

| | | Parent co | mpany | Consoli | dated |
|---|-----------|-----------------------|---------------------------|-----------------------|---------------------------|
| Cash generated from operating activities: | Note | 03/31/25 | 03/31/24 | 03/31/25 | 03/31/24 |
| Profit for the period before income (loss) tax and social contribution | | (17,588) | 124,564 | 10,765 | 140,857 |
| | | | | | |
| Adjustment to reconcile profit with cash provided by operating activities | : | | | | |
| Depreciation and amortization | 12 and 13 | 41,101 | 38,643 | 95,657 | 89,607 |
| Share of results of subsidiaries | 11 | (166) | (70,116) | - | - |
| Disposals of property, plant and equipment | | 469 | 1,919 | 6,806 | 6,794 |
| Interest accrued and foreign exchange variations | | 296,336 | 39,069 | 281,177 | 76,032 |
| Estimate for impairment of trade receivables | | (1,853) | (21) | (5,633) | (1,536 |
| Estimate for losses on inventory | | (882) | (1,266) | (10,233) | 2,039 |
| Provision for contingencies | 18 | 9,420 | 9,302 | 20,056 | 16,469 |
| Stock option plan | | 2,212 | 1,782 | 2,212 | 1,78 |
| Variation of equity instruments | | (418) | 22 | (568) | 22 |
| vanation of equity instruments | | 328,631 | 143,898 | 400,239 | 332,06 |
| Changes in operating assets and liabilities: | | 528,051 | 143,898 | 400,239 | 332,000 |
| Trade accounts receivables | | (128,032) | 27,589 | (450,091) | (78,07) |
| Inventories | | | | | |
| | | 29,767 | (49,502) | 8,060 | (12,46) |
| Tooling | | (5,776) | (6,585) | (17,706) | (12,51) |
| Other taxes recoverable | | (20,073) | (2,776) | 46,568 | 73,68 |
| Other assets | | (21,310) | 1,372 | (16,705) | (51,56) |
| Judicial deposits and other | | (147) | (11,989) | (103) | 74 |
| Trade payables | | 60,773 | 19,919 | 208,478 | 33,22 |
| Other taxes payable | | 3,208 | (9,293) | (3,795) | (8,50 |
| Salaries, social security charges and profit sharing | | (29,422) | (17,403) | (24,691) | (25,39 |
| Advances from customers | | (15,773) | (11,044) | 55,889 | 18,19 |
| Notes and other payables | | 6,331 | (11,115) | 6,395 | (5,26 |
| Retirement benefit obligations | | - | - | 2,875 | 5,645 |
| Payment of contingencies other liabitilies | | (6,237) | (3,420) | (19,703) | (33,65 |
| Cash generated by operations | | 201,940 | 69,651 | 195,710 | 236,140 |
| Interest paid | | (116,541) | (40,481) | (117,234) | (65,562 |
| ncome tax and social contribution paid | | - | (4,524) | (10,629) | (49,41 |
| Net cash generated from operating activities | | 85,399 | 24,646 | 67,847 | 121,16 |
| | | | | | |
| Cash flow from investing activities: | | | | | |
| Cash from capital reduction in subsidiaries | 11c | 150,000 | - | - | - |
| Capital increase Tupy Minas Gerais Ltda. | 11b | - | (265,000) | - | - |
| Business combinations obligations | | (12,825) | (90,884) | (12,825) | (90,88 |
| Additions to fixed assets or intangibles | 12 and 13 | (38,290) | (37,384) | (95,959) | (102,21 |
| Cash generated from sale of fixed assets | | 525 | 525 | 1,475 | 52 |
| Subsidiaries - loan operations and others | | (2,342) | (298) | - | - |
| Net cash generated (used) in investing activities | | 97,068 | (393,041) | (107,309) | (192,57 |
| Cash flow from financing activities: | | | | | |
| Payment of loans | 15 | (219,240) | (398,174) | (219,240) | (243,210 |
| Interest on debentures | 16 | (59,298) | (64,195) | (59,298) | (64,195 |
| Loans and financing raised | 15 | - | 719,778 | 2,912 | 684,214 |
| Lease payment from right of use | | (2,316) | (1,952) | (9,605) | (7,242 |
| Interest on capital and dividends paid | | (176,010) | (34,900) | (176,010) | (34,90 |
| Income tax withheld at source on paid JSCP | | (178,010) | (2,825) | (178,010) | (2,82 |
| Treasury stock | | | | | |
| Net cash generated (used) in financing activities | | (53,765) (524,546) | (3,170) 214,562 | (53,765) (528,923) | (3,17) 328,67 2 |
| Effect of exchange rate differences on cash for the period | | (5,906) | 1,316 | (94,340) | 26,088 |
| | | (3,300) | 1,310 | (34,340) | 20,000 |
| Increase (decrease) in cash and cash equivalents | - | (347,985) | (152,517) | (662,725) | 283,35 |
| | | | | | |
| Cash and cash equivalents at the beginning of the period | | 709,970 | 481,983 | 2,376,203 | 1,593,098 |

(A free translation of the original in Portuguese) <u>TUPY S.A. AND SUBSIDIARIES</u>

STATEMENT OF VALUE ADDED QUARTERS ENDED MARCH 31, 2025 AND 2024 (All amounts in thousands of reais, except earnings per share).

| | | Parent co | mpany | Consolidated | | |
|---|-----------|-----------|-----------|--------------|--------------------|--|
| | Note | 03/31/25 | 03/31/24 | 03/31/25 | 03/31/24 | |
| Origination of value added | | 1,027,198 | 1,067,878 | 2,725,538 | 2,820,438 | |
| Sale of products, net of returns and rebates | 21 | 1,025,345 | 1,058,896 | 2,719,905 | 2,809,941 | |
| Other (expenses) income | | - | 8,961 | - | 8,961 | |
| Estimate for impairment of trade receivables | | 1,853 | 21 | 5,633 | 1,536 | |
| (-) Inputs acquired from third parties | | (641,432) | (658,487) | (1,819,913) | (1,833,849 | |
| Raw materials and processing material consumed | | (533,114) | (575,430) | (1,230,338) | (1,229,852) | |
| Materials, energy, third party services and other | | (108,318) | (83,057) | (589,575) | (603,997) | |
| GROSS VALUE ADDED | | 385,766 | 409,391 | 905,625 | 986,589 | |
| Retentions: | | (41,101) | (38,643) | (95,657) | (89,607) | |
| Depreciation and amortization | 12 and 13 | (41,101) | (38,643) | (95,657) | (89,607) | |
| Net value added generated by the Company | | 344,665 | 370,748 | 809,968 | 896,982 | |
| Value added received through transfer | | 13,706 | 78,876 | 33,754 | 31,186 | |
| Share of results of subsidiaries | 11 | 166 | 70,116 | - | - | |
| Finance income | 23 | 13,540 | 8,760 | 33,754 | 31,186 | |
| VALUE ADDED TO DISTRIBUTE | | 358,371 | 449,624 | 843,722 | 928,168 | |
| Distribution of value added | | | | | | |
| Personnel | | 191,132 | 215,235 | 521,772 | 530,224 | |
| Employees | | 139,307 | 154,208 | 429,950 | 431,387 | |
| Social charges - Government Severance Indemnity Fund for Employees (FGTS) | | 9,918 | 10,845 | 16,957 | 21,082 | |
| Profit sharing | | 8,447 | 19,027 | 21,107 | 25,486 | |
| Management fees | | 7,183 | 5,534 | 7,183 | 5,534 | |
| Workplace healthcare and safety | | 16,622 | 17,197 | 26,023 | 26,861 | |
| Food | | 4,536 | 3,434 | 8,041 | 6,709 | |
| Professional education, qualification and development | | 487 | 153 | 717 | 190 | |
| Otheramounts | | 4,632 | 4,837 | 11,794 | 12,975 | |
| Government | | 60,454 | 80,607 | 193,291 | 190,835 | |
| Federal taxes and contributions | | 48,687 | 59,542 | 159,889 | 151,245 | |
| State taxes and rates | | 9,440 | 18,868 | 30,530 | 37,007 | |
| Municipal taxes, rates and other | | 2,327 | 2,197 | 2,872 | 2,583 | |
| Third party capital | | 119,224 | 43,932 | 140,852 | 95,364 | |
| Finance costs | 23 | 77,329 | 56,342 | 87,955 | 78,080 | |
| Advantation and fraction contractions and | 23 | 41,203 | (12,702) | 48,390 | 5,121 | |
| Monetary and foreign exchange variations, net | | 692 | 292 | 4,507 | 12,163 | |
| Monetary and foreign exchange variations, net Rentals | | 092 | 252 | 4,507 | | |
| | | (12,439) | 109,850 | (12,193) | 111,745 | |
| Rentals | | | | | 111,745 111,745 | |

(A free translation of the original in Portuguese) NOTES TO THE FINANCIAL STATEMENTS

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(A free translation of the original in Portuguese)

1. GENERAL INFORMATION

Tupy S.A. ("Parent Company") and its subsidiaries (jointly, "Company" or "Consolidated") develop and produce cast iron structural components of high geometric and metallurgical complexity. These engineering solutions are applied in the sectors of freight transportation, infrastructure, agribusiness, and energy generation and contribute to people's quality of life, promoting access to health, basic sanitation, drinking water, food production and distribution, and global trade. The technological innovation involved in producing and creating these pieces is the company's specialty, in its 87-year history. The Company has industrial plants in Brazil, in Joinville-SC, Betim-MG and São Paulo-SP, and a distribution center in Jundiaí-SP. Abroad, its units are located in the cities of Saltillo and Ramos Arizpe, Mexico, as well as in the city of Aveiro, Portugal. In addition to the industrial plants, the Parent Company has a subsidiary in the Netherlands, which centralizes the Company's operations abroad, for issuing debt securities on the international market. Additionally, it has sales offices in Germany, USA, and Italy.

Tupy S.A. is a corporation (*sociedade anônima*), headquartered in Joinville-SC, registered on the São Paulo Stock Exchange ("B3": TUPY3) and listed on the *Novo Mercado* of B3 S.A.

The issue of these financial statements was authorized by the Board of Directors on May 14, 2025.

2. PRESENTATION AND PREPARATION OF THE QUARTERLY INFORMATION

The Company presents the interim financial statements in accordance with the Technical Pronouncement CPC 21 - "Interim Financial Reporting" and International Financial Reporting Standard IAS 34 - "Interim Financial Reporting" issued by the International Accounting Standards Board (IASB), and presented in accordance with the rules and regulations issued by the Brazilian Securities Commission (CVM), applicable to the preparation of interim information, and are identified as "Parent company" and "Consolidated", respectively.

Circular Letter CVM/SNC/SEP 003, of April 28, 2011, permits entities to present selected explanatory notes in cases of redundancy or duplication relative to the information already presented in the Company's annual financial statements. These interim condensed financial statements do not include all of the disclosures required in a complete set of financial statements and should be read together with the annual financial statements for the year ended December 31, 2024.

Accordingly, the Company discloses below a list of the explanatory notes that are not partially or completely presented in the interim condensed financial statements at March 31, 2025.

| Not completely repeated | Not partially repeated | | | | |
|--|---|--|--|--|--|
| Investment properties; | Trade receivables; | | | | |
| Salaries, social security charges and profit | Income tax and social contribution | | | | |
| sharing; | recoverable; | | | | |
| Insurance ; | Other taxes recoverable; | | | | |
| Business combination; and | Property, plant and equipment; | | | | |
| Commitments. | Intangible assets; | | | | |
| | Loans and financing; | | | | |
| | Provision for tax, civil, social security and labor | | | | |
| | proceedings; and | | | | |
| | Share capital. | | | | |

2.1 Basis of preparation, functional and presentation currency

The interim financial statements have been prepared based on the historical cost, except for certain financial instruments, which are measured at their fair values, as described in the accounting policies. The historical cost is generally based on the fair value of the consideration paid in exchange for assets.

The functional and presentation currency are with the same as those for the annual financial statements for the year ended December 31, 2024.

2.2 Use of critical accounting estimates and judgments

The preparation of Parent Company and Consolidated interim information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the amounts reported for assets, liabilities, revenue and expenses.

In the preparation of these interim financial statements, the decisions made by the Company regarding the application of accounting policies and the main sources of uncertainty in estimates and critical accounting judgments were the same as those for the annual financial statements for the year ended December 31, 2024, and are disclosed in notes 2.4 and 2.5 of those financial statements.

2.3 Significant accounting policies

The accounting policies used in the preparation of these interim financial statements for the period ended March 31, 2025, are consistent with those used to prepare the annual financial statements for the year ended December 31, 2024, these policies are disclosed in note 2 in the annual financial statements.

3. CASH AND CASH EQUIVALENTS

| | Parent con | Parent company | | ated |
|---------------------------------|------------|----------------|-----------|-----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Cash and banks | 2,330 | 6,664 | 5,896 | 19,897 |
| Financial investments in Brazil | 332,973 | 673,419 | 699,086 | 1,172,691 |
| Financial investments abroad | 26,682 | 29,887 | 1,008,496 | 1,183,615 |
| | 361,985 | 709,970 | 1,713,478 | 2,376,203 |

Financial investments presented as cash and cash equivalents are immediately liquid securities and represent a very low risk of change in value, except for exchange rate variations. In country investments are remunerated by the change in the CDI - Interbank Deposit Certificate, with an average rate equivalent to 12.79% per year (an average rate 10.78% per year for the year ended December 31, 2024).

Abroad, investments are predominantly in US dollars (US\$) and remunerated at the average rate of 3.51% per year (an average rate 4.03% per year on December 31, 2024) called "time deposit" and "overnight".

The variation in cash and cash equivalents presented in the period is due to the net amortizations and distribution to shareholders that occurred, arising from financing activities in the amount of R\$ 528,923, deducting investment activities in the amount of R\$107,309, the generation from operating activities of R\$ 67,847 and R\$ 94,340 referring to the exchange rate variation of cash held in foreign currency.

The Company operates with first-rate institutions, as detailed in note 30.1.

4. ACCOUNTS RECEIVABLE

The trade accounts receivable, indicated by market and by aging, are shown below:

| | Parent con | Parent company | | ated |
|------------------------------------|------------|----------------|-----------|-----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Domestic market | 214,468 | 162,643 | 602,426 | 464,676 |
| Foreign market | 597,654 | 563,271 | 1,464,653 | 1,417,448 |
| Estimate for losses on receivables | (9,128) | (10,804) | (38,702) | (44,689) |
| | 802,994 | 715,110 | 2,028,377 | 1,837,435 |

The balance of accounts receivable from the domestic market is denominated in Brazilian Reais; from the foreign market, it is predominantly in US Dollars and, to a lesser extent, in Euros.

The increase observed on March 31, 2025 compared to December 31, 2024 was substantially due to the higher variation in the quantity of sales in the first quarter of 2025, and partially offset by the appreciation of the Real against the US Dollar, which went from R\$ 6.1923 on December 31, 2024 to R\$ 5.7422 on March 31, 2025.

