



## Results **1Q2021**

May, 03<sup>rd</sup> 2021

## Contents

Performance comments.....	3
Statements of financial position - Assets.....	24
Statements of financial position - Liabilities.....	25
Statements of profit or loss.....	26
Statements of comprehensive income.....	27
Statements of changes in equity.....	28
Statements of cash flows - indirect method.....	29
Statements of value added.....	30
Notes to the interim financial information.....	31
Statement of the Executive Board on the quarterly information.....	86
Statement of the Executive Board on the Independent auditor's review report.....	87

**All-time high quarterly adjusted net income reaching R\$47.7 million in 1Q21, up by 408.1% compared to 1Q20 and 56.4% over 4Q20**

## Highlights

- Adjusted Net Income: R\$ 47.7 million, +408.1% vs 1Q20 and +56.4% vs 4Q20. Consolidated Net Income: R\$ 42,1 million. TPC and Rodomeu results are not included;
- ROIC: 10.5% 1Q21 annualized
- Free Cash Flow: R\$ 56 million after growth
- JSL's Gross Revenue reached R\$1.05 billion, +26.1% vs 1Q20 and +6.4% vs 4Q20 and Net Revenue from Services: R\$ 853.2 million, +30.0% vs 1Q20 e +8.1% vs 4Q20
- Adjusted EBIT and Adjusted EBIT Margin: R\$ 92.5 million, 10.8% Margin, +87.6% and +3.3p.p. Margin vs 1Q20 and +65.2% and +3.7 p.p. Margin vs 4Q20
- Mr. Ramon Peres Garcia de Alcaraz was appointed as CEO succeeding Mr. Fernando Antonio Simões, who was named JSL's Chairman of the Board of Directors.

JSL Financial Highlights (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
<b>Gross Revenue</b>	<b>1,049,4</b>	<b>832,3</b>	<b>26,1%</b>	<b>986,0</b>	<b>6,4%</b>
Deductions	(181,2)	(138,5)	30,8%	(167,9)	7,9%
<b>Net Revenue</b>	<b>868,1</b>	<b>693,8</b>	<b>25,1%</b>	<b>818,2</b>	<b>6,1%</b>
Net Revenue from Services	853,2	656,3	30,0%	789,1	8,1%
Net Revenue from Asset Sales	14,9	37,5	-60,3%	29,0	-48,6%
<b>Total Costs</b>	<b>(738,0)</b>	<b>(626,0)</b>	<b>17,9%</b>	<b>(726,3)</b>	<b>1,6%</b>
Cost of Services	(724,4)	(588,0)	23,2%	(699,2)	3,6%
Cost of Asset Sales	(13,6)	(38,0)	-64,2%	(27,0)	-49,6%
<b>Gross Profit</b>	<b>130,2</b>	<b>67,8</b>	<b>92,0%</b>	<b>91,9</b>	<b>41,7%</b>
Operational Expenses	(46,2)	(18,5)	149,7%	(35,9)	28,7%
<b>EBIT</b>	<b>84,0</b>	<b>49,3</b>	<b>70,4%</b>	<b>56,0</b>	<b>50,0%</b>
Margin (% NR from Services)	9,8%	7,5%	+2,3 p.p.	7,1%	+2,7 p.p.
<b>Adjusted EBIT*</b>	<b>92,5</b>	<b>49,3</b>	<b>87,6%</b>	<b>56,0</b>	<b>65,2%</b>
Margin (% NR from Services)	10,8%	7,5%	+3,3 p.p.	7,1%	+3,7 p.p.
Financial Result	(32,1)	(44,3)	-27,5%	(45,3)	-29,1%
Taxes	(9,8)	4,4	-	19,8	-149,5%
<b>EBITDA</b>	<b>127,8</b>	<b>110,3</b>	<b>15,9%</b>	<b>121,1</b>	<b>5,5%</b>
Margin (% NR from Services)	15,0%	16,8%	-1,8 p.p.	15,3%	-0,3 p.p.
<b>Net Income</b>	<b>42,1</b>	<b>9,4</b>	<b>348,4%</b>	<b>30,5</b>	<b>38,0%</b>
Margin (% NR)	4,8%	1,4%	+3,4 p.p.	3,7%	+1,1 p.p.
<b>Adjusted Net Income*</b>	<b>47,7</b>	<b>9,4</b>	<b>408,1%</b>	<b>30,5</b>	<b>56,4%</b>
Margin (% NR)	5,5%	1,4%	+4,1 p.p.	3,7%	+1,8 p.p.

