

**JSL**  
ENTENDER PARA ATENDER

# FINANCIAL STATEMENT 1Q23



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São Paulo, April 27, 2023 - JSL S.A. (B3: JSLG3) ("JSL") announces its results for 1Q23.

## 1Q23: SOLID RESULTS WITH GROSS REVENUE OF R\$1.8 BI (+20%), EBITDA OF R\$306MM (+39%) AND GROWTH IN EBITDA MARGIN, WHICH REACHED 20.3%

- Net Revenue of R\$1.6 billion, up 20.6% vs. 1Q22.
- EBITDA up 39.5% (vs 1Q22), reaching R\$306.1 million in 1Q23.
- EBITDA margin of 20.3% (+3 p.p. vs 1Q22), a result that proves our continuous efforts in operational efficiency and cost management.
- New contracts signed totaled R\$605 million in 1Q23, with diversification by sectors and segments and new revenues to be realized in an average term of 35 months.
- Net debt/EBITDA leverage ratio remains stable at 3.25x. Net debt/EBITDA-A ratio is 2.76x, reflecting EBITDA growth and discipline in capital allocation.
- ROIC Running Rate of 15.2% reflects the Company's new level of profitability.
- Acquisition of IC, in line with our strategy of buying good companies that will benefit from JSL's scale and structure to enhance growth and add diversification to our portfolio. Figures not yet consolidated within JSL's results, since the closing of the transaction is conditioned to the fulfillment of obligations and precedent conditions usual to this type of deal.
- In 1Q23, S&P Global Ratings upgraded JSL's ratings to 'BB-' in Global Scale and 'brAA+' in National Scale, supported by our improved profitability through gains of scale and diversification, discipline in cost control, and stable leverage metrics.
- Important market recognitions, with highlight to the 1,000 days without accidents by Vale and the award of Brazil's best logistics supplier in a global ceremony by General Motors.

Financial Highlights Summary (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Gross Revenue</b>	<b>1,846.4</b>	<b>1,542.9</b>	<b>19.7%</b>	<b>1,967.8</b>	<b>-6.2%</b>
Gross Revenue from Services	1,786.7	1,513.3	18.1%	1,912.2	-6.6%
Gross Revenue from Asset Sales	59.7	29.7	101.3%	55.6	7.4%
<b>Net Revenue</b>	<b>1,563.6</b>	<b>1,296.5</b>	<b>20.6%</b>	<b>1,662.4</b>	<b>-5.9%</b>
Net Revenue from Services	1,505.5	1,267.6	18.8%	1,607.7	-6.4%
Net Revenue from Asset Sales	58.1	28.8	101.5%	54.8	6.1%
<b>Adjusted EBIT<sup>1</sup></b>	<b>209.5</b>	<b>155.9</b>	<b>34.4%</b>	<b>212.4</b>	<b>-1.4%</b>
Margin (% NR from Services)	13.9%	12.3%	+1.6 p.p.	13.2%	+0.7 p.p.
<b>Adjusted<sup>1</sup> Net Income</b>	<b>26.8</b>	<b>33.0</b>	<b>-18.9%</b>	<b>93.9</b>	<b>-71.5%</b>
Margin (% NR)	1.7%	2.5%	-0.8 p.p.	5.6%	-3.9 p.p.
<b>Adjusted EBITDA<sup>1</sup></b>	<b>306.1</b>	<b>219.5</b>	<b>39.5%</b>	<b>310.7</b>	<b>-1.5%</b>
Margin (% NR from Services)	20.3%	17.3%	+3.0 p.p.	19.3%	+1.0 p.p.
<b>Net CAPEX</b>	<b>319.1</b>	<b>214.1</b>	<b>49.0%</b>	<b>681.3</b>	<b>-53.2%</b>
<b>Adjusted EBIT<sup>1</sup></b>	<b>216.2</b>	<b>155.9</b>	<b>38.7%</b>	<b>236.7</b>	<b>-8.7%</b>
Margin (% NR from Services)	14.4%	12.3%	+2.1 p.p.	14.7%	-0.4 p.p.
<b>Adjusted EBITDA<sup>1</sup></b>	<b>306.1</b>	<b>219.5</b>	<b>39.5%</b>	<b>319.2</b>	<b>-4.1%</b>
Margin (% NR)	20.3%	17.3%	+3.0 p.p.	19.9%	-4.6 p.p.
<b>Adjusted<sup>1</sup> Net Income</b>	<b>31.2</b>	<b>37.2</b>	<b>-16.1%</b>	<b>110.0</b>	<b>-71.6%</b>
Margin (% NR from Services)	2.0%	2.9%	-0.9 p.p.	6.6%	+0.0 p.p.

<sup>1</sup>EBIT, EBITDA and adjusted Net Income in 2021, according to previously disclosed. In 1Q23, EBIT was adjusted in BRL 6.3 million and Net Income in BRL 4.4 million to exclude the amortization of PPA from acquisition.



## Message From Management

We started 2023 with strong results, reflecting the consistency of our management and business model. We continue to deliver growth with profitability in a sustainable basis, with increased diversification by sectors and services. This quarter, we maintained our focus on operational efficiency and discipline in capital allocation. With our unique strategic positioning, we continued to gain market share and expand our leading position in the Brazilian logistics sector.

### **PROVEN CONSISTENCY OF RESULTS**

We reached revenues of R\$1.8 billion in the quarter, a growth of 19.7% year-on-year given our exposure to the real economy, in resilient sectors, and the ability to expand our services in a portfolio of clients who increasingly seek quality, efficiency and execution capacity in the services provided. We highlight the deployment of new contracts in the forestry, mining and automotive sectors, and the strong performance of Marvel and TPC operations.

The result is also based on the pricing discipline of the new contracts signed, which supports a new level of return on invested capital. It's important to mention that our growth has been essentially organic, since--with the exception of TruckPad--the revenues of the acquired companies were already fully consolidated into the 1Q22 figures. When we consider the last twelve months ended in March, we are a company with revenues of R\$7.4 billion.

After a 2022 marked by turbulence in fuel prices and inflationary pressures on our cost base, we continue to focus on efficiency through close contact with our clients and a constant attention to cost reduction measures. We also continue to evolve on the digitalization agenda, with value creation through the combination of TruckPad's technological base with our road cargo transportation business.

As a result of these efforts, we presented an EBITDA of R\$306.1 million, an increase of 39.5% over 1Q22, with margin (on net revenue from services) of 20.3% (+3 p.p. vs. 1Q22). The margin level is even higher than the one observed in 4Q22, a seasonally stronger quarter than Q1, demonstrating the continuity of our management efficiency measures, strict control of costs and operating expenses, and the launch of new projects.

Even in the face of the macroeconomic environment of high interest rates, our consistent growth, solid operating margins, and focus on efficiency management allowed us to record a Net Income of R\$26.8 million in the quarter. It is important to mention that the Net Income is also affected by approximately R\$12 million in depreciation of assets already acquired, but whose contracts are still being deployed, with expected revenues generation in the next quarters.

### **INVESTMENTS BASED ON LONG-TERM CONTRACTS**

Net capex during the period amounted to R\$319.1 million, mainly for the deployment of new contracts signed in the last quarter of 2022, which will ensure our growth in the coming years. ROIC Running Rate was 15.2%, resulting mainly from solid operating performance and capital allocation in projects with consistent returns.

We are a Company that consistently generates free cash flow before growth with a long-term debt maturity profile. As part of our cash and capital structure management, we maintained leverage at 3.25x, with a cash position of R\$737.2 million, and available and undrawn revolving credit lines of R\$683.5 million. The liquidity source is sufficient to cover the repayment of short-term debt at 3.8x. We would like to point out that even sustaining leverage at stable levels during a high investment period for expansion, the indicator still does not reflect the real results generation capacity of our current capital structure, since a significant part of the investments over the last six months (R\$656 million or 59% of total investments of the last six months), and therefore of the net debt, has not yet been reflected in revenues generation.

In addition, our leverage is based on the purchase of assets to support long-term projects with healthy returns, which increases our financial flexibility and brings a strategic differential and access to adequate sources of funding. It is important to point out that, at the end of the quarter, the residual book value of net assets (trucks, vehicles, machinery,



and equipment) totaled R\$4.0 billion, an amount higher than the Company's total net debt of R\$3.8 billion. If we consider the potential for appreciation of these assets, based on the gross margin of asset sales observed in 1Q23, we would have a cushion of 30% compared to net debt. This demonstrates our capacity to generate cash to support the operation and absorb the acquisitions payments without compromising our capital structure.

### ***ACQUISITION OF IC TRANSPORTES IN LINE WITH OUR STRATEGIC PLANS OF CONSOLIDATION AND DIVERSIFICATION***

Diversification is one of our greatest competitive advantage and strategic pillar. In this context, the recent acquisition of IC Transportes is a perfect fit. This is the 7th acquisition since our IPO in 2020 and the largest to date, adding R\$1.7 billion in gross revenues based on IC's unaudited 2022 numbers. The company has shown accelerated growth, with a revenue CAGR of 28% between 2019 and 2022, and the opportunity to evolve further by adding its expertise to our scale and financial capabilities.

In addition, the acquisition will increase our share in resilient segments that are key to the real economy. IC stands out in the transportation of gases, fuels, chemicals, and in agribusiness, including its supply chain, offering services in Brazil and other South American countries (Argentina, Uruguay, and Paraguay). As a result, we will further strengthen our diversification of sectors and geographies.

In line with the strategy that has proven successful in recent acquisitions, IC will continue to have an independent management team focused on differentiated customer services. This is a tested model for accelerating the growth of the companies we acquire and for driving our business plan forward.

We emphasize that the IC numbers are not yet consolidated within JSL's results, since the closing of the transaction is conditioned to the fulfillment of obligations and precedent conditions usual to this type of deal.

### ***CONSOLIDATION AND A SOLID BUSINESS MODEL***

We have a unique market positioning, with a wide offer of solutions and value creation for our clients, which brings us several opportunities, always paying attention to the projects return. We also have a differentiated investment capacity and access to adequate sources of financing. As proof of the strength of our business model, ability to consolidate scale, profitability, and financial discipline, in March of this year S&P Global Ratings upgraded our ratings to 'BB-' and 'brAA+', which will benefit our relationship with the market and contribute to the gradual reduction of our cost of debt.

Our strategic role in the customers' supply chain should continue to drive our future growth. We signed R\$605 million of new contracts in 1Q23, with an average term of 35 months, which will bring us an average additional monthly revenue of R\$17mn, similar to what was achieved in 1Q22. This quarter, all new contracts were closed with our current customers, which highlights the enormous opportunities we still have in our strong customer base. The contracts are distributed in different sectors of the economy, with food and beverage (28%), chemicals (21%), pulp and paper (20%), and consumer goods (17%) standing out. By segment, 43% of the new contracts are in Dedicated Operations, 27% in Warehousing, 23% in Cargo Transportation, and 7% in Urban Distribution.

We will continue advancing in the agenda to consolidate the logistics market in Brazil, solidifying our absolute leadership in road cargo transportation and logistics operations. We remain well positioned for organic and inorganic growth, adding resilience and diversification to our portfolio. We also see great opportunities in the Brazilian market, including increased presence in the logistics chain of our customers. Strengthening our international operations is also on the radar, based primarily on customer demand, to replicate successful operating models from Brazil in other countries.

This quarter we also had important recognitions that contribute to the sustainability and perpetuity of our business. As a reflection of our responsible environmental approach we were recognized for the second consecutive year in the Revita Bayer project. Together, we planted 1,000 seedlings with the aim of neutralizing gas emissions in Bayer's operation.



In the social pillar, we were recognized by Vale for 1,000 days without an accident and by Suzano for safety in pulp handling. As an acknowledgement to our commitment to quality service and long-term customer relationships, General Motors presented us with award of the best logistics supplier in Brazil, in a global award event.

In April, we also released our Integrated Annual Report, in line with best corporate governance practices and in accordance with the principles of the International Integrated Reporting Council (IIRC) and the guidelines of the Global Reporting Initiative (GRI), the Task Force on climate-related financial disclosures (TCFD), and the Carbon Disclosure Project (CDP).

We would like to thank our employees for their dedication and their ability to deliver. We remain focused on our vocation to serve with excellence, dedication, agility, and quality, adding value and solutions to our customers. We are attentive to growth opportunities in the market and reaffirm our commitment to a disciplined execution anchored in profitability, efficiency gains, and diversification.

Thank you very much,

**Ramon Alcaraz**  
JSL CEO

The financial information presented below complies with IFRS accounting principles (International Financial Reporting Standards). The results are presented on a consolidated basis. Information of the subsidiary TruckPad is consolidated as from the date of its acquisition (05/26/2022).

## Consolidated Results

Consolidated (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Gross Revenue</b>	<b>1,846.4</b>	<b>1,542.9</b>	<b>19.7%</b>	<b>1,967.8</b>	<b>-6.2%</b>
Gross Revenue from Services	1,786.7	1,513.3	18.1%	1,912.2	-6.6%
Gross Revenue from Asset Sales	59.7	29.7	101.3%	55.6	7.4%
<b>Net Revenue</b>	<b>1,563.6</b>	<b>1,296.5</b>	<b>20.6%</b>	<b>1,662.4</b>	<b>-5.9%</b>
Net Revenue from Services	1,505.5	1,267.6	18.8%	1,607.7	-6.4%
Dedicated Operations	564.5	477.8	18.1%	630.2	-10.4%
Cargo Transportation	603.0	477.2	26.4%	627.3	-3.9%
Urban Distribution	135.0	144.5	-6.5%	152.6	-11.5%
Warehousing	202.9	168.1	20.7%	197.9	2.5%
Net Revenue from Asset Sales	58.1	28.8	101.5%	54.8	6.1%
<b>Total Costs</b>	<b>(1,266.3)</b>	<b>(1,095.3)</b>	<b>15.6%</b>	<b>(1,359.4)</b>	<b>-6.8%</b>
Cost of Services	(1,222.6)	(1,074.1)	13.8%	(1,310.9)	-6.7%
Cost of Asset Sales	(43.7)	(21.2)	106.4%	(48.5)	-9.8%
<b>Gross Profit</b>	<b>297.3</b>	<b>201.2</b>	<b>47.8%</b>	<b>303.1</b>	<b>-1.9%</b>
Operational Expenses	(87.7)	(45.3)	93.8%	(90.7)	n.a
<b>EBIT</b>	<b>209.5</b>	<b>155.9</b>	<b>34.4%</b>	<b>212.4</b>	<b>-1.4%</b>
Margin (% NR from Services)	13.9%	12.3%	+1.6 p.p.	13.2%	+0.7 p.p.
<b>Financial Result</b>	<b>(193.0)</b>	<b>(112.3)</b>	<b>71.9%</b>	<b>(174.9)</b>	<b>10.4%</b>
Financial Revenues	24.3	25.4	-4.3%	27.8	-12%
Financial Expenses	(217.3)	(137.7)	57.8%	(202.7)	7.2%
<b>Taxes</b>	<b>10.2</b>	<b>(10.6)</b>	<b>n.a</b>	<b>56.4</b>	<b>n.a</b>
<b>Net Income (Loss)</b>	<b>26.8</b>	<b>33.0</b>	<b>-18.9%</b>	<b>93.9</b>	<b>-71.5%</b>
Margin (% NR)	1.7%	2.5%	-0.8 p.p.	5.6%	-3.9 p.p.
<b>EBITDA</b>	<b>306.1</b>	<b>219.5</b>	<b>39.5%</b>	<b>310.7</b>	<b>-1.5%</b>
Margin (% NR from Services)	20.3%	17.3%	+3.0 p.p.	19.3%	+1.0 p.p.
<b>EBITDA-A</b>	<b>349.8</b>	<b>240.6</b>	<b>45.4%</b>	<b>359.2</b>	<b>-2.6%</b>
Margin (% NR from Services)	23.2%	19.0%	+4.3 p.p.	22.3%	+0.9 p.p.
<b>Net CAPEX</b>	<b>319.1</b>	<b>214.1</b>	<b>49.0%</b>	<b>681.3</b>	<b>-53.2%</b>
<b>Adjusted<sup>1</sup> EBITDA</b>	<b>306.1</b>	<b>219.5</b>	<b>39.5%</b>	<b>319.2</b>	<b>-4.1%</b>
Margin (% NR from Services)	20.3%	17.3%	+3.0 p.p.	19.9%	+0.5 p.p.
<b>Adjusted<sup>1</sup> EBIT</b>	<b>216.2</b>	<b>155.9</b>	<b>38.7%</b>	<b>236.7</b>	<b>-8.7%</b>
Margin (% NR from Services)	14.4%	12.3%	+2.1 p.p.	14.7%	-0.4 p.p.
<b>Adjusted<sup>1</sup> Net Income</b>	<b>31.2</b>	<b>37.2</b>	<b>-16.1%</b>	<b>110.0</b>	<b>-71.6%</b>
Margin (% NR)	2.0%	2.9%	-0.9 p.p.	6.6%	-4.6 p.p.

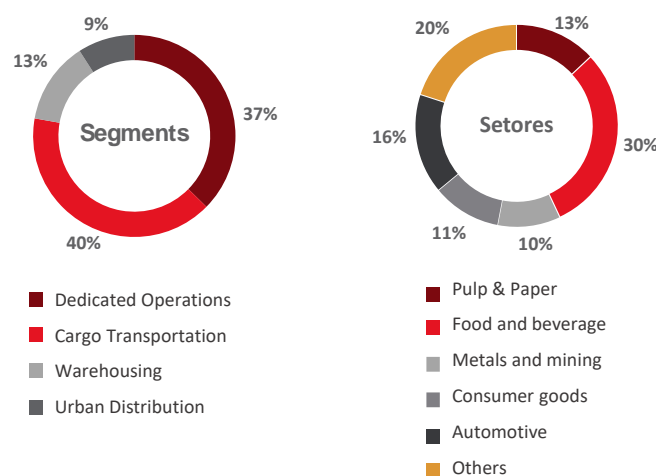
<sup>1</sup>EBIT, EBITDA and adjusted Net Income in 2021, according to previously disclosed. In 1Q23, EBIT was adjusted in BRL 6.3 million and Net Income in BRL 4.4 million to exclude the amortization of PPA from acquisitions

Net revenue from services reached BRL 1,505.5 million and grew 18.8% vs. 1Q22 as a result of the expansion of our contract base, execution capacity, and portfolio diversification. The most representative sector for net revenues in 1Q23 was food and beverage (30%), followed by the automotive sector (16%), pulp and paper (13%), consumer goods (11%), and mining (10%). The breakdown illustrates our increasing diversification of customers and sectors, which brings resilience to our business model. We also highlight our growing internationalization. In 1Q23 one of our contracts outside Brazil was already among the 10 largest contracts in operation.

- The Dedicated Operations segment (38% of the Net Operating Revenue from Services in the quarter) showed growth of 18.1% compared to 1Q22, benefiting from the implementation of new contracts in the pulp & mining sectors and growth of Fadel's operations in South Africa, where a relevant part of the services provided are dedicated logistics;
- Our Cargo Transportation service (40% of Net Revenue from Services in the quarter) grew 26.4% compared to 1Q22. Highlights include the deployment of new projects in the automotive sector and increased capacity at Marvel and Rodomeu;

- Warehousing operations (13% of Net Revenue from Services in the quarter) continue to prove our consistency and capacity of sustained growth, with an increase of 20.7% compared to 1Q22. The growth also reflects the gradual deployment of the new contracts signed by TPC and JSL during 2022 (R\$610 million in new warehousing contracts);
- Finally, Urban Distribution (9% of Net Revenue from Services in the quarter) showed a 6.5% drop in revenue impacted mainly by the shutdown of a relevant operation of a Fadel’s client in e-commerce, whose contract was terminated in March/2022. Had we excluded this effect, the segment would have shown a close to 10% growth compared to 1Q22, driven by the contract in South Africa and higher volumes in the food and beverage sector.

## NET REVENUE DIVERSIFICATION (1Q23):



Cost of Services grew 13.8% vs. 1Q22, reflecting the higher volumes and inflation on the cost base in the period, especially fuel/lubricants and personnel, which grew 21.5% and 16.1%, respectively. It is important to point out that this quarter our results are impacted by an estimated value of approximately R\$ 12 million in depreciation of assets already acquired but still under contract implementation, therefore with no revenue related yet.

Cost growth was lower than revenue growth as a result of the operational improvement agenda, diligence in cost management, optimization of the asset base, and investments in technology for process automation, route optimization, and more efficient integration with third party drivers, already benefiting from the start of combination with TruckPad platform. As a result of this cost efficiency, our 1Q23 EBITDA was R\$306.1 million, an increase of 39.5% over 1Q22. The EBITDA margin reached 20.3%, up 3.0 p.p. over 1Q22.

The next pages show the breakdown of our Asset Light and Asset Heavy results.



**Asset Light**

Asset Light (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Gross Revenue</b>	<b>996.4</b>	<b>856.6</b>	<b>16.3%</b>	<b>1,057.8</b>	<b>-5.8%</b>
<b>Net Revenue</b>	<b>830.5</b>	<b>708.4</b>	<b>17.2%</b>	<b>880.4</b>	<b>-5.7%</b>
Net Revenue from Services	821.2	700.5	17.2%	870.1	-5.6%
Dedicated Operations	165.4	143.7	15.1%	186.1	-11.1%
Cargo Transport	420.6	353.2	19.1%	451.5	-6.8%
Urban Distribution	32.2	35.5	-9.3%	34.8	-7.5%
Warehousing	202.9	168.1	20.7%	197.9	2.5%
Net Revenue from Asset Sales	9.4	7.8	19.5%	10.3	-9.1%
<b>Total Costs</b>	<b>(681.2)</b>	<b>(616.1)</b>	<b>10.6%</b>	<b>(730.8)</b>	<b>-6.8%</b>
Cost of Services	(674.5)	(611.1)	10.4%	(726.0)	-7.1%
Personnel	(205.6)	(183.4)	12.1%	(226.1)	-9.1%
Third parties truck drivers	(299.5)	(273.3)	9.6%	(329.5)	-9.1%
Fuel and lubricants	(32.9)	(30.2)	8.9%	(36.3)	-9.3%
Parts / tires / maintenance	(39.2)	(37.5)	4.5%	(37.9)	3.3%
Depreciation / amortization	(45.8)	(31.8)	44.0%	(40.3)	13.7%
Others	(51.6)	(54.9)	-6.0%	(56.0)	-7.8%
Cost of Asset Sales	(6.7)	(5.0)	33.8%	(4.8)	39.1%
<b>Gross Profit</b>	<b>149.3</b>	<b>92.3</b>	<b>61.8%</b>	<b>149.5</b>	<b>-0.1%</b>
Operational Expenses	(51.8)	(25.2)	105.6%	(57.7)	-10.1%
<b>EBIT</b>	<b>97.5</b>	<b>67.1</b>	<b>45.3%</b>	<b>91.8</b>	<b>6.1%</b>
Margin (% NR from Services)	11.9%	9.6%	+2.3 p.p.	10.6%	+1.3 p.p.
<b>EBITDA</b>	<b>153.1</b>	<b>107.9</b>	<b>41.9%</b>	<b>151.4</b>	<b>-28.7%</b>
Margin (% NR from Services)	18.6%	15.4%	+3.2 p.p.	17.4%	+1.2 p.p.

Asset Light's net revenue from services increased by 17.2% compared to 1Q22, reaching R\$ 821.2 million in the quarter, mainly due to the steady growth of the warehousing business and the implementation of new contracts in the automotive sector, mainly related to OEM inbound projects. In 1Q23, the automotive sector accounted for 28% of the segment's revenue from services, followed by consumer goods (18%) and food and beverage (15%). We would like to emphasize that we have grown in the automotive sector even in the face of its cyclicity, and especially due to new contracts, which demonstrates our ability to organically increase our presence in our customers' logistics chain and their seek for execution capabilities.

The segment's EBITDA was R\$153.1 million in 1Q23, higher than the EBITDA in 4Q22 even with the seasonality inherent to cargo transportation, the segment's main source of revenue (51% of Net Revenue from Services in the quarter). EBITDA margin reached 18.6%, an increase of 3.2 p.p. compared to 1Q22 and 1.2 p.p. versus 4Q22, reflecting the efforts to contain costs, optimize personnel, and centralize fuel supply.

**Asset Heavy**

Asset Heavy (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Gross Revenue</b>	<b>850.0</b>	<b>686.4</b>	<b>23.8%</b>	<b>909.9</b>	<b>-6.6%</b>
<b>Net Revenue</b>	<b>733.1</b>	<b>588.1</b>	<b>24.6%</b>	<b>782.1</b>	<b>-6.3%</b>
Net Revenue from Services	684.3	567.1	20.7%	737.6	-7.2%
Dedicated Operations	399.1	334.1	19.4%	444.1	-10.1%
Cargo Transport	182.3	124.0	0.5	175.7	3.8%
Urban Distribution	102.8	109.0	-5.6%	117.8	-12.7%
Warehousing	n.a	n.a	n.a	n.a	n.a
Net Revenue from Asset Sales	48.8	21.0	132.0%	44.5	9.6%
<b>Total Costs</b>	<b>(585.1)</b>	<b>(479.2)</b>	<b>22.1%</b>	<b>(628.6)</b>	<b>-6.9%</b>
Cost of Services	(548.1)	(463.0)	18.4%	(584.9)	-6.3%
Personnel	(242.8)	(202.8)	19.7%	(254.1)	-4.4%
Third parties truck drivers	(25.7)	(44.5)	-42.3%	(27.9)	-8.0%
Fuel and lubricants	(126.7)	(101.2)	25.3%	(145.0)	-12.6%
Parts / tires / maintenance	(84.5)	(72.1)	17.1%	(85.6)	-1.4%
Depreciation / amortization	(38.7)	(20.3)	90.7%	(34.1)	13.5%
Others	(29.7)	(22.1)	34.3%	(38.1)	-22.1%
Cost of Asset Sales	(37.0)	(16.2)	128.8%	(43.7)	-15.2%
<b>Gross Profit</b>	<b>148.0</b>	<b>108.9</b>	<b>35.9%</b>	<b>153.5</b>	<b>-3.6%</b>
Operational Expenses	(35.9)	(20.0)	79%	(33.0)	8.8%
<b>EBIT</b>	<b>112.1</b>	<b>88.8</b>	<b>26.1%</b>	<b>120.6</b>	<b>-7.1%</b>
Margin (% NR from Services)	16.4%	15.7%	+0.7 p.p.	16.3%	+0.0 p.p.
<b>EBITDA</b>	<b>153.0</b>	<b>111.6</b>	<b>37.2%</b>	<b>159.3</b>	<b>-4.0%</b>
Margin (% NR from Services)	22.4%	19.7%	+2.7 p.p.	21.6%	+0.8 p.p.

Net Revenue from Services reached R\$ 684.3 million in 1Q23, with a growth of 20.7% vs. 4Q21. The strength of our business model, which is integrated into the customer's production process, particularly through Dedicated Operations (58% of Asset Heavy Net Revenue from Services), has allowed the segment to grow consistently, with higher volumes and significant new contracts in the Pulp and Paper (22% of Asset Heavy Net Revenue from Services) and Food and Beverage (49% of Asset Heavy Net Revenue from Services) segments. In addition, the increased demand for specialized cargo transportation from Marvel and Rodomeu also drove the segment's result.

The segment's EBITDA was R\$ 153.0 million in 1Q23, with a margin of 22.4%, up 2.7 p.p. vs. 1Q22 and 0.8 p.p. vs. 4Q22, due to cost management efforts and the entry of projects with profitability in line with the new cost levels in Brazil.

**Financial Results**

Financial Result (R\$ mm)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
Financial Revenues	24.3	25.4	-4.3%	27.8	-12%
Financial Expenses	(217.3)	(137.7)	57.8%	(202.7)	7.2%
<b>Financial Result</b>	<b>(193.0)</b>	<b>(112.3)</b>	<b>71.9%</b>	<b>(174.9)</b>	<b>10.4%</b>

The net financial result during 1Q23 was negative in R\$193.0 million, 71.9% higher than in 1Q22, impacted by the higher volume of gross debt and the increase in the CDI rate between the periods. The increase in gross debt is related to the acquisition of assets for the execution of new contracts and will therefore contribute to revenue generation in the coming quarters.