The amount of accounts receivable from the Parent Company includes amounts referring to sales to related parties in the amount of R\$ 497,805 (R\$ 458,271 at December 31, 2024), that are eliminated in Consolidated. (note 9)

| | Parent company | | Consolid | lated | |
|------------------------------------|----------------|----------|-----------|-----------|--|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 | |
| Falling due in up to 30 days | 377,586 | 292,528 | 859,856 | 874,506 | |
| Falling due within 31 to 60 days | 269,912 | 261,079 | 589,797 | 438,567 | |
| Falling due in more than 61 days | 137,797 | 143,515 | 432,931 | 403,060 | |
| Total falling due | 785,295 | 697,122 | 1,882,584 | 1,716,133 | |
| Overdue for up to 30 days | 8,274 | 15,365 | 92,109 | 84,478 | |
| Overdue for 31 to 60 days | 6,482 | 3,839 | 28,559 | 14,378 | |
| Overdue for more than 61 days | 12,071 | 9,588 | 63,827 | 67,135 | |
| Total overdue | 26,827 | 28,792 | 184,495 | 165,991 | |
| Estimate for losses on receivables | (9,128) | (10,804) | (38,702) | (44,689) | |
| | | | | | |
| Total | 802,994 | 715,110 | 2,028,377 | 1,837,435 | |

As of March 31, 2025, the estimated loss in accounts receivable from customers represented 1.9% the outstanding consolidated accounts receivable balance (on December 31, 2024, was 2.4%). Regarding to overdue amounts, the Company maintains contact with clients in order to understand and help with any difficulties in the process that may have led to late payment, and in extreme cases may notify them, adopt collection measures provided for in the contract and even suspend further shipments.

5. INVENTORIES

| | Parent com | Parent company | | ated |
|---------------------------------|------------|----------------|-----------|-----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Finished products | 209,086 | 243,212 | 653,593 | 752,135 |
| Work in progress | 178,048 | 149,502 | 713,034 | 697,092 |
| Raw materials | 106,405 | 127,620 | 624,732 | 604,806 |
| Maintenance and other materials | 29,299 | 32,271 | 209,127 | 219,915 |
| Estimate for inventory losses | (6,217) | (7,099) | (66,011) | (76,244) |
| | 516,621 | 545,506 | 2,134,475 | 2,197,704 |

Inventories are carried at the average acquisition and/or production cost, considering the full manufacturing costs absorption method, adjusted to the net realizable value, when applicable.

The variation observed in the inventory balance mainly reflects the appreciation of the Real against the US Dollar, which went from R\$ 6.1923 on December 31, 2024 to R\$ 5.7422 on March 31, 2025.

6. RECOVERABLE INCOME TAX AND SOCIAL CONTRIBUTION

| | | Mar/25 | | | Dec/24 | | |
|---------------------|---------|---------|---------|---------|---------|---------|--|
| | | Non- | | Non- | | | |
| | Current | current | Total | Current | current | Total | |
| Parent Company | 55,837 | 27,486 | 83,323 | 57,118 | 27,485 | 84,603 | |
| Income tax | 55,837 | 11,490 | 67,327 | 57,118 | 11,490 | 68,608 | |
| Social contribution | - | 15,996 | 15,996 | - | 15,995 | 15,995 | |
| Subsidiaries | 105,523 | 15,611 | 121,134 | 112,839 | 15,920 | 128,759 | |
| Income tax | 104,736 | 15,611 | 120,347 | 112,052 | 15,920 | 127,972 | |
| Social contribution | 787 | - | 787 | 787 | - | 787 | |
| Consolidated | 161,360 | 43,097 | 204,457 | 169,957 | 43,405 | 213,362 | |

7. OTHER RECOVERABLE TAXES

Consolidated

| Parent company | | | | | | |
|---------------------------------------|---------|---------|--------|---------|---------|--------|
| | | Mar/25 | | | Dec/24 | |
| | Non- | | | | Non- | |
| | Current | current | Total | Current | current | Total |
| | | | | | | |
| ICMS recoverable - São Paulo (a) | 286 | - | 286 | 287 | - | 287 |
| ICMS recoverable - Santa Catarina (a) | 14,629 | 4,406 | 19,035 | 8,948 | 5,662 | 14,610 |
| Reintegra benefit | 1,040 | - | 1,040 | 875 | - | 875 |
| COFINS, PIS and IPI recoverable (b) | 38,280 | 6,777 | 45,057 | 42,013 | 6,778 | 48,791 |
| | 54,235 | 11,183 | 65,418 | 52,123 | 12,440 | 64,563 |

| | | Mar/25 | | | Dec/24 | | |
|---------------------------------------|---------|---------|---------|---------|---------|---------|--|
| | Non- | | | | Non- | | |
| | Current | current | Total | Current | current | Total | |
| | | | | | | | |
| ICMS recoverable - São Paulo (a) | 60,588 | 23,161 | 83,749 | 80,011 | 23,232 | 103,243 | |
| ICMS recoverable - Santa Catarina (a) | 14,629 | 4,406 | 19,035 | 8,948 | 5,662 | 14,610 | |
| ICMS recoverable - Minas Gerais | 2,512 | 3,259 | 5,771 | 2,457 | 3,259 | 5,716 | |
| Reintegra benefit | 1,120 | - | 1,120 | 897 | - | 897 | |
| COFINS, PIS and IPI recoverable (b) | 101,280 | 15,026 | 116,306 | 120,540 | 15,026 | 135,566 | |
| Value-added tax (VAT) (c) | 101,325 | - | 101,325 | 150,266 | - | 150,266 | |
| | 281,454 | 45,852 | 327,306 | 363,119 | 47,179 | 410,298 | |

a. ICMS recoverable

These are credits arising from purchases of raw materials used in the manufacturing process of exported products and purchases of realizable property, plant and equipment, at their origin, in 48 installments, pursuant to applicable state legislation.

The accumulated credit in São Paulo was built up over the years by the subsidiary MWM Tupy do Brasil Ltda., essentially, due to ICMS payments on customs clearance of goods carried out within the state of São Paulo without equivalent consumption counterpart (debits) in view of the representativeness in the operation of export activities (exempt) and interstate sales (carried out at a lower rate than that practiced in said clearance). Said credit has been realized monthly through transfers to third parties.

b. PIS, COFINS and IPI

These are credits stemming from the acquisition of inputs used in the production process and are offset against taxes levied on the sale of goods, and to offset other federal taxes for the original portion proportional to export revenues. For credits originating in proportion to revenues from the domestic market, such credits are used by offsetting against a memorandum account.

The business combination through the acquisition of MWM Tupy do Brasil Ltda. brought PIS and COFINS assets originating from the exclusion of ICMS from the tax base, in the amount of R\$ 218,760. Of this amount, R\$ 168,760 will be reimbursed to the seller as they are used by the acquired company. (note 19)

The variation observed in relation to the balance on December 31, 2023, results from the use to offset federal taxes.

c. Value added tax – VAT

These are credits arising from the acquisition of inputs used in the production process of subsidiaries in Mexico and from exports, from companies acquired on October 1, 2021, with customs clearance taking place in Italy. The aforementioned credits are regularly reimbursed by the respective tax authorities.

The reduction observed in relation to the balance on December 31, 2024 is mainly due to the reimbursement of amounts that were under analysis by the Italian tax authorities.

8. DEFERRED INCOME TAX AND SOCIAL CONTRIBUTION, NET

The breakdown of deferred tax credits and debits stemming from income tax and social contribution, according to the balance sheet accounts, is presented below:

| | Parent company | | Consolida | ted |
|--|----------------|---------|-----------|---------|
| | Mar/25 Dec/24 | | Mar/25 | Dec/24 |
| Deferred assets | | | | |
| IRPJ tax loss and negative CSLL basis | 192,016 | 202,704 | 532,163 | 557,305 |
| Provisions for contingencies | 47,522 | 47,137 | 110,920 | 117,364 |
| Taxes and contribution recoverable | 38,602 | 38,602 | 41,685 | 41,687 |
| Property, plant and equipment - impairment | 5,608 | 5,608 | 67,266 | 72,262 |
| Salaries, social security charges and profit sharing | 10,784 | 22,282 | 16,271 | 24,317 |
| Estimate for losses on receivables | 14,085 | 13,716 | 42,620 | 47,713 |
| Estimate for inventory losses | 3,542 | 3,074 | 20,767 | 20,794 |
| Share-based payments | 5,502 | 4,750 | 5,502 | 4,750 |
| Tooling | - | - | 7,694 | 8,824 |
| Financial derivative instruments - Options | - | 5,484 | 1,923 | 8,213 |
| Otheritens | - | - | 15,470 | 24,159 |
| Differences in depreciation rates | 11,137 | 7,033 | 8,345 | 3,214 |
| Amortization of capital gains on equipment | 6,354 | 5,648 | 6,354 | 5,648 |
| Subsidiarys rate differential | 22,258 | 22,752 | 22,258 | 22,752 |
| Unrealized profits in subsidiaries | - | - | 7,683 | 16,085 |
| Subtotal | 357,410 | 378,790 | 906,921 | 975,087 |
| | | | | |
| Deferred liabilities | | | | |
| Business combination effect | 24,674 | 24,674 | 24,674 | 24,674 |
| Property, plant and equipment - carrying value adjustments | 5,495 | 5,753 | 5,888 | 6,161 |
| Financial derivative instruments - Options | 12,644 | 24,479 | 12,904 | 24,479 |
| Deferred tax on asset valuation | - | - | 32,107 | 32,162 |
| Deferred tax on ICMS based on PIS/COFINS | - | - | 8,399 | 11,960 |
| Property, plant and equipment - tax base (México) | - | - | 3,487 | 7,097 |
| Otheritens | 5,461 | 5,944 | 21,241 | 22,279 |
| Subtotal | 48,274 | 60,850 | 108,700 | 128,812 |
| Total deferred liabilities, net | 309,136 | 317,940 | 798,221 | 846,275 |

During the quarter ended March 31, 2025 and 2024 the changes in deferred tax assets and liabilities were as follow:

| | Parent con | npany | Consolidated | |
|--|------------|---------|--------------|---------|
| | Mar/25 | Mar/24 | Mar/25 | Mar/24 |
| Opening balance (*) | 317,940 | 212,057 | 846,275 | 780,516 |
| Recognized in profit | | | | |
| Recognized in profit for the year | 29,638 | (2,201) | 24,689 | 12,141 |
| Recognized in comprehensive income for the year | (38,442) | 9,106 | (38,442) | 9,106 |
| Effects of currency translation into presentation currency | - | - | (34,301) | (8,848) |
| Balance as of September 30 | 309,136 | 218,962 | 798,221 | 792,915 |
| Balance as of September 30 | 309,136 | 218,962 | 798,221 | 792, |

(*) Refers to December of the previous year.

9. RELATED PARTY TRANSACTIONS

The Parent Company's main transactions with related parties can be summarized as follows:

a. Subsidiaries

| Assets | Mar/25 | Dec/24 |
|--|-------------------|----------|
| rade account receivables | 497,805 | 458,27 |
| Tupy Mexico Saltillo, S.A. de C.V. | 236,907 | 232,568 |
| Tupy American Foundry Co. | 76,953 | 127,70 |
| Tupy Europe GmbH. | 56,690 | 41,95 |
| Tupy Materials & Components B.V. | 80,130 | 19,20 |
| MWM Tupy do Brasil Ltda. | 24,747 | 16,47 |
| Technocast, S.A. de C.V. | 6,435 | 7,04 |
| Tupy Minas Gerais Ltda. | 12,634 | 11,09 |
| Funfrap - Fundição Portuguesa S.A. | 3,309 | 2,22 |
| Other assets | - | 150,00 |
| MWM Tupy do Brasil Ltda. | - | 150,00 |
| | 497,805 | 608,27 |
| iabilities | Mar/25 | Dec/2 |
| oans and financing | 1,318,104 | 1,275,55 |
| Tupy Netherlands Finance B.V. | 1,277,707 | 1,233,08 |
| Tupy Europe GmbH. | 40,397 | 42,46 |
| ther liabilities | 26,353 | 16,16 |
| Tupy Minas Gerais Ltda. | 12,128 | 9,10 |
| MWM Tupy do Brasil Ltda. | 589 | 2 |
| Tupy Europe GmbH. | 5,466 | 2,04 |
| Tupy American Foundry Co. | 5,439 | 3,07 |
| Tupy México Saltillo S.A. de C.V. | 1,883 | 1,05 |
| Technocast, S.A. de C.V. | 848 | 1,05 |
| elated parties – loans | 702 | 4,42 |
| Tupy Agroenergética Ltda. | 702 | 4,42 |
| | 1,345,159 | 1,296,14 |
| statement of income | 1Q25 | 1Q2 |
| | | |
| evenues | 555,389 | 620,29 |
| Tupy American Foundry Corporation | 253,325 | 255,96 |
| Tupy Mexico Saltillo, S.A. de C.V. | 59,513 | 129,37 |
| Tupy Europe GmbH. | 46,152 | 92,68 |
| Tupy Material & Components B.V. | 134,856 | 62,39 |
| MWM Tupy do Brasil Ltda. | 61,320 | 79,88 |
| Tupy Minas Gerais Ltda. | 190 | |
| Technocast, S.A. de C.V. | 33 | |
| Other operating expenses, net | 6,791 | 6,84 |
| FUNFRAP – Fundição Portuguesa, S.A. | 2,622 | 1,96 |
| Tupy Mexico Saltillo, S.A. de C.V. | 3,877 | 4,14 |
| Technocast, S.A. de C.V. | 292 | 73 |
| | (22,793) | (21,384 |
| inance costs | | |
| | (22.286) | (21.384 |
| inance costs Tupy Netherlands Finance B.V. Tupy Europe GmbH. | (22,286) (507) | (21,384 |

The Company follows the Related Party Transactions Policy approved by the Board of Directors and available for consultation on the Investor Relations website.

The subsidiaries' operating activities are disclosed in note 2.2 in Financial Statements of December 31, 2024.

The main variation observed in relation to the balance of December 31, 2024 in assets, arises from the distribution of R\$ 150,000 as interest on equity and dividends made by MWM Tupy do Brasil Ltda. (note 11c)

b. Main shareholders

The Company's main shareholders are BNDES Participações S.A. – BNDESPAR (28.2%), PREVI – Caixa de Previdência dos Funcionários do Banco do Brasil (24.8%) and Trígono Capital (10%).

c. Management remuneration

| | Boai | rd of Directors | Воа | ard of Officers | Tot | tal |
|-----------------------|-------|-----------------|-------|-----------------|-------|-------|
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 | 1Q25 | 1Q24 |
| Fixed remuneration | 1,367 | 1,262 | 2,813 | 1,374 | 4,180 | 2,636 |
| Variable remuneration | - | - | 1,529 | 1,792 | 1,529 | 1,792 |
| Stock option plan | - | - | 1,474 | 1,106 | 1,474 | 1,106 |
| | 1,367 | 1,262 | 5,816 | 4,272 | 7,183 | 5,534 |

The annual global remuneration, net of payroll charges, approved at the Ordinary General Meeting handle in April 30, 2024, for the Board of Directors and Executive Board for the year ended December 31, 2025, is R\$ 58,496 (R\$ 49,650 for the year ended December 31, 2024). The annual global remuneration includes the amount of R\$ 9,041 (R\$ 8,600 for 2024) as allowance for discontinuance of position.