\* The adjustment refers to the exclusion of amortization by allocating the acquisition price of Fadel and Transmoreno

May 03, 2021



## Management Letter

Dear Shareholders,

We started 2021 confident as we proved our business resilience in 2020. We continue to move forward in our strategic plan. We remain focused on our people and clients, making it possible to **grow organically**, expand volumes transported in some operating segments, and add new clients. **We had the best quarterly result in our history**, with **Adjusted Net Income of R\$ 47.7 million**, up by 408.1% YoY, EBITDA totaled R\$127.8 million, up by 15.7% YoY and Total Net Revenue reaching R\$868.1 million, up by 25.1% over 1Q20, thanks to the hard work of our people and the strategic moves in 2020.

According to our **growth plan**, we announced TPC's and Transportadora Rodomeu's acquisitions, already approved by CADE in operations to be closed soon. Both acquisitions represent JSL's entry into segments such as healthcare and compressed gases, both with high growth potential and a high specialization level, and also adding scale and synergy to the warehouse management and highly complex cargo road transportation businesses. We are also working hard to close new operations that will add new sectors and services to our portfolio, increase our geographical presence and contribute to our ROIC.

This first quarter had an important change in the Company's Management. On March 15<sup>th</sup>, the Company's Board of Directors approved the Chief Executive Officer's nomination, as of April 14, 2021, being **Mr. Ramon Peres Garcia de Alcaraz** named to take over the position, succeeding **Mr. Fernando Antonio Simões**, who, on the same date, became the Chairman of JSL's Board of Directors. The succession process is also extremely beneficial to the Company's interests since Mr. Ramon also became one of JSL's main individual shareholders when the Company signed a memorandum to acquire 25% of the capital of Fadel Holding S.A. through an incorporation of shares.

In 1Q21, we continued managing our indebtedness and made the **pre-payment of R\$68.5 million**, ending the quarter with net debt of R\$1.6 billion, a net debt cost that, after taxes, reached 4.0% and leverage - Net Debt/EBITDA of 3.1x and Net Debt/ Added EBITDA of 2.4x. Our net CAPEX totaled R\$ 49.4 million and the **free cash flow** showed resilience in 2019 and 2020 and reached **R\$56 million in 1Q21**, after the expansion, which made it possible for us to follow the expansion and acquisitions plan respecting the leverage levels that the Management considers as adequate for the Company at this time.

**For 2021**, we understand that some strategic initiatives are key to speed up our development. We will focus mainly on capturing opportunities for operational efficiency, on the service level to customers, the digital transformation, and taking care of our **people** and base of **third-party truck drivers and independent contractors**. Furthermore, in our growth plan, we will mainly focus on **expanding services in the customer base**, developing **new services**, and managing **acquisitions**. In the latter case, working to integrate the teams and implement the **synergies** identified in the transactions already carried out and also in **new acquisitions**.

We further strengthen our ties with our **PEOPLE**, each of the 18,300 direct employees and over 40,000 third-party drivers and independent contractors, who remain more united, with renewed and constant care and solidarity. Special thanks to these professionals and their families and our customers and investors for their trust!

**We are ready to move forward with our strategic plan to capture opportunities and continue building the foundations for JSL's next cycles.**