**Capital Structure**

Debt (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Gross Debt</b>	<b>4,521.2</b>	<b>3,648.5</b>	<b>23.9%</b>	<b>4,291.7</b>	<b>5.3%</b>
<b>Cash and Cash Equivalents</b>	<b>737.2</b>	<b>689.2</b>	<b>7.0%</b>	<b>873.2</b>	<b>-15.6%</b>
<b>Net Debt</b>	<b>3,784.1</b>	<b>2,959.4</b>	<b>27.9%</b>	<b>3,418.5</b>	<b>10.7%</b>
<b>Average cost of Net Debt (p.y.)</b>	<b>16.5%</b>	<b>13.9%</b>	<b>+2.6 p.p.</b>	<b>16.9%</b>	<b>-0.4 p.p.</b>
Net Debt cost after taxes (p.y.)	10.9%	9.2%	+1.7 p.p.	11.2%	-0.3 p.p.
Average term of net debt (years)	4.0	5.5	-27.3%	4.2	-3.9%
Average cost of Gross Debt (p.y.)	15.8%	13.2%	+2.6 p.p.	15.7%	+0.1 p.p.
Average term of gross debt (years)	3.7	4.9	-24.5%	4.0	-7.9%

We ended the quarter with a Cash and Financial Investments position of R\$737.2 million and undrawn revolving credit lines of R\$683 million. Together, the liquidity sources reach R\$1.4 billion and correspond to 3.8x the short-term debt. The volume is enough to repay the debt until mid-2025.

Leverage (R\$ million)	1Q23	4Q22	1Q22
<b>Net Debt / EBITDA</b>	<b>3.25x</b>	<b>3.17x</b>	<b>3.34x</b>
<b>Net Debt/ EBITDA-A</b>	<b>2.76x</b>	<b>2.73x</b>	<b>3.08x</b>
<b>EBITDA-A / Financial Result</b>	<b>2.51x</b>	<b>2.60x</b>	<b>3.25x</b>
EBITDA LTM	1,164.9x	1,079.8x	886.5x
EBITDA-A LTM	1,370.1x	1,253.0x	961.7x

*Reference for Covenants*

*\*EBITDA-A calculated according to covenants reference*

The Net Debt / EBITDA LTM leverage ratio was 3.25x in 1Q23, slightly higher than the previous quarter, reflecting the acquisition of assets and the start of the deployment of new contracts that have not yet impacted revenue generation. Net Debt / EBITDA Added ratio was 2.76x and EBITDA Added / Net Financial Result was 2.51x.

If we consider the adjusted annualized EBITDA of 1Q23, Net Debt / EBITDA leverage would be 3.09x, showing that the current capital structure supports disciplined growth while respecting the appropriate levels of leverage considered by management and in the Company's financial covenants.

**Investments**

Investments (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Gross capex by nature</b>	<b>378.8</b>	<b>243.8</b>	<b>55.4%</b>	<b>736.9</b>	<b>-48.6%</b>
Expansion	361.1	181.8	98.6%	618.6	-41.6%
Maintenance	17.6	38.0	-53.7%	115.4	-84.8%
Others	0.1	24.0	-	2.8	-97.6%
<b>Gross capex by type</b>	<b>378.8</b>	<b>243.8</b>	<b>55.4%</b>	<b>736.9</b>	<b>-48.6%</b>
Trucks	183.8	138.6	32.6%	363.5	-49.4%
Machinery and Equipment	37.0	51.9	-28.8%	49.7	-25.6%
Light Vehicles	135.7	8.5	1496.2%	279.4	-51.4%
Bus	4.1	0.1	n.a.	42.3	n.a.
Others	18.1	44.6	-59.4%	1.9	847.1%
<b>Sale of assets</b>	<b>59.7</b>	<b>29.7</b>	<b>101.3%</b>	<b>55.6</b>	<b>7.4%</b>
<b>Total net capex</b>	<b>319.1</b>	<b>214.1</b>	<b>49.0%</b>	<b>681.3</b>	<b>-53.2%</b>

Gross capex in 1Q23 closed at R\$378.8 million, 95% of which was for expansion to meet the implementation of the new contracts signed in 4Q22 and 1Q23. Of the total investments made in the last two quarters, R\$656 million relate to three projects that have not yet contributed to our cash generation (projects not yet implemented). Net capex in 1Q22 was R\$319.1 million.

The cash effect of the investments made in the period is reported in the 'Cash Flow' session.

**Returns**

ROIC (Return on Invested Capital)	1Q23 LTM	1Q22 LTM	4Q22 LTM	Running Rate
EBIT	822.5	624.3	768.8	867.4
Effective rate	-35%	16%	-17%	22%
<b>NOPLAT</b>	<b>1,109.1</b>	<b>521.6</b>	<b>897.2</b>	<b>676.6</b>
Current Period Net Debt	3,784.1	2,959.4	3,418.5	3,127.8
Previous period Net Debt	2,959.4	1,742.8	2,672.2	2,959.4
<b>Average Net Debt</b>	<b>3,371.7</b>	<b>2,351.1</b>	<b>3,045.3</b>	<b>3,043.6</b>
Current Period Equity	1,436.1	1,352.8	1,412.6	1,436.1
Previous period Equity	1,352.8	1,461.6	1,329.9	1,352.8
<b>Average Equity</b>	<b>1,394.5</b>	<b>1,407.2</b>	<b>1,371.2</b>	<b>1,394.5</b>
Invested Capital Current Period	5,220.2	4,312.1	4,831.1	4,563.9
Capital Invested Previous Period	4,312.1	3,204.4	4,002.1	4,312.1
<b>Average Invested Capital</b>	<b>4,766.2</b>	<b>3,758.3</b>	<b>4,416.6</b>	<b>4,438.0</b>
<b>ROIC</b>	<b>23.3%</b>	<b>13.9%</b>	<b>20.3%</b>	<b>15.2%</b>

We continue with our growth agenda in projects of adequate return. LTM ROIC reported in 1Q23 was 23.3%. We also did an exercise to calculate the Company's ROIC Running Rate. As assumptions we have used 1Q23 LTM Adjusted EBIT, a normalized tax rate of 22% and excluded from the current net debt R\$656 million related to investments made during 4Q22 and 1Q23 in three projects whose revenues have not yet impacted the results. In this scenario, we have a ROIC Running Rate of 15.2%, reinforcing the Company's new level of profitability. This result reflects the resilience of our business model, the relationship of trust with our customers, our strategic differentiation, the constant focus on operational efficiency, and our discipline in cost management and capital allocation.



## Cash Flow

Cash Flow (R\$ million)	1Q23	1Q22	4Q22
<b>EBITDA</b>	<b>306.1</b>	<b>219.5</b>	<b>310.7</b>
Working Capital	10.1	61.1	(26.5)
Cost of asset sales for rent and services provided	43.7	21.2	45.9
Maintenance Capex	(17.6)	(38.0)	(35.6)
Non Cash and Others	23.0	(16.2)	1.0
<b>Cash generated by operational activities</b>	<b>365.4</b>	<b>247.6</b>	<b>295.5</b>
(-) Income tax and social contribution paid	(5.3)	(26.0)	(5.1)
(-) Capex others	(0.1)	(24.0)	(2.8)
<b>Free Cash Flow</b>	<b>360.0</b>	<b>197.5</b>	<b>287.5</b>
(-) Expansion Capex	(417.6)	(243.4)	(22.3)
(-) Companies acquisition	-	-	-
<b>Cash flow after growth</b>	<b>(57.5)</b>	<b>(45.9)</b>	<b>265.2</b>

The Company has strong cash generation from operations, allowing it to maintain healthy leverage as it grows. In 1Q23, free cash flow before growth was R\$360.0 million. After growth, cash flow was negative by R\$57.5 million. We remind you that the cash effects of the expansion capex is net of the benefits of financing lines (FINAME) and payment terms negotiated with suppliers. We also highlight that in 1Q23 there was the payment of around R\$75.5 million from vehicle suppliers related to the capex committed in 4Q22, which therefore had a positive impact on cash generation in that period.

## Stock Performance

Stock Performance since the IPO on 09/09/2020



At the close of April 17, 2023, the JSLG3 share price was R\$7.36 with a buy recommendation from the eleven analysts covering the stock. A summary table with the recommendations follows below. Assuming the average target stock price found in the table below, the stock has an **upside potential of 51%**.

Institution	Analyst	Recommendation	Last Target Price Revision	Target Price
Banco BTG Pactual	Lucas Marquiori	Buy	06/30/2022	BRL 12.00
Itau BBA Securities	Daniel Gasparete	Buy	08/03/2022	BRL 13.50
JP Morgan	Guilherme Mendes	Buy	01/23/2023	BRL 10.00
Eleven Financial Research	Alexandre Kogake	Buy	06/09/2022	BRL 12.00
NAU Securities	Alejandro Demichelis	Buy	05/04/2022	BRL 13.00
Bradesco BBI	Vitor Mizusaki	Buy	24/10/2022	BRL 11.00
Banco Safra	Luiz Pecanha Filho	Buy	06/07/2022	BRL 11.20
XP Investimentos	Pedro Bruno	Buy	08/24/2022	BRL 11.00
Banco Inter	Diego Bellico	Buy	08/03/2022	BRL 9.00
Genial Investimentos	Ygor Bastos de Araújo	Buy	08/03/2022	BRL 8.00
EQI	Lucas Daniel	Buy	10/13/2022	BRL 12.00
Average				BRL 11.15



## Exhibit I - EBITDA and Net Income Reconciliation

EBITDA Reconciliation (R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
Total Net Income	26.8	33.0	-18.9%	93.9	-71.5%
Financial Result	193.0	112.3	71.9%	174.9	10.4%
Taxes	(10.2)	10.6	-196.5%	(56.4)	-81.9%
Depreciation and Amortization	96.6	63.5	52.0%	98.3	-1.7%
<b>EBITDA</b>	<b>306.1</b>	<b>219.5</b>	<b>39.5%</b>	<b>310.7</b>	<b>-1.5%</b>
<b>Cost of Asset Sales</b>	<b>43.7</b>	<b>21.2</b>	<b>106.4%</b>	<b>48.5</b>	<b>-9.8%</b>
<b>EBITDA-A</b>	<b>349.8</b>	<b>240.6</b>	<b>45.4%</b>	<b>359.2</b>	<b>-2.6%</b>

Net Income Reconciliation(R\$ million)	1Q23	1Q22	▲ Y / Y	4Q22	▲ Q / Q
<b>Net Income</b>	<b>26.8</b>	<b>33.0</b>	<b>-18.9%</b>	<b>93.9</b>	<b>-71.5%</b>
Write-off of improvements	-	-	n.a	6.3	n.a
Provisions	-	-	n.a	5.6	n.a
PPA	4.4	4.2	n.a	4.2	n.a
<b>Adjusted Net Income</b>	<b>31.2</b>	<b>37.2</b>	<b>-16.1%</b>	<b>110.0</b>	<b>-71.6%</b>
<i>Margin (% NR)</i>	<i>2.0%</i>	<i>2.9%</i>	<i>-0.9 p.p.</i>	<i>6.6%</i>	<i>-4.6 p.p.</i>



## Exhibit II – Balance Sheet

Assets (R\$ million)	4Q22	3Q22	4Q21	Liabilities (R\$ million)	4Q22	3Q22	4Q21
<b>Current assets</b>				<b>Current liabilities</b>			
Cash and cash equivalents	508.4	475.6	207.9	Providers	594.6	642.3	330.3
Securities	228.7	397.6	481.2	Confirming payable (Automakers) (ICVM 01/2016)	-	-	-
Derivative financial instruments	0.1	0.1	0.1	Loans and financing	305.3	257.0	30.3
Accounts receivable	1,219.6	1,159.9	1,335.8	Debentures	51.8	66.0	33.8
Inventory / Warehouse	50.9	57.6	61.5	Financial lease payable	13.2	9.9	26.0
Taxes recoverable	110.6	130.6	208.4	Lease for right use	81.4	78.8	61.4
Income tax and social contribution	53.8	48.7	29.7	Labor obligations	359.6	329.4	275.7
Other credits	5.4	10.8	17.9	Tax liabilities	4.8	5.3	9.8
Prepaid expenses	58.9	25.4	33.0	Income and social contribution taxes payable	110.6	126.2	93.8
Other credits intercompany	-	-	-	Other Accounts payable	77.5	82.3	94.4
Dividends receivable	-	-	-	Dividends and interest on capital payable	-	57.6	25.5
Assets available for sale (fleet renewal)	100.5	81.7	51.8	Advances from customers	47.9	20.2	9.9
Third-party payments	15.6	18.2	16.0	Related parts	-	-	-
<b>Total current assets</b>	<b>2,352.4</b>	<b>2,406.2</b>	<b>2,443.4</b>	Acquisition of companies payable	51.5	83.4	124.7
<b>Non-current assets</b>				<b>Total Current liabilities</b>	<b>1,698.2</b>	<b>1,758.4</b>	<b>1,115.5</b>
<b>Non-current</b>				<b>Non-current liabilities</b>			
Securities	0.0	0.0	0.0	Loans and financing	2,352.9	2,121.6	1,778.1
Derivative financial instruments	95.5	63.6	24.0	Debentures	1,797.8	1,796.1	1,790.9
Accounts receivable	20.8	20.1	15.8	Financial lease payable	74.8	75.1	13.6
Taxes recoverable	92.4	130.5	186.5	Lease for right use	372.9	334.2	266.6
Deferred income and social contribution taxes	7.0	7.0	34.8	Labor obligations	5.4	-	-
Judicial deposits	57.6	57.2	62.9	Derivative financial instruments	21.1	29.7	-
Income tax and social contribution	112.6	91.8	31.9	Tax liabilities	30.5	31.3	22.8
Related parts	-	-	-	Provision for judicial and administrative claims	257.1	273.0	312.4
Compensation asset by business combination	206.3	220.8	258.5	Deferred income and social contribution taxes	127.5	121.7	111.0
Other credits	32.6	25.5	4.9	Related parties	1.9	1.8	1.7
<b>Total</b>	<b>624.8</b>	<b>616.5</b>	<b>619.2</b>	Other Accounts payable	6.6	8.1	14.4
Investments	-	-	-	Company acquisitions payable	284.3	278.6	296.4
Property, plant and equipment	4,617.3	4,347.8	3,168.3	<b>Total Non-current liabilities</b>	<b>5,332.8</b>	<b>5,071.1</b>	<b>4,607.7</b>
Intangible	872.6	871.7	845.2	<b>Total Equity</b>	<b>1,436.1</b>	<b>1,412.6</b>	<b>1,352.8</b>
<b>Total</b>	<b>5,489.9</b>	<b>5,219.5</b>	<b>4,013.5</b>	<b>Total Liabilities and Equity</b>	<b>8,467.1</b>	<b>8,242.1</b>	<b>7,076.1</b>
<b>Total Non-current assets</b>	<b>6,114.7</b>	<b>5,836.0</b>	<b>4,632.7</b>				
<b>Total Assets</b>	<b>8,467.1</b>	<b>8,242.1</b>	<b>7,076.1</b>				



## Glossary

EBITDA-A or EBITDA Added – Corresponds to EBITDA plus the residual accounting cost from the sale of fixed assets, which does not represent operational cash disbursements, as it is merely an accounting representation of the write-off of assets at the time of sale. Thus, the Company's Management believes that EBITDA-A is a most adequate measure of operating cash flow than traditional EBITDA as a proxy for cash generation to gauge the Company's capacity to meet its financial obligations. We also emphasize that based on public issuance deeds of debentures, to calculate leverage and coverage of net financial expenses, EBITDA-A corresponds to the earnings before financial results, taxes, depreciation, amortization, impairment of assets and equity equivalence, plus the sale of assets used in the provision of services, calculated over the last 12 (twelve) months, including the EBITDA Added of the last 12 (twelve) months of the merged and/or acquired companies.

IFRS16 - The International Accounting Standards Board (IASB) has issued CPC 06 (R2) /IFRS 16, which requires lessees to recognize most leases on the balance sheet, with a liability for future payments and an asset for the right-of-use being recorded. The standard entered into effect as of January 1, 2019.

Dedicated Services or Services Dedicated to the Supply Chain – Services provided in an integrated and customized manner for each client. They include managing the flow of inputs/raw materials and information from the supplier through the entry of the materials into the client's facilities (Inbound operations), the outflow of finished products from the customer's facilities to the point of consumption (Outbound operations), and product handling and inventory management, Reverse Logistics and Warehousing.

## Additional Information

The purpose of this Earnings Release is to detail the financial and operating results of JSL S.A. for the first quarter of 2023. The financial information is presented in millions of Brazilian Reais (BRL) unless otherwise indicated. The Company's interim financial information is prepared under the Brazilian Corporation Law and is presented on a consolidated basis under CPC-21 (R1) Interim Financial Reporting and IAS 34 - Interim Financial Reporting, issued by the IASB. Comparisons refer to revised 1Q22 and 4Q22 data, except where indicated.

As of January 1, 2019, JSL adopted CPC 06 (R2)/IFRS 16 in its accounting financial statements corresponding to the 1Q19. None of the changes leads to the restatement of the financial statements already published.

Due to rounded figures, the financial information presented in the tables in this document may not reconcile exactly with the figures presented in the audited consolidated financial statements.



**JSL S.A.**  
**Statements of financial position**  
**As at March 31, 2023 and December 31, 2022**  
**In thousands of Brazilian Reais**

<b>Assets</b>	<b>Note</b>	<b>Parent company</b>		<b>Consolidated</b>	
		<b>03/31/2023</b>	<b>12/31/2022</b>	<b>03/31/2023</b>	<b>12/31/2022</b>
<b>Current assets</b>					
Cash and cash equivalents	5	264,857	195,441	508,439	475,625
Marketable securities and financial investments	6	241,155	383,408	228,710	397,586
Derivative financial instruments	4.3.(b)	-	-	82	86
Trade receivables	7	864,888	774,825	1,219,580	1,159,908
Inventories	8	46,315	52,135	50,880	57,642
Fixed assets available for sale	9	93,226	77,040	100,492	81,656
Taxes recoverable	10	86,152	103,480	110,617	130,567
Income tax and social contribution recoverable	23.3	40,475	37,153	53,755	48,704
Prepaid expenses		26,651	16,828	58,870	25,418
Dividends and interest on capital receivable		1,343	2,194	-	-
Advances to third parties		6,775	8,665	15,596	18,193
Other credits		13,242	46,792	5,384	10,766
		<b>1,685,079</b>	<b>1,697,961</b>	<b>2,352,405</b>	<b>2,406,151</b>
<b>Noncurrent assets</b>					
<b>Long-term assets</b>					
Marketable securities and financial investments	6	13,798	572	11	11
Derivative financial instruments	4.3.(b)	95,504	63,587	95,504	63,609
Trade receivables	7	18,914	18,070	20,751	20,096
Taxes recoverable	10	64,142	90,954	92,418	130,476
Income tax and social contribution recoverable	23.3	5,845	5,845	7,001	7,001
Judicial deposits	21	44,312	43,544	57,603	57,200
Deferred income tax and social contribution	23.1	80,186	58,001	112,610	91,770
Related parties	24.1	80,039	86,274	-	-
Indemnification assets due to business combination	11	-	-	206,326	220,838
Other credits		18,761	18,978	32,608	25,525
		<b>421,501</b>	<b>385,825</b>	<b>624,832</b>	<b>616,526</b>
Investments	12.1	1,357,364	1,239,007	-	-
Property and equipment	13	2,572,879	2,451,985	4,617,308	4,347,774
Intangible assets	14	533,714	529,141	872,600	871,681
		<b>4,885,458</b>	<b>4,605,958</b>	<b>6,114,740</b>	<b>5,835,981</b>
<b>Total assets</b>		<b>6,570,537</b>	<b>6,303,919</b>	<b>8,467,145</b>	<b>8,242,132</b>



**JSL S.A.**  
**Statements of financial position**  
**As at March 31, 2023 and December 31, 2022**  
**In thousands of Brazilian Reais**

<b>Liabilities</b>	<b>Note</b>	<b>Parent company</b>		<b>Consolidated</b>	
		<b>03/31/2023</b>	<b>12/31/2022</b>	<b>03/31/2023</b>	<b>12/31/2022</b>
<b>Current liabilities</b>					
Trade payables	15	299,642	259,951	594,641	642,263
Loans and borrowings	16	225,909	199,692	305,258	256,974
Debentures	17	51,793	66,026	51,793	66,026
Leases payable	18	13,226	9,879	13,226	9,879
Right-of-use leases	19	38,793	37,630	81,400	78,812
Social and labor liabilities	20	260,771	236,895	359,580	329,396
Income tax and social contribution payable	23.3	-	-	4,829	5,325
Tax liabilities		61,601	70,282	110,557	126,210
Dividends and interest on capital payable		-	57,575	-	57,575
Advances from customers		42,247	13,315	47,920	20,179
Payables for the acquisition of companies	22	51,522	83,432	51,522	83,432
Other payables		44,334	49,019	77,523	82,326
		<b>1,089,838</b>	<b>1,083,696</b>	<b>1,698,249</b>	<b>1,758,397</b>
<b>Noncurrent liabilities</b>					
Loans and borrowings	16	1,658,023	1,439,022	2,352,864	2,121,613
Debentures	17	1,797,790	1,796,085	1,797,790	1,796,085
Leases payable	18	74,821	75,118	74,821	75,118
Right-of-use leases	19	226,630	211,072	372,923	334,227
Social and labor liabilities	20	5,248	-	5,447	-
Derivative financial instruments	4.3.(b)	21,067	29,678	21,067	29,678
Tax liabilities		-	-	30,472	31,288
Provision for judicial and administrative litigation	21.2	27,296	26,187	257,096	272,969
Deferred income tax and social contribution	23.1	-	-	127,491	121,678
Payables for the acquisition of companies	22	231,810	225,952	284,337	278,585
Related parties	24.1	1,874	1,816	1,874	1,816
Other payables		-	2,680	6,574	8,065
		<b>4,044,559</b>	<b>3,807,610</b>	<b>5,332,756</b>	<b>5,071,122</b>
<b>Total liabilities</b>		<b>5,134,397</b>	<b>4,891,306</b>	<b>7,031,005</b>	<b>6,829,519</b>
<b>Equity</b>					
Share capital	25.1	806,688	806,688	806,688	806,688
Capital reserves	25.2	23,192	23,192	23,192	23,192
Treasury shares	25.3	(42,205)	(42,205)	(42,205)	(42,205)
Earnings reserves	25.4	652,710	626,036	652,710	626,036
Retained earnings for the period		110	-	110	-
Other equity adjustments related to subsidiaries		(4,355)	(1,098)	(4,355)	(1,098)
<b>Total equity</b>		<b>1,436,140</b>	<b>1,412,613</b>	<b>1,436,140</b>	<b>1,412,613</b>
<b>Total liabilities and equity</b>		<b>6,570,537</b>	<b>6,303,919</b>	<b>8,467,145</b>	<b>8,242,132</b>



**JSL S.A.**  
**Statements of profit or loss**  
**For the three-month periods ended March 31, 2023 and 2022**  
**In thousands of Brazilian Reais**

	Note	Parent company		Consolidated	
		03/31/2023	03/31/2022	03/31/2023	03/31/2022
<b>Net revenue from rendering logistics services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>	<b>27</b>	<b>976,391</b>	<b>806,598</b>	<b>1,563,578</b>	<b>1,296,459</b>
Cost of rendering logistics services and lease of vehicles, machinery and equipment	28	(789,754)	(689,520)	(1,222,589)	(1,074,221)
Cost of sale of decommissioned assets used in rendering services	28	(31,547)	(16,106)	(43,706)	(21,179)
<b>Total cost of rendering logistics services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>		<b>(821,301)</b>	<b>(705,626)</b>	<b>(1,266,295)</b>	<b>(1,095,400)</b>
<b>Gross profit</b>		<b>155,090</b>	<b>100,972</b>	<b>297,283</b>	<b>201,059</b>
Selling expenses	28	(3,729)	(2,910)	(7,834)	(6,057)
Administrative expenses	28	(41,014)	(36,398)	(76,470)	(75,766)
Provision for expected credit losses ("impairment") of trade receivables	28	(6,712)	(4,229)	(6,992)	(4,062)
Other operating income, net	28	4,718	26,032	3,549	40,741
Equity results from subsidiaries	12.1	47,246	37,252	-	-
<b>Profit before finance income, costs and taxes</b>		<b>155,599</b>	<b>120,719</b>	<b>209,536</b>	<b>155,915</b>
Finance income	29	24,787	29,841	24,506	25,432
Finance costs	29	(175,787)	(122,118)	(217,480)	(137,721)
<b>Profit before income tax and social contribution</b>		<b>4,599</b>	<b>28,442</b>	<b>16,562</b>	<b>43,626</b>
Income tax and social contribution - current	25.2	-	-	(4,488)	(13,345)
Income tax and social contribution - deferred	25.2	22,185	4,591	14,710	2,752
<b>Total income tax and social contribution</b>		<b>22,185</b>	<b>4,591</b>	<b>10,222</b>	<b>(10,593)</b>
<b>Profit for the period</b>		<b>26,784</b>	<b>33,033</b>	<b>26,784</b>	<b>33,033</b>
<b>Attributable to:</b>					
(=) Basic earnings per share (in R\$)	30.1	-	-	0.1257	0.1549
(=) Diluted earnings per share (in R\$)	30.2	-	-	0.1257	0.1549



JSL S.A.  
Statements of comprehensive income  
For the three-month periods ended March 31, 2023 and 2022  
In thousands of Brazilian Reais

	<u>Parent company</u>		<u>Consolidated</u>	
	<u>03/31/2023</u>	<u>03/31/2022</u>	<u>03/31/2023</u>	<u>03/31/2022</u>
Profit for the period	26,784	33,033	26,784	33,033
Translation adjustments in the statement of financial position of foreign subsidiaries	(3,257)	(8,618)	(3,257)	(8,618)
<b>Total other comprehensive income</b>	<b>(3,257)</b>	<b>(8,618)</b>	<b>(3,257)</b>	<b>(8,618)</b>
<b>Comprehensive income for the period</b>	<b>23,527</b>	<b>24,415</b>	<b>23,527</b>	<b>24,415</b>



**JSL S.A.**  
**Statements of changes in equity**  
**For the three-month periods ended March 31, 2023 and 2022**  
**In thousands of Brazilian Reais**