Statutory management remuneration takes place only at the Parent Company.

The amounts related to the variable remuneration of the Executive Board are recorded as provision, in accordance with the targets established for the year.

For share-based remuneration, information on the Stock Option or Stock Subscription Plans issued by Tupy S.A. ("Plan"), approved in April 2019 and November 2022, are disclosed in note 26 in the Financial Statements of December 31, 2024.

As corporate benefits, the Company's Officers are entitled to a car, refund of expenses, health insurance, life insurance, defined contribution pension plan and indemnity for contract termination. As of March 31, 2025, these benefits totaled R\$ 680 (R\$ 381 in the same period of the previous year).

The Company does not offer its administrators a post-employment benefit plan.

d. Other related parties

The Parent Company takes part, as a sponsor, in Associação Atlética Tupy, a not-for-profit foundation that develops leisure and sports activities for the Company's employees. In the three-months period ended March 31, 2025, the Company recognized as sponsorship expenses the amount of R\$ 462 (R\$ 512 as of March 31, 2024).

10. SECURITIES RECEIVABLE AND OTHER

| | Parent co | Parent company | | ated |
|-----------------|-----------|----------------|---------|---------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Domestic market | 60,338 | 39,553 | 105,384 | 82,409 |
| Foreign market | - | - | 58,781 | 64,983 |
| | 60,338 | 39,553 | 164,165 | 147,392 |

Notes receivable and other comprise advances for imports and for employees, prepaid expenses and other accounts receivable not directly related to the operation.

11. INVESTMENTS

a. Breakdown of investments in subsidiaries

| Parent company AT MARCH 31, 2025 | Total assets | Equity | Goodwill | Profit (loss) for the period | Interest in capital (%) | Share in the results of subsidiaries <i>(*)</i> | Book value (*) |
|---------------------------------------|--------------|-----------|----------|---------------------------------|----------------------------|---|----------------|
| Investment in subsidiary company | | | | | | | |
| Tupy Materials & Components B.V. (**) | 6,673,478 | 2,768,185 | 10,714 | 15,074 | 100,00 | 26,964 | 2,742,907 |
| Tupy Minas Gerais Ltda. | 934,179 | 427,647 | 45,199 | (32,690) | 100,00 | (37,459) | 465,130 |
| MWM Tupy do Brasil Ltda. | 1,965,372 | 1,189,671 | 190,062 | 9,943 | 100,00 | 9,943 | 1,379,733 |
| Tupy Agroenergética Ltda. | 10,783 | 8,814 | - | 494 | 100,00 | 494 | 8,814 |
| Sociedade Técnica de Fundições | | | | | | | |
| Gerais S.A Sofunge "in liquidation" | 11,744 | 7,940 | - | 224 | 100,00 | 224 | 7,940 |
| | | | | | | 166 | 4,604,524 |

(*) Adjusted by unrealized profits.

(**) Controller of foreign market operations.

| | | | | | | Share in the | |
|---------------------------------------|--------------|-----------|----------|----------------|-------------|------------------|----------------|
| | | | | Profit (loss) | Interest in | results of | |
| Parent company | Total assets | Equity | Goodwill | for the period | capital (%) | subsidiaries (*) | Book value (*) |
| AT MARCH 31, 2024 | | | | | | | |
| Investment in subsidiary company | | | | | | | |
| Tupy Materials & Components B.V. (**) | 5,771,717 | 2,564,978 | 41,226 | 63,237 | 100,00 | 50,574 | 2,544,972 |
| Tupy Minas Gerais Ltda. | 946,488 | 475,461 | 45,199 | (27,953) | 100,00 | (27,186) | 520,843 |
| MWM Tupy do Brasil Ltda. | 1,992,599 | 1,231,652 | 198,366 | 47,039 | 100,00 | 47,039 | 1,430,018 |
| Tupy Agroenergética Ltda. | 13,405 | 12,518 | - | (505) | 100,00 | (505) | 12,518 |
| Sociedade Técnica de Fundições | | | | | | | |
| Gerais SA Sofunge "in liquidation" | 10,937 | 7,246 | - | 194 | 100,00 | 194 | 7,246 |
| | | | | | | 70,116 | 4,515,597 |

(*) Adjusted by unrealized profits.

(**) Controller of foreign operations, except United States.

b. Changes in investments

| Parent company | |
|---|----------------------------|
| | |
| AT DECEMBER 31, 2024 | 4,794,591 |
| Share in the results of subsidiaries | 166 |
| Exchange variations of investees located abroad | (188,157) |
| Realization of capital gains | (2,076) |
| AT MARCH 31, 2025 | 4,604,524 |
| | |
| AT DECEMBER 31, 2023 | 4,126,332 |
| AT DECEMBER 31, 2023 Share in the results of subsidiaries | 4,126,332 70,116 |
| | |
| Share in the results of subsidiaries | 70,116 |
| Share in the results of subsidiaries Exchange variations of investees located abroad | 70,116 56,225 |

The equity in net income of subsidiaries is recognized in the income for the period and the exchangerate change on foreign investees is recognized in comprehensive income and comprises the balance of the equity valuation adjustment account in shareholders' equity.

c. MWM Tupy do Brasil Ltda.

On December 18, 2024, the distribution of R\$ 150,000 as interest on equity and dividends was approved, which were settled on January 15, 2025.

d. Tupy Netherlands Finance B.V.

On January 21, 2025, the name and location of the subsidiary Tupy Overseas S.A. in Luxembourg changed to the new name Tupy Netherlands Finance B.V. and headquartered in the Netherlands (Holland).

12. PROPERTY, PLANT AND EQUIPMENT

| Parent company | Machinery, facilities and equipment | Buildings | Land | Vehicles | Furniture, fittings and other | • | Construction in progress | Total |
|---|---|---|-------------------------------|--|--|--|--|---|
| Cost | equipment | Buildings | Lanu | venicies | other | or use | in progress | TOLA |
| AT DECEMBER 31, 2023 | 1,957,054 | 408,549 | 8,948 | 35,269 | 7,141 | 25,980 | 188,787 | 2,631,728 |
| Addition | 156,928 | 19,690 | - | 5,990 | 593 | 4,913 | (34,696) | 153,418 |
| Disposal | (31,488) | (510) | - | (2,036) | (43) | (5,995) | - | (40,072) |
| AT DECEMBER 31, 2024 | 2,082,494 | 427,729 | 8,948 | 39,223 | 7,691 | 24,898 | 154,091 | 2,745,074 |
| Addition | 32,234 | 6,023 | - | 9 | 93 | 3,251 | (23,510) | 18,100 |
| Disposal | (1,992) | - | - | | (72) | (3,184) | | (5,248) |
| AT MARCH 31, 2025 | 2,112,736 | 433,752 | 8,948 | 39,232 | 7,712 | 24,965 | 130,581 | 2,757,926 |
| Depreciation | | | | | | | | |
| AT DECEMBER 31, 2023 | (1,527,052) | (217,490) | - | (17,781) | (3,616) | (8,545) | - | (1,774,484) |
| Depreciation in the year | (114,291) | (12,680) | - | (2,652) | (522) | (9,420) | - | (139,565) |
| Disposal | 26,704 | 510 | - | 1,813 | 37 | 4,893 | - | 33,957 |
| AT DECEMBER 31, 2024 | (1,614,639) | (229,660) | - | (18,620) | (4,101) | (13,072) | - | (1,880,092) |
| Depreciation in the year | (30,650) | (3,289) | - | (808) | (136) | (2,359) | - | (37,242) |
| Disposal | 1,722 | - | - | - | 70 | 2,987 | - | 4,779 |
| AT MARCH 31, 2025 | (1,643,567) | (232,949) | - | (19,428) | (4,167) | (12,444) | - | (1,912,555) |
| Carrying amount | | | | | | | | |
| AT DECEMBER 31, 2024 | 467,855 | 198,069 | 8,948 | 20,603 | 3,590 | 11,826 | 154,091 | 864,982 |
| AT MARCH 31, 2025 | 469,169 | 200,803 | 8,948 | 19,804 | 3,545 | 12,521 | 130,581 | 845,371 |
| Consolidated | Machinery, facilities and equipment | Buildings | Land | Vehicles | Furniture, fittings and other | - | Construction in progress | Total |
| Cost | | | | | | | | |
| AT DECEMBER 31, 2023 | 6,033,375 | 1,508,157 | 339,935 | 43,826 | 127,838 | 136,421 | 582,543 | 8,772,095 |
| Addition | 438,264 | 69,804 | 9,536 | 6,219 | 7,507 | 13,599 | (87,278) | 457,651 |
| Exchange variation | 804,179 | 192,317 | 20,822 | 956 | 12,471 | | | 1,159,014 |
| Impairment | (219,614) | | 20,022 | 550 | 12,471 | 45,503 | 82,766 | |
| Disposal | | - | - | - | - | - | 82,766 | (219,614) |
| | (453,134) | - (1,920) | - | - (3,923) | (7,021) | (25,893) | - | (219,614) (491,891) |
| AT DECEMBER 31, 2024 | (453,134) 6,603,070 | 1,768,358 | 370,293 | - (3,923) 47,078 | (7,021) 140,795 | (25,893) 169,630 | 578,031 | (219,614) (491,891) 9,677,255 |
| AT DECEMBER 31, 2024 Addition | (453,134) 6,603,070 59,552 | 1,768,358 9,584 | 370,293 | - (3,923) 47,078 9 | (7,021) 140,795 1,534 | (25,893) 169,630 7,652 | 578,031 (11,228) | (219,614) (491,891) 9,677,255 67,103 |
| AT DECEMBER 31, 2024 Addition Exchange variation | (453,134) 6,603,070 59,552 (237,162) | 1,768,358 | - | - (3,923) 47,078 | (7,021) 140,795 1,534 (3,511) | (25,893) 169,630 7,652 (8,717) | 578,031 | (219,614) (491,891) 9,677,255 67,103 (342,671) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal | (453,134) 6,603,070 59,552 (237,162) (20,525) | 1,768,358 9,584 (62,068) | 370,293 (7,060) | - (3,923) 47,078 9 (226) - | (7,021) 140,795 1,534 (3,511) (157) | (25,893) 169,630 7,652 (8,717) (6,269.00) | 578,031 (11,228) (23,927) | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) |
| AT DECEMBER 31, 2024 Addition Exchange variation | (453,134) 6,603,070 59,552 (237,162) | 1,768,358 9,584 | 370,293 | - (3,923) 47,078 9 | (7,021) 140,795 1,534 (3,511) | (25,893) 169,630 7,652 (8,717) | 578,031 (11,228) | (219,614) (491,891) 9,677,255 67,103 (342,671) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 | 1,768,358 9,584 (62,068) - 1,715,874 | 370,293 (7,060) | - (3,923) 47,078 9 (226) - 46,861 | (7,021) 140,795 1,534 (3,511) (157) 138,661 | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) | 1,768,358 9,584 (62,068) - 1,715,874 (952,083) | 370,293 (7,060) 363,233 | - (3,923) 47,078 9 (226) - 46,861 (24,030) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (68,128) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) - 46,861 (24,030) (3,594) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (68,128) (32,909) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) | 1,768,358 9,584 (62,068) - 1,715,874 (952,083) (45,316) (133,646) | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) - 46,861 (24,030) (3,594) (630) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (68,128) (32,909) (38,647) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (853,029) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) 425,019 | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) - 46,861 (24,030) (3,594) (630) 3,564 | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) 6,696 | (25,893) 169,630 7,652 (8,717) (6,26900) 162,296 (68,128) (32,909) (38,647) 24,240 | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (853,029) 461,030 |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) 425,019 (5,353,308) | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) 46,861 (24,030) (3,594) (630) 3,564 (24,690) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) 6,696 (113,528) | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (32,909) (38,647) 24,240 (115,444) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (365,123) (853,029) 461,030 (6,736,504) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 Depreciation in the year | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (4,834,080) (4,834,080) (669,095) 425,019 (5,353,308) (64,229) | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) (12,728) | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) (226) (24,030) (3,594) (630) 3,554 (24,690) (1,034) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) 6,696 (113,528) (1,575) | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (68,128) (32,909) (38,647) 24,240 (115,444) (9,535) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (853,029) 461,030 (6,736,504) (89,101) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 Depreciation in the year Exchange variation | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) 425,019 (5,353,308) (64,229) 194,377 | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) 46,861 (24,030) (3,594) (630) 3,564 (24,690) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (110,011) 6,696 (113,528) (1,575) 2,928 | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (32,909) (38,647) 24,240 (115,444) (9,535) 7,715 | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (365,123) (365,123) (365,123) (365,123) (461,030 (6,736,504) (89,101) 247,552 |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 Depreciation in the year | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (4,834,080) (4,834,080) (669,095) 425,019 (5,353,308) (64,229) | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) (12,728) | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) (226) (24,030) (3,594) (630) 3,554 (24,690) (1,034) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) 6,696 (113,528) (1,575) | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (68,128) (32,909) (38,647) 24,240 (115,444) (9,535) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (853,029) 461,030 (6,736,504) (89,101) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 Depreciation in the year Exchange variation Disposal AT MARCH 31, 2025 | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) 425,019 (5,353,308) (64,229) 194,377 13,918 | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) (12,728) 42,394 | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) (226) (246,861 (24,030) (3,594) (630) 3,564 (24,690) (1,034) 138 - | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) 6,696 (113,528) (113,528) (1,575) 2,928 155 | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (32,909) (38,647) 24,240 (115,444) (9,535) 7,715 6,072 | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (365,123) (853,029) 461,030 (6,736,504) (89,101) 247,552 20,145 |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 Depreciation in the year Exchange variation Disposal AT MARCH 31, 2025 Carrying amount | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) 425,019 (5,353,308) (64,229) 194,377 13,918 (5,209,242) | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) (12,728) 42,394 | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) (226) (24,030) (3,594) (630) 3,564 (24,690) (1,034) 138 - (25,586) | (7,021) 140,795 1,534 (3,511) (157) 138,661 (110,061) (8,152) (11,011) 6,696 (113,528) (1,575) 2,928 155 (112,020) | (25,893) 169,630 7,652 (8,717) (6,26900) 162,296 (32,909) (38,647) 24,240 (115,444) (9,535) 7,715 6,072 (111,192) | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (365,123) (365,123) (365,123) (853,029) 461,030 (6,736,504) (89,101) 247,552 20,145 (6,557,908) |
| AT DECEMBER 31, 2024 Addition Exchange variation Disposal AT MARCH 31, 2025 Depreciation AT DECEMBER 31, 2023 Depreciation in the year Exchange variation Disposal AT DECEMBER 31, 2024 Depreciation in the year Exchange variation Disposal AT MARCH 31, 2025 | (453,134) 6,603,070 59,552 (237,162) (20,525) 6,404,935 (4,834,080) (275,152) (669,095) 425,019 (5,353,308) (64,229) 194,377 13,918 | 1,768,358 9,584 (62,068) 1,715,874 (952,083) (45,316) (133,646) 1,511 (1,129,534) (12,728) 42,394 | 370,293 (7,060) 363,233 | (3,923) 47,078 9 (226) (226) (246,861 (24,030) (3,594) (630) 3,564 (24,690) (1,034) 138 - | (7,021) 140,795 1,534 (3,511) (157) 138,661 (101,061) (8,152) (11,011) 6,696 (113,528) (113,528) (1,575) 2,928 155 | (25,893) 169,630 7,652 (8,717) (6,269.00) 162,296 (32,909) (38,647) 24,240 (115,444) (9,535) 7,715 6,072 | 578,031 (11,228) (23,927) 542,876 | (219,614) (491,891) 9,677,255 67,103 (342,671) (26,951) 9,374,736 (5,979,382) (365,123) (365,123) (853,029) 461,030 (6,736,504) (89,101) 247,552 20,145 |

Fixed assets of the Company and Consolidated are given as collateral in tax proceedings in the amount of R\$ 2,891 (R\$ 2,765 on December 31, 2024), at the value of the original cost of the asset.