Thank you,

*Fernando Antonio Simões - Chairman of the Board of Directors*

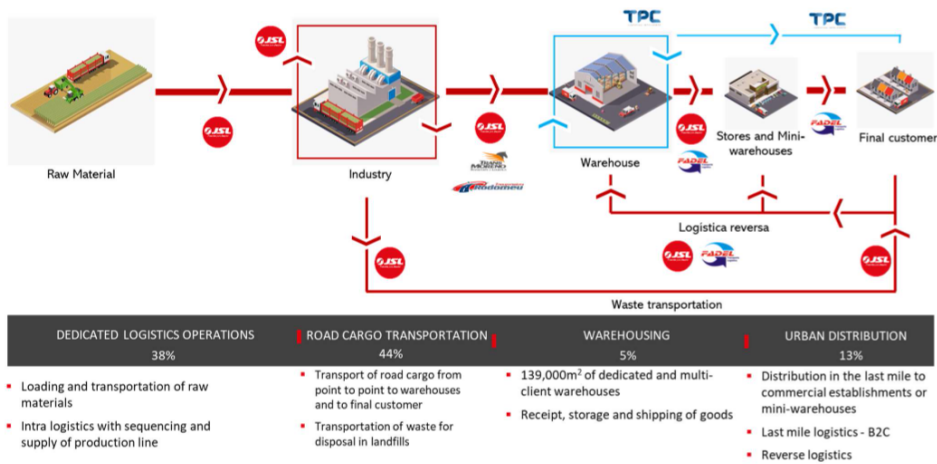
*Ramon Peres Martinez Garcia de Alcaraz - Chief Executive Officer*





## Corporate Profile

We are the **country's largest logistics company** with 65 years of history, 19 years with the largest and most integrated logistics portfolio in Brazil – described in Annex II. We offer customized services with long-term contracts and a unique capillarity of operational bases. We are recognized for the quality of our services and the unique relationship with customers, truck drivers and our people. We operate directly in the production process and in the main links in the chain of handling raw materials and products to supply industries in Brazil as shown below:



We understand that JSL's positioning in the chain and our business model brings:

1. **Revenue resilience** by diversifying the exposure of our operations to different elements of the economy (commodities, consumption, infrastructure, etc.);
2. Positioning as a **One-stop-shop** for logistics services: portfolio and geographical presence that allows us to offer a complete service as an end-to-end logistics operator;
3. **Greater predictability of volume** and margins for long-term contracts with shippers;
4. **Reduced exposure to the verticalization of retail** and marketplaces due to the emergence of new technologies;
5. **Increased entry barriers** for new competitors due to the specialization of the service and integration with the production process with the customer.



## Highlights

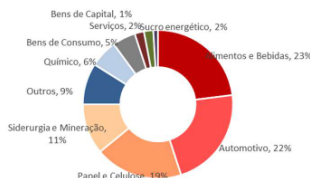
- 🔴 Operating in 23 Brazilian states
- 🔴 Operating in five countries: Brazil, Argentina, Chile, Paraguay, and Uruguay
- 🔴 18,300 direct employees
- 🔴 100,000 third-party drivers and independent contractors in our base
- 🔴 +600 clients with recurring sales from 16 different industries
- 🔴 139,000 m<sup>2</sup> of warehouse storage

## Growth

Organic growth is based on the cross-selling of services for all operating profiles and volume increase when it comes to road cargo transportation, warehousing and urban distribution. Our growth strategy is focused on developing and building a solid and lasting relationship with clients that, through understanding the needs of our client base, we develop specific and customized projects for each. In the services where the offer is more abundant, we seek to leverage the network of more than 100,000 third-party drivers to always seek to exceed the level of service expected by customers. This integration with customers allows us to expand the number of projects and bring new service opportunities.

Below is our sectorial dispersion from April 2020 to March 2021, including information from subsidiaries Fadel and Transmoreno after the acquisition. Compared to the previous period, we highlight:

- 🔴 Share of the Food & Beverage segment grew from 14% to 23% due to JSL's higher volume and Fadel's acquisition;
- 🔴 Share of the Automotive segment remained stable at 22% given Transmoreno's acquisition with a positive impact on revenue in the sector after the lower volumes in 2020 due to the COVID-19 pandemic;
- 🔴 Share of the Paper & Pulp segment fell from 25% to 19%, due to the higher relative share of other segments during 2020.



The growth strategy via acquisitions seeks to add scale to JSL's operations in certain sectors of the economy or in parts of the logistics flow. The Company seeks new services and technologies, complementary sectors and geographies inside and outside Brazil, governance in numbers, quality of services provided, synergy of the customer base and especially the quality of the team that will join JSL. The Company also observes the impact of the acquisition on its Return on Invested Capital and the impact on its financial leverage since it pursues, with great discipline, a gradual process of financial deleveraging.