	Capital reserves				Earnings reserves				Other equity adjustments related to subsidiaries	Total equity of owners of the Company	Non-controlling interests	Total equity	
	Share capital	Share-based payment transactions	Special reserve	Treasury shares	Retention of earnings	Tax incentive reserve	Investment reserve	Legal reserve					Retained earnings
<b>At December 31, 2021</b>	<b>806,688</b>	<b>430</b>	<b>22,720</b>	<b>(40,701)</b>	<b>15,192</b>	<b>96,640</b>	<b>385,906</b>	<b>36,512</b>	-	<b>6,464</b>	<b>1,329,851</b>	-	<b>1,329,851</b>
Profit for the period	-	-	-	-	-	-	-	-	33,033	-	33,033	-	33,033
Translation adjustments in the statement of financial position of foreign subsidiaries	-	-	-	-	-	-	-	-	-	(8,618)	(8,618)	-	(8,618)
<b>Total comprehensive income for the period, net of taxes</b>	-	-	-	-	-	-	-	-	<b>33,033</b>	<b>(8,618)</b>	<b>24,415</b>	-	<b>24,415</b>
Share-based payment	-	31	-	-	-	-	-	-	-	-	31	-	31
Government grants	-	-	-	-	-	9,039	-	-	(9,039)	-	-	-	-
Repurchase of shares	-	-	-	(1,504)	-	-	-	-	-	-	(1,504)	-	(1,504)
Other changes in equity	-	-	-	-	-	-	-	-	-	(14)	(14)	-	(14)
<b>At March 31, 2022</b>	<b>806,688</b>	<b>461</b>	<b>22,720</b>	<b>(42,205)</b>	<b>15,192</b>	<b>105,679</b>	<b>385,906</b>	<b>36,512</b>	<b>23,994</b>	<b>(2,168)</b>	<b>1,352,779</b>	-	<b>1,352,779</b>
<b>At December 31, 2022</b>	<b>806,688</b>	<b>472</b>	<b>22,720</b>	<b>(42,205)</b>	<b>15,192</b>	<b>215,955</b>	<b>348,668</b>	<b>46,221</b>	-	<b>(1,098)</b>	<b>1,412,613</b>	-	<b>1,412,613</b>
Profit for the period	-	-	-	-	-	-	-	-	26,784	-	26,784	-	26,784
Translation adjustments in the statement of financial position of foreign subsidiaries	-	-	-	-	-	-	-	-	-	(3,257)	(3,257)	-	(3,257)
<b>Total comprehensive income for the period, net of taxes</b>	-	-	-	-	-	-	-	-	<b>26,784</b>	<b>(3,257)</b>	<b>23,527</b>	-	<b>23,527</b>
Government grants (note 25.4 (d))	-	-	-	-	-	26,674	-	-	(26,674)	-	-	-	-
<b>At March 31, 2023</b>	<b>806,688</b>	<b>472</b>	<b>22,720</b>	<b>(42,205)</b>	<b>15,192</b>	<b>242,629</b>	<b>348,668</b>	<b>46,221</b>	<b>110</b>	<b>(4,355)</b>	<b>1,436,140</b>	-	<b>1,436,140</b>



**JSL S.A.**  
**Statements of cash flows – indirect method**  
**For the three-month periods ended March 31, 2023 and 2022**  
**In thousands of Brazilian Reais**

	<b>Parent company</b>		<b>Consolidated</b>	
	<b>03/31/2023</b>	<b>03/31/2022</b>	<b>03/31/2023</b>	<b>03/31/2022</b>
<b>Cash flows from operating activities</b>				
Profit before income tax and social contribution	4,599	28,442	16,562	43,626
<b>Adjustments to:</b>				
Equity results from subsidiaries (note 12.1)	(47,246)	(37,252)	-	-
Depreciation and amortization (notes 12, 13 and 14)	57,411	38,696	96,589	63,646
Cost of sales of decommissioned assets (note 9)	31,547	16,106	43,706	21,179
Provision for losses, write-off of other assets and interest on acquisitions of companies	18,050	2,176	31,144	15,957
Share-based payment (note 24.6)	-	31	-	31
PIS and COFINS credits recognized in profit or loss	-	-	(249)	-
Fair value of derivative financial instruments	1,434	(1,952)	1,440	(1,952)
Exchange rate changes	3,878	-	4,131	-
Interest and monetary variations on loans and borrowings, leases and debentures	151,896	104,897	184,188	116,753
	<b>221,569</b>	<b>151,144</b>	<b>377,511</b>	<b>259,240</b>
<b>Changes in net working capital</b>				
Trade receivables	(99,752)	(85,175)	(69,452)	(58,756)
Inventories	4,440	(5,580)	5,435	(5,740)
Trade payables	(1,344)	(6,124)	27,891	17,778
Labor and tax liabilities, and taxes recoverable	61,264	49,747	72,654	44,218
Other current and noncurrent assets and liabilities	70,468	51,078	(26,403)	63,626
	<b>35,076</b>	<b>3,946</b>	<b>10,125</b>	<b>61,126</b>
Income tax and social contribution (paid)	-	-	(5,267)	(26,036)
Interest paid on loans and borrowings, leases, and debentures	(103,055)	(68,324)	(139,977)	(82,635)
Acquisition of operational property and equipment	(142,482)	(122,389)	(413,636)	(279,942)
Redemptions of marketable securities and financial investments	129,027	311,506	168,876	320,795
<b>Net cash generated by operating activities</b>	<b>140,135</b>	<b>275,883</b>	<b>(2,368)</b>	<b>252,548</b>
<b>Cash flows from investing activities</b>				
Decrease of capital in subsidiaries (note 12.1)	(370)	(50,404)	-	-
Debentures convertible into shares (note 12.1 (ii))	(132,000)	(102,000)	-	-
Acquisition of property and equipment and intangible assets	(11,976)	(32,143)	(21,566)	(60,307)
Dividends and interest on capital received	23,314	-	-	-
<b>Net cash used in investing activities</b>	<b>(121,032)</b>	<b>(184,547)</b>	<b>(21,566)</b>	<b>(60,307)</b>
<b>Cash flow from financing activities</b>				
Repurchase of treasury shares	-	(1,504)	-	(1,504)
Payment for the acquisition of companies	(34,760)	(30,761)	(37,092)	(57,721)
New loans, borrowings and debentures	159,219	-	188,165	28,550
Payment of loans, borrowings and debentures	(13,314)	(12,768)	(33,493)	(59,105)
Dividends and interest on capital paid	(57,575)	(38,850)	(57,575)	(38,850)
Other adjustments related to subsidiaries	-	(8,632)	-	(8,632)
<b>Net cash (used in) financing activities</b>	<b>53,570</b>	<b>(92,515)</b>	<b>60,005</b>	<b>(137,262)</b>
<b>Effects of exchange rate variations on cash and cash equivalents</b>	<b>(3,257)</b>	<b>-</b>	<b>(3,257)</b>	<b>-</b>
<b>Decrease (increase) in cash and cash equivalents</b>	<b>69,416</b>	<b>(1,179)</b>	<b>32,814</b>	<b>54,979</b>
<b>Cash and cash equivalents</b>				
At the beginning of the period	195,441	52,661	475,625	152,951
At the end of the period	264,857	51,482	508,439	207,930
<b>Decrease (increase) in cash and cash equivalents</b>	<b>69,416</b>	<b>(1,179)</b>	<b>32,814</b>	<b>54,979</b>
<b>Balance variation, without affecting cash</b>				
Offset of taxes recoverable against taxes payable	44,006	-	44,006	-
Additions financed by leases payable and FINAME	(1,159)	-	(19,083)	-
Balance variation of trade payables and supplier financing - car makers	(41,035)	(7,406)	75,513	61,626
Additions of right-of-use leases	(27,773)	(10,429)	(65,801)	(34,830)



**JSL S.A.**  
**Statements of value added**  
**For the three-month periods ended March 31, 2023 and 2022**  
**In thousands of Brazilian Reais**

	Note	Parent company		Consolidated	
		03/31/2023	03/31/2022	03/31/2023	03/31/2022
Sales, lease, rendering services and sale of decommissioned assets	27	1,155,942	963,918	1,846,383	1,542,945
(Provision) reversal of expected credit losses ("impairment") of trade receivables	28	(6,712)	(4,229)	(6,992)	(4,062)
Other operating income	28	11,249	26,032	11,930	40,741
		<b>1,160,479</b>	<b>985,721</b>	<b>1,851,321</b>	<b>1,579,624</b>
<b>Inputs acquired from third parties</b>					
Cost of sales and rendering services		(545,769)	(340,055)	(782,846)	(413,560)
Materials, electric power, services provided by third parties and others		(26,144)	(166,137)	(35,359)	(295,734)
		<b>(571,913)</b>	<b>(506,192)</b>	<b>(818,205)</b>	<b>(709,294)</b>
<b>Gross value added</b>		<b>588,566</b>	<b>479,529</b>	<b>1,033,116</b>	<b>870,330</b>
<b>Retentions</b>					
Depreciation, amortization and impairment	28	(57,411)	(38,696)	(96,589)	(63,646)
<b>Net value added produced by JSL</b>		<b>531,155</b>	<b>440,833</b>	<b>936,527</b>	<b>806,684</b>
<b>Value added received through transfer</b>					
Equity results from subsidiaries	12.1	47,246	37,252	-	-
Finance income	29	24,787	29,841	24,506	25,432
		<b>72,033</b>	<b>67,093</b>	<b>24,506</b>	<b>25,432</b>
<b>Total value added to distribute</b>		<b>603,188</b>	<b>507,926</b>	<b>961,033</b>	<b>832,116</b>
<b>Value added distributed</b>					
Personnel and payroll charges	28	282,963	232,708	487,036	423,805
Federal taxes		36,138	37,019	91,886	95,181
State taxes		44,849	50,278	88,869	97,448
Municipal taxes		20,248	18,731	28,754	26,799
Interest and bank fees	29	175,787	122,118	217,480	137,721
Leases	28	16,419	14,039	20,224	18,129
Retained earnings for the period		26,784	33,033	26,784	33,033
		<b>603,188</b>	<b>507,926</b>	<b>961,033</b>	<b>832,116</b>





## 1. Reporting entity

### i. Reporting entity

JSL S.A. ("Company" or "Parent company") is a publicly-traded corporation with its headquarters at Doutor Renato Paes de Barros Street 1.017, 9<sup>th</sup> floor - Itaim Bibi - São Paulo, with shares traded on B3 S.A. - Brasil, Bolsa, Balcão ("B3") under the ticker JSLG3, and controlled by Simpar S.A. ("Holding"). The Company also trades share deposit certificates on the over-the-counter market of the United States of America (USA) in order to facilitate the purchase, maintenance and sale of shares by North American investors.

JSL S.A. and its subsidiaries (collectively referred to as "JSL") are focused on logistics services, referred to as 'JSL Logística', mainly providing services of intercity, interstate and international road freight transport; chartered passenger transport; logistical organization of freight transport; storage, handling in manufacturing plants and related activities.

### ii. Corporate restructuring

At the Extraordinary General Meeting held on January 3, 2022, the merger of Fadel Holding S.A. and Moreno Holding Ltda. by JSL S.A. was approved.

At March 31, 2022, the shareholders approved the merger of Abaete Comércio de Veículos Ltda. and Unileste Transportes Ltda. into Transportadora Rodomeu Ltda. and the downstream merger of Riograndense Logística Ltda. into Transportes Marvel Ltda. as of April 1, 2022.

On November 30, 2022, the shareholders approved the merger of Fadel Soluções em Logística Ltda. and Locadel Veículos Ltda. into Fadel Transportes e Logística Ltda.

## 1.1. Main events

### a) 2<sup>nd</sup> issuance of simple, convertible, unsecured debentures, in three series, for private distribution of subsidiary Sinal Serviços de Integração Industrial Ltda. ("Sinal")

On January 10, 2023, the subsidiary executed the Private Deed Instrument for the 2<sup>nd</sup> issuance of simple, convertible, unsecured debentures, in three series, for private distribution. The total issuance amount was R\$ 132,000 subject to CDI rate + 2.00% and final maturity on February 11, 2025; all debentures were acquired by the Company. This is a compound financial instrument recorded in the subsidiary's equity, which includes components of financial liability and equity comprising securities that will mandatorily be converted into share capital at the option of the holder, and, in the case of Mandatory Conversion, upon receipt of the Conversion Notice, all Debentures shall be converted into 132,000 common shares issued by the Issuer.

### b) Acquisitions of companies

#### Acquisitions of 2023

##### (i) Acquisition of Unitum Participações S.A. ("Unitum")

On March 3, 2023, as disclosed in a material fact, the Company entered into a purchase and sale agreement to acquire 100% of Unitum Participações S.A. ("Unitum"), a holding company that owns 100% of the shares of IC Transportes Ltda. ("IC Transportes"), Artus Administradora Ltda. and Fortix Veículos Ltda. This Transaction strengthens the Company's presence and consolidates its position in the segments



of gas, fuel, chemicals and agribusiness transportation, including its own supply chain, and resulted in a greater diversification of the sectors and geographic areas in which the Company operates, boosting the road transportation of bulk and highly-complex cargo, with services offered in Brazil and other countries in South America.

The agreement provides for the acquisition of 100% of Unitum by the Company for an Equity Value of R\$ 338 million. Out of this amount, R\$ 100 million will be retained as collateral for any contingencies, and the remaining balance will be paid as follows: (i) R\$ 60 million on the Transaction closing date, and (ii) R\$ 179 million in 4 annual installments of approximately R\$ 45 million, all of which will be adjusted based on 90% of the CDI between this date and the payment date.

The closing and completion of the negotiation are subject to compliance with obligations and precedent conditions usual for this type of operation, still in progress, except for the approval by CADE, which has already been concluded.

## Acquisitions of 2022

### i. Definitive allocations of Truckpad Tecnologia e Logística S.A. and Truckpad Meios de Pagamentos Ltda. (“Truckpad”)

On May 26, 2022, the Company completed the acquisition of 100% of the shares issued by Truckpad.

The Company believes that the transaction will accelerate JSL's technological development through the access to Truckpad's technology.

The transaction totaled US\$ 1.00, which was paid on May 26, 2022 in local currency, in addition to the assumption of the obligations and debts of the company acquired.

In accordance with CPC 15/IFRS 3– Business Combinations, the fair value of the assets acquired and liabilities assumed for the determination of the purchase price allocation is shown below:

	Carrying amount	Fair value adjustment	Fair value at the acquisition date
<b>Assets</b>			
Cash and cash equivalents	1,475	-	1,475
Trade receivables	381	-	381
Property and equipment	485	-	485
Intangible assets	2,466	8,994	11,460
Other assets	229	-	229
<b>Total assets</b>	<b>5,036</b>	<b>8,994</b>	<b>14,030</b>
<b>Liabilities</b>			
Loans and borrowings	3,953	-	3,953
Trade payables	2,514	-	2,514
Social and labor liabilities	4,890	-	4,890
Provision for contingencies	313	11,204	11,517
Other liabilities	5,965	-	5,965
<b>Total liabilities</b>	<b>17,635</b>	<b>11,204</b>	<b>28,839</b>
<b>Total net assets (net capital deficiency)</b>			<b>(14,809)</b>
<b>Fair value of the consideration paid</b>			<b>0.0048</b>
<b>Goodwill</b>			<b>14,809</b>



### Fair value measurement on definitive bases

The fair value of the liabilities assumed is R\$ 14,809 and includes R\$ 5,566 related to software, R\$ 3,428 to trademark in intangible assets, and R\$ 11,204 to contingent liabilities. Goodwill generated totals R\$ 14,809.

The fair value of assets and liabilities was provisionally determined. If new information obtained within one year from the acquisition date about facts and circumstances that existed at the acquisition date indicates adjustments to the amounts mentioned above, or any additional provision that existed at the acquisition date, the accounting for acquisition will be reviewed.

### Techniques for fair value measurement

The valuation techniques used to measure the fair value of the significant assets acquired were as follows:

<b>Assets acquired</b>	<b>Valuation technique</b>
<i>Trademark</i>	Relief from Royalties method that captures the royalty savings associated with owning the trademarks, rather than obtaining a license to use them.
Software	Adopted the methodology to analyze the company's projections in relation to the volume of services contracted/provided by the software that will serve as a basis for the calculation through royalties.

### Result from business combination

Had the acquisition of TruckPad occurred on January 1, 2022, the net revenue for the year ended December 31, 2022 would be R\$ 8,638 and the loss for the year would be R\$ 2,904.

### Acquisition costs

The Company incurred costs associated with the acquisition in the amount of R\$ 225, related to attorney's fees and due diligence costs, classified as "Administrative expenses" in the statement of profit or loss for 2022.



## 1.2. List of interests in subsidiaries and associates

The Company's equity interests in its subsidiaries and associates at the end of the reporting period are as follows:

Corporate name	Headquarter country	03/31/2023		12/31/2022	
		Direct %	Indirect %	Direct %	Indirect %
Medlogística Prestação de Serviços de Logística S.A. ("Medlogística")	Brazil	99.99	0.01	99.99	0.01
Quick Armazéns Gerais - Eireli - ME ("Quick Armazéns")	Brazil	99.99	0.01	99.99	0.01
Quick Logística Ltda. ("Quick Logística")	Brazil	99.99	0.01	99.99	0.01
Sinal Serviços de Integração Industrial Ltda ("Sinal Serviços")	Brazil	99.99	0.01	99.99	0.01
Yolanda Logística Armazém Transportes e Serviços Gerais Ltda. ("Yolanda")	Brazil	99.99	0.01	99.99	0.01
Transmoreno Transporte e Logística Ltda. ("Transmoreno")	Brazil	100.00	-	100.00	-
Fadel Transportes e Logística Ltda. ("Fadel Transportes")	Brazil	100.00	-	100.00	-
Fadel Logistics South Africa ("Fadel South Africa")	South Africa	-	100.00	-	100.00
Mercosur Factory Sociedad Anónima ("Fadel Paraguay")	Paraguay	100.00	-	100.00	-
Pronto Express Logística S.A.	Brazil	100.00	-	100.00	-
TPC Logística Sudeste S.A.	Brazil	-	100.00	-	100.00
TPC Logística Nordeste S.A.	Brazil	-	100.00	-	100.00
Transportadora Rodomeu Ltda.	Brazil	100.00	-	100.00	-
Agrolog Transportadora de Cargas em Geral Ltda. ("Agrolog Transportadoras") (i)	Brazil	100.00	-	100.00	-
Transportes Marvel Ltda.	Brazil	100.00	-	100.00	-
Truckpad Tecnologia e Logística S.A.	Brazil	100.00	-	100.00	-
Truckpad Meios de Pagamentos Ltda.	Brazil	-	100.00	-	100.00

(i) Company in pre-operational phase or dormant.

## 1.3. Sustainability and environment

JSL conducts an environmentally responsible management and this quarter, for the second consecutive year, the Company was recognized in the Revita Bayer project. Together, we have planted 1000 seedlings aiming to neutralize greenhouse gas emissions in Bayer's operation. We have also been certified by Comerc and Sinerconsult for the use of renewable energy on the free market in some of our operations, which prevented emissions of 725.33 metric tons of CO<sub>2</sub> equivalent.

## 1.4. Conflict between Ukraine and Russia

JSL has been following the unfolding of the conflict between Ukraine and Russia and understands that, considering that it does not have any type of direct relationships with customers or suppliers in these countries, the main economic impacts are related to a relevant increase in natural gas and oil. Thus, with an impact on fuel prices in Brazil, and consequently, an increase in inflation, with a reduction in recent months, but with interest rates maintained at a high level, with a strong impact on financial expenses. Therefore, management is monitoring the impacts on financial expenses and costs caused by the increase in the price of diesel, which despite the pass-through of prices to customers, led to an increase in costs with aggregates and third parties and in the costs of fuel and lubricants.

## 2. Basis of preparation and presentation of the individual and consolidated financial statements and significant accounting policies

### 2.1. Statement of compliance (with regard to the Accounting Pronouncements Committee – CPC and standards from the International Financial Reporting Standards – IFRS)

The interim financial information has been prepared in accordance with Technical Pronouncement CPC 21 (R1) - "Interim Financial Reporting" and IAS 34 - "Interim Financial Reporting", issued by the International Accounting



Standards Board (“IASB”), and presented according to the standards issued and approved by the Securities and Exchange Commission of Brazil (“CVM”), applicable to the preparation of Quarterly Information - ITR.

The interim financial information contains selected explanatory notes that explain significant events and transactions, which allow the understanding of the changes occurred in JSL’s financial position and performance since its last individual and consolidated annual financial statements. Therefore, this interim financial information should be read in conjunction with the Company’s financial statements for the year ended December 31, 2022, published on February 14, 2023.

All significant information in the interim financial information, and only this information, is being disclosed and corresponds to that used by Management in its activities.

The issuance of this interim financial information was authorized by the Board of Directors on April 27, 2023.

## 2.2. Statement of value added (“DVA”)

The preparation of the individual and consolidated statements of value added (DVA) is required by the Brazilian corporate legislation and the accounting practices adopted in Brazil applicable to listed companies.

The international financial reporting standards (“IFRS”) do not require the presentation of such statement. Accordingly, under the IFRS this statement is presented as supplementary information, and not as part of the set of individual and consolidated quarterly information.

## 2.3. Functional currency and translation of foreign currency

### a) Functional and presentation currency

These individual and consolidated financial statements are presented in Brazilian reais (R\$), which is the functional currency of the Company and its subsidiaries, except for Fadel Paraguay, whose functional currency is the Guarani, and Fadel South Africa, whose functional currency is the Rande, as detailed in item c). All amounts have been rounded to the nearest thousand, unless otherwise indicated.

### b) Transactions and balances

Foreign currency transactions are translated into Brazilian Reais using the exchange rates prevailing at the dates of the transactions or the dates of valuation when items are remeasured.

Foreign exchange gains and losses that relate to financial assets and liabilities, such as loans and borrowings, cash and cash equivalents and marketable securities indexed in a currency other than the Brazilian Real are presented in the statement of profit or loss as finance income or costs.

### c) Group companies with a different functional currency

The financial information of the subsidiaries Fadel Mercosur and Fadel South Africa, included in the consolidation, was prepared in Guarani and Rande, respectively, which are their functional currencies. The results and financial position of Fadel Paraguay and Fadel South Africa, whose functional currencies differ from the presentation currency, are translated into the Company’s presentation currency as follows:

- (i) Assets and liabilities for each statement of financial position are translated at the closing rate at the reporting date;



- (ii) Income and expenses for each statement of profit or loss are translated at the average monthly exchange rates;
- (iii) All differences arising from translation of exchange rates are recognized as a separate component in equity, in the line item "Other equity adjustments related to subsidiaries".

The exchange rates in Reais in effect on the base date of these financial statements are as follows:

Currency	Rate	03/31/2023
Guarani	Average	0.0007143
Guarani	Closing	0.0007101
Rand	Average	0.2931
Rand	Closing	0.2865

The amounts presented in the cash flows are extracted from the translated movements of assets, liabilities and profit or loss, as detailed above.

## 2.4. Use of estimates and judgments

In preparing this interim financial information, Management has made judgments and estimates that affect the application of JSL's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and assumptions are reviewed on an ongoing basis. Revisions to estimates are recognized prospectively.

The significant judgments made by Management during the application of JSL's accounting policies and the information about uncertainties related to assumptions and estimates that have a significant risk of resulting in a material adjustment are the same as those disclosed in the latest individual and consolidated interim financial information.

## 3. Segment information

The segment information is presented in relation to the JSL business, which was identified based on the management structure and internal managerial information utilized by the JSL chief decision-makers.

The results per segment consider the items directly attributable to the segment, as well as those that may be allocated on reasonable bases.

The Company and its subsidiaries operate in a sole business segment:

- Logistics operations: Refers to the equity and profit or loss positions of all effects arising from the operating and financial impacts of the logistics business.

Segment information is presented in a manner consistent with the internal reporting provided to the chief operating decision-maker, who is responsible for allocating resources, assessing performance, and making strategic decisions. Performance is assessed based on indicators such as net revenue, EBIT, EBITDA and profit.



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The segment information for the quarters ended March 31, 2023 and 2022 is as follows:

	<b>Consolidated</b>	
	<b>03/31/2023</b>	<b>03/31/2022</b>
Gross revenue from rendering services and lease of vehicles, machinery and equipment	1,786,697	1,513,290
Gross revenue from sale of decommissioned assets used in rendering services	59,687	29,655
<b>Gross revenue from rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>	<b>1,846,384</b>	<b>1,542,945</b>
Net revenue from rendering services and lease of vehicles, machinery and equipment	1,505,457	1,267,614
Net revenue from sale of decommissioned assets used in rendering services	58,121	28,846
<b>Net revenue from rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>	<b>1,563,578</b>	<b>1,296,459</b>
Cost of rendering services and lease of vehicles, machinery and equipment	(1,222,589)	(1,074,221)
Cost of sale of decommissioned assets used in rendering services	(43,706)	(21,179)
<b>Gross profit</b>	<b>297,283</b>	<b>201,059</b>
Selling expenses	(7,834)	(6,057)
Administrative expenses	(76,470)	(75,766)
Provision for expected credit losses ("impairment") of trade receivables	(6,992)	(4,062)
Other operating income, net	3,549	40,741
<b>Profit before finance income, costs and taxes</b>	<b>209,536</b>	<b>155,915</b>
Finance income (costs), net	(192,974)	(112,289)
<b>Profit before income tax and social contribution</b>	<b>16,562</b>	<b>43,626</b>
Total income tax and social contribution	10,222	(10,593)
<b>Profit for the period</b>	<b>26,784</b>	<b>33,033</b>

In this structural segment, we have the various service lines of the logistics business, such as:

- **Urban distribution:** It operates with dry, refrigerated or frozen cargo with online temperature control and performs exits and returns to/from warehouses operated or not by JSL or direct from industry to retail. Urban distribution is directly connected with the performance of consumption in Brazil by serving the B2B segment and what can be considered as B2C, which is delivery at points that will be the basis for distribution to the final consumer. The Company has urban distribution operations mainly in the Food and Beverage and Consumer Goods sectors.
- **Logistics operations:** characterized by closed-loop operations as part of the customer's production process, with a high level of specialization and customization and a high degree of technological integration and monitoring. Contracts in this segment have terms of 3 to 5 years and involve its own assets and real-time monitoring software, commodity logistics and studies and dimensioning of activities to identify the best options for customers, loading of raw material and product, raw material supply, finished product flow, internal and port handling, road maintenance, waste management and waste discharge. The segment also includes freight and leasing with labor to transport customers' employees and internal logistics at the customer's facilities, which comprises a vast niche of customized services for each operation and consist of the handling of raw materials, products and assembly lines supply. The volumes of dedicated operations services are related to the performance of commodities and industrial activity in the country, and their main business sectors are pulp and paper and mining.
- **Storage services:** Management of dedicated and multi-customer warehouses performing receipt, dry, refrigerated and frozen storage, production line sequencing and supply and packaging and packers supply with customer sales systems connected to JSL for delivery within 24 hours, when necessary, connecting to the urban distribution service. Storage services are also connected with industrial activity, consumption and macro-economic factors as they signal the need to expand the supply of warehouses in strategic locations for distribution. The main sectors served by the segment are Consumer Goods and Food and Beverage.
- **Cargo transport:** It comprises the movement by road modal of inputs or finished products, including new vehicles, from the supply point to their final destination, that is, the flow of products in the point-to-point



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system through the full load mode. Cargo transport is linked to the performance of consumption and movement of goods in the country for internal consumption or export. The main sectors served by cargo transport are Food and Beverage, Automotive and Consumer Goods.

In the three-month periods ended March 31, 2023 and 2022, there is no customer with revenue individually greater than 10% of the net revenue from services.