Ongoing fixed assets include several investments in capacity maintenance, environment, occupational safety and projects to expand machining capacity in Mexican plants and develop strategic projects.

Over a period of three months, interest of loans and financing was capitalized on property, plant and equipment in the amount of R\$ 2,168 (R\$ 3,179 on March 31, 2024).

In December 2024, the Company recorded an impairment adjustment at the Saltillo plant, located in Mexico, in the amount of R\$ 216,612, as disclosed in note 13 (b), of the Financial Statements as of December 31, 2024.

13. INTANGIBLE ASSETS

| | Parent company | | Software | Internal projects | Projects in progress | Total | |
|---|---|--|-----------------------------------|----------------------------|-------------------------|--|--|
| | | | | | | | |
| | AT DECEMBER 31, 2023 | | 32,375 | 3,880 | 18,079 | 54,334 | |
| | Acquisition/costs | | 9,197 | 2,448 | 1,986 | 13,631 | |
| | Amortization | | (11,709) | (2,240) | - | (13,949) | |
| | AT DECEMBER 31, 2024 | | 29,863 | 4,088 | 20,065 | 54,016 | |
| | Acquisition/costs | | 815 | - | 1,475 | 2,290 | |
| | Amortization | | (3,357) | (502) | - | (3,859) | |
| | AT MARCH 31, 2025 | | 27,321 | 3,586 | 21,540 | 52,447 | |
| | | | | | Internal | Projects in | |
| Consolidated | 1 | Software | Goodwill | Trademark | projects | progress | Total |
| | | | | | | | |
| AT DECEMB | ER 31, 2023 | 62,561 | 41,226 | 31,354 | 3,880 | 18,079 | 157,100 |
| Acquisitio | | | | , | -, | | 157,100 |
| | on/costs | 20,591 | - | - | 2,448 | 1,986 | 25,025 |
| Impairme | • | 20,591 - | (30,512) | - | , | | |
| Impairme Exchange | nt | 20,591 - 7,838 | - (30,512) - | | , | | 25,025 |
| | nt | - | (30,512) - - | | , | | 25,025 (30,512) |
| Exchange | nt variation | 7,838 | (30,512) - - - 10,714 | - - - - 31,354 | 2,448 | | 25,025 (30,512) 7,838 |
| Exchange Disposal | nt variation ER 31, 2024 | - 7,838 (19,735) | - | - | 2,448 | 1,986 - - - | 25,025 (30,512) 7,838 (21,975) |
| Exchange Disposal AT DECEMB | nt variation ER 31, 2024 on/costs | - 7,838 (19,735) 71,255 | - | - | 2,448 | 1,986 - - - 2 0,065 | 25,025 (30,512) 7,838 (21,975) 137,476 |
| Exchange Disposal AT DECEMB Acquisitio | nt variation ER 31, 2024 on/costs variation | - 7,838 (19,735) 71,255 1,040 | - | - | 2,448 | 1,986 - - - 2 0,065 | 25,025 (30,512) 7,838 (21,975) 137,476 2,515 |

In December 2024, the Company recorded an impairment adjustment at the Saltillo plant, located in Mexico, in the amount of R\$ 30,512, as disclosed in note 14 (b) of the Financial Statements as of December 31, 2024.

14. SUPPLIERS

| | Parent com | Parent company | | ated |
|----------------------|------------|----------------|-----------|-----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Domestic suppliers | 456,419 | 430,222 | 808,753 | 747,223 |
| Foreign suppliers | 74,666 | 69,437 | 577,202 | 562,232 |
| Subtotal | 531,085 | 499,659 | 1,385,955 | 1,309,455 |
| Forfaiting operation | 75,747 | 63,998 | 188,800 | 173,165 |
| Total | 606,832 | 563,657 | 1,574,755 | 1,482,620 |

The variations in the period are due to better delivery conditions within the supply chain and a higher volume of purchases compared to the last quarter of 2024.

The Company has agreements signed with financial institutions to structure, with its main suppliers, a transaction called "drawee risk". In this transaction, suppliers transfer the right to receive from securities to the financial institutions, which become the operation's creditors. Considering there are no financial interest, neither guarantee granted, the deadlines do not change significantly and that these are operations for the supply of goods and services, the Company recognizes the respective financial liabilities arising from these transactions under the heading Suppliers. Further details about these transactions are included in note 2.5 (g) to Financial Statements of December 31, 2024.

15. LOANS AND FINANCING

| Parent company | | | | |
|---------------------------------------|----------|-------------------|-----------|-----------|
| | Maturity | Effective rate | Mar/25 | Dec/24 |
| Local currency | | | 80,303 | 79,290 |
| FINEP (a) | Jul/2032 | TJLP - 0.11% p.a. | 66,099 | 65,782 |
| Sustainability | Jan/2025 | 6.00% p.a. | - | 36 |
| Leasing from right of use | | | 14,204 | 13,472 |
| Foreign currency | | | 1,771,652 | 2,004,146 |
| Export prepayment - Subsidiaries (b) | Jan/2028 | VC + 5.81% p.a. | 1,318,104 | 1,275,551 |
| BNDES Exim (c) | Abr/2029 | VC + 5.63% p.a. | 289,290 | 304,782 |
| Advance on export contracts - ACC (d) | May/2025 | VC + 6.35% p.a. | 164,258 | 423,813 |
| | | | | |
| Current portion | | | 237,061 | 521,906 |
| Non-current portion | | | 1,614,894 | 1,561,530 |
| | | | 1,851,955 | 2,083,436 |

| Consolidated | | | | |
|--|----------|-------------------|-----------|-----------|
| | Maturity | Effective rate | Mar/25 | Dec/24 |
| Local currency | | | 87,256 | 86,368 |
| FINEP (a) | Jul/2032 | TJLP - 0.11% p.a. | 66,099 | 65,782 |
| Sustainability | Jan/2025 | 6.00% p.a. | - | 36 |
| Leasing from right of use | | | 21,157 | 20,550 |
| Foreign currency | | | 2,638,576 | 3,111,687 |
| Senior Unsecured Notes - US\$375,000 (e) | Feb/2031 | VC + 4.50% p.a. | 2,152,559 | 2,346,908 |
| BNDES Exim (c) | Abr/2029 | VC + 5.63% p.a. | 289,290 | 304,782 |
| Advance on export contracts - ACC (d) | May/2025 | VC + 6.35% p.a. | 164,258 | 423,813 |
| Leasing from right of use | | | 32,469 | 36,184 |
| | | | | |
| Current portion | | | 259,886 | 558,558 |
| Non-current portion | | | 2,465,946 | 2,639,497 |
| | | | 2,725,832 | 3,198,055 |

VC = Foreign exchange variation

TJLP = Long-Term Interest Rate

Long term maturities are as follow:

| | Parent company | | Consolidated | |
|-----------|----------------|-----------|--------------|-----------|
| Year | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| 2026 | 14,127 | 14,061 | 27,642 | 33,349 |
| 2027 | 1,034,242 | 1,063,012 | 16,302 | 17,044 |
| 2028-2030 | 552,398 | 470,396 | 267,160 | 267,029 |
| 2031 | 9,418 | 9,374 | 2,150,133 | 2,317,387 |
| 2032 | 4,709 | 4,687 | 4,709 | 4,688 |
| | 1,614,894 | 1,561,530 | 2,465,946 | 2,639,497 |

The fair value of the Company's loans and financing (classified at Level 2 of the fair value hierarchy) is calculated through the discount of the future payment flows based on the curves, interest rates and currencies observable in the financial market. At March 31, 2025, the fair value of loans and financing was R\$ 2,444,400 (R\$ 2,846,304 at December 31, 2024).

As of March 31, 2025, the Company addressed all restrictive clauses specific to each operation.

a) Financiadora de Estudos e Projetos - FINEP

This refers to financing for innovation projects obtained from Financiadora de Estudos e Projetos - FINEP, contracted on July 14, 2022, a credit facility in the amount of R\$ 103,000.
On September 2022 and April 2024, the amount of R\$ 37,080 and R\$ 27,501 was released, respectively, with an average term of 10 years and an interest rate of TJLP (Long-Term Interest Rate) and monthly payments.

The guarantees consist of a bank guarantee contracted with financial institutions.

b) Prepayment of exports - Subsidiaries

The Parent Company has export prepayment transactions with its subsidiaries. On the base date of March 31, 2025, the outstanding transactions are as follows:

| arent company | | | | | |
|---------------|-------------------------------|----------|-----------------|----------|-------|
| Raising | Subsidiaries | Maturity | Effective rate | Nocional | (*) |
| | | | | USD | EUR |
| 1Q24 | Tupy Europe GmbH. | Mar/2027 | VC + 5,06% p.a. | - | 6,500 |
| 2Q24 | Tupy Netherlands Finance B.V. | Jun/2027 | VC + 6,18% p.a. | 35,000 | - |
| 3Q24 | Tupy Netherlands Finance B.V. | Aug/2027 | VC + 5,78% p.a. | 160,000 | - |
| 1Q25 | Tupy Netherlands Finance B.V. | Jan/2028 | VC + 5,67% p.a. | 25,000 | - |
| | | | | 220,000 | 6,500 |

(*) Values in thousands.

Tupy Netherlands Finance B.V. (formerly Tupy Overseas S.A.)

In the period ended March 31, 2025, R\$ 28,117 (USD 4.7 million) in interest was paid and the impact of the exchange rate variation on the outstanding amount payable was revenue of R\$ 92,535.

Tupy Europe GmbH.

In the period ended March 31, 2025, R\$ 1,053 (EUR 0.165 million) was paid and the impact of the exchange rate variation on the amount payable was revenue of R\$ 1,532.

c) BNDES – EXIM

In August 2023, the Parent Company raised a BNDES-Exim line with Banco Itaú S.A., in the amount of R\$ 89,666 (USD 18.3 million), maturing on August 15, 2028, with interest settled quarterly and amortization of the principal at the maturity of the operation updated by the currency exchange variation plus 5.58% per year. To cover this exchange rate exposure, a swap operation was carried out at a cost of 108.5% of the CDI. (note 29 b)

In March 2024, the Parent Company raised new line in the amount of R\$ 149,240 (USD 29.9 million), maturing on April 16, 2029, with interest settled quarterly and amortization of the principal at the maturity of the operation updated by the currency exchange variation plus 5.66% per year. To cover this exchange rate exposure, a swap operation was carried out at a cost of 108.3% of the CDI. (note 29 b)

Considering that the Company has contracted swap operations to protect the exchange rate exposure resulting from these operations, these financial liabilities are being measured at fair value through profit or loss. (note 29 b)

d) Advance on export contracts – ACC

In the first quarter of 2024 the Parent Company took out operations from Banco do Brasil S.A. and Banco Itaú S.A., in the amount of R\$ 189,183 (USD 38.0 million), with interest and the principal amortized on maturity of the operation. The amounting of USD 18.0 million has a swap operation at a cost of 99.46% of the CDI rate.

In the first quarter of 2025, as provided for in the contract, the Parent Company settled the transaction in the amount of R\$ 220,608 (USD 38.0 million) in principal. The effect of the exchange rate variation was offset by the receipt of swap in the amount of R\$ 13,315.

In the period ended March 31, 2025, the Parent Company had transactions with Banco do Brasil S.A. and Banco Bradesco S.A. totaling R\$ 155,039 (USD 27.0 million). These contracts have maturities up to May 2025, with settlement of interest and amortization at the maturity of the transaction being updated by the exchange rate of the currency plus 6.35% per year.

e) Senior Unsecured Notes – USD 375,000

In February 2021, the Company concluded the issue of debt securities ("issue") in the international market, through its subsidiary Tupy Overseas S.A., guaranteed by the Parent Company, in the amount of US\$ 375,000 million equivalent to R\$ 2,018,063, with only one amortization in February 2031. Interest at a coupon of 4.50% per annum will be paid semi-annually in February and August. The Senior Unsecured Notes are fully and jointly guaranteed by the Company.

In February 2025, the Company made interest payments totaling R\$ 48,333 (in the same period of the previous year it was R\$ 42,047). The exchange rate effect in the three month period was decrease of R\$ 170,717 (decrease of R\$ 58,087 in the same period previously year).

The Issue has covenants, with annual measurement on December 31, and its main financial indicator is Net Debt/Adjusted EBITDA. As of March 31, 2025, the Company meets all criteria established. Failure to comply could result in the impediment of: (i) make fundings of loans and financing; (ii) distributing dividends higher than the legal minimum; (iii) making investments unrelated to the maintenance of productive activities; and (iv) buying back shares issued by the Company.

Additionally, non-financial covenants are applicable to the Issue, and the main non-financial measure that could result in the early maturity of the Issue is a change in the Company's control that reduces its external risk classification (rating).

16. DEBENTURES

On July 17, 2024, the Company concluded the 5th issue of simple debentures, not convertible into shares, in 3 (three) series.

- Series 1 R\$ 789,770 matures in a single installment in July 2029, with semi-annual interest of CDI plus 0.87% per year and amortization on maturity.
- Series 2 R\$ 360,230 matures in two equal installments in July 2030 and July 2031, with halfyearly interest of CDI plus 1.00% per year.
- Series 3 R\$ 350,000 matures in three equal installments in July 2032, July 2033 and July 2034, with half-yearly interest of CDI plus 1.18% per year.