## JSL historical acquisitions

Before 2018	2020	2021*
 <ul style="list-style-type: none"> <li>The acquisitions made before 2018 brought a customer base that remains, in the vast majority, in JSL's customer base. Main sectors and services impacted: Food and Beverage, Automotive and Heavy Machinery Transport - relevant sectors and services in JSL's portfolio to date. Strong presence in the Midwest and North regions - in the case of Quick.</li> </ul>	 <ul style="list-style-type: none"> <li>Increased participation in urban distribution in the food and beverage sector;</li> <li>Fadel's international operation with potential for expansion;</li> <li>Increased participation in the automotive sector via increased transport of new vehicles on trailers;</li> <li>Strong presence in the interior of São Paulo and in the south of Brazil;</li> <li>Acquisitions concluded on October 30, 2020 and November 17 for Transmoreno and Fadel, respectively.</li> </ul>	 <ul style="list-style-type: none"> <li>Entry and scale in the health, cosmetics, telecommunications sectors</li> <li>Raises JSL's storage capacity to 1 million m²</li> <li>Strong presence in the Northeast region</li> <li>New business model with fullcommerce</li> <li>LIS: Platform for intelligence and control of complete and integrated management of the distribution chain from the factory to the final customer, based on algorithms and artificial intelligence;</li> <li>Entry into the compressed gas segment and scale in the transportation of machinery and equipment for civil construction and agribusiness;</li> <li>Operational synergies;</li> <li>Growth via the network of third-party and aggregate drivers (asset light model)</li> </ul> <p>* Acquisitions announced and approved by CADE but not yet concluded.</p>

The Company has an **assertive history of acquisitions** where its main legacy is the ability to retain people and customers over time. This experience has made the integration process more and more efficient and customized for each situation.

To ensure the maximization of the benefits of the acquisitions and to minimize the risk of executing synergies, JSL has an integration structure with a methodology that **allows accountability to the business owners** of the acquired companies to be maintained while enjoying the benefit of our scale and positioning in the market, such as the financial cost, the scale in the purchase of equipment and supplies, among other opportunities that are evaluated at each new transaction.

Adding JSL revenues consolidated with Fadel and Transmoreno – to the acquisitions announced in 2021 - TPC and Rodomeu - the Company reaches a level of **R\$1.2 billion in quarterly Net Revenue** considering non audited results of TPC and Rodomeu in the period.



## Sustainability

The Company already carried out many actions in sustainability, while also in the role as a holding, and continued with the same actions after the Reorganization. We will publish the Integrated Report, a document with accountability to stakeholders on the business strategy and actions to achieve the goals and show the commitment to all sustainability dimensions.

EASG (Economic, Environmental, Social and Governance) subjects are at our strategy's core, and, aware of the responsibility and challenges of running a business without losing sight of these aspects, we have matured our corporate policies and constantly seek to comply with the main domestic and foreign guidelines and initiatives such as, for example, the U.N. Global Compact, which guides our Sustainability journey.

The priority subjects are:

- 🌱 Climate change.
- 🌱 Waste management.
- 👨👩👧👦 Safety and integrity of people and assets.
- 👨👩👧👦 Impacts on communities and social investment.
- 👨👩👧👦 People development and respect for diversity.
- 👨👩👧👦 Valuation of truck drivers.
- 👤 Relationship with the client.
- 👤 Corporate Governance and Compliance.

JSL has signed commitments with institutions that guide our activities and programs that contribute to the development of our ecosystem, as shown below:

### Commitments





## Results Analysis

The financial information presented below complies with IFRS (International Financial Reporting Standards) accounting standards, including IFRS 16. We present the consolidated results and highlight that the information from the subsidiaries Transmoreno and Fadel are consolidated as of the acquisition dates, October 30, 2020, and November 17, 2020, respectively.