## 4. Financial instruments and risk management

### 4.1. Financial instruments by category

JSL's financial instruments are presented in the following accounting classifications:

Assets, as per the statement of financial position	03/31/2023			Parent company 12/31/2022		
	Assets at fair value through profit or loss	Amortized cost	Total	Assets at fair value through profit or loss	Amortized cost	Total
Cash and cash equivalents	-	264,857	264,857	-	195,441	195,441
Marketable securities and financial investments	254,953	-	254,953	383,980	-	383,980
Derivative financial instruments	95,504	-	95,504	63,587	-	63,587
Trade receivables	-	883,802	883,802	-	792,895	792,895
Related parties	-	80,039	80,039	-	86,274	86,274
Other credits	-	32,003	32,003	-	65,771	65,771
	<b>350,457</b>	<b>1,260,701</b>	<b>1,611,158</b>	<b>447,567</b>	<b>1,140,381</b>	<b>1,587,948</b>
Liabilities, as per the statement of financial position	Liabilities at fair value through profit or loss	Amortized cost	Total	Liabilities at fair value through profit or loss	Amortized cost	Total
Trade payables	-	299,642	299,642	-	259,951	259,951
Loans and borrowings	1,499,722	384,210	1,883,932	1,420,118	218,596	1,638,714
Debentures	-	1,849,583	1,849,583	-	1,862,111	1,862,111
Leases payable	-	88,047	88,047	-	84,997	84,997
Right-of-use leases	-	265,423	265,423	-	248,702	248,702
Derivative financial instruments	21,067	-	21,067	29,678	-	29,678
Related parties	-	1,874	1,874	-	1,816	1,816
Payables for the acquisition of companies	-	283,332	283,332	-	309,384	309,384
Other payables	-	44,334	44,334	-	51,700	51,700
	<b>1,520,789</b>	<b>3,216,445</b>	<b>4,737,234</b>	<b>1,449,796</b>	<b>3,037,257</b>	<b>4,487,053</b>



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Assets, as per the statement of financial position	03/31/2023			Consolidated 12/31/2022		
	Assets at fair value through profit or loss	Amortized cost	Total	Assets at fair value through profit or loss	Amortized cost	Total
Cash and cash equivalents	-	508,439	508,439	-	475,625	475,625
Marketable securities and financial investments	228,721	-	228,721	397,597	-	397,597
Derivative financial instruments	95,586	-	95,586	63,695	-	63,695
Trade receivables	-	1,240,331	1,240,331	-	1,180,004	1,180,004
Other credits	-	37,992	37,992	-	36,291	36,291
	<b>324,307</b>	<b>1,786,762</b>	<b>2,111,069</b>	<b>461,292</b>	<b>1,691,920</b>	<b>2,153,212</b>
Liabilities, as per the statement of financial position	Liabilities at fair value through profit or loss	Amortized cost	Total	Liabilities at fair value through profit or loss	Amortized cost	Total
Trade payables	-	594,641	594,641	-	642,263	642,263
Loans and borrowings	1,499,722	1,158,400	2,658,122	1,420,118	958,469	2,378,587
Debentures	-	1,849,583	1,849,583	-	1,862,111	1,862,111
Leases payable	-	88,047	88,047	-	84,997	84,997
Right-of-use leases	-	454,323	454,323	-	413,039	413,039
Derivative financial instruments	21,067	-	21,067	29,678	-	29,678,00
Related parties	-	1,874,00	1,874,00	-	1,816	1,816
Payables for the acquisition of companies	-	335,859	335,859	-	362,017	362,017
Other payables	-	84,097	84,097	-	90,391	90,391
	<b>1,520,789</b>	<b>4,566,824</b>	<b>6,087,613</b>	<b>1,449,796</b>	<b>4,415,103</b>	<b>5,864,899</b>

The accompanying notes are an integral part of the individual and consolidated financial statements.



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## 4.2. Fair value of financial assets and liabilities

A comparison by category of the carrying amount and fair value of JSL's financial instruments is shown below:

	Carrying amount		Parent company	
			Fair value	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
<b>Financial assets</b>				
Cash and cash equivalents	264,857	195,441	264,857	195,441
Marketable securities and financial investments	254,953	383,980	254,953	383,980
Derivative financial instruments	95,504	63,587	104,099	63,587
Trade receivables	883,802	792,895	883,802	792,895
Related parties	80,039	86,274	80,039	86,274
Other credits	32,003	65,771	32,003	65,771
<b>Total</b>	<b>1,611,158</b>	<b>1,587,948</b>	<b>1,619,753</b>	<b>1,587,948</b>
<b>Financial liabilities</b>				
Trade payables	299,642	259,951	299,642	259,951
Loans and borrowings	1,883,932	1,638,714	2,029,607	1,682,278
Debentures	1,849,583	1,862,111	1,849,583	1,862,111
Leases payable	88,047	84,997	88,047	84,997
Right-of-use leases	265,423	248,702	265,423	248,702
Derivative financial instruments	21,067	29,678	22,963	29,678
Related parties	1,874	1,816	1,874	1,816
Payables for the acquisition of companies	283,332	309,384	283,332	309,384
Other payables	44,334	51,700	44,334	51,700
<b>Total</b>	<b>4,737,234</b>	<b>4,487,053</b>	<b>4,884,805</b>	<b>4,530,617</b>
	Carrying amount		Consolidated	
			Fair value	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
<b>Financial assets</b>				
Cash and cash equivalents	508,439	475,625	508,439	475,625
Marketable securities and financial investments	228,721	397,597	228,721	397,597
Derivative financial instruments	95,586	63,695	104,189	63,695
Trade receivables	1,240,331	1,180,004	1,240,331	1,180,004
Other credits	37,992	36,291	37,992	36,291
<b>Total</b>	<b>2,111,069</b>	<b>2,153,212</b>	<b>2,119,672</b>	<b>2,153,212</b>
<b>Financial liabilities</b>				
Trade payables	594,641	642,263	594,641	642,263
Loans and borrowings	2,658,122	2,378,587	3,000,754	2,698,031
Debentures	1,849,583	1,862,111	1,849,583	1,862,111
Leases payable	88,047	84,997	88,047	84,997
Right-of-use leases	454,323	413,039	454,323	413,039
Derivative financial instruments	21,067	29,678	22,963	29,678
Related parties	1,874	1,816	1,874	1,816
Payables for the acquisition of companies	335,859	362,017	335,859	362,017
Other payables	84,097	90,391	84,097	90,391
<b>Total</b>	<b>6,087,613</b>	<b>5,864,899</b>	<b>6,432,141</b>	<b>6,184,343</b>

The fair values of financial assets and liabilities are measured in accordance with the following categories:

**Level 1** - Quoted prices (unadjusted) in active markets for identical assets and liabilities;

**Level 2** - Quoted prices in active markets for similar instruments, observable prices for identical or similar instruments in non-active markets and valuation models for observable inputs; and

**Level 3** - Instruments with significant inputs that are not observable in the market.



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The table below presents the general classification of financial assets and liabilities measured at fair value, according to the fair value hierarchy:

	03/31/2023			Parent company		
	12/31/2022			12/31/2022		
	Level 1	Level 2	Total	Level 1	Level 2	Total
<b>Assets at fair value through profit or loss</b>						
<b>Cash and cash equivalents</b>						
Bank deposit certificates ("CDB")	-	6,415	6,415	-	8,068	8,068
Repurchase agreements, debenture-backed	-	224,284	224,284	-	170,160	170,160
Financial bills	-	-	-	-	-	-
Units of other funds	-	196	196	-	713	713
<b>Marketable securities and financial investments</b>						
Financial Treasury Bills ("LFT")	156,393	-	156,393	218,643	-	218,643
National Treasury Bills ("LTN")	51,551	-	51,551	149,596	-	149,596
Others	47,009	-	47,009	15,741	-	15,741
<b>Derivative financial instruments</b>						
Swap	-	104,099	104,099	-	63,587	63,587
	<b>254,953</b>	<b>334,994</b>	<b>589,947</b>	<b>383,980</b>	<b>242,528</b>	<b>626,508</b>
<b>Liabilities at fair value through profit or loss</b>						
<b>Loans and borrowings</b>						
Loans and borrowings	-	2,029,607	2,029,607	-	1,682,278	1,682,278
<b>Derivative financial instruments</b>						
Swap	-	22,963	22,963	-	29,678	29,678
	<b>-</b>	<b>2,052,570</b>	<b>2,052,570</b>	<b>-</b>	<b>1,711,956</b>	<b>1,711,956</b>
<b>Financial liabilities not measured at fair value</b>						
<b>Debt securities</b>						
Debt securities	-	1,849,583	1,849,583	-	1,862,111	1,862,111
Leases payable	-	88,047	88,047	-	84,997	84,997
	<b>-</b>	<b>1,937,630</b>	<b>1,937,630</b>	<b>-</b>	<b>1,947,108</b>	<b>1,947,108</b>
	<b>-</b>	<b>3,990,200</b>	<b>3,990,200</b>	<b>-</b>	<b>3,659,064</b>	<b>3,659,064</b>

	03/31/2023			Consolidated		
	12/31/2022			12/31/2022		
	Level 1	Level 2	Total	Level 1	Level 2	Total
<b>Assets at fair value through profit or loss</b>						
<b>Cash and cash equivalents</b>						
Bank deposit certificates ("CDB")	-	121,981	121,981	-	153,443	153,443
Repurchase agreements, debenture-backed	-	257,485	257,485	-	224,392	224,392
Financial bills	-	-	-	-	-	-
Units of other funds	60,663	-	60,663	59,484	-	59,484
<b>Marketable securities and financial investments</b>						
Financial Treasury Bills ("LFT")	170,670	-	170,670	231,362	-	231,362
National Treasury Bills ("LTN")	58,051	-	58,051	166,235	-	166,235
<b>Derivative financial instruments</b>						
Swap	-	104,189	104,189	-	63,695	63,695
	<b>289,384</b>	<b>483,655</b>	<b>773,039</b>	<b>457,081</b>	<b>441,530</b>	<b>898,611</b>
<b>Liabilities at fair value through profit or loss</b>						
<b>Loans and borrowings</b>						
Loans and borrowings	-	3,000,754	3,000,754	-	2,698,031	2,698,031
<b>Derivative financial instruments</b>						
Swap	-	22,963	22,963	-	29,678	29,678
	<b>-</b>	<b>3,023,717</b>	<b>3,023,717</b>	<b>-</b>	<b>2,727,709</b>	<b>2,727,709</b>
<b>Financial liabilities not measured at fair value</b>						
<b>Debt securities</b>						
Debt securities	-	1,849,583	1,849,583	-	1,862,111	1,862,111
Leases payable	-	88,047	88,047	-	84,997	84,997
	<b>-</b>	<b>1,937,630</b>	<b>1,937,630</b>	<b>-</b>	<b>1,947,108</b>	<b>1,947,108</b>
	<b>-</b>	<b>4,961,347</b>	<b>4,961,347</b>	<b>-</b>	<b>4,674,817</b>	<b>4,674,817</b>



Financial instruments whose carrying amounts are equivalent to their fair values are classified at Level 2 of the fair value hierarchy.

The valuation techniques used to measure all financial instruments assets and liabilities at fair value include:

- (i) Quoted prices or quotations from financial institutions or brokers for similar instruments; and
- (ii) Analysis of discounted cash flows.

The valuation curve used in the fair value measurement of agreements indexed to the CDI - Interbank Deposit Certificates at March 31, 2023 is as follows:

Interest curve - Brazil							
Vertex	1M	6M	1Y	2Y	3Y	5Y	10Y
Rate (p.a.) - %	13.66	13.59	13.25	12.34	11.95	12.05	12.70

Source: B3 - 03/31/2023

### 4.3. Financial risk management

JSL is exposed to market, credit, and liquidity risks on its main financial assets and liabilities. Management manages these risks with the support of a Financial Committee and with the approval of the Board of Directors, which is responsible for authorizing transactions involving any type of derivative financial instruments and any contracts that generate financial assets and liabilities, regardless of the market in which they are traded or registered, whose amounts are subject to fluctuations.

The Company has a policy of not entering into derivative transactions for speculative purposes. These transactions are used only for protection against fluctuations related to market risks.

#### a) Credit risk

The credit risk involves the potential default of a counterparty to an agreement or financial instrument, resulting in financial loss. JSL is exposed to credit risk, mainly in respect of trade receivables, deposits with banks, financial investments and other financial instruments currently held with financial institutions.

##### i. Cash and cash equivalents - marketable securities and financial investments

The credit risk associated with balances at banks and financial institutions is managed by the JSL treasury area, supported by its Finance Committee, in accordance with the guidelines approved by the Board of Directors. Surplus funds are invested only in approved counterparties and within the limits established for each, in order to minimize the concentration of risk and therefore mitigate potential financial losses in the event of an institution going bankrupt.

The maximum period considered in the estimate of expected credit loss is the maximum contractual period during which JSL is exposed to credit risk.

For risk assessment purposes, a local scale ("Br") of credit risk exposure extracted from rating agencies is used, as shown below:



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Rating in Local Scale "Br"		
Nomenclature		Quality
Br	AAA	Prime
Br	AA+, AA, AA-	High Investment Grade
Br	A+, A, A-	High Average Investment Grade
Br	BBB+, BBB, BBB-	Low Average Investment Grade
Br	BB+, BB, BB-	Speculative Non-Investment Grade
Br	B+, B, B-	Highly Speculative Non-Investment Grade
Br	CCC	Extremely Speculative Non-Investment Grade
Br	D	Default Speculative Non-Investment Grade

JSL's cash quality and maximum credit risk exposure to cash and cash equivalents, financial investments and marketable securities are as follows:

	<b>Parent company</b>	<b>Consolidated</b>
	<b>03/31/2023</b>	<b>03/31/2023</b>
<b>Cash</b>	<b>1,846</b>	<b>7,702</b>
<b>Amounts deposited in current account</b>	<b>32,116</b>	<b>60,605</b>
Br AAA	160,605	366,048
Br AA	70,290	74,084
<b>Total financial investments</b>	<b>230,895</b>	<b>440,132</b>
<b>Total cash and cash equivalents</b>	<b>264,857</b>	<b>508,439</b>
	<b>Parent company</b>	<b>Consolidated</b>
	<b>03/31/2023</b>	<b>03/31/2023</b>
<b>Marketable securities and financial investments</b>		
Br AAA	254,953	228,721
<b>Total marketable securities and financial investments</b>	<b>254,953</b>	<b>228,721</b>
	<b>Parent company</b>	<b>Consolidated</b>
	<b>12/31/2022</b>	<b>12/31/2022</b>
<b>Cash</b>	<b>1,872</b>	<b>8,131</b>
<b>Amounts deposited in current account</b>	<b>14,628</b>	<b>30,172</b>
Br AAA	178,228	377,838
Br AA	713	59484
<b>Total financial investments</b>	<b>178,941</b>	<b>437,322</b>
<b>Total cash and cash equivalents</b>	<b>195,441</b>	<b>475,625</b>
	<b>Parent company</b>	<b>Consolidated</b>
	<b>12/31/2022</b>	<b>12/31/2022</b>
<b>Marketable securities and financial investments</b>		
Br AAA	383,980	397,597
<b>Total marketable securities and financial investments</b>	<b>383,980</b>	<b>397,597</b>



ii. Trade receivables

JSL uses a simplified “provision matrix” to calculate the expected credit losses on its trade receivables, based on its experience of historical credit losses. This provision matrix specifies fixed rates for the provision depending on the number of days in which the receivables are falling due or overdue and is adjusted for specific customers according to future estimates and qualitative factors observed by Management.

JSL writes off its financial assets when there is no reasonable expectation of recovery, according to the recoverability study of each JSL company. The receivables written off continue in the collection process to recover the receivable amount. When there are recoveries, these are recognized in profit or loss for the year.

The Company recognized an impairment allowance that represents its estimate of expected credit losses on trade receivables, see note 7.

**b) Market risk**

The market risk involves potential fluctuations in the fair value of future cash flows derived from a given financial instrument in response to changes in its market prices, adversely affecting the profit or loss or cash flows. Market prices typically involve three types of risks: interest rate risk, exchange rate risk and price risk that may be of commodities, stocks, among others.

i. Interest rate risk

Interest rate risk involves potential fluctuation in the fair value of the future cash flows derived from a given financial instrument in response to changes in market interest rates.

JSL is substantially exposed to interest rate risk on cash and cash equivalents, marketable securities and financial investments, loans, borrowings, debentures, leases payable and right-of-use leases. As a policy, JSL seeks to concentrate this risk to the DI variation, and uses derivatives for this purpose.

All these transactions are conducted under the guidelines established by the financial committee, and are approved by the Board of Directors. JSL seeks to apply the hedge accounting to manage the volatility of profit or loss.

For the management of the interest rate risk, the Company contracted swap derivatives to hedge the Company against the risk that the fair value of the future cash flows derived from a given financial instrument fluctuates in response to variations in market interest rates, reducing the Company's exposure to interest rate fluctuations.

To reduce the interest rate risk related to the variations of the Amplified Consumer Price Index (IPCA) on future finance costs of certain financial liabilities, the Company contracted a swap derivative, converting it to a CDI percentage.

The first contracting refers to the 10<sup>th</sup> issuance for the hedging of cash flows of an Agribusiness Receivables Certificate (CRA) of R\$ 362,685, with the following terms, hedge calculation basis - R\$ 362,685, carried out for a period equal to the original debt with the swap of the percentage of  $IPCA+3.5518\%$  for  $CDI+0.65\%$ .

The second contracting refers to the 11<sup>th</sup> issuance for the hedging of cash flows of an Agribusiness Receivables Certificate (CRA) of R\$ 400,000, with the following terms, hedge calculation basis -



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R\$ 426,275, carried out for a period equal to the original debt with the swap of the percentage of IPCA+6.0931% for CDI+147.5%.

The third contracting refers to the 12<sup>th</sup> issuance for the hedging of cash flows of an Agribusiness Receivables Certificate (CRA) of R\$ 500,000, with the following terms, hedge calculation basis - R\$ 500,000, carried out for a period equal to the original debt with the swap of the percentage of IPCA+5.1672% for CDI+122.65%.

The debentures issued by JSL S.A. are all simple, non-convertible, unsecured debentures, except for the 11<sup>th</sup> issuance that comprises debentures of the floating guarantee type and the 12<sup>th</sup> issuance that comprises debentures of the floating and additional personal guarantee type.

For the 11<sup>th</sup> and 12<sup>th</sup> issuances of debentures, the Company maintains at least 130% of the debt balance, amount equivalent to assets free of burden and debt.

Additionally, after the corporate restructuring, Simpar became jointly liable with the Company, in 10<sup>th</sup>, 11<sup>th</sup> and 12<sup>th</sup> issuances of Debentures.

### Foreign exchange risk

JSL is exposed to transactional foreign currency risk to the extent that there is a mismatch between the currencies in which borrowings are denominated and its functional currency. Borrowings are generally denominated in a currency equivalent to the cash flows generated by JSL's trade operations, mainly in Reais.

### ii. Market risk hedge derivative instruments

For the management of these risks, at March 31, 2023 and December 31, 2022, JSL had derivative financial instruments (swap contracts) that were classified as fair value hedge in accordance with CPC 48 / IFRS 9 – Financial Instruments, whose gains and losses arising from changes in the fair value of these operations are recorded in finance income (costs).

In order to analyze whether there is an economic relationship between the hedging instrument and the hedged item, a qualitative assessment of hedge effectiveness is performed by comparing the critical terms of both instruments.

The outstanding contracts at March 31, 2023 are the following:

Company	Instrument	Type of derivative financial instrument	Operation	Notional amount	Maturity	Parent company and Consolidated		
						Balance of the hedged debt at 03/31/2023	Gains (losses) recognized for the period ended 03/31/2023	Profit or loss
						Instrument on the curve	Fair value receivable (payable)	
JSL	Swap agreement	Fair value hedge	SWAP IPCA X CDI	R\$ 362,685	Nov/25	82,119	66,745	(1,337)
JSL	Swap agreement	Fair value hedge	SWAP IPCA X CDI	R\$ 426,276	May/25	65,954	28,759	2,319
JSL	Swap agreement	Fair value hedge	SWAP IPCA X CDI	R\$ 500,000	May/31	59,499	(21,067)	452
TPC Nordeste	Swap agreement	Fair value hedge	SWAP EUR X CDI	R\$ 1,500	Jan/24	463	82	6
<b>Total</b>						<b>208,035</b>	<b>74,519</b>	<b>1,440</b>





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The derivative financial instruments outstanding balances are as follows:

Operation	03/31/2023		Parent company 12/31/2022	
	Notional amount	Assets/Liabilities	Notional amount	Assets
Swap - IPCA x CDI	R\$ 1,288,961	74,437	R\$ 1,288,961	33,909
<b>Total</b>		<b>74,437</b>		<b>33,909</b>
Current		-		-
Noncurrent		74,437		33,909
<b>Total</b>		<b>74,437</b>		<b>33,909</b>

Operation	03/31/2023		Consolidated 12/31/2022	
	Notional amount	Assets/Liabilities	Notional amount	Assets
Swap - EUR x CDI	R\$ 1,500	82	R\$ 1,500	108
Swap - IPCA x CDI	R\$ 1,288,961	74,437	R\$ 1,288,961	33,909
<b>Total</b>		<b>74,519</b>		<b>34,017</b>
Current		82		86
Noncurrent		74,437		33,931
<b>Total</b>		<b>74,519</b>		<b>34,017</b>

Outstanding balances and cash flows associated with swap contracts impact the profit or loss and the respective carrying amount of these instruments.

Swap	Carrying amount	Parent company			
		At March 31, 2023			
		Total	1-6 months	7-12 months	Over 1 year
Asset	1,530,136	2,363,706	37,662	199,340	2,126,704
Liability	(1,455,699)	(2,106,346)	(104,829)	(222,406)	(1,779,111)
	<b>74,437</b>	<b>257,360</b>	<b>(67,167)</b>	<b>(23,066)</b>	<b>347,593</b>

Swap	Carrying amount	Consolidated			
		At March 31, 2023			
		Total	1-6 months	7-12 months	Over 1 year
Asset	1,530,601	2,364,167	37,892	199,571	2,126,704
Liability	(1,456,082)	(2,106,723)	(105,017)	(222,595)	(1,779,111)
	<b>74,519</b>	<b>257,444</b>	<b>(67,125)</b>	<b>(23,024)</b>	<b>347,593</b>

### c) Liquidity risk

JSL monitors risks associated with funding shortages on an ongoing basis through a current liquidity planning. JSL's purpose is to maintain in its assets a balance of cash and high-liquid investments and maintain flexibility through the use of bank loans and the ability to raise funds through capital markets, in order to ensure its operational continuity. The average indebtedness term is monitored in order to provide short-term liquidity, analyzing installments, charges and cash flows.

Presented below are the contractual maturities of financial assets and liabilities, including estimated interest payment:



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**03/31/2023**

	<b>Carrying amount</b>	<b>Contractual flow</b>	<b>Up to 1 year</b>	<b>Up to 2 years</b>	<b>Over 3 years</b>
<b>Financial assets</b>					
Cash and cash equivalents	264,857	264,857	264,857	-	-
Marketable securities and financial investments	254,953	254,953	241,155	13,798	-
Derivative financial instruments	95,504	95,504	-	-	95,504
Trade receivables	883,802	883,802	864,888	18,914	-
Related parties	80,039	80,039	-	80,039	-
Other credits	32,003	32,003	13,242	18,761	-
<b>Total</b>	<b>1,611,158</b>	<b>1,611,158</b>	<b>1,384,142</b>	<b>131,512</b>	<b>95,504</b>
<b>Financial liabilities</b>					
Trade payables	299,642	299,642	299,642	-	-
Loans and borrowings	1,883,932	2,345,782	256,147	1,298,082	791,553
Debentures	1,849,583	2,945,440	51,880	584,878	2,308,682
Leases payable	88,047	92,798	15,219	34,883	42,696
Right-of-use leases	265,423	265,423	38,793	36,958	189,672
Derivative financial instruments	21,067	21,067	-	-	21,067
Related parties	1,874	1,874	-	1,874	-
Payables for the acquisition of companies	283,332	320,874	58,349	88,349	174,176
Other payables	44,334	44,334	44,334	-	-
<b>Total</b>	<b>4,737,234</b>	<b>6,337,234</b>	<b>764,364</b>	<b>2,045,024</b>	<b>3,527,846</b>

**Consolidated**  
**03/31/2023**

	<b>Carrying amount</b>	<b>Contractual flow</b>	<b>Up to 1 year</b>	<b>Up to 2 years</b>	<b>Over 3 years</b>
<b>Financial assets</b>					
Cash and cash equivalents	508,439	508,439	508,439	-	-
Marketable securities and financial investments	228,721	228,721	228,710	11	-
Derivative financial instruments	95,586	95,586	82	-	95,504
Trade receivables	1,240,331	1,240,331	1,219,580	20,751	-
Other credits	37,992	37,992	5,384	32,608	-
<b>Total</b>	<b>2,111,069</b>	<b>2,111,069</b>	<b>1,962,195</b>	<b>53,370</b>	<b>95,504</b>
<b>Financial liabilities</b>					
Trade payables	594,641	594,641	594,641	-	-
Loans and borrowings	2,658,122	3,222,757	339,842	1,697,222	1,185,693
Debentures	1,849,583	2,945,440	51,880	584,878	2,308,682
Leases payable	88,047	92,798	15,219	34,883	42,696
Right-of-use leases	454,323	454,323	81,400	99,657	273,266
Derivative financial instruments	21,067	21,067	-	-	21,067
Related parties	1,874	1,874	-	1,874	-
Payables for the acquisition of companies	335,859	370,753	58,349	105,135	207,269
Other payables	84,097	84,097	77,523	6,574	-
<b>Total</b>	<b>6,087,613</b>	<b>7,787,750</b>	<b>1,218,854</b>	<b>2,530,223</b>	<b>4,038,673</b>

#### 4.4. Sensitivity analysis

JSL's Management carried out a sensitivity analysis, in order to show the impacts of interest and exchange rate changes on its financial assets and liabilities, considering for the next 12 months the following probable interest and exchange rates:

- CDI at 13.25 % p.a., based on the future yield curve (source: B3);
- TLP at 6.15 % p.a. (source: B3);



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- IPCA at 6.71 % p.a. (source: B3);
- IGP-M at 7.01 % p.a. (source: B3);
- SELIC at 12.89 % p.a. (source: B3); and
- Euro rate of R\$ 5.95 (source: B3);

The table below is presented with the respective impacts on the finance income (costs), considering the probable scenario (Scenario I), with increases of 25% (Scenario II) and 50% (Scenario III):

Operation	Exposure	Risk	Scenario I probable	Parent company	
				Scenario I + depreciation/increase of 25%	Scenario I + depreciation/increase of 50%
Loans and borrowings (CRA)	1,499,722	IPCA increase	100,652	125,816	150,979
Swap long position	(1,530,136)	IPCA increase	(102,694)	(128,367)	(154,041)
Swap short position	1,455,699	CDI increase	192,880	241,100	289,320
<b>Net effect of exposure</b>	<b>1,425,285</b>		<b>190,838</b>	<b>238,549</b>	<b>286,258</b>
<b>Net effect of hedge accounting operations</b>	<b>1,425,285</b>		<b>190,838</b>	<b>238,549</b>	<b>286,258</b>
<b>Other operations - floating rate</b>					
Financial investments	230,895	CDI decrease	(30,594)	(38,242)	(45,890)
Marketable securities and financial investments	203,402	SELIC decrease	(26,219)	(32,773)	(39,328)
Loans and borrowings	(1,883,932)	CDI increase	(249,621)	(312,026)	(374,431)
Debentures	(1,849,583)	CDI increase	(245,070)	(306,337)	(367,605)
Leases payable	(88,047)	CDI increase	(11,666)	(14,583)	(17,499)
Payables for the acquisition of companies	(11,196)	IGPM increase	(785)	(982)	(1,178)
Payables for the acquisition of companies	(272,136)	CDI increase	(36,058)	(45,073)	(54,087)
<b>Net effect of exposure</b>	<b>(3,670,597)</b>		<b>(600,013)</b>	<b>(750,016)</b>	<b>(900,018)</b>
<b>Net exposure and impact on finance costs - floating rate</b>	<b>(2,245,312)</b>		<b>(409,175)</b>	<b>(511,467)</b>	<b>(613,760)</b>
<b>Other operations - fixed rate</b>					
Marketable securities and financial investments	51,551	Fixed rate	7,037	7,037	7,037
Right-of-use leases	(265,423)	Fixed rate	(23,888)	(23,888)	(23,888)
<b>Net exposure and impact on finance costs - fixed rate</b>	<b>(213,872)</b>		<b>(16,851)</b>	<b>(16,851)</b>	<b>(16,851)</b>
<b>Net exposure and total impact of finance costs in profit or loss</b>	<b>(2,459,184)</b>		<b>(426,026)</b>	<b>(528,318)</b>	<b>(630,611)</b>

Operation	Exposure	Risk	Scenario I probable	Consolidated	
				Scenario II + depreciation of 25%	Scenario III + depreciation of 50% -
Loans and borrowings - CRA + CDI / IPCA	1,500,185	IPCA increase	100,684	125,854	151,025
Swap long position	(1,530,801)	IPCA increase	(102,725)	(128,406)	(154,087)
Swap short position	1,456,082	CDI increase	192,931	241,164	289,396
<b>Net effect of exposure</b>	<b>1,425,666</b>		<b>190,890</b>	<b>238,612</b>	<b>286,334</b>
<b>Net effect of hedge accounting operations</b>	<b>1,425,666</b>		<b>190,890</b>	<b>238,612</b>	<b>286,334</b>
<b>Other operations - floating rate</b>					
Financial investments	440,132	CDI decrease	(58,317)	(72,897)	(87,476)
Marketable securities and financial investments	170,670	SELIC decrease	(21,999)	(27,499)	(32,999)
Loans and borrowings	(1,981,325)	CDI increase	(262,526)	(328,157)	(393,788)
Debentures	(1,849,583)	CDI increase	(245,070)	(306,337)	(367,605)
Leases payable	(88,047)	CDI increase	(11,666)	(14,583)	(17,499)
Payables for the acquisition of companies	(11,196)	IGPM increase	(785)	(982)	(1,178)
Payables for the acquisition of companies	(324,663)	CDI increase	(43,018)	(53,772)	(64,527)
Loans and borrowings	(152,302)	EUR increase	(905,445)	(1,131,807)	(1,358,168)
<b>Net effect of exposure</b>	<b>(3,796,314)</b>		<b>(1,548,826)</b>	<b>(1,936,034)</b>	<b>(2,323,240)</b>
<b>Net exposure and impact on finance costs - floating rate</b>	<b>(2,370,648)</b>		<b>(1,357,936)</b>	<b>(1,697,422)</b>	<b>(2,036,906)</b>
<b>Other operations - fixed rate</b>					
Marketable securities and financial investments	58,051	Fixed rate	7,924	7,924	7,924
Right-of-use leases	(454,323)	Fixed rate	(40,889)	(40,889)	(40,889)
Loans and borrowings	(676,797)	Fixed rate	(97,933)	(97,933)	(97,933)
<b>Net exposure and impact on finance costs - fixed rate</b>	<b>(1,073,069)</b>		<b>(130,898)</b>	<b>(130,898)</b>	<b>(130,898)</b>
<b>Net exposure and total impact of finance costs in profit or loss</b>	<b>(3,443,717)</b>		<b>(1,488,834)</b>	<b>(1,828,320)</b>	<b>(2,167,804)</b>

The objective of this sensitivity analysis is to measure the impact of changes in market variables on JSL's financial instruments, assuming that all other market factors remain constant. Such amounts may materially differ from those stated upon their settlement due to the estimates used in their preparation.