The issue costs of R\$7,797 are recognized as deferred over the course of this operation.

With the net funds raised through this Restricted Offering, the Company made an early redemption of the 4th issue in the amount of R\$1,000,000. The amount raised, higher than that of the 4th issue, was earmarked for the early settlement of other debts in July 2024.

In March 2025, interest was paid in the amount of R\$ 88,947 (R\$ 64,195 in March 2024). In the Company's cash flow statement, the amount of R\$ 59,298 is classified as financing activity, since the amount of R\$ 1,000,000 equivalent to the 4th issue was taken for the acquisition of new businesses.

| | Parent company and | Consolidated |
|-------------|--------------------|--------------|
| Debentures | Mar/25 | Dec/24 |
| Current | 39,255 | 79,565 |
| Non-current | 1,493,020 | 1,492,692 |
| | 1,532,275 | 1,572,257 |

Debentures are unsecured and do not have real or fiduciary guarantee, nor any segregation of the Issuer's assets in particular, not offering any privilege over the Issuer's assets to guarantee Debenture holders in case court or out-of-court foreclosure of the Issuer's obligations arising from Debentures and the Issue Deed is needed, and will not grant any special or general privilege to Debenture Holders, that is, without any preference, Debenture Holders competing on equal terms with other unsecured creditors in the event of the Issuer's bankruptcy.

The debentures has covenants with annual measurement on December 31, and its main financial indicator is Net Debt/Adjusted EBITDA. As of March 31, 2025, the Company meets all criteria established. Failure to comply could result in the impediment of: (i) make fundings of loans and financing; (ii) distributing dividends higher than the legal minimum; (iii) making investments unrelated to the maintenance of productive activities; and (iv) buying back shares issued by the Company.

Additionally, non-financial covenants are applicable to the Issue, and the main non-financial measure that could result in the early maturity of the Issue is a change in the Company's control that reduces its external risk classification (rating).

17. ADVANCE FROM CLIENTS

| | Parent co | Parent company | | Consolidated | |
|-----------------|-----------|----------------|---------|--------------|--|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 | |
| Tooling | 23,968 | 39,741 | 211,146 | 231,447 | |
| Working capital | - | - | 149,093 | 85,207 | |
| | 23,968 | 39,741 | 360,239 | 316,654 | |

These refer to fund advances for the construction of customer tooling that will be used in the production process and advance on working capital for the engine manufacturing contract of MWM Tupy do Brasil Ltda.

18. PROVISIONS FOR TAX, CIVIL, SOCIAL SECURITY AND LABOR CONTINGENCIES

The Company is a party to ongoing proceedings arising in the normal course of its business and for which provisions for probable losses were recorded based on estimates made by its legal counsel.

The changes in the provisions for tax, civil, social security and labor proceedings in the three-month period ended March 31, 2025, and the related judicial deposits were as follows:

Parent company

| | Civil | Тах | Labor | Social security | Judicial deposits | Total |
|------------------------------|---------|---------|----------|--------------------|----------------------|----------|
| AT DECEMBER 31, 2023 | 67,653 | 139,972 | 51,404 | 9,103 | (5,177) | 262,955 |
| Business combination adition | 4,225 | (949) | 9,562 | (104) | - | 12,734 |
| Additions | 1,188 | 10,828 | 24,011 | 4,362 | - | 40,389 |
| Restatements | (2,129) | - | - | - | - | (2,129) |
| Remuneration | - | - | - | - | (271) | (271) |
| Payments | (895) | (15) | (43,115) | (22) | - | (44,047) |
| Deposit Redemption | - | - | - | - | 3,711 | 3,711 |
| AT DECEMBER 31, 2024 | 70,042 | 149,836 | 41,862 | 13,339 | (1,737) | 273,342 |
| Additions | 201 | - | 156 | - | - | 357 |
| Restatements | - | 1,381 | 7,496 | 186 | - | 9,063 |
| Remuneration | - | - | - | - | (18) | (18) |
| Payments | - | - | (7,437) | - | - | (7,437) |
| Deposit Redemption | - | - | - | - | 132 | 132 |
| AT MARCH 31, 2025 | 70,243 | 151,217 | 42,077 | 13,525 | (1,623) | 275,439 |
| | | | | | | |
| Current | | | | | | 34,270 |
| Non-current | | | | | | 241,169 |

| | | | | Social | Judicial | |
|------------------------------|---------|----------|----------|----------|----------|-----------|
| | Civil | Тах | Labor | security | deposits | Total |
| AT DECEMBER 31, 2023 | 78,530 | 244,358 | 119,044 | 9,103 | (30,612) | 420,423 |
| Business combination adition | 6,186 | 5,180 | 32,765 | (104) | (8,262) | 35,765 |
| Additions | 5,208 | 10,830 | 23,603 | 4,362 | - | 44,003 |
| Restatements | (2,129) | - | - | - | - | (2,129) |
| Remuneration | - | - | - | - | (271) | (271) |
| Payments | (1,494) | (39,213) | (74,943) | (22) | - | (115,672) |
| Deposit Redemption | - | - | - | - | 10,070 | 10,070 |
| T DECEMBER 31, 2024 | 86,301 | 221,155 | 100,469 | 13,339 | (29,075) | 392,189 |
| Additions | 313 | 1,392 | 4,492 | - | (8,033) | (1,836) |
| Restatements | 183 | 1,381 | 12,109 | 186 | - | 13,859 |
| Remuneration | (568) | - | - | - | (18) | (586) |
| Payments | (3) | - | (17,539) | - | - | (17,542) |
| Deposit Redemption | - | - | - | - | 5,797 | 5,797 |
| AT MARCH 31, 2025 | 86,226 | 223,928 | 99,531 | 13,525 | (31,329) | 391,881 |
| | | | | | | |
| Current | | | | | | 68,065 |
| lon-current | | | | | | 323,816 |
| | | | | | | 391,881 |

The aforementioned provisions are adjusted mainly based on the Special System for Settlement and Custody (SELIC) rate *e*, the impact of which on profit or loss for the period is described in note 24.

Generally, the Company's provisions for legal proceedings are long term provisions. Considering the period necessary to conclude judicial proceedings in the Brazilian judicial system, making accurate estimates about the specific year in which a certain proceeding will be concluded is difficult. For this reason, the Company does not disclose the settlement flows of these liabilities.

275,439

Contingencies involving possible losses

The contingent liabilities whose prospects of loss are considered possible, according to the assessment made by Management together with the Company's external legal advisors, are described in the following table:

| | Parent cor | Parent company | | ated |
|-----------------------------|------------|----------------|-----------|-----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| IRPJ and CSLL processes | 97,924 | 96,907 | 98,296 | 97,279 |
| PIS, COFINS and IPI credits | 179,400 | 177,095 | 179,400 | 177,095 |
| ICMS credits | 556,949 | 536,559 | 556,949 | 536,559 |
| Expired tax debts | 179,951 | 178,012 | 179,951 | 178,012 |
| Reintegra credits | 46,385 | 45,581 | 46,385 | 45,581 |
| Social security | 143,505 | 141,431 | 143,505 | 141,431 |
| Laborlawsuits | 89,297 | 84,556 | 187,539 | 180,705 |
| Civil and other | 2,012 | 2,101 | 18,027 | 18,015 |
| | 1,295,423 | 1,262,242 | 1,410,052 | 1,374,677 |

The contingencies are substantially the same as those disclosed in the financial statements as of December 31, 2024, in note 24, including the respective administrative and/or procedural circumstances, and are updated mainly by the variation in the SELIC rate.

19. BUSINESS COMBINATIONS OBLIGATIONS

The acquisition of MWM Tupy do Brasil Ltda., on December 1, 2022, generated accounts payable and receivable from the previous parent company, Navistar International Corporation, whose balances on March 31, 2025 and December 31, 2024 are shown below:

| | Parent company and | Consolidated |
|------------------------------|--------------------|--------------|
| | Mar/25 | Dec/24 |
| Recoverable taxes (note 7) | 24,224 | 40,946 |
| Deferred income tax (note 8) | 80,450 | 80,450 |
| Reimbursement of CSLL debt | (66,097) | (67,701) |
| Others | 2,955 | - |
| | 41,532 | 53,695 |
| | | |
| Current portion | 26,135 | 34,311 |
| Non-current portion | 15,397 | 19,384 |
| | 41,532 | 53,695 |

- Recoverable taxes: are PIS and COFINS (taxes on revenue) credits resulting from the exclusion of ICMS in the calculation basis and as they are realized by MWM, they will be paid by Tupy S.A. to the previous parent company, net of tax effects.
- Deferred income tax: are income tax credits on tax losses which, as they are realized by MWM, will be paid by Tupy S.A. to the previous parent company.
- Reimbursement of CSLL debt: corresponds to the potential contingency of Social Contribution on Net Income, due to non-taxation of MWM's export revenues in the period from January 1, 2018 to November 30, 2022. Part of the contingency, in the amount of R\$ 46,932, was converted into effective debt of MWM, being the sole responsibility of the seller Navistar International Corporation, which will reimburse Tupy S.A. for the total amount disbursed by MWM, in accordance with the conditions set forth in the contractual instrument signed between the parties. In the first quarter of 2025, the seller reimbursed R\$ 1,604 of said debt.

20. CAPITAL, EQUITY VALUATION ADJUSTMENT, RESERVES AND ALLOCATION OF NET INCOME

a) Capital

| | Mar/25 | | Dec/24 | |
|---|-------------|--------|-------------|--------|
| Share capital breakdown in number of shares | Number | % | Number | % |
| Controlling stockholders | | | | |
| BNDES Participações S.A. – BNDESPAR. | 40,645,370 | 28.2% | 40,645,370 | 28.2% |
| Caixa de Previdência dos Funcionários do Banco do Brasil – PREVI. | 35,814,154 | 24.8% | 35,814,154 | 24.8% |
| Trígono Capital Ltda. (*) | 14,477,100 | 10.0% | 14,477,100 | 10.0% |
| Other stockholders | 43,798,491 | 30.4% | 45,249,111 | 31.5% |
| Officers | 269,286 | 0.2% | 281,086 | 0.2% |
| Treasury stock | 9,173,099 | 6.4% | 7,710,679 | 5.3% |
| Total outstanding shares | 144,177,500 | 100.0% | 144,177,500 | 100.0% |

(*) The number of shares is based on the communications sent by the shareholder in accordance with Resolution 44 issued by the Brazilian Securities and Exchange Commission ("CVM").

b) Repurchase of shares

In the three-month period, 1,462,420 shares were repurchased, equivalent to R\$ 53,765.

On March 31, 2025, the market value of treasury shares was R\$ 166,950,401.80.

c) Equity valuation adjustment

The amount is the exchange rate variation generated in the conversion of the subsidiaries balance sheets that operate in a functional currency different from the currency in which these financial statements are presented, especially the US dollar, whose variation in the semester was from R\$ 6.1923 on December 31, 2024 to R\$ 5.7422 on March 31, 2025.

d) Distribution of JSCP and dividends

On January 15, 2025, interest on equity was paid in the amount of R\$ 190,000, as approved by the Company's Board of Directors, supported by the profit reserves existing on December 31, 2024 and which were considered in the mandatory minimum dividend for 2024.

21. REVENUES

We present below the reconciliation of gross revenue for tax purposes and the revenues presented in the income (loss) for the year:

| | Parent cor | npany | Consolidated | | |
|------------------------------------|------------|-----------|--------------|-----------|--|
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 | |
| Gross revenue for tax purposes | 1,058,419 | 1,076,602 | 2,806,724 | 2,889,301 | |
| Returns and rebates | (33,074) | (17,706) | (86,819) | (51,612) | |
| Revenue net of returns and rebates | 1,025,345 | 1,058,896 | 2,719,905 | 2,837,689 | |
| Sales taxes | (69,370) | (82,811) | (236,861) | (239,785) | |
| Net revenue | 955,975 | 976,085 | 2,483,044 | 2,597,904 | |
| Net revenue | | | | | |
| Domestic market | 320,941 | 345,186 | 957,785 | 934,461 | |
| Foreign market | 635,034 | 630,899 | 1,525,259 | 1,663,443 | |
| Net revenue | 955,975 | 976,085 | 2,483,044 | 2,597,904 | |

22. COSTS AND EXPENSES BY NATURE

The breakdown of costs and expenses by nature, reconciled with the costs and expenses by function presented in the statement of income for the year is as follows:

| | Parent company | | Consolidated | |
|--|----------------|-----------|--------------|-------------|
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 |
| Raw and processing materials | (452,254) | (434,316) | (1,222,749) | (1,297,975) |
| Maintenance and consumption materials | (71,651) | (78,711) | (202,125) | (201,853) |
| Salaries, payroll taxes and profit sharing | (176,486) | (190,052) | (496,459) | (477,851) |
| Social benefits | (26,277) | (25,620) | (48,028) | (46,917) |
| Electricity | (31,977) | (38,860) | (111,910) | (115,621) |
| Freight and commission on sales | (35,910) | (40,190) | (75,560) | (97,280) |
| Management fees | (7,183) | (5,534) | (7,183) | (5,534) |
| Other costs | (11,969) | (8,672) | (71,741) | (46,812) |
| | (813,707) | (821,955) | (2,235,755) | (2,289,843) |
| Depreciation and amortization | (41,065) | (38,590) | (94,928) | (87,478) |
| Costs and expenses total | (854,772) | (860,545) | (2,330,683) | (2,377,321) |
| | | | | |
| Cost of products sold | (751,657) | (751,669) | (2,101,960) | (2,133,555) |
| Selling expenses | (44,077) | (51,184) | (117,535) | (138,274) |
| Administrative expenses | (59,038) | (57,692) | (111,188) | (105,492) |
| Costs and expenses total | (854,772) | (860,545) | (2,330,683) | (2,377,321) |

23. FINANCIAL INCOME (LOSS)

| | Parent company | | Consolidated | | |
|--|----------------|----------|--------------|----------|--|
| Finance results | 1Q25 | 1Q24 | 1Q25 | 1Q24 | |
| Financial liabilities at amortized cost | (54,188) | (54,473) | (62,593) | (70,059) | |
| Borrowing | (54,188) | (54,415) | (62,593) | (70,001) | |
| Notes payable and other financial liabilities | - | (58) | - | (58) | |
| Financial liabilities at fair value through profit or loss | (17,477) | (383) | (17,477) | (383) | |
| Borrowing | 8,379 | (7,703) | 8,379 | (7,703) | |
| Swap operation | (25,856) | 7,320 | (25,856) | 7,320 | |
| Other finance costs | (5,664) | (1,486) | (7,885) | (7,638) | |
| Finance costs | (77,329) | (56,342) | (87,955) | (78,080) | |
| | | | | | |
| Financial assets at fair value through profit or loss | 418 | (22) | 568 | (22) | |
| Investments in equity instruments | 418 | (22) | 568 | (22) | |
| Amortized cost | 11,943 | 7,495 | 27,322 | 25,745 | |
| Cash and cash equivalents | 11,943 | 7,495 | 27,322 | 25,745 | |
| Tax credits and other finance income | 1,179 | 1,287 | 5,864 | 5,463 | |
| Finance income | 13,540 | 8,760 | 33,754 | 31,186 | |
| Monetary and foreign exchange variations, net | | | | | |
| Monetary and foreign exchange variations | (55,160) | 17,227 | (62,745) | (4,354) | |
| Derivative financial instruments (note 29) | 13,957 | (4,525) | 14,355 | (767) | |
| Monetary and foreign exchange variations, net | (41,203) | 12,702 | (48,390) | (5,121) | |
| Finance results, net | (104,992) | (34,880) | (102,591) | (52,015) | |