Financial Highlights (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
<b>Gross Revenue</b>	<b>1.049,4</b>	<b>832,3</b>	<b>26,1%</b>	<b>986,0</b>	<b>6,4%</b>
Gross Revenue from Services	1.034,1	793,7	30,3%	956,1	8,2%
Gross Revenue from Asset Sales	15,2	38,5	-60,5%	29,9	-49,2%
<b>Deductions</b>	<b>(181,2)</b>	<b>(138,5)</b>	<b>30,8%</b>	<b>(167,9)</b>	<b>7,9%</b>
Deductions from Services	(180,9)	(137,4)	31,7%	(167,0)	8,3%
Deductions from Asset Sales	(0,3)	(1,1)	-72,7%	(0,9)	-66,7%
<b>Net Revenue</b>	<b>868,1</b>	<b>693,8</b>	<b>25,1%</b>	<b>818,2</b>	<b>6,1%</b>
Net Revenue from Services	853,2	656,3	30,0%	789,1	8,1%
Net Revenue from Asset Sales	14,9	37,5	-60,3%	29,0	-48,6%
<b>Total Costs</b>	<b>(738,0)</b>	<b>(626,0)</b>	<b>17,9%</b>	<b>(726,3)</b>	<b>1,6%</b>
Cost of Services	(724,4)	(588,0)	23,2%	(699,2)	3,6%
Personnel	(254,3)	(185,0)	37,5%	(223,9)	13,6%
Third parties truck drivers	(261,6)	(227,8)	14,8%	(262,9)	-0,5%
Fuel and lubricants	(60,6)	(36,3)	66,9%	(47,7)	27,0%
Parts / tires / maintenance	(81,7)	(58,7)	39,2%	(67,8)	20,5%
Depreciation / amortization	(31,8)	(55,5)	-42,7%	(60,5)	-47,4%
Other	(34,5)	(24,7)	39,7%	(36,4)	-5,2%
Cost of Asset Sales	(13,6)	(38,0)	-64,2%	(27,0)	-49,6%
<b>Gross Profit</b>	<b>130,2</b>	<b>67,8</b>	<b>92,0%</b>	<b>91,9</b>	<b>41,7%</b>
Operational Expenses	(46,2)	(18,5)	149,7%	(35,9)	28,7%
<b>EBIT</b>	<b>84,0</b>	<b>49,3</b>	<b>70,4%</b>	<b>56,0</b>	<b>50,0%</b>
Margin (% NR from Services)	9,8%	7,5%	+2,3 p.p.	7,1%	+2,7 p.p.
<b>Adjusted EBIT*</b>	<b>92,5</b>	<b>49,3</b>	<b>87,6%</b>	<b>56,0</b>	<b>65,2%</b>
Margin (% NR from Services)	10,8%	7,5%	+3,3 p.p.	7,1%	+3,7 p.p.
Financial Result	(32,1)	(44,3)	-27,5%	(45,3)	-29,1%
Financial Revenues	10,1	13,9	-27,3%	29,5	-65,8%
Financial Expenses	(42,2)	(58,2)	-27,5%	(74,8)	-43,6%
Taxes	(9,8)	4,4	-	19,8	-149,5%
<b>EBITDA</b>	<b>127,8</b>	<b>110,3</b>	<b>15,9%</b>	<b>121,1</b>	<b>5,5%</b>
Margin (% NR from Services)	15,0%	16,8%	-1,8 p.p.	15,3%	-0,3 p.p.
<b>Net Income</b>	<b>42,1</b>	<b>9,4</b>	<b>348,4%</b>	<b>30,5</b>	<b>38,0%</b>
Margin (% Total NR)	4,8%	1,4%	+3,4 p.p.	3,7%	+1,1 p.p.
<b>Adjusted Net Income*</b>	<b>47,7</b>	<b>9,4</b>	<b>408,1%</b>	<b>30,5</b>	<b>56,4%</b>
Margin (% NR)	5,5%	1,4%	+4,2 p.p.	3,7%	+1,9 p.p.