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## 5. Cash and cash equivalents

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Cash	1,846	1,872	7,702	8,131
Banks	32,116	14,628	60,605	30,172
<b>Total cash on hand</b>	<b>33,962</b>	<b>16,500</b>	<b>68,307</b>	<b>38,303</b>
Bank deposit certificates ("CDB")	6,415	8,068	121,981	153,443
Repurchase agreements, debenture-backed	224,284	170,160	257,485	224,392
Units of other funds	196	713	60,663	59,484
Others	-	-	3	3
<b>Total financial investments</b>	<b>230,895</b>	<b>178,941</b>	<b>440,132</b>	<b>437,322</b>
<b>Total</b>	<b>264,857</b>	<b>195,441</b>	<b>508,439</b>	<b>475,625</b>

During the three-month period ended March 31, 2023, the average income from the funds was 11.85% p.a. (at December 31, 2022 the average income was 13.37% p.a.).

## 6. Marketable securities

Operations	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
<b>Government securities - exclusive funds (i)</b>				
Financial Treasury Bills ("LFT")	156,393	218,643	170,670	231,362
National Treasury Bills ("LTN")	51,551	149,596	58,051	166,235
<b>Other securities</b>				
Sundry	47,009	15,741	-	-
<b>Total</b>	<b>254,953</b>	<b>383,980</b>	<b>228,721</b>	<b>397,597</b>
Current assets	241,155	383,408	228,710	397,586
Noncurrent assets	13,798	572	11	11
<b>Total</b>	<b>254,953</b>	<b>383,980</b>	<b>228,721</b>	<b>397,597</b>

(i) The average income from government securities allocated to exclusive funds is defined at fixed and floating rates (fixed rate LTN and LFT SELIC). During the three-month period ended March 31, 2023, the average income from these investments was 13.69% p.a. (13.88% p.a. for the year ended December 31, 2022).

## 7. Trade receivables

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Trade receivables	493,091	439,523	816,023	792,486
Unbilled services	386,475	342,179	485,845	440,891
Related parties (note 24.1)	51,504	51,749	28,034	29,264
(-) Expected credit losses ("impairment") of trade receivables	(47,268)	(40,556)	(89,571)	(82,637)
<b>Total</b>	<b>883,802</b>	<b>792,895</b>	<b>1,240,331</b>	<b>1,180,004</b>
Current	864,888	774,825	1,219,580	1,159,908
Noncurrent	18,914	18,070	20,751	20,096
<b>Total</b>	<b>883,802</b>	<b>792,895</b>	<b>1,240,331</b>	<b>1,180,004</b>



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## 7.1 Aging list and expected credit losses (“impairment”) of trade receivables

	03/31/2023				Parent company 12/31/2022			
	Trade receivables	Impairment	%	Net total	Trade receivables	Impairment	%	Net total
<b>Total falling due</b>	<b>754,147</b>	<b>(3,522)</b>	<b>0.47%</b>	<b>750,625</b>	<b>681,359</b>	<b>(342)</b>	<b>0.05%</b>	<b>681,017</b>
Overdue from 1 to 30 days	61,430	(1,346)	2.19%	60,084	38,517	(57)	0.15%	38,460
Overdue from 31 to 90 days	23,765	(909)	3.82%	22,856	31,257	(578)	1.85%	30,679
Overdue from 91 to 180 days	29,004	(2,311)	7.97%	26,693	23,228	(1,237)	5.33%	21,991
Overdue from 181 to 365 days	28,617	(5,970)	20.86%	22,647	26,085	(5,337)	20.46%	20,748
Overdue for more than 365 days	34,107	(33,210)	97.37%	897	33,005	(33,005)	100.00%	-
<b>Total past due</b>	<b>176,923</b>	<b>(43,746)</b>	<b>24.73%</b>	<b>133,177</b>	<b>152,092</b>	<b>(40,214)</b>	<b>26.44%</b>	<b>111,878</b>
<b>Total</b>	<b>931,070</b>	<b>(47,268)</b>	<b>5.08%</b>	<b>883,802</b>	<b>833,451</b>	<b>(40,556)</b>	<b>4.87%</b>	<b>792,895</b>

	03/31/2023				Consolidated 12/31/2022			
	Trade receivables	Impairment	%	Net total	Trade receivables	Impairment	%	Net total
<b>Total falling due</b>	<b>1,091,988</b>	<b>(3,796)</b>	<b>0.35%</b>	<b>1,088,192</b>	<b>1,047,086</b>	<b>(828)</b>	<b>0.08%</b>	<b>1,046,258</b>
Overdue from 1 to 30 days	73,136	(1,410)	1.93%	71,726	55,103	(99)	0.18%	55,004
Overdue from 31 to 90 days	29,665	(1,713)	5.77%	27,952	35,217	(969)	2.75%	34,248
Overdue from 91 to 180 days	30,678	(2,809)	9.16%	27,869	24,926	(1,937)	7.77%	22,989
Overdue from 181 to 365 days	30,593	(6,553)	21.42%	24,040	27,066	(6,017)	22.23%	21,049
Overdue for more than 365 days	73,842	(73,290)	99.25%	552	73,243	(72,787)	99.38%	456
<b>Total past due</b>	<b>237,914</b>	<b>(85,775)</b>	<b>36.05%</b>	<b>152,139</b>	<b>215,555</b>	<b>(81,809)</b>	<b>37.95%</b>	<b>133,746</b>
<b>Total</b>	<b>1,329,902</b>	<b>(89,571)</b>	<b>6.74%</b>	<b>1,240,331</b>	<b>1,262,641</b>	<b>(82,637)</b>	<b>6.54%</b>	<b>1,180,004</b>

Expected credit losses (“impairment”) of trade receivables:

	Parent company	Consolidated
<b>At December 31, 2018</b>	<b>(40,556)</b>	<b>(82,637)</b>
(-) additions	(8,966)	(10,220)
(+) reversals	2,254	3,228
(-) write-off to losses	-	58
<b>At March 31, 2023</b>	<b>(47,268)</b>	<b>(89,571)</b>
	Parent company	Consolidated
<b>At December 31, 2021</b>	<b>(34,375)</b>	<b>(78,836)</b>
(-) additions	(4,961)	(7,444)
(+) reversals	732	3,382
(-) write-off to losses	1,681	1,805
<b>At March 31, 2022</b>	<b>(36,923)</b>	<b>(81,093)</b>

## 8. Inventories

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Consumables	55,981	60,421	60,633	66,109
Others	-	-	41	-
(-) Estimated losses on impairment of inventories (i)	(9,666)	(8,286)	(9,794)	(8,467)
<b>Total</b>	<b>46,315</b>	<b>52,135</b>	<b>50,880</b>	<b>57,642</b>

(i) The estimated losses on impairment of inventories refers to the lines of consumables and parts for resale.



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Movements in estimated losses on impairment of inventories were as follows:

	Parent company	Consolidated
<b>At December 31, 2022</b>	<b>(8,286)</b>	<b>(8,467)</b>
(-) additions	(1,713)	(1,731)
(+) reversals	333	404
<b>At March 31, 2023</b>	<b>(9,666)</b>	<b>(9,794)</b>
	<b>Parent company</b>	<b>Consolidated</b>
<b>At December 31, 2021</b>	<b>(4,026)</b>	<b>(4,699)</b>
(-) additions	(370)	(550)
(+) reversals	442	442
<b>At March 31, 2022</b>	<b>(3,954)</b>	<b>(4,807)</b>

## 9. Fixed assets available for sale

Movements in the three-month periods ended March 31, 2023 and 2022 were as follows:

	Parent company			Consolidated		
	Vehicles	Machinery and equipment	Total	Vehicles	Machinery and equipment	Total
<b>Cost:</b>						
<b>At December 31, 2022</b>	<b>102,350</b>	<b>17,590</b>	<b>119,940</b>	<b>114,753</b>	<b>17,594</b>	<b>132,347</b>
Assets transferred from property and equipment	80,136	4,008	84,144	100,232	6,154	106,386
Assets written off due to sale	(19,928)	(33,166)	(53,094)	(36,859)	(35,312)	(72,171)
<b>At March 31, 2023</b>	<b>162,558</b>	<b>(11,568)</b>	<b>150,990</b>	<b>178,126</b>	<b>(11,564)</b>	<b>166,562</b>
<b>Accumulated depreciation:</b>						
<b>At December 31, 2022</b>	<b>(33,592)</b>	<b>(9,308)</b>	<b>(42,900)</b>	<b>(41,383)</b>	<b>(9,308)</b>	<b>(50,691)</b>
Assets transferred from property and equipment	(33,875)	(2,536)	(36,411)	(39,402)	(4,442)	(43,844)
Assets written off due to sale	8,668	12,879	21,547	13,676	14,789	28,465
<b>At March 31, 2023</b>	<b>(58,799)</b>	<b>1,035</b>	<b>(57,764)</b>	<b>(67,109)</b>	<b>1,039</b>	<b>(66,070)</b>
<b>Net value:</b>						
<b>At December 31, 2022</b>	<b>68,758</b>	<b>8,282</b>	<b>77,040</b>	<b>73,370</b>	<b>8,286</b>	<b>81,656</b>
<b>At March 31, 2023</b>	<b>103,759</b>	<b>(10,533)</b>	<b>93,226</b>	<b>111,017</b>	<b>(10,525)</b>	<b>100,492</b>

Assets transferred to sale did not require adjustments for recognition of the lower of residual value and fair value less costs for sale of the asset.

## 10. Taxes recoverable

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
PIS and COFINS	62,466	115,276	85,321	146,403
INSS	70,501	70,638	73,518	73,910
ICMS	16,396	7,591	31,601	27,040
Others	931	929	12,595	13,690
<b>Total</b>	<b>150,294</b>	<b>194,434</b>	<b>203,035</b>	<b>261,043</b>
Current	86,152	103,480	110,617	130,567
Noncurrent	64,142	90,954	92,418	130,476
<b>Total</b>	<b>150,294</b>	<b>194,434</b>	<b>203,035</b>	<b>261,043</b>

### i) PIS/COFINS credit, exclusion of ICMS from the PIS and COFINS calculation basis

On July 2, 2022, Lubiani Transportes Ltda., company merged into JSL in 2008, obtained a favorable final and unappealable court decision in a lawsuit that discussed the right to exclude ICMS from the PIS and COFINS calculation bases, for the period from August 2002 to July 2007.



In 2002, this credit was recorded, referring to the period from August 2002 to July 2007, in the amount of R\$ 4,525 related to principal and R\$ 7,355 to monetary adjustment recorded in the Parent company, as a corresponding entry to Other operating income (expenses), as extemporaneous tax credits, with no levy of IRPJ and CSLL on monetary adjustment, in line with the STF decision of September 24, 2021.

#### **ii) Federal Superior Court (STF) decision on res judicata and tax matters**

After a preliminary analysis, the Company did not identify effects to be recognized in the interim financial information at March 31, 2023, with respect to the decision of the Federal Supreme Court (STF) on res judicata in tax matters of February 8, 2023 in relation to the cancellation of final decisions (final and unappealable) based on the change of the court's understanding on tax issues.

### **11. Indemnification assets due to business combination**

During the purchase price allocation process of the acquired companies, contingent liabilities were identified for which the former owners contractually agree to indemnify JSL S.A. in the event of a financial disbursement. Accordingly, in the allocation of the prices paid, a provision for administrative and judicial litigation was established, and indemnification assets were recognized plus the acquisitions of Fadel, Transmoreno, TPC, Marvel and Rodomeu.

At March 31, 2023, the net balances of indemnification assets and contingent liabilities are presented in the Company's consolidated financial statements as follows:

	<b>Labor</b>	<b>Civil</b>	<b>Tax</b>	<b>Consolidated Total</b>
<b>At December 31, 2021</b>	<b>114,103</b>	<b>111</b>	<b>158,479</b>	<b>272,692</b>
Prescription	(20,345)	-	(28,342)	(48,687)
Usage	(3,167)	-	-	(3,167)
<b>At December 31, 2022</b>	<b>90,591</b>	<b>111</b>	<b>130,137</b>	<b>220,838</b>
Prescription	(7,117)	-	(7,395)	(14,512)
<b>At March 31, 2023</b>	<b>83,474</b>	<b>111</b>	<b>122,742</b>	<b>206,326</b>



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## 12. Investments

These investments are accounted for under the equity method of accounting based on the financial statements of the investees, as follows:

### 12.1 Changes in investments

Movements in the periods ended March 31, 2023 and 2022 were as follows:

Investments	12/31/2022	Capital contribution	Equity results from subsidiaries	Issuance of debentures convertible into shares (ii)	Gains (losses) on translation of foreign operations	Amortization of surplus value (i)	Other movements (iii)	03/31/2023	Parent company	
									Interest %	Equity at 03/31/2023
Fadel Mercosur	67,074	-	4,354	-	(149)	-	-	71,279	100.00	71,285
Fadel Transportes	256,426	-	19,740	-	(3,108)	-	-	273,058	100.00	273,058
Transportes Marvel	302,169	-	5,226	-	-	-	1,788	309,183	100.00	309,183
Medlogística	332	-	(4)	-	-	-	-	328	99.99	330
Quick Armazéns	6,165	-	115	-	-	-	-	6,280	99.99	6,280
Quick Logística	45,627	-	1,809	-	-	-	-	47,436	99.99	47,435
Sinal Serviços	91,676	-	5,843	100,113	-	-	-	197,632	99.99	197,634
Yolanda	31,183	-	201	-	-	-	-	31,384	99.99	31,385
Pronto Express	88,882	-	3,056	-	-	-	-	91,938	100.00	138,666
Transportes Rodomeu	30,346	-	2,163	-	-	-	(1,428)	31,081	100.00	25,311
Transmoreno	23,948	-	5,621	-	-	-	(21,291)	8,278	100.00	8,278
Truckpad Tec e Log S.A.	(21)	370	(878)	-	-	-	1,506	977	-	975
Surplus value of property and equipment and intangible assets (i)	215,660	-	-	-	-	(6,691)	5,766	214,735	-	-
Goodwill on business acquisition	79,540	-	-	-	-	-	(5,765)	73,775	-	-
<b>Total investments</b>	<b>1,239,007</b>	<b>370</b>	<b>47,246</b>	<b>100,113</b>	<b>(3,257)</b>	<b>(6,691)</b>	<b>(19,424)</b>	<b>1,357,364</b>		<b>1,109,820</b>

- (i) Refers to the surplus value of property and equipment and intangible assets, arising from a business combination, amortized over the useful lives of the respective assets and contracts, and written off when disposed of. Amortizations and depreciations of the surplus value of property and equipment and intangible assets are recorded in line item Depreciation and amortization expenses.
- (ii) As mentioned in note 1.1 (a), subsidiary Sinal executed the Private Deed Instrument for the 2nd issuance of simple, convertible, unsecured debentures, in three series, for private distribution. The total issuance amount was R\$ 132,000 subject to CDI rate + 2.00% and final maturity on February 11, 2025; all debentures were acquired by the Company. The amounts are presented net of adjustment to present value and interest.
- (iii) Of the total amount shown in the column, R\$ 23,315 refer to dividends and/or interest on capital received from subsidiaries Transmoreno and Rodomeu.





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Investments	12/31/2021	Merger (ii)	Capital contribution	Acquisition of debentures (iii)	Equity results from subsidiaries	Gains (losses) on translation of foreign operations	Amortization of surplus value (i)	Other movements	03/31/2022	Interest %	Parent company
											Equity at 03/31/2022
Fadel Holding	255,163	(245,210)	-	-	(10,202)	249	-	-	-	-	-
Fadel Mercosur	-	58,294	-	-	4,256	(9,799)	-	-	52,751	100.00	52,755
Fadel Transportes	-	189,642	-	-	20,647	906	-	(2,732)	208,463	100.00	208,463
Fadel Soluções	-	1	-	-	-	-	-	-	1	0.00	1
Transporte Marvel	-	-	-	50,000	-	-	-	-	50,000	-	-
Medlogística	359	-	-	-	(4)	-	-	-	355	99.99	355
Quick Armazéns	5,768	-	-	-	97	-	-	-	5,865	99.99	5,866
Quick Logística	41,973	-	-	-	928	-	-	-	42,901	99.99	42,901
Sinal Serviços	11,003	-	24,904	52,000	213	-	-	-	88,120	99.99	88,122
Yolanda	31,604	-	-	-	(995)	-	-	-	30,609	99.99	30,609
Moreno Holding	20,148	(20,148)	-	-	-	-	-	-	-	100.00	-
Pronto Express	100,429	-	-	-	8,738	-	-	(3,284)	105,883	100.00	152,615
Riograndense Logística	158,981	-	25,500	-	9,813	-	-	-	194,294	100.00	194,294
Rodomeu	32,979	-	-	-	1,982	-	-	(1,246)	33,715	100.00	33,713
Transmoreno	-	27,041	-	-	1,724	-	-	-	28,765	100.00	28,764
Unileste Transportes	3,502	-	-	-	55	-	-	21	3,578	100.00	3,578
Surplus value of property and equipment and intangible assets (i)	244,387	-	-	-	-	-	(5,264)	385	239,508	-	-
Goodwill on business acquisition (ii)	305,008	-	-	-	-	-	-	1,138	306,146	-	-
<b>Total investments</b>	<b>1,211,304</b>	<b>9,620</b>	<b>50,404</b>	<b>102,000</b>	<b>37,252</b>	<b>(8,644)</b>	<b>(5,264)</b>	<b>(5,718)</b>	<b>1,390,954</b>		<b>842,036</b>

- (i) On January 03, 2022, JSL S.A. merged its subsidiaries Fadel Holding and Moreno Holding, and now holds direct interest in Fadel Mercosur, Fadel Transportes and Transmoreno.
- (ii) Refers to the surplus value of property and equipment, arising from a business combination, amortized over the useful lives of the respective assets, and written off when disposed of. Amortizations and depreciations of the surplus value of property and equipment and intangible assets are recorded in line item Depreciation and amortization expenses.
- (iii) Subsidiaries Marvel and Sinal entered into a private deed instrument for the 1<sup>st</sup> issuance of simple, convertible, unsecured debentures, in a single series, for private distribution. For subsidiary Marvel, the issuance amount was R\$ 50,000 subject to CDI rate + 2.00% and final maturity on January 18, 2024, while for subsidiary Sinal, the issuance amount was R\$ 52,000 subject to CDI rate + 2.70% and final maturity on February 3, 2024; all debentures were acquired by the Company.



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### Balances of assets and liabilities and results of subsidiaries

The balances of assets, liabilities, revenues and expenses of subsidiaries at March 31, 2023 and 2022 were as follows:

Investments						03/31/2023		
	Current assets	Noncurrent assets	Current liabilities	Noncurrent liabilities	Equity	Net revenues	Costs and expenses	Profit (loss) for the period
Fadel Mercosur	37,040	38,148	2,942	961	71,285	12,761	(8,407)	4,354
Fadel Transportes	215,135	500,512	161,835	280,754	273,058	173,698	(153,958)	19,740
Medlogística	373	284	327	-	330	-	(4)	(4)
Quick Armazéns	367	5,929	16	-	6,280	-	115	115
Quick Logística	36,244	47,359	23,310	12,858	47,435	7,981	(6,172)	1,809
Sinal Serviços	30,953	396,558	210,991	18,886	197,634	30,203	(24,360)	5,843
Yolanda	5,082	32,877	2,324	4,250	31,385	2,894	(2,693)	201
Pronto Express	117,861	180,350	63,907	95,638	138,666	51,945	(48,889)	3,056
Transportes Rodomeu	48,833	98,714	52,776	69,460	25,311	46,516	(45,234)	1,282
Transportes Marvel	129,661	815,792	147,515	488,755	309,183	143,527	(138,301)	5,226
Transmoreno	45,115	13,877	27,220	23,494	8,278	43,381	(37,760)	5,621
Truckpad Tec e Log S.A.	1,114	4,862	1,665	3,336	975	1,676	(2,554)	(878)

Investments						03/31/2022		
	Current assets	Noncurrent assets	Current liabilities	Noncurrent liabilities	Equity	Net revenues	Costs and expenses	Profit (loss) for the period
Fadel Mercosur	20,443	39,104	6,206	586	52,755	14,881	(10,624)	4,256
Fadel Transportes	141,546	352,970	102,844	183,209	208,463	107,990	(97,544)	10,446
Medlogística	367	297	309	-	355	-	(5)	(5)
Quick Armazéns	602	5,286	22	-	5,866	-	97	97
Quick Logística	28,391	54,167	25,286	14,371	42,901	10,618	(9,690)	928
Sinal Serviços	22,927	75,464	10,269	-	88,122	11,138	(10,925)	213
Yolanda	2,394	37,723	1,379	8,129	30,609	2,176	(1,661)	515
Pronto Express	142,188	170,251	74,514	85,310	152,615	85,943	(77,205)	8,738
Transportes Rodomeu	50,824	89,536	36,238	70,409	33,713	31,963	(30,815)	1,148
Transmoreno	51,863	23,290	20,113	26,276	28,764	29,410	(27,686)	1,724
Unileste Transportes	1,589	4,844	1,031	1,824	3,578	-	55	55
Riograndense Logística	10,187	269,760	35,272	50,381	194,294	-	9,813	9,813

The accompanying notes are an integral part of the individual and consolidated financial statements.



### 13. Property and equipment

Movements in the periods ended March 31, 2023 and 2022 were as follows:

	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Construction in progress (ii)	Right of use (i)	Others	Parent company Total
<b>Cost:</b>									
<b>At December 31, 2022</b>	<b>2,186,992</b>	<b>539,699</b>	<b>217,180</b>	<b>49,985</b>	<b>39,863</b>	<b>54,429</b>	<b>348,356</b>	<b>83,759</b>	<b>3,520,264</b>
Additions	151,430	33,246	793	1,282	647	1,541	27,773	985	217,697
Transfers	7,268	16,388	13,259	-	-	(36,915)	-	-	-
Transfers to/return of fixed assets available for sale	(80,136)	(4,008)	-	-	-	-	-	-	(84,144)
Assets written off and others	-	-	-	-	-	-	(298)	-	(298)
<b>At March 31, 2023</b>	<b>2,265,554</b>	<b>585,325</b>	<b>231,232</b>	<b>51,267</b>	<b>40,510</b>	<b>19,055</b>	<b>375,831</b>	<b>84,744</b>	<b>3,653,519</b>
<b>Accumulated depreciation:</b>									
<b>At December 31, 2022</b>	<b>(495,295)</b>	<b>(241,338)</b>	<b>(104,963)</b>	<b>(30,817)</b>	<b>(22,316)</b>	-	<b>(120,813)</b>	<b>(52,737)</b>	<b>(1,068,279)</b>
Depreciation expense for the period	(24,213)	(6,917)	(2,352)	(1,660)	(826)	-	(12,079)	(518)	(48,565)
Transfers to/return of fixed assets available for sale	33,875	2,536	-	-	-	-	-	-	36,411
Assets written off, transfers and others	-	-	-	-	-	-	-	(207)	(207)
<b>At March 31, 2023</b>	<b>(485,633)</b>	<b>(245,719)</b>	<b>(107,315)</b>	<b>(32,477)</b>	<b>(23,142)</b>	-	<b>(132,892)</b>	<b>(53,462)</b>	<b>(1,080,640)</b>
<b>Net balance:</b>									
<b>At December 31, 2022</b>									
<b>At March 31, 2023</b>	<b>1,691,697</b>	<b>298,361</b>	<b>112,217</b>	<b>19,168</b>	<b>17,547</b>	<b>54,429</b>	<b>227,543</b>	<b>31,022</b>	<b>2,451,985</b>
	<b>1,779,921</b>	<b>339,606</b>	<b>123,917</b>	<b>18,790</b>	<b>17,368</b>	<b>19,055</b>	<b>242,939</b>	<b>31,282</b>	<b>2,572,879</b>
<b>Average depreciation rate for the period:</b>									
Light vehicles	7.4%	-	-	-	-	-	-	-	-
Heavy vehicles	6.2%	9.3%	-	-	-	-	-	-	-
Others	-	-	5.1%	20.0%	10.0%	-	13.2%	3.0%	-

(i) Refers entirely to property lease agreements.

(ii) Includes advances to suppliers of property and equipment totaling R\$ 10,541.



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	Parent company								
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Construction in progress	Right of use (i)	Others	Total
<b>Cost:</b>									
<b>At December 31, 2021</b>	<b>1,721,438</b>	<b>458,168</b>	<b>217,180</b>	<b>39,577</b>	<b>35,148</b>	<b>29,145</b>	<b>240,553</b>	<b>77,308</b>	<b>2,818,518</b>
Additions	94,573	35,222	-	2,241	1,148	12,198	10,429	200	156,011
Transfers to/return of fixed assets available for sale	(22,596)	(2,828)	-	-	-	-	-	-	(25,424)
Assets written off, transfers and others	63,309	3,240	3,314	-	(1)	(29,070)	(519)	(23)	40,250
<b>At March 31, 2022</b>	<b>1,856,724</b>	<b>493,802</b>	<b>220,494</b>	<b>41,818</b>	<b>36,295</b>	<b>12,273</b>	<b>250,463</b>	<b>77,485</b>	<b>2,989,355</b>
<b>Accumulated depreciation:</b>									
<b>At December 31, 2021</b>	<b>(438,801)</b>	<b>(233,865)</b>	<b>(86,018)</b>	<b>(25,016)</b>	<b>(19,091)</b>	-	<b>(81,105)</b>	<b>(50,354)</b>	<b>(934,250)</b>
Depreciation expense for the period	(15,794)	(1,638)	(2,756)	(1,248)	(785)	-	(8,741)	(582)	(31,544)
Transfers to/return of fixed assets available for sale	6,364	1,540	-	-	-	-	-	-	7,904
Assets written off, transfers and others	(53,730)	(1,705)	-	-	-	-	-	-	(55,435)
<b>At March 31, 2022</b>	<b>(501,961)</b>	<b>(235,668)</b>	<b>(88,774)</b>	<b>(26,264)</b>	<b>(19,876)</b>	-	<b>(89,846)</b>	<b>(50,936)</b>	<b>(1,013,325)</b>
<b>Net balance:</b>									
<b>At December 31, 2021</b>	<b>1,282,637</b>	<b>224,303</b>	<b>131,162</b>	<b>14,561</b>	<b>16,057</b>	<b>29,145</b>	<b>159,448</b>	<b>26,954</b>	<b>1,884,268</b>
<b>At March 31, 2022</b>	<b>1,354,763</b>	<b>258,134</b>	<b>131,720</b>	<b>15,554</b>	<b>16,419</b>	<b>12,273</b>	<b>160,617</b>	<b>26,549</b>	<b>1,976,030</b>
<b>Average depreciation rate for the period:</b>									
Light vehicles	6.80%	-	-	-	-	-	-	-	-
Heavy vehicles	9.71%	-	-	-	-	-	-	-	-
Others	-	9.53%	6.99%	20.05%	9.94%	-	14.27%	13.23%	-

(i) Refers entirely to property lease agreements.