24. OTHER OPERATING REVENUES (EXPENSES), NET

| | Parent company | | Consolidated | |
|--|----------------|----------|--------------|----------|
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 |
| Constitution and restatement of provision | (9,420) | (9,302) | (20,056) | (16,469) |
| Disposals of property, plant and equipment | (428) | (667) | (6,765) | (5,542) |
| Insurance reimbursement Mexico | - | - | - | 25,894 |
| Restructuring expenses | - | (10,047) | (12,837) | (16,477) |
| Result on the sale of unusable and other | (4,081) | (6,143) | 1,382 | (12,988) |
| | (13,929) | (26,159) | (38,276) | (25,582) |
| Depreciation of non-operating assets | (36) | (53) | (729) | (2,129) |
| Total other operating expenses, net | (13,965) | (26,212) | (39,005) | (27,711) |

25. INCOME TAX AND SOCIAL CONTRIBUTION ON INCOME

| | Parent company | | Consolida | ated |
|---|----------------|----------|-----------|----------|
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 |
| Net income (loss) before tax effects | (17,588) | 124,564 | 10,765 | 140,857 |
| Statutory tax rate | 34% | 34% | 34% | 34% |
| Expenses at statutory rate | 5,980 | (42,352) | (3,660) | (47,891) |
| Tax effect of permanent (additions) exclusions: | | | | |
| Equity equivalence | 57 | 23,839 | - | - |
| Tax rate difference effect | 494 | - | 494 | - |
| Unrecognized taxes on tax loss | - | - | (16,632) | (6,146) |
| Other permanent (additions) exclusions | (1,382) | 3,799 | 1,447 | (2,947) |
| Tax effects recorded in the statement of income before exchange effects | 5,149 | (14,714) | (18,351) | (56,984) |
| Effective rate of income tax before exchange effects | 29% | 12% | 170% | 40% |
| Effect of functional currency on tax base (a) | - | - | (4,607) | 27,872 |
| Tax effects recorded in the statement of income | 5,149 | (14,714) | (22,958) | (29,112) |
| Effective rate of income tax | 29% | 12% | 213% | 21% |

a) Functional currency effect on tax basis

The tax bases of the assets and liabilities of companies located in Mexico, where the functional currency is the U.S. dollar, are maintained in Mexican Pesos at their historical values. Fluctuations in exchange rates modify the tax bases, and consequently, exchange effects are recognized as deferred income tax revenues and/or expenses.

b) Breakdown of tax effect recorded in the income (loss) for the period

| | 1Q25 | 1Q24 | 1Q25 | 1Q24 |
|---|----------|----------|----------|----------|
| Tax effects recorded in the statement of income | | | | |
| Current income tax and social contribution | (24,489) | (12,513) | (47,647) | (41,253) |
| Deferred income tax and social contribution | 29,638 | (2,201) | 24,689 | 12,141 |
| | 5,149 | (14,714) | (22,958) | (29,112) |

26. RESULTS PER SHARE

a) Basic

Basic earnings per share are calculated by dividing income attributable to Company's shareholders by the weighted average number of outstanding common shares during the period.

| | 1Q25 | 1Q24 |
|---|-------------|-------------|
| Profit (loss) attributable to the stockholders of the Company | (12,439) | 109,850 |
| Outstanding shares | 144,072,980 | 144,072,980 |
| Basic results per share - R\$ | (0.08634) | 0.76246 |

b) Diluted

Diluted earnings per share are calculated by adjusting the weighted average number of outstanding common shares, presuming the conversion of all the potential common shares with dilutive effects. The Company offers a plan with options to purchase potential common shares with dilutive effects. The calculation made to determine the number of shares that could have been issued at fair value was based on the monetary value of the subscription rights linked to the outstanding stock options.

| | 1Q25 | 1Q24 |
|---|-------------|-------------|
| Profit (loss) attributable to the stockholders of the Company | (12,439) | 109,850 |
| Outstanding shares | 145,253,901 | 145,253,901 |
| Diluted results per share - R\$ | (0.08564) | 0.75626 |

27. SEGMENT INFORMATION

The Company discloses information by operating business segment, in accordance with that reported to management bodies for decisions on resource allocations and performance evaluations, as described below.

<u>Structural components, manufacturing, energy & decarbonization</u> – Custom manufacturing of cast and machined products, with high technological content and added services, for global manufacturers of engines used in passenger cars, commercial vehicles, construction machinery, tractors, agricultural machinery, power generators, capital goods in general and engine assembly for third parties.

<u>Distribution</u> – Distribution of self-made and third-party spare parts, malleable iron connections for the construction industry and cast iron profiles for diversified use.

Information on the reported segments is shown below:

a) Reconciliation of revenues, costs, expenses and net income

| | Structural co | mponents, | | | | |
|--|---------------|-------------|-----------|-----------|-------------|-------------|
| | manufacturin | g, energy & | | | | |
| Consolidated | decarbon | ization | Distribu | tion | Total | |
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 | 1Q25 | 1Q24 |
| Net revenue (note 21) | 2,289,414 | 2,429,047 | 193,630 | 168,857 | 2,483,044 | 2,597,904 |
| Costs and expenses (note 22) | (2,180,366) | (2,243,364) | (150,317) | (133,957) | (2,330,683) | (2,377,321) |
| Other operating expenses net (note 24) | (37,564) | (26,270) | (1,441) | (1,441) | (39,005) | (27,711) |
| Profit before finance results | 71,484 | 159,413 | 41,872 | 33,459 | 113,356 | 192,872 |
| Net finance results (note 23) | | | | | (102,591) | (52,015) |
| Profit before taxation | | | | | 10,765 | 140,857 |
| Income tax and social contribution (note 25) | | | | | (22,958) | (29,112) |
| Profit (loss) for the quarter | | | | | (12.193) | 111.745 |

b) Reconciliation of costs and expenses by segment

| | Structurar co | inponents, | | | | | |
|--|---------------|-------------|-----------|-----------|-------------|-------------|--|
| manufacturing, energy & | | | | | | | |
| Consolidated | decarbon | ization | Distribut | tion | Total | | |
| | 1Q25 | 1Q24 | 1Q25 | 1Q24 | 1Q25 | 1Q24 | |
| Raw and processing materials | (1,127,286) | (1,215,998) | (95,463) | (81,977) | (1,222,749) | (1,297,975) | |
| Maintenance and consumption materials | (192,347) | (192,414) | (9,778) | (9,439) | (202,125) | (201,853) | |
| Salaries, social security charges and profit sharing | (472,189) | (455,674) | (24,270) | (22,177) | (496,459) | (477,851) | |
| Social benefits | (45,663) | (44,971) | (2,365) | (1,946) | (48,028) | (46,917) | |
| Electricity | (108,392) | (111,293) | (3,518) | (4,328) | (111,910) | (115,621) | |
| Depreciation | (91,050) | (84,422) | (3,878) | (3,056) | (94,928) | (87,478) | |
| Freight and commissions on sales | (68,938) | (91,939) | (6,622) | (5,341) | (75,560) | (97,280) | |
| Management fees | (6,608) | (5,090) | (575) | (444) | (7,183) | (5,534) | |
| Other costs | (67,893) | (41,563) | (3,848) | (5,249) | (71,741) | (46,812) | |
| | (2,180,366) | (2,243,364) | (150,317) | (133,957) | (2,330,683) | (2,377,321) | |

Structural components.

c) Reconciliation of assets and liabilities

| Structural components, manufacturing, energy & | | | | | | | |
|---|-----------|-----------|-----------|---------|------------|------------|--|
| Consolidated | decarboni | zation | Distribut | ion | Tota | al | |
| ASSETS | Mar/25 | Dec/24 | Mar/25 | Dec/24 | Mar/25 | Dec/24 | |
| Trade account receivables (note 4) | 1,862,049 | 1,697,994 | 166,328 | 139,441 | 2,028,377 | 1,837,435 | |
| Inventories (note 5) | 1,949,228 | 2,021,140 | 185,247 | 176,564 | 2,134,475 | 2,197,704 | |
| Tooling | 299,495 | 294,744 | - | - | 299,495 | 294,744 | |
| Otherassets (note 10) | 158,011 | 143,358 | 6,154 | 4,034 | 164,165 | 147,392 | |
| Property, plant and equipment (note 12) | 2,754,387 | 2,876,132 | 62,441 | 64,619 | 2,816,828 | 2,940,751 | |
| Intangible assets (note 13) | 130,907 | 137,048 | 510 | 428 | 131,417 | 137,476 | |
| Other assets not allocated | - | - | - | - | 3,118,473 | 3,955,361 | |
| Total assets | 7,154,077 | 7,170,416 | 420,680 | 385,086 | 10,693,230 | 11,510,863 | |

Structural components,

manufacturing, energy &

| | | , | | | | |
|--|-----------|-----------|-----------|---------|------------|------------|
| Consolidated | decarboni | zation | Distribut | ion | Tota | d . |
| LIABILITIES | Mar/25 | Dec/24 | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Trade accounts payables (note 14) | 1,453,210 | 1,378,949 | 121,545 | 103,671 | 1,574,755 | 1,482,620 |
| Income taxes payable | 98,337 | 104,391 | 10,779 | 9,907 | 109,116 | 114,298 |
| Salaries, social security charges and profit sharing | 322,042 | 351,280 | 12,423 | 14,776 | 334,465 | 366,056 |
| Advances from customers (note 17) | 343,418 | 289,689 | 16,821 | 26,965 | 360,239 | 316,654 |
| Otherliabilities | 156,660 | 158,400 | 2,258 | 2,538 | 158,918 | 160,938 |
| Deferred tax on intangible assets | 32,107 | 32,162 | - | - | 32,107 | 32,162 |
| Other liabilities not allocated | - | - | - | - | 4,801,850 | 5,538,788 |
| Equity | - | - | - | - | 3,321,780 | 3,499,347 |
| Total liabilities and equity | 2,405,774 | 2,314,871 | 163,826 | 157,857 | 10,693,230 | 11,510,863 |

Dedicated assets and liabilities are allocated directly to segments. For those in common use, criteria are used according to their applicability or origin. As they are not directly related to the transaction, the Company does not allocate to the reported segments the assets of cash and cash equivalents, recoverable and deferred taxes and contributions, judicial deposits and other investments in other companies. On the liability side, for the same reason, financing and loans, financing of taxes and social charges, dividends, provisions, deferred taxes and other long-term liabilities are not allocated.

d) Material clients responsible for more than 10% of the Company's total revenues

The Company has a diversified portfolio of domestic and foreign clients. In the structural components, manufacturing, energy & decarbonization segment, there are clients who individually represent more than 10% of consolidated revenues, as shown below:

| Consolidated | | | | |
|--|-----------|-------|-----------|-------|
| Revenue | 1Q25 | % | 1Q24 | % |
| Structural components, manufacturing, energy & decarbonization | 2,289,414 | 92.2 | 2,429,047 | 93.5 |
| Customer A | 480,607 | 19.4 | 407,821 | 15.7 |
| Customer B | 250,261 | 10.1 | 346,454 | 13.3 |
| Other customers | 1,558,546 | 62.8 | 1,674,772 | 64.5 |
| | | | | |
| Distribution | 193,630 | 7.8 | 168,857 | 6.5 |
| Total Revenue | 2,483,044 | 100.0 | 2,597,904 | 100.0 |

The breakdown of sales in the distribution segment is diversified.

e) Information on the countries where the Company holds revenues

Revenues from clients, attributed to the home country and each foreign country, and their share of the Company's total revenues for the year are broken down as follows:

| Consolidated | | | | |
|----------------------------|-----------|-------|-----------|-------|
| | 1Q25 | % | 1Q24 | % |
| North America | 969,680 | 39.0 | 1,130,553 | 43.5 |
| United States | 566,283 | 22.8 | 680,835 | 26.2 |
| Mexico | 385,950 | 15.5 | 434,731 | 16.7 |
| Canada | 17,447 | 0.7 | 14,987 | 0.6 |
| South and Central Americas | 1,033,366 | 41.6 | 961,512 | 37.0 |
| Brazil - head office | 957,785 | 38.6 | 934,461 | 36.0 |
| Other countries | 75,581 | 3.0 | 27,051 | 1.0 |
| Europe | 409,856 | 16.6 | 439,265 | 16.9 |
| United Kingdom | 91,013 | 3.7 | 64,523 | 2.5 |
| Sweden | 37,348 | 1.5 | 22,130 | 0.9 |
| Netherlands | 11,741 | 0.5 | 73,923 | 2.8 |
| Italy | 162,888 | 6.6 | 152,925 | 5.9 |
| Spain | 28,328 | 1.1 | 25,500 | 1.0 |
| Germany | 64,352 | 2.6 | 75,593 | 2.9 |
| Other countries | 14,186 | 0.6 | 24,671 | 0.9 |
| Asia, Africa and Oceania | 70,142 | 2.8 | 66,574 | 2.6 |
| Japan | 29,200 | 1.2 | 27,015 | 1.0 |
| India | 15,839 | 0.6 | 9,018 | 0.3 |
| South Africa | 7,869 | 0.3 | 1,596 | 0.1 |
| China | 12,503 | 0.5 | 23,147 | 0.9 |
| Other countries | 4,731 | 0.2 | 5,798 | 0.3 |
| Total | 2,483,044 | 100.0 | 2,597,904 | 100.0 |

28. FINANCIAL INSTRUMENTS

| | | Parent company | | Consolidated | | |
|--|------|----------------|-----------|----------------|-----------|--|
| | Note | Mar/25 | Dec/24 | Mar/25 | Dec/24 | |
| Financial assets at amortized cost | | 1,231,389 | 1,620,558 | 3,927,254 | 4,382,161 | |
| Cash and cash equivalents | 3 | 361,985 | 709,970 | 1,713,478 | 2,376,203 | |
| Trade account receivables (*) | 4 | 802,994 | 715,110 | 2,028,377 | 1,837,435 | |
| Notes and other financial assets | | 66,410 | 195,478 | 185,399 | 168,523 | |
| Effect on the Income Statement | | 13,796 | 7,516 | <i>32,9</i> 55 | 27,281 | |
| Financial assets at fair value through profit or loss | | 4,577 | 2,404 | 13,028 | 12,263 | |
| Investments in equity instruments | | 2,822 | 2,404 | 8,958 | 10,436 | |
| Derivative financial instruments | 29 | 1,755 | | 4,070 | 1,827 | |
| Swap operations | 29 | 36,402 | 71,998 | 36,402 | 71,998 | |
| Effect on the Income Statement | | 3,917 | (1,909) | 2,900 | 1,945 | |
| | | | | | | |
| Financial liabilities at amortized cost | | 3,745,811 | 3,683,387 | 5,743,976 | 5,875,193 | |
| Trade accounts payables | 14 | 606,832 | 563,657 | 1,574,755 | 1,482,620 | |
| Loans and financing | 15 | 1,562,665 | 1,314,007 | 2,436,542 | 2,428,626 | |
| Debentures | 16 | 1,532,275 | 1,572,257 | 1,532,275 | 1,572,257 | |
| Dividends and interest on capital | | 336 | 190,263 | 336 | 190,263 | |
| Notes payable and other financial liabilities | | 43,703 | 43,203 | 200,068 | 201,427 | |
| Effect on the Income Statement | | (54,188) | (54,473) | (62,593) | (70,059) | |
| Financial liabilities at fair value through profit or loss | | 290,259 | 785,558 | 291,512 | 791,502 | |
| Derivative financial instruments | 29 | 969 | 16,129 | 2,222 | 22,073 | |
| Loans and financing | 15 | 289,290 | 769,429 | 289,290 | 769,429 | |
| Effect on the Income Statement | | 10,458 | (2,638) | 12,023 | (2,734) | |

(*) Includes the estimate for impaired receivables.

29. DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGE OF NET FOREIGN INVESTMENT

Derivative financial instruments

In order to minimize the impacts of exchange-rate change on future cash flows, the Company contracted financial instruments, as follow:

- Structured operations in the zero-cost collar (ZCC);
- Non deliverable forwards; and
- Swaps.

These instruments' fair value is measured using widely used market information providers, based on *Black-Scholes* pricing model, broadly used by market participants to measure similar instruments. The contracting of the amounts of these instruments follows the Company's guidelines and internal rules.

In the external scenario, there is a debate about economic policy and the extent of the easing of US monetary policy, which, together with geopolitical developments, could bring more volatility to the markets. In some emerging economies, the dynamics of interest rates are showing divergent trajectories. In this scenario, the dynamics of emerging currencies continue to be influenced by the different magnitudes of monetary tightening between countries, in addition to changes in the perception of risk-return endogenous and exogenous to these countries. In the comparison between March 31, 2025, and December 31, 2024, the Brazilian Real appreciated by 7.27% against the USD and 3.68% against the Euro, and the Mexican Peso depreciated by 0.25% against the USD.

The net positions outstanding at March 31, 2025, and December 31, 2024 are shown below:

| | Parent com | Parent company | | ted |
|---------------------------------------|------------|----------------|---------|----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Financial assets | 38,157 | 71,998 | 40,472 | 73,825 |
| Options and NDF's operations (a) | 1,755 | - | 4,070 | 1,827 |
| Swap (b) | 36,402 | 71,998 | 36,402 | 71,998 |
| Financial liabilities | (969) | (16,129) | (2,222) | (22,073) |
| Options and NDF's operations (a) | (969) | (16,129) | (2,222) | (22,073) |
| Financial derivative instruments, net | 37,188 | 55,869 | 38,250 | 51,752 |
| | | | | |
| Options and NDF's operations | 786 | (16,129) | 1,848 | (20,246) |
| Swap | 36,402 | 71,998 | 36,402 | 71,998 |
| | 37,188 | 55,869 | 38,250 | 51,752 |

a) Options and NDFs

Below are the options contracted on March 31, 2025 and 2024:

| | | | Mar/25 | | | | |
|----------------------------|------------------------|----------|--------------------------------|--------|-------------|-----------|----------------------|
| | | | | Fair | value | Financial | result |
| | Maturity date until | Currency | Nocional USD (in thousands) | Assets | Liabilities | МТМ | Receipt (Payment) |
| Parent company | | | | 1,755 | (969) | 16,915 | (2,958) |
| ZCC - zero cost collar (a) | Mar/2026 | USD/BRL | 44,700 | 1,755 | (969) | 11,573 | (2,770) |
| NDF - exporter (c) | - | USD | - | - | - | 5,342 | (188) |
| Subsidiaries | | | | 2,315 | (1,253) | 5,179 | (4,781) |
| ZCC - zero cost collar (b) | Dec/2025 | USD/MXN | 40,950 | 668 | (381) | 5,148 | (3,065) |
| ZCC - zero cost collar (d) | Oct/2025 | EUR/BRL | 6,600 | 764 | - | 1,723 | (204) |
| NDF - importer (e) | Jun/2025 | EUR | 12,550 | 883 | (872) | (1,692) | (1,512) |
| Consolidated | | | | 4,070 | (2,222) | 22,094 | (7,739) |

| | | | Mar/24 | | | | |
|----------------------------|------------------------|----------|--------------------------------|--------|-------------|-----------|----------------------|
| | | | | Fair | value | Financial | result |
| | Maturity date until | Currency | Nocional USD (in thousands) | Assets | Liabilities | МТМ | Receipt (Payment) |
| Parent company | | | | 1,364 | (1,429) | (5,254) | 729 |
| ZCC - zero cost collar (a) | Nov/2024 | USD/BRL | 49,400 | 432 | (273) | (4,839) | 618 |
| NDF - exporter (c) | Feb/2025 | USD | 281,889 | 932 | (1,156) | (415) | 111 |
| Subsidiaries | | | | 7,047 | (432) | 1,174 | 2,584 |
| ZCC - zero cost collar (b) | Jan/2025 | USD/MXN | 79,950 | 6,836 | - | 2,041 | 2,366 |
| ZCC - zero cost collar (d) | Dec/2024 | EUR/BRL | 11,300 | 211 | (36) | (395) | 299 |
| NDF - importer (e) | Mar/2025 | EUR | 9,400 | - | (396) | (472) | (81) |
| Consolidated | | | | 8,411 | (1,861) | (4,080) | 3,313 |

- a. On March 31, 2025, transactions consisting of the purchase of "PUT" and sale of "CALL" with a weighted average exercise price of R\$ 5.69 and R\$ 6.28, respectively. On March 31, 2024, R\$ 4.88 and R\$ 5.32.
- b. On March 31, 2025, transactions consisting of the purchase of "PUT" and sale of "CALL" with a weighted average exercise price of MXN 19.73 and MXN 22.24, respectively. On March 31, 2024, MXN 16.92 and MXN 17.90.
- c. On March 31, 2025, the Parent Company had no current operations. On March 31, 2024, R\$ 5.05.
- d. On March 31, 2025, transactions consisting of the purchase of "PUT" and sale of "CALL" with a weighted average exercise price of EUR 6.20 and EUR 6.88, respectively. On March 31, 2024, EUR 5.38 and EUR 5.65.
- e. On March 31, 2025, transactions at an average price of EUR 6.24. On March 31, 2024, EUR 5.46.

Below is the change in the period and the maturities of the outstanding position on March 31, 2025:

| | Parent company | Subsidiaries | Consolidated |
|---------------------------------|----------------|--------------|--------------|
| AT DECEMBER 31, 2024 | (16,129) | (4,117) | (20,246) |
| Recognized in financial results | 13,957 | 398 | 14,355 |
| Settlement | 2,958 | 4,529 | 7,487 |
| Foreing exchange impact | - | 252 | 252 |
| | | | |
| AT MARCH 31, 2025 | 786 | 1,062 | 1,848 |
| Maturity date: | | | |
| Due June 30, 2025 | 342 | 344 | 686 |
| Due September 30, 2025 | (27) | 371 | 344 |
| Due December 31, 2024 | 328 | 347 | 675 |
| Due March 31, 2025 | 143 | - | 143 |
| AT MARCH 31, 2025 | 786 | 1,062 | 1,848 |

b) Swap operation

Below are the maturities of the outstanding position on March 31, 2025:

| | | Mar/25 | | | Dec/24 | |
|-----------------------------------|----------------|--------------|---------------------|----------------|--------------|---------------------|
| | Nocional USD | | | Nocional USD | | |
| Swap debts | (In thousands) | Assets (VC+) | Liabilities (% CDI) | (In thousands) | Assets (VC+) | Liabilities (% CDI) |
| Advance on export contracts - ACC | - | | | 18,000 | 6.43 | 99.46% |
| BNDES Exim | 48,256 | 5.63 | 3 108.38% | 48,256 | 5.63 | 108.38% |
| Total | 48,256 | | | 66,256 | | |

VC = Foreign exchange variation

CDI = Interbank deposit certificate

| | P | Parent company | | | | |
|-----------------------|----------------|----------------|--|--|--|--|
| | Nocional USD | | | | | |
| Maturity date | (In thousands) | Fair value BRL | | | | |
| Due August 15, 2028 | 18,330 | 14,966 | | | | |
| Due April 16, 2029 | 29,926 | 21,436 | | | | |
| AT MARCH 31, 2025 | 48,256 | 36,402 | | | | |
| | P | arent company | | | | |
| | Nocional USD | | | | | |
| Maturity date | (In thousands) | Fair value BRL | | | | |
| Due February 03, 2025 | 18,000 | 6,235 | | | | |
| Due August 15, 2028 | 18,330 | 10,362 | | | | |
| Due April 16, 2029 | 29,926 | 14,499 | | | | |
| AT SEPTEMBER 30, 2024 | 66,256 | 31,096 | | | | |

Financial liabilities are being measured at fair value through profit or loss.

c) Hedge of foreign investment, net

Focusing on mitigating the impacts of exchange rate volatility on results, the Company started to adopt the hedge of net foreign investment (net investment hedge).

At March 31, 2025, the Company has advance on export contracts in the amount of US\$ 37,000 million equivalent to R\$ 212,461 and has export prepayment agreements in the amount of US\$ 220,000 million equivalent to R\$ 1,263,284 designated as hedge instruments for investments in the indirect subsidiary Tupy México Saltillo, S.A. de C.V.

At March 31, 2025, the Company has export prepayment agreements in the amount of EUR 6,500 million, equivalents R\$ 40,295 design as hedge instrument protecting partially the investment in Funfrap – Fundição Portugeusa S.A.

In the period of three months ended on March 31, 2025, the Company recognized in carrying value adjustments, within equity, a gain of R\$ 113,068, R\$ 74,626 net of the tax effect, result of the conversion of the prepayment contracts designated as hedge instruments. As a result, the investments in the subsidiaries resulted in a loss of R\$ 188,157, and the net loss was R\$ 113,531.

During the three-months period of 2024, the Company recognized in carrying value adjustments, within equity, a loss of R\$ 26,769, R\$ 17,663 net of the tax effect, result of the conversion of the prepayment contracts designated as hedge instruments. As a result, the investments in the Mexicans subsidiaries resulted in a gain of R\$ 56,225, and the net gain was R\$ 38,562.

30. FINANCIAL RISK MANAGEMENT

The Company has a financial management policy and internal rules monitored by the Risks and Internal Controls area, which determine practices for identifying, monitoring and controlling exposure to financial risks.

30.1 Credit risk

The credit risk arises from cash and cash equivalents, derivative financial instruments, interest earning bank deposits, and exposure to client credit, including outstanding accounts receivable.

Credit risk management of trade accounts receivable is carried out through a joint assessment of payment capacity, indebtedness ratio, market behavior and history with the Company, which establishes individual credit limits. Additionally, the Company performs a quantitative and qualitative

analysis of the receivable's portfolio, to determine the provision for losses on receivables. As of March 31, 2025, the Company had expected losses on trade accounts receivable of R\$ 38,702 (R\$ 44,689 on December 31, 2024), which represented 1.9% of the balance of outstanding accounts receivable consolidated on that date (2.4% on December 31, 2024).

The credit risk also includes retention of values by customers who demand quality problems refunds. For those events, the Company follows internal policy which it applies estimates to measure potential losses while discussing the origin of the debts with the respective customers.

Due to the nature of its assets and historical indicators, the Company does not hold collateral to cover its credit risks associated with its financial assets.

Credit quality of financial assets

The credit quality of financial assets is evaluated by reference to external credit ratings (if any) or to historical information about counterparty default indexes:

| | Parent cor | Parent company | | ated |
|---|------------|----------------|-----------|-----------|
| | Mar/25 | Dec/24 | Mar/25 | Dec/24 |
| Counterparties with external credit ratings (*) | | | | |
| Cash and cash equivalents | 361,985 | 709,970 | 1,713,478 | 2,376,203 |
| AAA | 361,674 | 709,486 | 1,712,637 | 2,375,166 |
| AA+ / AA / AA- | - | - | - | 553 |
| A+ / A / A- | 311 | 484 | 841 | 484 |
| Derivative financial assets | 38,157 | 71,998 | 40,472 | 73,825 |
| AA+ / AA / AA- | 38,157 | 71,998 | 40,472 | 73,825 |
| | | | | |
| Counterparties without external credit rating | | | | |
| Trade receivables | 802,994 | 715,110 | 2,028,377 | 1,837,435 |
| Low risk | 755,391 | 674,876 | 1,980,774 | 1,797,201 |
| Moderate risk | 47,603 | 40,234 | 47,603 | 40,234 |
| High risk | 9,128 | 10,804 | 38,702 | 44,689 |
| Estimate for losses on receivables | (9,128) | (10,804) | (38,702) | (44,689) |
| Other financial assets | 69,232 | 197,882 | 194,357 | 178,959 |
| Total | 1,272,368 | 1,694,960 | 3,976,684 | 4,466,422 |

(*) The Company considers, for the classification of risk, the lowest rating between the rating agencies.

Trade accounts receivable presents the following risk classifications:

- Low risk, clients in the structural components, manufacturing, energy & decarbonization segment, except clients that have already presented historical losses.
- Moderate risk, clients in the dis segment, except clients that have already experienced historical losses.
- High risk, clients that have provisioned balances and historical losses.

The other financial assets held by the Company are considered of high quality and do not show signs of loss.

30.2 Liquidity risk

Liquidity risk is the risk of the Company encountering difficulties in performing the obligations associated with its financial liabilities that are settled with cash payments or with another financial asset. The Company's approach to managing this risk is to maintain a minimum cash position.

The Company is a counterparty in some financing agreements, which require the maintenance of financial indexes, or compliance with other specific clauses. The main operations, the Senior Unsecured

Notes issued in 2021 and the debentures issued in July 2024, require the Company to meet the Net Debt/EBITDA financial ratio. If not complied with, it may impose restrictions, which are detailed in notes 15 and 16.

In order to guarantee sufficient liquidity to fulfill its obligations without causing losses or harming the Company's operations, the minimum cash is equivalent to the projection of two months of payment to suppliers, wages and charges, tax obligations, deducting receipts with a 50% discount for the same period, plus the balance of short-term loans and financing and mark-to-market of derivative instruments. In addition, the Company manages its investment portfolio following criteria of maximum concentration limits in financial institutions, as well as their global and local ratings.