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									Consolidated
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Construction in progress (ii)	Right of use (i)	Others	Total
<b>Cost:</b>									
<b>At December 31, 2022</b>	<b>3,917,634</b>	<b>733,100</b>	<b>326,481</b>	<b>82,240</b>	<b>55,492</b>	<b>26,010</b>	<b>624,084</b>	<b>129,621</b>	<b>5,894,662</b>
Additions	312,110	45,096	2,723	2,504	1,515	2,491	65,801	3,888	436,128
Transfers	-	385	5,781	-	-	(6,952)	-	786	-
Transfers to assets available for sale	(100,232)	(6,154)	-	-	-	-	-	-	(106,386)
Exchange rate changes	(6,968)	(92)	(128)	(22)	(8)	-	(118)	1	(7,335)
Assets written off and others	-	(1,875)	(1,876)	(443)	(239)	(529)	(3,138)	(2,096)	(10,196)
<b>At March 31, 2023</b>	<b>4,122,544</b>	<b>770,460</b>	<b>332,981</b>	<b>84,279</b>	<b>56,760</b>	<b>21,020</b>	<b>686,629</b>	<b>132,200</b>	<b>6,206,873</b>
<b>Accumulated depreciation:</b>									
<b>At December 31, 2022</b>	<b>(724,603)</b>	<b>(282,862)</b>	<b>(140,157)</b>	<b>(51,192)</b>	<b>(30,940)</b>	-	<b>(244,358)</b>	<b>(72,776)</b>	<b>(1,546,888)</b>
Depreciation expense for the period	(47,402)	(8,079)	(3,435)	(2,557)	(1,095)	-	(24,944)	(1,557)	(89,069)
Transfers to/return of fixed assets available for sale	39,402	4,442	-	-	-	-	-	-	43,844
Exchange rate changes	639	48	20	(11)	-	-	(33)	-	663
Assets written off and others	517	(183)	83	101	49	-	695	623	1,885
<b>At March 31, 2023</b>	<b>(731,447)</b>	<b>(286,634)</b>	<b>(143,489)</b>	<b>(53,659)</b>	<b>(31,986)</b>	-	<b>(268,640)</b>	<b>(73,710)</b>	<b>(1,589,565)</b>
<b>Net balance:</b>									
<b>At December 31, 2022</b>	<b>3,193,031</b>	<b>450,238</b>	<b>186,324</b>	<b>31,048</b>	<b>24,552</b>	<b>26,010</b>	<b>379,726</b>	<b>56,845</b>	<b>4,347,774</b>
<b>At March 31, 2023</b>	<b>3,391,097</b>	<b>483,826</b>	<b>189,492</b>	<b>30,620</b>	<b>24,774</b>	<b>21,020</b>	<b>417,989</b>	<b>58,490</b>	<b>4,617,308</b>
<b>Average depreciation rate for the period:</b>									
Light vehicles	8.9%	-	-	-	-	-	-	-	-
Heavy vehicles	6.3%	8.7%	-	-	-	-	-	-	-
Others	-	8.1%	8.5%	19.1%	9.8%	4.5%	21.5%	8.2%	-

(i) Refers entirely to property lease agreements.

(ii) Includes advances to suppliers of property and equipment totaling R\$ 10,541.



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									<b>Consolidated</b>
	<b>Vehicles</b>	<b>Machinery and equipment</b>	<b>Leasehold improvements</b>	<b>Computers and peripherals</b>	<b>Furniture and fixtures</b>	<b>Construction in progress (ii)</b>	<b>Right of use (i)</b>	<b>Others</b>	<b>Total</b>
<b>Cost:</b>									
<b>At December 31, 2021</b>	<b>2,799,156</b>	<b>595,613</b>	<b>325,423</b>	<b>70,409</b>	<b>51,613</b>	<b>32,357</b>	<b>455,608</b>	<b>122,620</b>	<b>4,452,799</b>
Additions	170,501	47,815	879	3,328	1,644	12,198	34,830	1,496	272,691
Transfers to assets available for sale	(37,427)	(3,130)	-	-	-	-	-	-	(40,557)
Exchange rate changes	(9,016)	(65)	-	(36)	(27)	-	-	(21)	(9,165)
Assets written off, transfers and others	57,170	(2,218)	4,161	(95)	(15)	(30,540)	(3,982)	(609)	23,872
<b>At March 31, 2022</b>	<b>2,980,384</b>	<b>638,015</b>	<b>330,463</b>	<b>73,606</b>	<b>53,215</b>	<b>14,015</b>	<b>486,456</b>	<b>123,486</b>	<b>4,699,640</b>
<b>Accumulated depreciation:</b>									
<b>At December 31, 2021</b>	<b>(721,304)</b>	<b>(306,617)</b>	<b>(121,788)</b>	<b>(44,014)</b>	<b>(27,952)</b>	<b>-</b>	<b>(163,911)</b>	<b>(53,794)</b>	<b>(1,439,380)</b>
Depreciation expense for the period	(23,006)	(2,856)	(3,740)	(2,128)	(1,086)	-	(23,316)	(1,068)	(57,200)
Transfers to/return of fixed assets available for sale	13,073	1,555	-	-	-	-	-	-	14,628
Exchange rate changes	960	-	-	-	-	-	-	-	960
Assets written off, transfers and others	(11,930)	(16,809)	2	62	42	-	(7,072)	(14,668)	(50,373)
<b>At March 31, 2022</b>	<b>(742,207)</b>	<b>(324,727)</b>	<b>(125,526)</b>	<b>(46,080)</b>	<b>(28,996)</b>	<b>-</b>	<b>(194,299)</b>	<b>(69,530)</b>	<b>(1,531,365)</b>
<b>Net balance:</b>									
<b>At December 31, 2021</b>	<b>2,077,852</b>	<b>288,996</b>	<b>203,635</b>	<b>26,395</b>	<b>23,661</b>	<b>32,357</b>	<b>291,697</b>	<b>68,826</b>	<b>3,013,419</b>
<b>At March 31, 2022</b>	<b>2,238,177</b>	<b>313,288</b>	<b>204,937</b>	<b>27,526</b>	<b>24,219</b>	<b>14,015</b>	<b>292,157</b>	<b>53,956</b>	<b>3,168,275</b>
<b>Average depreciation rate for the period:</b>									
Light vehicles	14.50%	-	-	-	-	-	-	-	-
Heavy vehicles	18.78%	-	-	-	-	-	-	-	-
Others	-	9.79%	11.54%	17.09%	9.62%	-	17.16%	14.73%	-

(i) Refers entirely to property lease agreements.



### 13.2 Leases of property and equipment items

A portion of the assets were acquired by JSL by means of a lease, and substantially include vehicles, machinery and equipment. These balances are part of property and equipment, as follows:

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Cost - capitalized leases	498,608	490,696	498,608	490,696
Accumulated depreciation	(25,363)	(18,193)	(25,363)	(18,193)
<b>Net balance</b>	<b>473,245</b>	<b>472,503</b>	<b>473,245</b>	<b>472,503</b>

### 13.3 Impairment testing

Management concluded that there is no indication of impairment of its property and equipment at March 31, 2023. JSL carried out the impairment tests of its CGU at December 31, 2022, as disclosed in the notes to the financial statements.

## 14. Intangible assets

Movements in the three-month periods ended March 31, 2023 and 2022 were as follows:

	Parent company				
	Goodwill	Software	Software in progress	Others	Total
<b>Cost:</b>					
At December 31, 2022	487,848	85,563	12,580	930	586,921
Additions	-	2,902	3,826	-	6,728
<b>At March 31, 2023</b>	<b>487,848</b>	<b>88,465</b>	<b>16,406</b>	<b>930</b>	<b>593,649</b>
<b>Accumulated amortization:</b>					
At December 31, 2022	-	(57,579)	-	(201)	(57,780)
Amortization expense for the period	-	(2,150)	-	(5)	(2,155)
<b>At March 31, 2023</b>	<b>-</b>	<b>(59,729)</b>	<b>-</b>	<b>(206)</b>	<b>(59,935)</b>
<b>Net balances:</b>					
At December 31, 2022	487,848	27,984	12,580	729	529,141
At March 31, 2023	487,848	28,736	16,406	724	533,714
Average amortization rate for the period:	-	18.6%	-	10.0%	-
	Parent company				
	Goodwill	Software	Others	Total	
<b>Cost:</b>					
At December 31, 2021	232,609	83,237	930	316,776	
Additions	-	5,927	-	5,927	
Write-offs	-	-	(30)	(30)	
<b>At March 31, 2022</b>	<b>232,609</b>	<b>89,164</b>	<b>900</b>	<b>322,673</b>	
<b>Accumulated amortization:</b>					
At December 31, 2021	-	(49,479)	(177)	(49,656)	
Amortization expense for the period	-	(1,883)	(5)	(1,888)	
<b>At March 31, 2022</b>	<b>-</b>	<b>(51,362)</b>	<b>(182)</b>	<b>(51,544)</b>	
<b>Net balances:</b>					
At December 31, 2021	232,609	33,758	753	267,120	
At March 31, 2022	232,609	37,802	718	271,129	
Average amortization rate for the period:	-	19.7%	10.0%	-	



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	<b>Consolidated</b>					
	<b>Goodwill</b>	<b>Non-competete agreement and customer list</b>	<b>Software</b>	<b>Software in progress</b>	<b>Others</b>	<b>Total</b>
<b>Cost:</b>						
<b>At December 31, 2022</b>	<b>596,334</b>	<b>229,531</b>	<b>118,321</b>	<b>12,580</b>	<b>58,758</b>	<b>1,015,524</b>
Additions	-	-	4,559	3,886	-	8,445
Write-offs, transfers and others	-	-	(5)	-	-	(5)
Revaluation of PPA	(610)	-	537	73	-	-
<b>At March 31, 2023</b>	<b>595,724</b>	<b>229,531</b>	<b>123,412</b>	<b>16,539</b>	<b>58,758</b>	<b>1,023,964</b>
<b>Accumulated amortization:</b>						
<b>At December 31, 2022</b>	-	<b>(63,800)</b>	<b>(78,277)</b>	-	<b>(1,766)</b>	<b>(143,843)</b>
Amortization expense for the period	-	(5,208)	(1,327)	-	(985)	(7,520)
Write-offs, transfers and others	-	-	-	-	(1)	(1)
<b>At March 31, 2023</b>	-	<b>(69,008)</b>	<b>(79,604)</b>	-	<b>(2,752)</b>	<b>(151,364)</b>
<b>Net balances:</b>						
<b>At December 31, 2022</b>	<b>596,334</b>	<b>165,731</b>	<b>40,044</b>	<b>12,580</b>	<b>56,992</b>	<b>871,681</b>
<b>At March 31, 2023</b>	<b>595,724</b>	<b>160,523</b>	<b>43,808</b>	<b>16,539</b>	<b>56,006</b>	<b>872,600</b>
<b>Average amortization rate for the period:</b>	-	8.3%	20.4%	-	10.0%	-

	<b>Consolidated</b>				
	<b>Goodwill</b>	<b>Non-competete agreement and customer list</b>	<b>Software</b>	<b>Others</b>	<b>Total</b>
<b>Cost:</b>					
<b>At December 31, 2021</b>	<b>571,731</b>	<b>223,731</b>	<b>118,483</b>	<b>44,638</b>	<b>958,583</b>
Additions	-	-	5,932	-	5,932
<b>At March 31, 2022</b>	<b>571,731</b>	<b>223,731</b>	<b>124,415</b>	<b>44,638</b>	<b>964,515</b>
<b>Accumulated amortization:</b>					
<b>At December 31, 2021</b>	-	<b>(43,383)</b>	<b>(67,718)</b>	<b>(1,742)</b>	<b>(112,843)</b>
Amortization expense for the period	-	(4,350)	(2,090)	(6)	(6,446)
<b>At March 31, 2022</b>	-	<b>(47,733)</b>	<b>(69,808)</b>	<b>(1,748)</b>	<b>(119,289)</b>
<b>Net balances:</b>					
<b>At December 31, 2021</b>	<b>571,731</b>	<b>180,348</b>	<b>50,765</b>	<b>42,896</b>	<b>845,740</b>
<b>At March 31, 2022</b>	<b>571,731</b>	<b>175,998</b>	<b>54,607</b>	<b>42,890</b>	<b>845,226</b>
<b>Average amortization rate for the period:</b>	-	8.3%	19.9%	10.0%	-





#### 14.1 Goodwill on business combinations

In the Parent company, goodwill refers to the acquisition of companies Lubiani Transportes Ltda., Transportadora Grande ABC (TGABC), Rodoviário Schio S.A. (Schio), Fadel, Transmoreno, TPC, Marvel and Truckpad, which operate warehouse and cargo transport activities, and was allocated to the Cash-Generating Unit (CGU) Logistics, the only CGU identified, for impairment testing purposes.

#### 14.2 Impairment testing

Management concluded that there is no indication of impairment of intangible assets at March 31, 2022. JSL carried out the impairment tests of its CGU at December 31, 2022, as disclosed in the notes to the financial statements.

#### 15. Trade payables

	<u>Parent company</u>		<u>Consolidated</u>	
	<u>03/31/2023</u>	<u>12/31/2022</u>	<u>03/31/2023</u>	<u>12/31/2022</u>
Vehicles, machinery and equipment	63,007	94,347	217,068	396,831
Parts and maintenance	33,204	33,837	82,821	62,346
Related parties (note 24.1)	150,748	81,695	190,160	71,586
Inventory	10,732	5,467	12,207	6,046
Contracted services	25,145	30,189	51,663	68,264
Property lease	3,333	3,835	3,656	4,176
Others	13,473	10,581	37,066	33,014
<b>Total</b>	<b>299,642</b>	<b>259,951</b>	<b>594,641</b>	<b>642,263</b>



## 16. Loans and borrowings

Movements in the three-month periods ended March 31, 2023 and 2022 were as follows:

Type	Annual average rate	Average rate structure	Maturity	03/31/2023			Movement				Parent company 12/31/2022		
				Current	Noncurrent	Total	New contracts	Interest paid	Interest incurred	Allocation of fair value hedge variation	Current	Noncurrent	Total
<b>In local currency</b>													
CRAs (i)	11.68%	CDI / IPCA	May/31	204,784	1,294,938	1,499,722	-	(7,129)	57,586	29,147	186,053	1,234,065	1,420,118
FINAME (ii)	13.39%	SELIC / IPCA / Fixed rate	Feb/28	14,059	329,389	343,448	156,029	(2,467)	7,552	-	9,281	173,053	182,334
CDC (iv)	15.09%	CDI	Feb/28	7,066	33,696	40,762	3,190	-	1,310	-	4,358	31,904	36,262
				<b>225,909</b>	<b>1,658,023</b>	<b>1,883,932</b>	<b>159,219</b>	<b>(9,596)</b>	<b>66,448</b>	<b>29,147</b>	<b>199,692</b>	<b>1,439,022</b>	<b>1,638,714</b>

Type	Annual average rate	Average rate structure	Maturity	03/31/2022			Movement			Parent company 12/31/2021			
				Current	Noncurrent	Total	Interest paid	Interest incurred	Allocation of fair value hedge variation	Current	Noncurrent	Total	
<b>In local currency</b>													
CRAs (i)	12.50%	CDI / IPCA +4.80%	May/31	13,721	1,411,199	1,424,920	(6,743)	59,860	(1,952)		43	1,373,712	1,373,755
				<b>13,721</b>	<b>1,411,199</b>	<b>1,424,920</b>	<b>(6,743)</b>	<b>59,860</b>	<b>(1,952)</b>		<b>43</b>	<b>1,373,712</b>	<b>1,373,755</b>



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Type	Annual average rate	Average rate structure	Maturity	03/31/2023			Movement					Consolidated 12/31/2022			
				Current	Noncurrent	Total	New contracts	Amortization	Interest paid	Interest incurred	Allocation of fair value hedge variation	Exchange rate changes	Current	Noncurrent	Total
				<b>In local currency</b>											
CRAs (i)	11.68%	CDI / IPCA	May/31	204,784	1,294,938	1,499,722	-	-	(7,129)	57,586	29,147	-	186,053	1,234,065	1,420,118
CCBs (v)	13.63%	CDI	Jan/27	48,463	166,789	215,252	-	(4,712)	(7,857)	8,350	-	-	29,527	189,944	219,471
FINAME (ii)	13.65%	IPCA/SELIC/Fixed rate	Feb/28	35,073	641,724	676,797	180,013	(856)	(13,441)	19,232	-	-	26,696	465,153	491,849
Direct Consumer Credit (CDC)	12.21%	CDI	Feb/28	7,431	33,946	41,377	3,190	(86)	(15)	1,324	-	-	4,715	32,249	36,964
				<b>295,751</b>	<b>2,137,397</b>	<b>2,433,148</b>	<b>183,203</b>	<b>(5,654)</b>	<b>(28,442)</b>	<b>86,492</b>	<b>29,147</b>	<b>-</b>	<b>246,991</b>	<b>1,921,411</b>	<b>2,168,402</b>
<b>In foreign currency</b>															
CCB - Rand	10.51%	Prime	Mar/31	6,016	66,193	72,209	22,886	(1,902)	(2,141)	2,021	-	190	1,070	50,085	51,155
CCB - EUR	1.13%	EUR	Jan/24	463	-	463	-	(94)	(2)	1	-	(26)	467	117	584
International credit (4131) - EUR	16.49%	CDI / IPCA	Aug/24	3,028	149,274	152,302	-	-	(11,309)	5,165	-	-	8,446	150,000	158,446
				<b>9,507</b>	<b>215,467</b>	<b>224,974</b>	<b>22,886</b>	<b>(1,996)</b>	<b>(13,452)</b>	<b>7,187</b>	<b>-</b>	<b>164</b>	<b>9,983</b>	<b>200,202</b>	<b>210,185</b>
				<b>305,258</b>	<b>2,352,864</b>	<b>2,658,122</b>	<b>206,089</b>	<b>(7,650)</b>	<b>(41,894)</b>	<b>93,679</b>	<b>29,147</b>	<b>164</b>	<b>256,974</b>	<b>2,121,613</b>	<b>2,378,587</b>

Type	Annual average rate	Average rate structure	Maturity	03/31/2022			Movement					Consolidated 12/31/2021			
				Current	Noncurrent	Total	New contracts	Amortization	Interest paid	Interest incurred	Allocation of fair value hedge variation	Current	Noncurrent	Total	
				<b>In local currency</b>											
CRAs (i)	12.50%	CDI / IPCA 4.80%	May/31	13,721	1,411,199	1,424,920	-	-	(6,743)	59,860	(1,952)	-	43	1,373,712	1,373,755
CCBs (iii)	11.00%	CDI/PRE	Oct/26	12,475	206,880	219,355	28,463	(2,535)	(11,733)	5,443	-	-	12,699	187,018	199,717
Direct Consumer Credit (CDC) (iv)	9.50%	Fixed rate	Feb/25	333	613	946	-	(78)	(22)	22	-	-	325	699	1,024
Others	3.24%	Fixed rate	Feb/22	463	-	463	87	(177)	(23)	23	-	-	553	-	553
				<b>26,992</b>	<b>1,618,692</b>	<b>1,645,684</b>	<b>28,550</b>	<b>(2,790)</b>	<b>(18,521)</b>	<b>65,348</b>	<b>(1,952)</b>	<b>-</b>	<b>13,620</b>	<b>1,561,428</b>	<b>1,575,049</b>
<b>In foreign currency</b>															
Loan (Fixed Rate Note)				-	-	-	-	(1,555)	(34)	20	-	-	1,569	-	1,569
CCB - Guarani	6.50%	Fixed rate	Aug/22	2,031	-	2,031	-	(1,802)	(66)	66	-	-	3,833	-	3,833
CCB - EUR	1.13%	Fixed rate	Jan/24	446	443	889	-	(94)	(214)	5	-	-	532	661	1,192
International credit (4131) - EUR	11.65%	CDI+2.50%	Aug/24	827	158,933	159,760	-	(25,173)	(4,119)	5,088	-	-	21,991	161,973	183,964
				<b>3,304</b>	<b>159,376</b>	<b>162,680</b>	<b>-</b>	<b>(28,624)</b>	<b>(4,433)</b>	<b>5,179</b>	<b>-</b>	<b>-</b>	<b>27,925</b>	<b>162,634</b>	<b>190,558</b>
				<b>30,296</b>	<b>1,778,068</b>	<b>1,808,364</b>	<b>28,550</b>	<b>(31,414)</b>	<b>(22,954)</b>	<b>70,527</b>	<b>(1,952)</b>	<b>-</b>	<b>41,545</b>	<b>1,724,062</b>	<b>1,765,607</b>

The accompanying notes are an integral part of the individual and consolidated financial statements.



(i) **CRAs** are Agribusiness Receivables Certificates issued for raising funds to finance the agribusiness sector chain, backed by Agribusiness credit rights certificates (CDCA), issued by JSL. CDCAs have varying maturities with monthly and half-yearly interest and have commitments clauses, including the maintenance of financial ratios, which are calculated on the consolidated financial information of JSL S.A., of:

- I. **“Net Debt / Added EBITDA”** less than or equal to 3.5 times; and
- II. **“Added EBITDA / Net Finance Costs”** greater than or equal to 2.0.

These ratios are included in item “x” of Clauses 9.2 of CDCAs 001/2019 and 002/2019 and 7.2.1 of CDCA 001/2020 and must be proven quarterly, and were complied with in the period ended March 31, 2023.

On May 11, 2021, a new CRA was issued, backed by CDCAs, the first offer made, after the corporate restructuring in August 2020, by JSL S.A., with half-yearly interest and commitments clauses, including the maintenance of the same financial ratios as above, which are calculated on the financial information of JSL S.A.

- (ii) **FINAME** are financing for investments in vehicles, machinery and equipment used in operations, in the normal fleet expansion and renewal process. FINAME agreements have a grace period ranging from six months to two years according to the financed product, payments of interest and principal are monthly after the grace period. These financing agreements have no covenants, but only pledge of assets with financial agents.
- (iii) **CCBs** are Bank Credit Bills raised with financial institutions for financing working capital and the purchase of vehicles, machinery and equipment used in operations. These agreements have covenants, including the maintenance of financial ratios, which are calculated on the consolidated financial information.
- (iv) **CDC** (Direct Consumer Credit) is a type of working capital financing for purchase of products, vehicles, machinery and equipment in general, including services, and in some cases are short-term operations used for cash management. These agreements have varying maturities, either monthly, quarterly, half-yearly or bullet.

**For the purposes of reading the above references, the following definitions are considered:**

**Net Debt for covenant purposes** means the total balance of the Issuer’s short and long-term loans and financing, including debentures and any other debt securities, the negative and/or positive results of equity hedge operations (hedge) and subtracting: (a) amounts in cash and in financial investments; and (b) the financing contracted as a result of the financing program for the stock of new and used vehicles, domestic and imported vehicles and automotive parts, with revolving credit granted by financial institutions linked to the car makers (floor plan).

**Added EBITDA (EBITDA-A) for covenant purposes:** means earnings before interest, taxes, depreciation, amortization, impairment of assets and equity results from subsidiaries, plus cost of sale of assets used in the provision of services, calculated over the last 12 months, including the Added-EBITDA of the last 12 months of the companies merged and/or acquired by the Company.

**Net Finance Costs for covenant purposes** means borrowing costs plus monetary adjustments, less income from financial investments, all relating to the items described in the above definition of “Net Debt”, calculated on an accrual basis over the last 12 months.



### 16.1 Intervening party and guarantee

At March 31, 2023, JSL has certain guarantees for loan and borrowing transactions, as follows:

- (i) **CDCAs (CRAs)** (01/2019, 02/2019 and 01/2020) have Simpar as the consenting intervening party.

The other transactions do not have any guarantees.



## 17. Debentures

Movements in the three-month periods ended March 31, 2023 and 2022 were as follows:

Type	Annual average rate	Maturity	03/31/2023			Movement		Parent company and Consolidated		
			Current	Noncurrent	Total	Interest paid	Interest incurred	Current	Noncurrent	Total
<b>In local currency</b>										
10 <sup>th</sup> issuance - JSL S.A.	16.72%	Sept/28	518	150,168	150,686	(11,980)	6,440	6,296	149,930	156,226
11 <sup>th</sup> issuance - JSL S.A.	16.72%	Sept/28	931	394,331	395,262	(31,616)	16,793	16,234	393,851	410,085
12 <sup>th</sup> issuance - JSL S.A.	16.72%	Sept/28	1,339	556,813	558,152	(44,634)	23,849	22,917	556,020	578,937
15 <sup>th</sup> issuance - JSL S.A.	16.72%	Oct/28	49,005	696,478	745,483	-	28,620	20,579	696,284	716,863
			<b>51,793</b>	<b>1,797,790</b>	<b>1,849,583</b>	<b>(88,230)</b>	<b>75,702</b>	<b>66,026</b>	<b>1,796,085</b>	<b>1,862,111</b>

Type	Annual average rate	Maturity	03/31/2022			Movement		Parent company and Consolidated		
			Current	Noncurrent	Total	Interest paid	Interest incurred	Current	Noncurrent	Total
<b>In local currency</b>										
10 <sup>th</sup> issuance - JSL S.A.	14.66%	Sept/28	219	149,202	149,421	(8,055)	6,982	3,466	147,028	150,494
11 <sup>th</sup> issuance - JSL S.A.	14.66%	Sept/28	337	392,395	392,732	(17,564)	11,325	5,352	393,619	398,971
12 <sup>th</sup> issuance - JSL S.A.	14.66%	Sept/28	410	553,608	554,018	(30,000)	16,160	13,104	554,754	567,858
15 <sup>th</sup> issuance - JSL S.A.	14.66%	Oct/28	32,846	695,700	728,546	-	23,961	10,801	693,784	704,585
			<b>33,812</b>	<b>1,790,905</b>	<b>1,824,717</b>	<b>(55,619)</b>	<b>58,428</b>	<b>32,723</b>	<b>1,789,185</b>	<b>1,821,908</b>

(i) Refers to the average interest calculated in each of the issues remunerated at CDI plus spread, as presented in the summary below.



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The characteristics of the debentures are presented in the table below:

Issuer	JSL			
	10 <sup>th</sup> issuance	11 <sup>th</sup> issuance	12 <sup>th</sup> issuance	15 <sup>th</sup> issuance
<b>Description</b>				
<b>a. Identification of the processes by nature</b>				
1st series amount	352,000	400,000	600,000	700,000
Issuance amount	352,000	400,000	600,000	700,000
Total amount received in checking account	352,000	400,000	600,000	700,000
Issuance	03/20/2017	06/20/2017	12/06/2018	10/08/2021
Funding	03/29/2017	06/30/2017	12/20/2018	11/05/2021
Maturity	09/20/2028	09/20/2028	09/20/2028	10/20/2028
Type	Unsecured	Floating	Floating	Unsecured
Identification with CETIP	JSML 10	JSML A1	JSML A2	JSLGA5
<b>b. Transaction costs incurred</b>	<b>10,698</b>	<b>22,369</b>	<b>12,787</b>	<b>5,392</b>
<b>c. Premiums</b>				
Premium for settlement	N.A.	N.A.	N.A.	N.A.
<b>d. Effective interest rate (IRR) p.a. %</b>				
1 <sup>st</sup> series	CDI+2.70%	CDI+2.70%	CDI+2.70%	CDI+2.70%
<b>e. Amount of costs and premiums to be apportioned until maturity</b>	<b>1,743</b>	<b>9,680</b>	<b>6,953</b>	<b>4,303</b>

The debentures issued by JSL S.A. are all simple, non-convertible, unsecured debentures, except for the 11<sup>th</sup> issuance that comprises debentures of the floating guarantee type and the 12<sup>th</sup> issuance that comprises debentures of the floating and additional personal guarantee type. All debentures have clauses of maintenance of financial ratios, which are calculated on consolidated financial statements.

For the 11<sup>th</sup> and 12<sup>th</sup> issuances of debentures, the Company maintains at least 130% of the debt balance, amount equivalent to assets free of burden and debt.

## 18. Leases payable

Lease agreements for the acquisition of vehicles and assets of JSL's operating activity, which have annual fixed charges, and are distributed as follows:

	Parent company and Consolidated	
	03/31/2023	03/31/2022
<b>Lease liabilities at the beginning of the period</b>	<b>84,997</b>	<b>42,677</b>
New contracts	1,159	-
Amortization	(1,025)	(4,070)
Interest paid	(78)	(244)
Interest incurred	2,994	1,216
<b>Lease liabilities at the end of the period</b>	<b>88,047</b>	<b>39,579</b>
Current	13,226	26,017
Noncurrent	74,821	13,562
<b>Total</b>	<b>88,047</b>	<b>39,579</b>
<b>Annual average rate</b>	<b>15.07%</b>	<b>14.28%</b>
<b>Average rate structure</b>	<b>CDI+1.25%</b>	<b>CDI+2.36%</b>
<b>Maturity</b>	<b>Feb/28</b>	<b>Dec/24</b>



## 19. Right-of-use leases

Information regarding right-of-use assets is disclosed in note 13.

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
<b>Lease liabilities at the beginning of the period</b>	<b>248,702</b>	<b>175,324</b>	<b>413,039</b>	<b>314,955</b>
New contracts	27,773	10,429	65,801	34,830
Write-offs	(364)	(494)	(1,737)	(1,982)
Amortization	(12,289)	(8,698)	(24,818)	(23,621)
Interest paid	(5,151)	(5,718)	(9,775)	(3,818)
Interest incurred	6,752	6,528	11,813	7,717
<b>Lease liabilities at the end of the period</b>	<b>265,423</b>	<b>177,371</b>	<b>454,323</b>	<b>328,081</b>
Current	38,793	23,858	81,400	61,437
Noncurrent	226,630	153,513	372,923	266,644
<b>Total</b>	<b>265,423</b>	<b>177,371</b>	<b>454,323</b>	<b>328,081</b>

JSL substantially leases properties in which its operating and administrative areas operate. The term of such lease contracts is usually 9 years. Lease contracts are adjusted annually to reflect the market values and some leases provide additional lease payments based on changes to the general price index. For certain leases, JSL is prevented from entering into any sub-lease contract.

## 20. Social and labor liabilities

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Provisions for vacation and 13th month salary	86,405	72,989	136,695	117,694
Salaries	35,534	34,646	52,307	49,708
Bonus and profit sharing	13,724	6,467	31,579	21,690
INSS	126,148	116,723	136,881	129,622
Severance pay fund (FGTS)	3,936	5,784	7,184	10,311
Others	272	286	381	371
	<b>266,019</b>	<b>236,895</b>	<b>365,027</b>	<b>329,396</b>
Current	260,771	236,895	359,580	329,396
Noncurrent	5,248	-	5,447	-
<b>Total</b>	<b>266,019</b>	<b>236,895</b>	<b>365,027</b>	<b>329,396</b>

## 21. Judicial deposits and provision for judicial and administrative litigation

In the normal course of its business, JSL is subject to civil, tax and labor litigation at the administrative and judicial levels, as well as judicial deposits and assets freezing as collateral in connection with such litigation. Based on the opinion of its legal counsel, provisions were recorded to cover probable losses related to these litigations, and, as applicable, they are presented net of respective judicial deposits as below:

	Parent company				Consolidated			
	Judicial deposits		Provisions		Judicial deposits		Provisions	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Labor	22,725	21,951	(18,749)	(17,544)	34,527	34,122	(122,880)	(129,034)
Civil	13,679	13,679	(8,547)	(8,643)	13,694	13,689	(8,887)	(11,211)
Tax	7,908	7,914	-	-	9,382	9,389	(125,329)	(132,724)
	<b>44,312</b>	<b>43,544</b>	<b>(27,296)</b>	<b>(26,187)</b>	<b>57,603</b>	<b>57,200</b>	<b>(257,096)</b>	<b>(272,969)</b>





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## 21.1 Judicial deposits

Judicial deposits and assets freezing refer to amounts deposited in an account or legal freezes on checking accounts, ruled by court, as guarantee for any payment required by court, or amounts duly deposited under judicial agreements to replace labor or tax payments that are being discussed in court.

## 21.2. Provision for judicial and administrative litigation

JSL classifies the risks of loss on lawsuits as “probable”, “possible” or “remote”. The provision recognized in respect of these lawsuits is determined by Management, based on the analysis of its legal counsel, and reasonably reflects the estimated probable losses.

Management believes that the provision for tax, civil and labor risks is sufficient to cover any losses on administrative and judicial litigation. Movements in the periods ended March 31, 2023 and 2022 were as follows:

	Parent company			
	Labor	Civil	Tax	Total
<b>At December 31, 2022</b>	<b>17,544</b>	<b>8,643</b>	-	<b>26,187</b>
Additions	3,313	1,050	-	4,363
Reversals and use	(2,108)	(1,146)	-	(3,254)
<b>At March 31, 2023</b>	<b>18,749</b>	<b>8,547</b>	-	<b>27,296</b>
	Consolidated			
	Labor	Civil	Tax	Total
<b>At December 31, 2022</b>	<b>129,034</b>	<b>11,211</b>	<b>132,724</b>	<b>272,969</b>
Additions	5,567	1,029	-	6,596
Reversals and use	(4,604)	(3,353)	-	(7,957)
Prescription	(7,117)	-	(7,395)	(14,512)
<b>At March 31, 2023</b>	<b>122,880</b>	<b>8,887</b>	<b>125,329</b>	<b>257,096</b>
	Parent company			
	Labor	Civil	Tax	Total
<b>At December 31, 2021</b>	<b>21,689</b>	<b>8,081</b>	-	<b>29,770</b>
Additions	1,547	474	-	2,021
Reversals	(2,013)	(263)	-	(2,276)
<b>At March 31, 2022</b>	<b>21,223</b>	<b>8,292</b>	-	<b>29,515</b>
	Consolidated			
	Labor	Civil	Tax	Total
<b>At December 31, 2021</b>	<b>151,086</b>	<b>14,310</b>	<b>164,346</b>	<b>329,742</b>
Additions	2,364	490	507	3,361
Reversals	(3,095)	(3,108)	(301)	(6,504)
Prescription	(5,878)	-	(8,364)	(14,242)
<b>At March 31, 2022</b>	<b>144,477</b>	<b>11,692</b>	<b>156,188</b>	<b>312,357</b>



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### 21.3 Possible losses, not provided for in the statement of financial position

At March 31, 2023, JSL is a party to tax, civil and labor lawsuits in progress (judicial and administrative) with losses considered possible by Management and its legal counsel, as shown in the table below:

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Labor	57,045	71,787	77,461	93,863
Civil	56,384	54,046	79,309	77,078
Tax	362,074	361,572	382,132	383,025
<b>Total</b>	<b>475,503</b>	<b>487,405</b>	<b>538,902</b>	<b>553,966</b>

#### Labor

The labor lawsuits are related to claims for labor-related indemnities filed for labor claims of the same nature as those mentioned in note 21.2, filed by former employees of JSL.

#### Civil

The civil lawsuits are related to claims for indemnity related to damages for several reasons against the companies of JSL, of the same nature as those mentioned in note 21.2, and annulment actions and claims for breach of contract.

#### Tax

The main natures of lawsuits are the following: (i) challenges related to alleged non-payment of ICMS; (ii) challenges of part of PIS and COFINS credits that comprise the negative balance presented in PER/DCOMP; (iii) challenges related to tax credits of IRPJ, CSLL, PIS and COFINS; (iv) challenges related to the offset of IRPJ and CSLL credits; (v) challenges related to the recognition of ICMS credits; (vi) INSS referring to challenges made by the authorities related to PER/DCOMP used in the offset of INSS, and (vii) fines for alleged submission of record-keeping and reporting obligations in disagreement with the respective regulations. The amounts involved are as follows:

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
IRPJ and CSLL	117,284	117,284	118,943	119,146
ICMS	83,146	83,146	92,646	92,646
INSS	8,411	8,411	10,305	10,305
PER/DCOMP	45,177	45,177	49,255	49,255
PIS/COFINS	79,986	79,986	79,986	79,986
Others	28,070	27,568	30,997	31,687
<b>Total</b>	<b>362,074</b>	<b>361,572</b>	<b>382,132</b>	<b>383,025</b>



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### 22. Payables for the acquisition of companies

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
Quick (i)	11,196	36,797	11,196	36,797
TransMoreno (iii)	173,245	167,544	173,245	167,544
TPC (iii)	74,156	73,281	74,156	73,281
Rodomeu (iv)	24,735	31,762	24,735	31,762
Marvel (v)	-	-	52,527	52,633
<b>Total</b>	<b>283,332</b>	<b>309,384</b>	<b>335,859</b>	<b>362,017</b>
Current	51,522	83,432	51,522	83,432
Noncurrent	231,810	225,952	284,337	278,585
<b>Total</b>	<b>283,332</b>	<b>309,384</b>	<b>335,859</b>	<b>362,017</b>

- (i) Refers to the balance payable for the acquisition of Quick Logística Ltda. (“Quick Logística”) and Quick Armazéns Gerais Eireli - ME (“Quick Armazéns”) (collectively referred to as “Quick”). This balance is adjusted by the IGPM / FGV plus 1% p.a. limited to the IPCA maturing in 2023, and the balance payable is used with escrow to reduce contingencies;
- (ii) Refers to the balance payable for the acquisition of Transmoreno. This balance is adjusted by 100% of the CDI plus 1.25% p.a. maturing until 2024 payable in half-yearly installments;
- (iii) Refers to the balance payable for the acquisition of TPC in 2021, related to the portion retained to amortize any contingencies, this balance is adjusted by 100% of the CDI;
- (iv) Refers to the balance payable for the acquisition of Rodomeu in 2021 and is part of the balance payable retained to amortize any contingencies materialized and the remaining amount will be paid in up to 24 installments, this balance is adjusted at 100% of the CDI;
- (v) Refers to the balance payable for the acquisition of Marvel in 2021, and is the balance payable retained to amortize any contingencies materialized; this amount is adjusted at 120% of the CDI.



## 23. Income tax and social contribution

### 23.1 Deferred income tax and social contribution

Deferred income tax (IRPJ) and social contribution on net income (CSLL) assets and liabilities were calculated based on the balances of tax losses and temporary differences for income tax and social contribution that are deductible or taxable in the future. Their origins are as follows:

	Parent company		Consolidated	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022
<b>Deferred tax asset</b>				
Tax losses	258,425	226,127	294,300	268,391
Provision for judicial and administrative litigation	12,354	12,102	19,624	19,594
Expected credit losses ("impairment") of trade receivables	7,752	5,470	12,061	11,072
Amortization and write-off of intangible assets from business combinations	39,289	36,849	39,289	36,849
Provision for adjustment to market value and obsolescence	3,287	2,817	3,288	2,842
Tax provisions	46,732	42,299	51,501	46,450
Share-based payment plan	155	155	155	155
Depreciation of right-of-use leases	7,644	7,187	9,230	7,709
Other provisions (i)	46,278	44,564	61,170	58,956
<b>Total deferred tax assets</b>	<b>421,916</b>	<b>377,570</b>	<b>490,618</b>	<b>452,018</b>
<b>Deferred tax liabilities</b>				
Present value adjustment	(185)	(316)	(185)	(316)
Deferred income from sales to public authorities	-	-	(2,702)	(3,185)
Hedge derivatives (swap) and exchange rate changes under cash basis	(71,585)	(67,715)	(71,585)	(67,715)
Accounting vs. tax depreciation	(117,963)	(104,712)	(231,722)	(217,408)
Property and equipment - finance leases	(13,834)	(10,831)	(13,706)	(10,800)
Surplus value on company acquisition (ii)	(55,150)	(55,150)	(55,150)	(55,150)
Government grants	-	-	(11,069)	(11,069)
Revaluation of assets	(1,996)	(1,996)	(36,909)	(36,855)
Realization of goodwill	(81,017)	(78,849)	(82,471)	(79,428)
<b>Total deferred tax liabilities</b>	<b>(341,730)</b>	<b>(319,569)</b>	<b>(505,499)</b>	<b>(481,926)</b>
<b>Total deferred tax assets (liabilities) - net</b>	<b>80,186</b>	<b>58,001</b>	<b>(14,881)</b>	<b>(29,908)</b>
Deferred tax assets	80,186	58,001	112,610	91,770
Deferred tax liabilities	-	-	(127,491)	(121,678)
<b>Total deferred tax assets (liabilities) - net</b>	<b>80,186</b>	<b>58,001</b>	<b>(14,881)</b>	<b>(29,908)</b>

- (i) Refer mainly to provisions for losses on (a) uncollectible credits; (b) advances to employees; (c) surplus value.  
(ii) Refers to the effects of IR/CSLL on the surplus value calculated in the business combinations of Fadel and Transmoreno.

Movements in deferred income tax and social contribution in the three-month periods ended March 31, 2023 and 2022 were as follows:

	Parent company	Consolidated
<b>At December 31, 2022</b>	<b>58,001</b>	<b>(29,908)</b>
Deferred income tax and social contribution recognized in profit or loss	22,185	14,710
Reclassifications between deferred and current	-	317
<b>At March 31, 2023</b>	<b>80,186</b>	<b>(14,881)</b>
	Parent company	Consolidated
<b>At December 31, 2021</b>	<b>(22,502)</b>	<b>(81,325)</b>
Deferred income tax and social contribution recognized in profit or loss	4,591	2,751
Reclassifications between deferred and current	-	(564)
<b>At March 31, 2022</b>	<b>(17,911)</b>	<b>(79,138)</b>



## 23.2 Reconciliation of income tax and social contribution (expense) income

Current amounts are calculated based on the current rates levied on taxable profit before income tax and social contribution, as adjusted by respective additions, deductions and offsets allowed by the prevailing legislation.

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
Profit before income tax and social contribution	4,599	28,442	16,562	43,626
Statutory rates	34%	34%	34%	34%
<b>IRPJ and CSLL at the statutory rates</b>	<b>(1,564)</b>	<b>(9,670)</b>	<b>(5,631)</b>	<b>(14,833)</b>
<b>Permanent (additions) exclusions</b>				
Equity results from subsidiaries	16,064	12,666	-	-
Tax incentives - Workers Meal Program ("PAT")	-	-	84	782
Effects of interest on capital - received and paid	(586)	(909)	-	-
Monetary adjustment of undue tax payments	475	-	630	-
Nontaxable tax benefits (presumed ICMS)	9,072	3,040	12,930	5,489
Non-deductible expenses and other permanent (additions) exclusions	(1,276)	(536)	2,209	(2,031)
<b>Income tax and social contribution calculated</b>	<b>22,185</b>	<b>4,591</b>	<b>10,222</b>	<b>(10,593)</b>
Current	-	-	(4,488)	(13,345)
Deferred	22,185	4,591	14,710	2,752
<b>Income tax and social contribution on results</b>	<b>22,185</b>	<b>4,591</b>	<b>10,222</b>	<b>(10,593)</b>
Effective rate	482.39%	16.14%	61.72%	-24.28%

JSL's income tax returns are open to review by tax authorities for five years from the filing of the return. As a result of these reviews, additional taxes and penalties may arise, which would be subject to interest. However, Management believes that all taxes have either been properly paid or provided for.

## 23.3 Income tax and social contribution recoverable and payable

Movements in current income tax and social contribution in the three-month periods ended March 31, 2023 and 2022 were as follows:

	Parent company	Consolidated
<b>At December 31, 2022</b>	<b>42,998</b>	<b>50,380</b>
Provision for income tax and social contribution		(4,829)
Advances, offsets and payments in the period	3,322	10,376
<b>At March 31, 2023</b>	<b>46,320</b>	<b>55,927</b>
Income tax and social contribution recoverable - current	40,475	53,755
Income tax and social contribution recoverable - noncurrent	5,845	7,001
Income tax and social contribution payable	-	(4,829)
<b>At March 31, 2023</b>	<b>46,320</b>	<b>55,927</b>
	Parent company	Consolidated
<b>At December 31, 2021</b>	<b>82,783</b>	<b>66,733</b>
Provision for income tax and social contribution payable	-	(13,345)
Advances, offsets and payments in the period	(24,733)	1,304
<b>At March 31, 2022</b>	<b>58,050</b>	<b>54,692</b>
Income tax and social contribution recoverable - current	23,254	29,721
Income tax and social contribution recoverable - noncurrent	34,796	34,803
Income tax and social contribution payable	-	(9,832)
<b>At March 31, 2022</b>	<b>58,050</b>	<b>54,692</b>



## 24. Related parties

### 24.1 Related-party balances (assets and liabilities)

The nature of the related-party balances in the statement of financial position accounts is as follows:

- (i) Trade receivables: balances arising from commercial transactions for the purchase and sale of assets, lease of assets and provision of services.
- (ii) Advances to third parties and other credits: balances arising from reimbursements of miscellaneous expenses and reimbursements of apportionment of common expenses paid to the Company.
- (iii) Dividends receivable: balances receivable from dividends proposed and approved by the Company's subsidiaries.
- (iv) Receivables from and payables to related parties: refer to loan agreements held between the Company and its subsidiaries and balances receivable from the sale of equity interests between the Company and its subsidiaries.
- (v) Other payables: balances payable for reimbursement of the Company's expenses borne by the subsidiaries.
- (vi) Trade payables: balances arising from commercial transactions for the purchase and sale of assets, lease of assets and provision of services.

Transactions between the Company and its subsidiaries are eliminated for the purpose of presenting the consolidated balances but maintained at the Parent company in these financial statements.

The following table presents the balances of transactions between the Company and related parties:



**JSL S.A.**  
**Notes to the individual and consolidated financial statements**  
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Assets	Parent company									
	Marketable securities (note 6)		Advances to third parties, PP&E and other credits		Trade receivables (note 7)		Dividends and interest on capital receivable		Receivables from related parties	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022
<b>Related parties</b>										
ATU12 Arrend port SPE SA	-	-	16	7	91	75	-	-	-	-
BBC Leasing	-	-	9	23	334	316	-	-	-	-
BBC Pagamentos	-	-	3	4	3	46	-	-	-	-
Ciclus Ambiental	-	-	-	-	12,622	14,916	-	-	-	-
CS Brasil Frotas	-	-	35	36	190	227	-	-	-	-
CS Brasil Transportes	-	-	25	535	6,365	5,825	-	-	-	-
Fadel Transporte	-	-	38	31,802	13	2,926	-	-	22,306	30,730
Graos Piaui Rod SPE	-	-	1	-	18	17	-	-	-	-
Instituto Julio Simões	-	-	4	2	5	29	-	-	-	-
JSL Corretora	-	-	11	6	18	17	-	-	-	-
JSP Holding	-	-	11	5	95	81	-	-	-	-
Marvel	5,483	7,272	-	-	526	207	-	-	-	-
Medlogística	-	-	55	57	-	-	-	-	-	-
Mogí Mob	-	-	5	698	683	541	-	-	-	-
Mogipasses	-	-	-	2	9	4	-	-	-	-
Movida Locação	-	-	255	209	525	692	-	-	-	-
Movida Participações	-	-	154	100	52	116	-	-	-	-
Original Veículos	-	-	36	11	85	56	-	-	-	-
Ponto Veículos	-	-	-	-	23	1	-	-	-	-
Quick Armazéns	-	-	10	-	-	163	-	-	-	-
Pronto Express Logística	-	-	118	92	953	915	-	-	-	-
TPC Logística Nordeste Ltda.	-	-	-	-	170	177	-	-	-	-
TPC Logística Sudeste Ltda.	-	-	-	-	171	312	-	-	57,733	55,544
Transmoreno	-	-	-	6	-	112	130	-	-	-
Quick Logística	-	-	2,821	6,198	79	219	-	-	-	-
Ribeira Imóveis	-	-	-	-	145	131	-	-	-	-
Rodomeu	-	-	2	1	3,286	3,521	1,213	2,194	-	-
Simpar	-	-	394	681	603	824	-	-	-	-
Sinal Serviços	41,526	8,469	39	67	19,023	15,090	-	-	-	-
TPG Transportes	-	-	1	7	41	18	-	-	-	-
TruckPad Pagamentos	-	-	-	13	4	-	-	-	-	-
TruckPad Tecnologia	-	-	-	13	4	-	-	-	-	-
Transrio	-	-	3	110	405	663	-	-	-	-
Vamos	-	-	92	-	3,732	2,605	-	-	-	-
Vamos Agrícola	-	-	93	57	273	118	-	-	-	-
Vamos Máquinas	-	-	51	49	761	615	-	-	-	-
Vamos Seminovos	-	-	15	-	28	18	-	-	-	-
Vamos Linha Amarela	-	-	36	10	162	135	-	-	-	-
Yolanda	-	-	6	14	7	21	-	-	-	-
<b>Total</b>	<b>47,009</b>	<b>15,741</b>	<b>4,339</b>	<b>40,815</b>	<b>51,504</b>	<b>51,749</b>	<b>1,343</b>	<b>2,194</b>	<b>80,039</b>	<b>86,274</b>
Current	33,212	15,169	4,339	40,815	51,504	51,749	1,343	2,194	-	-
Noncurrent	13,797	572	-	-	-	-	-	-	80,039	86,274
<b>Total</b>	<b>47,009</b>	<b>15,741</b>	<b>4,339</b>	<b>40,815</b>	<b>51,504</b>	<b>51,749</b>	<b>1,343</b>	<b>2,194</b>	<b>80,039</b>	<b>86,274</b>



**JSL S.A.**  
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Liabilities	Other payables		Trade payables (note 15)		Payables to related parties		Dividends payable		Parent company
	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	
<b>Related parties</b>									
BBC Pagamentos	2	48	-	1	-	-	-	-	-
BBC Leasing S.A.	2	2	16	26	-	-	-	-	-
CS Brasil Frotas	130	-	19	47	-	-	-	-	-
CS Brasil Transportes	-	100	20,751	17,557	-	-	-	-	-
Fadel Transp Logística Ltda.	158	-	-	638	-	-	-	-	-
Graos Piauí Rod SPE	2	3	-	-	-	-	-	-	-
Madre Corr. e Admin Seg.	6	11	-	-	-	-	-	-	-
Medlogística	9	9	-	-	-	-	-	-	-
Mogi Mob	-	-	14,927	11,123	-	-	-	-	-
Mogipasses	-	9	14	4	-	-	-	-	-
Movida Locação	334	323	1,641	196	-	-	-	-	-
Movida Participações	151	-	94	103	-	-	-	-	-
Original Veículos	-	-	-	3	-	-	-	-	-
Pronto Express Logística	8,369	1,872	10,017	10,323	-	-	-	-	-
Ponto Veículos	-	-	4	1	-	-	-	-	-
Quick Logística	139	156	4	23	-	-	-	-	-
Ribeira Imóveis	30	29	-	-	-	-	-	-	-
Sinal	40	-	-	-	-	-	-	-	-
Simpar	-	737	31,147	29,487	1,874	1,816	-	-	41,349
TPC Logística Nordeste Ltda.	66	119	-	-	-	-	-	-	-
TPC Logística Sudeste Ltda.	816	186	72	-	-	-	-	-	-
Transmoreno Transp	-	250	17	201	-	-	-	-	-
Transportadora Rodomeu	1,071	942	-	-	-	-	-	-	-
Transrio	28	498	573	429	-	-	-	-	-
Vamos Locação (i)	136	90	71,449	11,448	-	-	-	-	-
Vamos Máquinas	665	665	1	1	-	-	-	-	-
Vamos Seminovos	68	13	-	62	-	-	-	-	-
Yolanda	5	27	2	22	-	-	-	-	-
Others	-	-	-	-	-	-	-	-	16,226
<b>Total</b>	<b>12,227</b>	<b>6,089</b>	<b>150,748</b>	<b>81,695</b>	<b>1,874</b>	<b>1,816</b>	-	-	<b>57,575</b>
Current	12,227	6,089	150,748	81,695	-	-	-	-	57,575
Noncurrent	-	-	-	-	1,874	1,816	-	-	-
<b>Total</b>	<b>12,227</b>	<b>6,089</b>	<b>150,748</b>	<b>81,695</b>	<b>1,874</b>	<b>1,816</b>	-	-	<b>57,575</b>

- (i) The amounts payable to Vamos at March 31, 2023 mainly refer to the acquisition of heavy vehicles by JSL and its subsidiaries under the Commercial Agreement and Other Covenants entered into between JSL and Vamos on January 24, 2020 (“Commercial Agreement”), which, among other matters, established the terms and conditions that should be applied for the sale of used assets of Vamos to JSL or of JSL to Vamos (“Used Assets”), which may be carried out directly by the Parties or through any of their subsidiaries.





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The table below presents the balances of intercompany transactions that are not eliminated in consolidation:

	Consolidated											
	Assets				Liabilities							
	Trade receivables (note 7)		Other credits and advances		Trade payables (note 15)		Other payables		Payables to related parties		Dividends payable	
	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022	03/31/2023	12/31/2022
<b>Related parties</b>												
ATU12 Arrend port SPE SA	91	75	16	7	-	-	-	-	-	-	-	-
BBC Leasing	373	356	9	23	17	26	2	2	-	-	-	-
BBC Pagamentos	3	46	3	4	-	1	2	48	-	-	-	-
Ciclus Ambiental	12,622	14,916	-	-	-	-	-	-	-	-	-	-
CS Brasil Frotas	301	293	35	36	19	47	130	-	-	-	-	-
CS Brasil Transportes	6,396	5,828	51	558	20,766	17,568	-	232	-	-	-	-
Fadel Transportes	-	-	-	-	-	-	-	-	-	-	-	-
Graos Piaui Rod SPE	18	17	1	-	-	-	2	3	-	-	-	-
HM Com. Man.	-	-	-	-	21	24	-	-	-	-	-	-
Empilhadeiras	-	-	-	-	-	-	-	-	-	-	-	-
Instituto	5	29	4	2	-	-	-	-	-	-	-	-
JSP Holding	95	81	11	5	-	-	-	-	-	-	-	-
Madre Corretora	18	17	11	6	-	-	6	11	-	-	-	-
Mogi Mob	683	541	5	698	14,929	11,123	-	2	-	-	-	-
Mogipasses	9	4	-	2	14	4	-	9	-	-	-	-
Movida Locação	617	698	255	209	18,152	279	337	323	-	-	-	-
Movida Participações	64	116	154	99	241	264	151	-	-	-	-	-
Original Veículos	85	56	36	11	-	3	-	-	-	-	-	-
Ponto Veículos	23	1	-	-	4	1	-	-	-	-	-	-
Ribeira Imóveis	145	131	-	-	-	-	30	29	-	-	-	-
Simpar	603	824	394	681	31,152	29,487	1	794	1,874	1,816	-	41,349
TPG Transportes	41	18	1	7	-	-	-	-	-	-	-	-
Transrio	405	663	3	110	594	442	28	498	-	-	-	-
Vamos Locação (i)	4,211	3,511	92	164	104,250	12,171	143	97	-	-	-	-
Vamos Agrícola	273	169	93	57	-	-	-	-	-	-	-	-
Vamos Máquinas	761	637	51	49	2	1	665	665	-	-	-	-
Vamos Seminovos	28	18	15	-	-	61	68	13	-	-	-	-
Vamos Linha Amarela	164	135	36	10	-	-	-	-	-	-	-	-
Others	-	84	-	-	(1)	84	-	-	-	-	-	16,226
<b>Total</b>	<b>28,034</b>	<b>29,264</b>	<b>1,276</b>	<b>2,738</b>	<b>190,160</b>	<b>71,586</b>	<b>1,565</b>	<b>2,726</b>	<b>1,874</b>	<b>1,816</b>	-	<b>57,575</b>
Current	28,034	29,264	1,276	2,738	190,160	-	1,565	2,726	-	-	-	57,575
Noncurrent	-	-	-	-	-	71,586	-	-	1,874	1,816	-	-
<b>Total</b>	<b>28,034</b>	<b>29,264</b>	<b>1,276</b>	<b>2,738</b>	<b>190,160</b>	<b>71,586</b>	<b>1,565</b>	<b>2,726</b>	<b>1,874</b>	<b>1,816</b>	-	<b>57,575</b>

- (i) The amounts payable to Vamos at March 31, 2023 mainly refer to the acquisition of heavy vehicles by JSL and its subsidiaries under the Commercial Agreement and Other Covenants entered into between JSL and Vamos on January 24, 2020 (“Commercial Agreement”), which, among other matters, establishes the terms and conditions that should be applied for the sale of used assets of Vamos to JSL or of JSL to Vamos (“Used Assets”), which may be carried out directly by the Parties or through any of their subsidiaries.