Consolidated Contractual cash flow 6 months or 6 to 12 Carrying months FINANCIAL LIABILITIES 1 to 2 years 2 to 5 years Over 5 years Total flow amount less 2,725,832 246,836 84,423 136,541 638,601 2,280,780 3,387,181 Borrowings Trade payables and notes and other 1,733,673 1.733.673 1,733,673 Debentures 1,532,275 104,811 113,122 218,003 1,382,085 983,418 2,801,439 Dividends payable 336 336 336 2,222 1,162 Financial derivative instruments 1.060 2,222 5,994,338 2,086,716 198,707 354,544 2,020,686 3,264,198 7,924,851

We present below the contractual maturities of financial liabilities:

No cash flow expected, included in the analysis of the maturation of the Company, may occur significantly sooner or in amounts significantly different. In addition, the Company has sufficient cash generation to face the flow of future payments.

30.3 Market risk

The economic policies of the world's major economies and the Brazilian Federal Government can have important effects on Brazilian companies, including the Company, as well as on market conditions and the prices of securities of Brazilian companies. Considering the nature of the Company's business and operations, level of exports and distribution of sales by market, the change in import taxation that may result in a slowdown in the North American economy, mainly in the capital goods sector, may impact sales and revenues and, consequently, the Company's profitability.

The main market risk factors to which it is exposed are related to: Exchange Rate, Interest Rate, and Inflation in the main inputs, Credit Risk and Liquidity Risk. The Company operates by managing its exposure to these factors, keeping them within acceptable parameters in order to optimize returns.

Interest rate risk

The interest rate risk arises from interest earning bank deposits and loans and financing maintained by the Company. Financial instruments with floating rates expose the Company to the risk of fluctuations in cash flow and the fixed-rate instruments expose it to fair value risk, and the Company may use derivative financial instruments, as follows:

| Note | Mar/25 | Dec/24 |
|-----------|---------------------|---|
| | (1,188,577) | (888,988) |
| 3 | 699,086 | 1,172,691 |
| 15 and 16 | (1,887,663) | (2,061,679) |
| | (1,356,052) | (1,505,121) |
| 3 | 1,014,392 | 1,203,512 |
| 15 | (2,370,444) | (2,708,633) |
| | 3 15 and 16 3 | (1,188,577) 3 699,086 15 and 16 (1,887,663) (1,356,052) (1,014,392) |

Sensitivity analysis of changes in variable interest rates

The Company has interest earning bank deposits exposed to both CDI change and debt instruments exposed CDI change and, to a small extent, the TJLP.

Interest rate fluctuations may impact the Company's future results. The impacts that would be generated by fluctuations in interest rates to which the Company is exposed are as follows.

| Interest rate risk | | | | | Scenarios | | Consolidated |
|---------------------------|------------------------------|---------------|-------------|-------------|-------------|-------------|--------------|
| Floating rate instruments | Risk | Disclosed | Probable | +25% | +50% | -25% | -50% |
| In Brazilian reais | | | | | | | |
| Investments | Interest rate (CDI - % p.a.) | 14.15 | 14.90 | 18.63 | 22.35 | 11.18 | 7.45 |
| Financial assets | | 699,086 | 699,086 | 699,086 | 699,086 | 699,086 | 699,086 |
| Potential impact | | - | 4,593 | 22,664 | 45,328 | (23,423) | (48,471) |
| Borrowings | Interest rate (CDI - % p.a.) | 14.15 | 14.90 | 18.63 | 22.35 | 11.18 | 7.45 |
| Financial liabilities | | (1,887,663) | (1,887,663) | (1,887,663) | (1,887,663) | (1,887,663) | (1,887,663) |
| Potential impact | | - | 12,403 | 61,197 | 122,393 | (63,248) | (130,880) |

Currency risk

The Parent Company and its Brazilian subsidiaries have their functional currency in the Real and are subject to currency risk on sales, purchases and borrowings denominated in a currency other than the Real. The Mexican subsidiaries are subject to currency risk on costs and expenses denominated in a currency other than their functional currency, the U.S. dollar. The Parent Company's foreign currency transactions are predominantly denominated in U.S. dollars and the Mexican subsidiary's transactions, which are subject to currency risk, are predominantly denominated in Mexican pesos.

Additionally, given the relevance of the Company's operations in Mexico, the change of the Mexican Peso also has an impact on the calculation of income tax, given that the net exchange-rate change arising from monetary assets and liabilities in dollars directly impacts the calculation basis of this tax. (note 25)

The Company manages its exposure to exchange rates by combining debt, interest earning bank deposits, accounts receivable, revenue from exports in foreign currency, operations with derivatives and hedge of net foreign investment. The Company's exposure, considering the subsidiaries that use the Real (R\$) as their functional currency, is shown below:

| Parent company | | | |
|----------------------------------|------|-------------|-------------|
| Net exposure impacting profit | Note | Mar/25 | Dec/24 |
| Assets | | 624,336 | 620,342 |
| Cash and cash equivalents abroad | 3 | 26,682 | 29,887 |
| Customers in the foreign market | 4 | 597,654 | 563,271 |
| Otheramounts | | - | 27,184 |
| Liabilities | | (64,439) | (52,215) |
| Borrowings in foreign currency | 15 | (1,771,652) | (2,004,146) |
| Hedge of net investment abroad | | 1,516,040 | 1,541,654 |
| Swap contracts | | 277,094 | 410,277 |
| Other amounts | | (85,921) | - |
| | | | |
| Net exposure impacting profit | | | |
| In thousands of R\$ | | 559,897 | 568,127 |
| In thousands of US\$ | | 87,026 | 82,272 |
| In thousands of EUR | | 9,707 | 9,116 |

The Company's exposure, considering the subsidiaries, is shown below:

| Subsidiaries | | |
|----------------------------------|-------------|-----------|
| Net exposure impacting profit | Mar/25 | Dec/24 |
| Assets | 1,139,144 | 853,854 |
| Cash and cash equivalents abroad | 356,227 | 329,238 |
| Customers in the foreign market | 408,014 | 349,825 |
| Otheramounts | 374,903 | 174,791 |
| Liabilities | (1,366,109) | (965,205) |
| Trade accounts payables | (676,811) | (531,172) |
| Otheramounts | (689,298) | (434,033) |
| | | |
| Net exposure impacting profit | | |
| In thousands of R\$ | (226,965) | (111,351) |
| In thousands of MXN | (533,251) | (517,394) |
| In thousands of US\$ | (9,886) | 11,470 |
| In thousands of EUR | (3,299) | (4,332) |

Sensitivity analysis of foreign exchange exposure, except derivatives

This analysis is based on the exchange rate change, in which the risk variable is evaluated with a change of 25% and 50%, in relation to the probable scenario budgeted by the Company. This analysis considers that all the remaining variables, especially interest rates, are kept constant.

| Consolidated | | | | Scena | rios | |
|---------------------------------|-----------|----------|----------|----------|-------------------|-----------|
| | Disclosed | Probable | +25% | +50% | -25% | -50% |
| U.S. Dollar rate | 5.7422 | 5.9200 | 7.4000 | 8.8800 | 4.4400 | 2.9600 |
| Asset position | 624,336 | 643,668 | 804,585 | 965,502 | 482,751 | 321,834 |
| Liability position | (64,439) | (66,434) | (83,042) | (99,651) | (49 <i>,</i> 825) | (33,217) |
| Net exposure (R\$ thousand) | 559,897 | 577,234 | 721,543 | 865,851 | 432,926 | 288,617 |
| Net exposure (US\$ thousand) | 97,506 | 97,506 | 97,506 | 97,506 | 97,506 | 97,506 |
| Potential impact (R\$ thousand) | - | 17,337 | 161,646 | 305,954 | (126,971) | (271,280) |

Sensitivity analysis of foreign exchange exposure of derivatives

This analysis is based on the exchange rate change in relation to the derivatives contracted, in which the risk variable is evaluated with fluctuations of 25% and 50%, in relation to the probable scenario budgeted by the Company. This analysis considers that all the remaining variables are kept constant.

| | | | Scenarios | | | |
|--|-----------|-----------|---------------|-----------|----------|-----------|
| Parent company | Disclosed | Probable | +25% | +50% | -25% | -50% |
| U.S. Dollar rate | 5.7422 | 5.9200 | 7.4000 | 8.8800 | 4.4400 | 2.9600 |
| MTM Parent company - Options and NDF's operations | 786 | (2,574) | (47,916) | (101,290) | 40,591 | 95,251 |
| Potential impact (R\$ thousand) | | (3,360) | (48,702) | (102,076) | 39,805 | 94,465 |
| | | | Scenarios | | | |
| Parent company | Disclosed | Probable | +25% | +50% | -25% | -50% |
| U.S. Dollar rate | 5.7422 | 5.9200 | 7.4000 | 8.8800 | 4.4400 | 2.9600 |
| MTM Parent Company - Swap | 36,402 | 45,359 | 119,921 | 194,483 | (29,203) | (103,765) |
| Potential impact (R\$ thousand) | | 8,958 | 83,519 | 158,081 | (65,604) | (140,166) |
| | | Scenarios | - CVM Instruc | tion 475 | | |
| Subsidiaries | Disclosed | Probable | +25% | +50% | -25% | -50% |
| Mexican peso rate | 20.4380 | 20.8000 | 26.0000 | 31.2000 | 15.6000 | 10.4000 |
| MTM Subsidiaries (US\$ thousand) | 50 | (165) | (6,180) | (11,856) | 10,032 | 34,757 |
| MTM Subsidiaries (R\$ thousand) | 287 | (977) | (45,738) | (105,284) | 44,543 | 102,881 |
| Euro rate | 6.1993 | 6.3936 | 7.9900 | 9.5900 | 4.8000 | 3.2000 |
| MTM Subsidiaries (R\$ thousand) | 775 | 2,346 | 15,985 | 27,765 | (11,237) | (23,395) |
| Potential Subsidiaries impact (R\$ thousand) | | 307 | (30,815) | (78,581) | 32,244 | 78,424 |
| Potential Consolidated impact with Swap (R\$ thousand) | | 5,905 | 4,003 | (22,576) | 6,444 | 32,723 |

Price risk

It arises from the possibility of fluctuations in the market prices of inputs used in the production process, mainly scrap, pig iron, metallic alloys, coke and electric power. These price fluctuations may cause

changes in the Company's costs. The Company monitors them to reflect, in its sales prices, any fluctuations.

30.4 Operating risk

It arises from all the Company's operations and may generate direct or indirect losses associated with a variety of causes related to processes, personnel, technology, infrastructure and external factors.

The Company's objective is to manage operating risk and avoid losses and damages to reputation and to seek cost efficiency.

The main responsibility for the development and implementation of controls for operational risks is exercised by a centralized area of Internal Controls under the management of Top Management.

30.5 Capital management

The Company's objectives in managing its capital are to safeguard the business continuity capacity to offer return to shareholders and benefits to the other stakeholders besides maintaining an optimal capital structure to reduce this cost.

To maintain or adjust the Company's capital structure, Management may - or propose to, in cases that must be approved by shareholders - review dividend payment policy, return capital to shareholders, issue new shares or sell assets to reduce, for example, indebtedness level.

The Company's Management monitors the ratio between own and third-party capital used to finance its operations. To mitigate liquidity risks and optimize the average cost of capital, the Company monitors compliance with financial ratios in financing and loan agreements.

The ratio of own capital versus third-party capital, at the end of each period, is presented below:

| Consolidated | | | |
|--|------|-------------|-------------|
| | Note | Mar/25 | Dec/24 |
| Own capital | | 3,321,780 | 3,499,347 |
| Equity | 20a | 3,321,780 | 3,499,347 |
| Third party capital | | 5,657,972 | 5,635,313 |
| Total current and non-current liabilities | | 7,371,450 | 8,011,516 |
| Cash and cash equivalents | 3 | (1,713,478) | (2,376,203) |
| Own capital versus third-party capital ratio | | 0.59 | 0.62 |

30.6 Fair value

It is assumed that cash and cash equivalents, trade accounts receivable and accounts payable balances at book value, less impairment in case accounts receivable approximate their fair values.

The valuation techniques used by the Company are classified as level 2 of the fair value hierarchy. The fair value of financial instruments that are not negotiated on active markets (level 2) is determined based on evaluation techniques that maximize the use of data adopted by the market where they are available with the least possible use of specific estimates of the Company.

* * *



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Quarterly Information Review Report

(A free translation of the original report in Portuguese)

To the Shareholders and Board of Directors **Tupy S.A.** Joinville - SC

Introduction

We have reviewed the individual and consolidated interim financial statements, of Tupy S.A. ("Company") included in the Quarterly Information Form – ITR, for the quarter ended March 31, 2025, which comprise the balance sheet as of March 31, 2025 and the related statements of income and comprehensive income, changes in shareholders' equity and cash flows for the three-month period then ended, including the notes to the financial statements.

Management is responsible for the preparation of the individual and consolidated interim financial statements in accordance with the technical pronouncement CPC 21(R1) and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board - IASB, as well as for the presentation of this information in accordance with the standards issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the Quarterly Information - ITR. Our responsibility is to express a conclusion on these interim financial statements based on our review.

Scope of the review

We conducted our review in accordance with Brazilian and international standards for reviewing interim financial information (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). An interim review consists mainly in making enquiries and having discussions with persons responsable for financial and accounting matters, and applying analytical and other review procedures. An interim review is substantially less in scope than an audit conducted in accordance with auditing standards and, consequently, does not provide assurance that we would become aware of any or all significant matters that might be identified in an audit. Accordingly, we do not express such an audit opinion.

Conclusion about the interim financial statements

Based on our review, we are not aware of any fact that leads us to believe that the individual and consolidated interim financial statements included in the Quarterly Information Form – ITR referred to above have not been prepared, in all material respects, in accordance with CPC 21(R1) and IAS 34



issued by the IASB applicable to the Quarterly Information and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission.

Other matters - Statements of value added

The interim financial information above menthioned includes the Statements of value added (DVA), individual and consolidated, for the three-month period ended in March 31, 2025, prepared under the responsibility of the Company's Management and presented as supplementary information regarding IAS 34 were submitted to review procedures performed jointly with the review of the interim quarterly information of the Company, in order to form our conclusion whether these statements reconciled with the interim accounting information and records, as applicable, and if their form and content are in accordance with the criteria defined in Technical Pronouncement CPC 09 - Statements of Value Added. Based on our review, nothing has come to our attention that causes us to believe that it has not been prepared, in all material respects, in accordance with the criteria defined in this Pronouncement and consistent with the individual and consolidated interim financial information as a whole.

Joinville, May 14, 2025.

KPMG Auditores Independentes Ltda CRC SC-000071/F-8

Original report in Portuguese signed by

Edson Rodrigues da Costa Accountant CRC PR-054199/O-0