## 24.2 Related-party transactions with effects on profit or loss

Related-party transactions refer to:

- (i) Leases of vehicles and other assets among the companies, at equivalent market values, the pricing of which varies in accordance with the characteristics and date of contracting, and the spreadsheet of the costs inherent to the assets, such as depreciation and financing interest;
- (ii) Rendering services refer to any contracted services, mainly those related to cargo transport or intermediation of decommissioned assets and direct sales of car makers;
- (iii) Sale of decommissioned assets, mainly related to vehicles that used to be leased by these related parties, and as a business strategy were transferred at their residual accounting values, which approximated the market value;
- (iv) The Company shares certain administrative services with the subsidiaries of Simpar and the expenses are apportioned and transferred from them;
- (v) Occasionally, loan transactions and assignment of rights of trade receivables with companies of the Group are made. Finance costs or finance income arising from these transactions are calculated at rates defined after comparison with the rates adopted by financial institutions.
- (vi) Refers to tax consulting services rendered by a tax law firm where members of the Boards of Directors are partners.

The table below presents the results by nature corresponding to those transactions carried out in the three-month periods ended March 31, 2023 and 2022, between the Company, its subsidiaries and other related parties of the Simpar Group:



**JSL S.A.**  
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Profit or loss	Consolidated													
	Rent and rendering services		Contracted rents and services		Sales revenue - assets		Cost of sale - assets		Administrative and selling expenses, and recovery of expenses		Other operating income (expenses)		Finance income (costs)	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022	03/31/2023	03/31/2022	03/31/2023	03/31/2022	03/31/2023	03/31/2022	03/31/2023	03/31/2022	03/31/2023	03/31/2022
<b>Transactions eliminated in profit or loss</b>														
Fadel Transportes	15	158	(75)	-	-	-	-	-	1,721	-	-	(1,390)	1,823	-
Fadel Soluções	-	356	-	-	-	-	-	-	-	-	-	1,644	-	-
Locadel	-	-	-	(321)	-	-	-	-	-	-	-	6	-	-
JSL S.A.	82	40	(11,899)	(7,523)	-	-	-	-	(6,762)	-	-	(210)	(12,054)	-
Marvel	-	-	-	-	-	-	-	-	689	-	-	-	1,858	-
Pronto Express	195	-	(3,347)	-	-	-	-	-	2,640	-	-	-	(639)	-
Quick Armazéns	-	-	-	-	-	-	-	-	45	-	-	-	(214)	-
Quick Logística	85	125	(16)	(132)	-	-	-	-	328	-	-	12	214	-
Sinal Serviços	2,570	3,175	1,010	(124)	-	-	-	-	201	-	-	110	6,186	-
Transportadora Rodomeu	9,073	4,154	-	-	-	-	-	-	1,207	-	-	-	-	-
TPC Logística Nordeste	-	-	199	-	-	-	-	-	245	-	-	-	637	-
TPC Logística Sudeste	195	-	379	-	-	-	-	-	727	-	-	-	2,189	-
Transmoreno	585	-	(149)	(40)	-	-	-	-	1,176	-	-	1	-	-
Truckpad Tec e Log S.A.	-	-	(1,174)	-	-	-	-	-	-	-	-	-	-	-
Yolanda	-	-	(5)	(43)	-	-	-	-	63	-	-	-	-	-
	<b>12,800</b>	<b>8,008</b>	<b>(15,077)</b>	<b>(8,183)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,280</b>	<b>-</b>	<b>-</b>	<b>173</b>	<b>-</b>	<b>-</b>
<b>Related party transactions</b>														
ATU 12	-	-	-	-	-	-	-	-	2	-	-	1	-	-
BBC Pagamentos	-	-	(1,398)	(667)	-	-	-	-	(12)	-	-	(1)	-	-
BBC Leasing	-	-	-	-	-	6,097	-	(6,097)	(2)	-	-	5	-	-
CS Brasil Frotas	175	65	137	(1)	-	-	-	-	21	-	-	29	-	-
CS Brasil Transportes	122	-	(2,714)	(1,622)	-	-	-	-	53	-	-	130	(21)	-
Fadel Transportes	-	528	-	-	-	-	-	-	-	-	-	-	-	-
HM Com Man Empilhadeiras	-	-	(64)	-	-	-	-	-	-	-	-	-	-	-
JSL S/A	-	6,127	-	(278)	-	4,562	-	(4,562)	-	-	-	459	-	47
Madre Corr. e Admin Seg.	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mogi Mob Trans Pass Ltda.	-	-	(2,407)	(1,953)	-	-	-	-	3	-	-	-	-	-
Mogipasses Com. de Bilhete	-	2	1	(1)	-	-	-	-	1	-	-	-	-	-
Movida Locação	17	108	(331)	(851)	133	-	(133)	-	(35)	-	-	(148)	-	-
Movida Participações	-	-	(357)	(233)	-	-	-	-	(149)	-	-	(58)	-	-
Movida Premium	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Original Veículos	6	2	57	(1)	-	-	-	-	8	-	-	54	-	-
Ponto Veículos	65	-	(6)	(2)	-	-	-	-	-	-	-	21	-	-
Pronto Express	-	400	-	-	-	-	-	-	-	-	-	-	-	-
Quick Logística	-	-	-	(132)	-	-	-	-	-	-	-	85	-	-
Simpar	-	-	(375)	(557)	-	-	-	-	(9,519)	-	-	56	(68)	212
Simpar Empreendimentos	-	-	-	(700)	-	-	-	-	(690)	-	-	-	-	-
TPG Transp Passageiros	-	8	-	-	-	-	-	-	-	-	-	-	-	-
Transmoreno	-	719	6	(196)	-	-	-	-	-	-	-	-	-	-
Transrio Caminhões Onibus	-	-	(220)	(381)	-	908	-	(908)	(41)	-	-	6	-	-
Vamos Loc Cam Maq Equi SA	425	88	(6,545)	(2,622)	-	-	-	-	(829)	-	-	(711)	-	1
Vamos Máquinas	-	-	-	-	-	-	-	-	2	-	-	2	-	-
Vamos Com de Maq Agrícolas	-	-	-	-	-	-	-	-	1	-	-	1	-	-
Vamos Semínovos	-	-	-	-	-	-	-	-	9	-	-	3	-	-
Vamos Linha Amarela	-	-	-	-	-	-	-	-	48	-	-	27	-	-
Yolanda Logística	-	-	-	-	-	-	-	-	-	-	-	359	-	-
Ciclus Ambiental	27,309	20,713	-	-	-	-	-	-	-	-	-	-	-	-
Ribeira Imóveis	-	-	(1,335)	-	-	-	-	-	-	-	-	-	-	-
	<b>28,119</b>	<b>28,760</b>	<b>(15,551)</b>	<b>(10,197)</b>	<b>133</b>	<b>11,567</b>	<b>(133)</b>	<b>(11,567)</b>	<b>(11,129)</b>	<b>-</b>	<b>-</b>	<b>320</b>	<b>(89)</b>	<b>260</b>
	<b>40,919</b>	<b>36,768</b>	<b>(30,628)</b>	<b>(18,380)</b>	<b>133</b>	<b>11,567</b>	<b>(133)</b>	<b>(11,567)</b>	<b>(8,849)</b>	<b>-</b>	<b>-</b>	<b>493</b>	<b>(89)</b>	<b>260</b>



### 24.3 Transactions or relationships with shareholders related to property leasing

JSL has operating and administrative lease contracts for properties with the associates Ribeira Imóveis Ltda. and RB Capital Companhia de Securitização, companies under common control. The lease amount recognized in profit or loss for the period ended March 31, 2023 was R\$ 4,792 (R\$ 919 at March 31, 2022). The agreements have conditions in line with market values and have maturities until 2027.

### 24.4 Administrative service center

The corporate expenses are controlled by Simpar, which makes apportionments based on criteria defined on the basis of appropriate technical studies on shared expenses within the same structure and backoffice. The Administrative Service Center (“CSA”) does not charge management fees nor applies profitability margin on rendering services, passing on only the costs. The expenses with the sharing of the infrastructure and administrative structure with Simpar totaled R\$ 8,400 at March 31, 2023, or 0.86% of JSL’s net revenue (R\$ 6,000 at March 31, 2022, or 0.74% of JSL’s net revenue).

### 24.5 Transactions or relationships with parent company and group companies referring to operations as a guarantor

As a result of the corporate restructuring that took place on August 5, 2020, JSL and Simpar remain jointly guarantors in an operation raised by another company controlled by Simpar, in the amount of R\$ 67,760, and are joint and several debtors of the 13<sup>th</sup> issuance of debentures that were transferred to Simpar in 2020 as a result of the spin-off carried out, in the amount of R\$ 101,962.

### 24.6 Management compensation

The Company’s management includes the Board of Directors and the Board of Executive Officers. Expenses on compensation of the Company’s directors and officers, including all benefits, were recognized in line item “Administrative expenses”, and are summarized below:

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
Fixed compensation	1,814	1,653	2,284	1,968
Variable compensation	-	509	-	509
Benefits	31	17	31	17
Share-based payments	-	31	-	31
<b>Total</b>	<b>1,845</b>	<b>2,210</b>	<b>2,315</b>	<b>2,524</b>

Management does not have post-employment benefits.

The compensation paid to key management personnel is within the limit approved by the Shareholders’ Meeting held on April 26, 2023.



## 25. Equity

### 25.1 Share capital

The Company's fully subscribed and paid-up capital at March 31, 2023 and December 31, 2022 is R\$ 842,781 (or R\$ 806,688 if net of share issue cost). The shares are registered common shares without par value.

At March 31, 2023, the Company's fully paid-up capital is divided into 286,431,078 registered shares (same number at December 31, 2022) with no par value, of which 1,904,072 are non-voting treasury shares (same number at December 31, 2022). At March 31, 2023, share capital is held as follows:

Number of shares	03/31/2023		12/31/2022	
	Common shares	(%)	Common shares	(%)
<b>Shareholders</b>				
Owners of the Company	214,385,424	74.85%	214,385,424	74.85%
<i>Simpar S.A.</i>	206,032,081	71.93%	206,032,081	71.93%
<i>JSP Holding S.A.</i>	7,450,000	2.60%	7,450,000	2.60%
<i>Fernando Antonio Simões</i>	903,343	0.32%	903,343	0.32%
Other members of the Simões family	231,000	0.08%	231,000	0.08%
Management	272,380	0.10%	272,380	0.10%
Officers	6,446,373	2.25%	6,446,373	2.25%
Treasury shares	1,904,072	0.66%	1,904,072	0.66%
Outstanding shares traded on the stock exchange	63,191,829	22.06%	63,191,829	22.06%
<b>Total</b>	<b>286,431,078</b>	<b>100.00%</b>	<b>286,431,078</b>	<b>100.0%</b>

The Company is authorized to increase its capital up to R\$ 2,000,000, excluding the shares already issued, without any amendment to its bylaws and according to the decision of the Board of Directors, which is responsible for the establishment of issuance conditions, including price, term and payment conditions, and after the approval by the Supervisory Board.

### 25.2 Capital reserves

#### a) Share-based payment transactions

##### Movement during the period

For the three-month period ended March 31, 2023, no new shares were granted, and R\$ 31 was recognized in the statement of profit or loss in line item "Administrative expenses", and the accumulated balance in the capital reserve account related to "share-based payment" in equity is R\$ 472 at March 31, 2023 (same amount at December 31, 2022).

##### i. Restricted share plan:

The restricted share plan consists of the delivery of shares of the parent company Simpar S.A. (restricted shares) to JSL employees consisting of up to 35% of the variable compensation of the beneficiaries as bonus, in annual installments for 4 years. In addition, employees may, at their sole discretion, opt to receive an additional portion of the variable compensation amount as a bonus in shares of Simpar S.A., and in case the employee opts to receive shares, Simpar S.A. will deliver to the employee 1 matching share for each 1 share received by the employee, within the limits established in the program. The granting of the right to receive restricted shares and matching shares is made through the execution of Grant Agreements between Simpar S.A. and the employee. Thus, the Plan seeks to (a) stimulate the expansion, success and achievement of the social objectives of Simpar S.A. and its subsidiaries; (b) to align the interests of the shareholders of Simpar S.A. and its subsidiaries with those of its employees; and (c) enable Simpar S.A. and its subsidiaries to attract and retain the beneficiaries. Simpar's shares to be delivered may be acquired by the Company at market value.



In order to calculate the number of restricted shares to be delivered to the employee, the net value earned by the employee will be divided by the average quotation of Simpar S.A. on B3 S.A. - Brasil, Bolsa, Balcão, weighted by the trading volume over the past 30 trading sessions preceding each vesting date related to the restricted shares.

#### Movement during the periods

The following table presents the number, weighted average fair value and the movement of restricted share rights granted during the period ended March 31, 2023:

	Number of shares			Stock options outstanding	Average strike price
	Granted	Canceled	Transferred		
<b>Position at December 31, 2021</b>	<b>56,319</b>	<b>(227)</b>	<b>-</b>	<b>56,092</b>	<b>10.54</b>
Options canceled	-	(1,359)	-	(1,359)	10.54
Transfers to beneficiaries	-	-	(13,497)	(13,497)	10.54
<b>Position at December 31, 2022</b>	<b>56,319</b>	<b>(1,586)</b>	<b>(13,497)</b>	<b>41,236</b>	<b>10.54</b>
Options canceled	-	-	-	-	-
Transfers to beneficiaries	-	-	-	-	-
<b>Position at March 31, 2023</b>	<b>56,319</b>	<b>(1,586)</b>	<b>(13,497)</b>	<b>41,236</b>	<b>10.54</b>

### 25.3 Treasury shares

At March 31, 2023, the Company has a balance of R\$ 42,205 (R\$ 42,205 at December 31, 2022), representing 1,904,072 common shares held in treasury (1,904,072 at December 31, 2022).

### 25.4 Earnings reserves

#### a) Distribution of dividends

The dividend distribution policy is disclosed in note 27.4 (a) to the Company's individual and consolidated financial information for the year ended December 31, 2022.

#### b) Legal reserve

The legal reserve is recognized annually as an allocation of 5% of the Company's profit for the year, limited to 20% of the share capital. Its purpose is to ensure the integrity of the share capital. It can be used only to offset losses and for capital increase. When JSL reports loss for the year, no legal reserve is recognized.

#### c) Investment reserve

The investment reserve is intended to finance the expansion of the activities of the Company and/or its subsidiaries including through subscriptions of capital increases or creation of new enterprises, to which up to 100% of the profit for the year remaining after the legal and statutory deductions may be allocated and whose balance cannot exceed the amount equivalent to 80% of the Company's subscribed capital.

#### d) Investment grant

At the Company, as ICMS is calculated using the credit method granted in accordance with the ICMS 106/96 agreement, the amount of R\$ 9,180 was transferred in the three-month period ended March 31, 2023 (R\$ 38,225 in the year ended December 31, 2022) to the tax incentive reserve accounting under the heading "Earnings Reserves", in accordance with Law No. 12,973/14 Art. 30, paragraph 4.



In the three-month period ended March 31, 2023, the amount of R\$ 17,494 (R\$ 81,090 in the year ended December 31, 2022), referring to ICMS tax exemption benefits, was transferred to the tax incentive reserve account under the heading "Earnings Reserves".

In addition, subsidiary Quick Logística is entitled to a ICMS tax benefit in the state of Goiás called Log Produzir, with appropriation of R\$ 607 in the year ended December 31, 2022. In the three-month period ended March 31, 2023, the Company did not use the credit related to this benefit, as it is in process of renewal with the Finance Department of the State of Goiás.

## 26. Insurance coverage

JSL has insurance coverage in amounts deemed sufficient by Management to cover potential risks on its assets and/or liabilities related to transport of third-party cargo or assets. As to the vehicle fleet, most part is self-insured in view of the cost-benefit ratio of the premium.

Complete information on the insurance coverage is presented in note 28 to the annual individual and consolidated financial statements for the year ended December 31, 2022.

## 27. Net revenue from rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services

### a) Revenue flows

JSL generates revenue mainly from the rendering of services and sale of decommissioned assets.

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
Revenue from dedicated services (b)	376,761	288,730	504,040	435,707
Revenue from passengers transport (b)	51,651	64,275	51,651	64,275
Revenue from general cargo (b)	443,737	362,937	878,161	700,664
Revenue from vehicle rental (a)	62,569	68,872	71,332	66,907
Other revenues	-	-	273	60
<b>Net revenue from rendering services and lease of vehicles, machinery and equipment</b>	<b>934,718</b>	<b>784,814</b>	<b>1,505,457</b>	<b>1,267,613</b>
Revenue from sales of decommissioned assets	41,673	21,784	58,121	28,846
<b>Total net revenue</b>	<b>976,391</b>	<b>806,598</b>	<b>1,563,578</b>	<b>1,296,459</b>
<b>Timing of revenue recognition</b>				
Products transferred at a specific point in time	41,673	21,784	58,121	28,846
Products and services transferred over time	934,718	784,814	1,505,457	1,267,613
<b>Total net revenue</b>	<b>976,391</b>	<b>806,598</b>	<b>1,563,578</b>	<b>1,296,459</b>

(a) Revenue recognition in accordance with CPC 06 (R2) / IFRS 16 - Leases.

(b) Revenue recognition in accordance with CPC 47 (R2) / IFRS 15 - Revenue from Contracts with Customers.

The reconciliation between the gross revenues and the revenue presented in the statement of profit or loss is shown below:

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
<b>Gross revenue</b>	<b>1,155,942</b>	<b>963,918</b>	<b>1,846,383</b>	<b>1,542,945</b>
<b>Less:</b>				
Taxes on sales	(165,860)	(143,318)	(268,099)	(231,146)
Returns and cancellations	(3,367)	(3,126)	(3,496)	(3,407)
Toll rates	(10,324)	(10,881)	(10,383)	(10,994)
Discounts granted	-	5	(827)	(939)
<b>Total net revenue</b>	<b>976,391</b>	<b>806,598</b>	<b>1,563,578</b>	<b>1,296,459</b>



## 28. Expenses by nature

JSL's statements of profit or loss are presented by function. Expenses by nature are as follows:

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
Fleet costs / expenses (iii)	(16,459)	(13,882)	(38,588)	(28,320)
Cost of sales of decommissioned assets (ii)	(31,547)	(16,106)	(43,706)	(21,179)
Personnel and payroll charges	(282,963)	(232,708)	(487,036)	(423,805)
Related and third parties	(279,902)	(271,866)	(325,137)	(317,866)
Depreciation and amortization	(57,411)	(38,696)	(96,589)	(63,646)
Parts, tires and maintenance	(91,539)	(83,325)	(124,046)	(109,603)
Fuels and lubricants	(57,721)	(55,868)	(160,038)	(131,356)
Communication, advertising and publicity	(2,890)	(336)	(3,511)	(950)
Rendering services	(34,505)	(20,624)	(52,770)	(46,244)
Provision for expected credit losses ("impairment") of trade receivables (note 7.1)	(6,712)	(4,229)	(6,992)	(4,062)
Provision for judicial and administrative litigation	(6,055)	(3,699)	(7,035)	(3,293)
Electric power	(4,453)	(6,320)	(6,024)	(8,531)
Lease of vehicles, machinery, damaged vehicles and properties	(16,419)	(14,039)	(20,224)	(18,129)
PIS and COFINS credits on inputs (i)	50,871	47,658	63,750	50,886
Extemporaneous tax credits	-	25,075	249	27,506
Other costs	(30,333)	(34,166)	(46,345)	(41,952)
	<b>(868,038)</b>	<b>(723,131)</b>	<b>(1,354,042)</b>	<b>(1,140,544)</b>
Cost of sales, leases and rendering services	(789,754)	(689,520)	(1,222,589)	(1,074,221)
Cost of sales of decommissioned assets (iii)	(31,547)	(16,106)	(43,706)	(21,179)
Selling expenses	(3,729)	(2,910)	(7,834)	(6,057)
Administrative expenses	(41,014)	(36,398)	(76,470)	(75,766)
Provision for expected credit losses ("impairment") of trade receivables	(6,712)	(4,229)	(6,992)	(4,062)
Other operating expenses	(6,531)	(3,340)	(8,381)	(3,069)
Other operating income	11,249	29,372	11,930	43,810
	<b>(868,038)</b>	<b>(723,131)</b>	<b>(1,354,042)</b>	<b>(1,140,544)</b>

- (i) PIS and COFINS credits on acquisition of inputs and depreciation charges recorded as reducers of the costs of the products and services sold, in order to better reflect the nature of the respective credits and expenses;
- (ii) The cost of sales of decommissioned assets consists of the cost of assets used in logistics services.
- (iii) Includes expenses with IPVA, maintenance and toll rates.





## 29. Finance income (costs)

	Parent company		Consolidated	
	03/31/2023	03/31/2022	03/31/2023	03/31/2022
<b>Finance income</b>				
Financial investments	7,679	14,953	12,647	17,487
Monetary variation income	2,605	5,489	3,021	5,507
Interest received	11,173	4,096	82	1,242
Exchange rate changes	-	-	90	-
Foreign exchange variation on loans and borrowings	-	-	164	-
Discounts obtained	701	-	6,033	-
Other finance income	2,629	5,303	2,469	1,196
<b>Total finance income</b>	<b>24,787</b>	<b>29,841</b>	<b>24,506</b>	<b>25,432</b>
<b>Finance costs</b>				
Interest on loans, borrowings and debentures	(142,150)	(118,288)	(169,381)	(128,955)
Interest and bank charges on leases payable	(2,994)	(1,216)	(2,994)	(1,216)
Net gains (losses) on swap agreements	(1,434)	15,219	(1,440)	15,031
<b>Total debt service costs</b>	<b>(146,578)</b>	<b>(104,285)</b>	<b>(173,815)</b>	<b>(115,140)</b>
Interest on right-of-use leases	(6,752)	(6,528)	(11,813)	(7,717)
Interest on payables for the acquisition of companies	(8,708)	(8,628)	(10,934)	(9,712)
Discounts granted, bank charges and fees	(10)	-	(1,955)	-
Exchange rate changes	(3,878)	-	(4,388)	-
Interest payable	(2,737)	(1,172)	(6,723)	(1,445)
Other finance costs	(7,124)	(1,505)	(7,852)	(3,707)
<b>Total finance costs</b>	<b>(175,787)</b>	<b>(122,118)</b>	<b>(217,480)</b>	<b>(137,721)</b>
<b>Finance income (costs), net</b>	<b>(151,000)</b>	<b>(92,277)</b>	<b>(192,974)</b>	<b>(112,289)</b>

## 30. Earnings per share

### 30.1 Basic

The calculation of basic and diluted earnings per share was based on the profit attributable to the holders of common shares and on the weighted average number of common shares outstanding.

The calculation of basic earnings per share is presented below:

	Parent company	
	03/31/2023	03/31/2022
<b>Numerator:</b>		
Profit	26,784	33,033
<b>Denominator:</b>		
Weighted average number of outstanding shares	213,067,074	213,270,369
<b>Basic earnings per share - R\$</b>	<b>0.1257</b>	<b>0.1549</b>
<b>Weighted average number of common shares outstanding</b>		
<b>Common shares - January 1</b>	<b>213,067,074</b>	<b>213,293,839</b>
Effect of treasury shares and repurchase of shares	-	(23,467)
<b>Weighted average number of common shares outstanding</b>	<b>213,067,074</b>	<b>213,270,369</b>

### 30.2 Diluted

Diluted earnings per share are calculated by adjusting the weighted average number of outstanding common shares to presume the conversion of all potential common shares for potential dilution.

JSL has a category of common shares which could potentially cause dilution: stock options and restricted shares. In the case of stock options, the number of shares that could be purchased at fair value is determined (fair value being the annual average market price for the JSL shares), based on the monetary value of the subscription rights for outstanding options. The number of shares calculated as



mentioned before is compared with the number of shares outstanding, assuming that all the options are exercised.

	<b>Parent company</b>	
	<b>03/31/2023</b>	<b>03/31/2022</b>
<b>Numerator:</b>		
Profit	26,784	33,033
<b>Denominator:</b>		
Weighted average number of outstanding shares	213,067,074	213,270,369
<b>Weighted average number of shares for diluted earnings per share</b>	<b>213,067,074</b>	<b>213,270,369</b>
<b>Diluted earnings per share (R\$)</b>	<b>0.1257</b>	<b>0.1549</b>

### 31. Supplemental information to the statement of cash flows

The statements of cash flows under the indirect method are prepared and presented in accordance with the accounting pronouncement CPC 03 (R2) / IAS 7 – Statement of Cash Flows.

JSL acquired vehicles for renewal and expansion of its fleet, and part of these vehicles do not affect cash because they are financed. The reconciliation between these acquisitions and the cash flows is as follows:

	<b>Parent company</b>		<b>Consolidated</b>	
	<b>03/31/2023</b>	<b>03/31/2022</b>	<b>03/31/2023</b>	<b>03/31/2022</b>
<b>Total additions to property and equipment in the year</b>	<b>217,697</b>	<b>156,011</b>	<b>436,128</b>	<b>272,691</b>
<b>Additions without cash disbursement:</b>				
Additions financed by leases payable and FINAME	(1,159)	-	(19,083)	-
Additions of right-of-use leases	(27,773)	(10,949)	(65,801)	(34,830)
<b>Additions for the period settled with cash flows</b>				
Balance variation of trade payables and supplier financing - car makers	(41,035)	(7,406)	75,513	61,626
<b>Total cash flows for purchase of property and equipment</b>	<b>147,730</b>	<b>138,176</b>	<b>426,757</b>	<b>299,487</b>
<b>Statements of cash flows:</b>				
Operating property and equipment for leasing	142,482	122,389	413,636	279,942
Property and equipment	5,248	15,787	13,121	19,545
<b>Total</b>	<b>147,730</b>	<b>138,176</b>	<b>426,757</b>	<b>299,487</b>

### 32. Events after the reporting period

On March 22, 2023, through order No. 365/2023, the General Superintendence of the Administrative Council for Economic Defense (“CADE”) published in the Federal Official Gazette the approval of the acquisition of Unitem Participações S.A. (“Unitem”), a holding company that owns 100% of the shares of IC Transportes Ltda. (“IC Transportes”), Artus Administradora Ltda. and Fortixs Veículos Ltda. by JSL S.A. On April 5, 2023, the 15-day period for expressing any oppositions after the publication in the Federal Official Gazette was closed. The completion of the negotiation is subject to compliance with obligations and precedent conditions usual for this type of operation, still in progress.

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