\* The adjustment refers to the exclusion of amortization by allocating the acquisition price of Fadel and Transmoreno



## Consolidated

**Gross Service Revenue** increased by 30.3% compared to 1Q20 and 8.2% compared to the previous quarter, despite the normal low peak of our business for the first quarter for JSL, Fadel and Transmoreno operations. This increase is linked to the growth of the segments of dedicated operations in the paper and cellulose sector, warehousing and labor-linked fleet management in addition to the consolidation, for a complete quarter, of Fadel and Transmoreno. The numbers of TPC and Rodomeu are not consolidated in this information. **Gross Revenue from Asset Sales** decreased due to the reduction in the demobilization of operating assets and the consequent reduction in the stock of assets available for sale.

The **Cost of Services** increased 23.2%, lower than the 30.0% of the Net Revenue from Services in relation to 1Q20 and, in general, absorbed the consolidation of the costs of Fadel and Transmoreno - subsidiaries - for the entire period in the quarter. In relation to 4Q20, Service Costs increased by 3.6%, with the main contributions being the cost of fuel and parts and tires, which was balanced by the adjustment of Depreciation / Amortization costs due to the relevant change in used trucks and machinery market behavior that led to an important appreciation of the sale price of the Company's asset base. The adjustments made aim to equalize the residual value of the assets with their sale price in order to maintain the Company's focus on the operation of the assets and not on the profitability of the asset purchase and sale cycle. Recent acquisitions have maintained their standard depreciation since the acquisition value is already aligned and adjustments are not necessary at this time.

**EBIT** grew by 50.0% compared to 4Q20, also impacted by the full consolidation of the subsidiaries Fadel and Transmoreno, which also supported the 2.7 percentage point increase, increasing the **EBIT margin to 9.8%**. **EBITDA** reached R\$ 127.8 million, an increase of 15.9% in comparison with 1Q20 and 5.5% in relation to the previous quarter, following the trend of **Net Revenue**. The **EBITDA Margin** was 15.0% in 1Q21, absorbing the increase in costs of inputs and fuel in the period, not yet impacted by the adjustments applicable to contracts to be captured in the following quarters. If we disregard the cost reimbursements received for the demobilization of a contract in 1Q20, the EBITDA Margin growth would be 2.8 percentage points YoY.

The **Financial Result** decreased by 29.1% compared to 4Q20 as a result of the lower balance of the Company's net debt, after the IPO made in September, which allowed a sequence of debt prepayments, of R\$ 908.1 million in 4Q20, from R\$ 68.5 million in 1Q21 and which continues to happen in April when R\$ 115.5 million has already been prepaid.

**Consolidated net income** reached R\$ 42.1 million, 348.4% higher than 1Q20 and 38% compared to 4Q20, reflecting the focus on the Company's cost review and debt management and also on the results presented by Fadel and Transmoreno in the quarter. The result includes the effects of the amortization of the allocation of the acquisition price of Fadel and Transmoreno, of R\$ 5.6 million. If we exclude the effects of this amortization, Adjusted Net Income would be R\$ 47.7 million.



## “Asset Right”

To better understand business profiles, as of 2Q20, JSL started to disclose the financial information split between Asset Light and Asset Heavy so that investors can better understand the results of the Company's different operating profiles separately.

### Asset Light

The Asset Light operating profile provides services through an asset-light model based on subcontracting to third parties and independent contractors to meet the customer's demand. This profile mainly includes cargo transportation and new vehicles, some urban distribution operations (except the subsidiary Fadel) and storage services (Management of distribution centers). Our subsidiary Transmoreno operates fully in this profile. JSL has a robust base with over 100,000 truck drivers loyal to the Company and has an operations center to support the entire operation. This operational profile already has a fixed structure and is ready for Brazil's economic recovery. However, this operating model brings more speed to the cost structure to bear the demand volatility.

<b>Asset Light</b> <b>(R\$ million)</b>	<b>1Q21</b>	<b>1Q20</b>	<b>▲ Y / Y</b>	<b>4Q20</b>	<b>▲ T / T</b>
<b>Gross Revenue</b>	<b>631,4</b>	<b>580,3</b>	<b>8,8%</b>	<b>627,7</b>	<b>0,6%</b>
Deductions	(118,1)	(107,1)	10,3%	(118,2)	-0,1%
<b>Net Revenue</b>	<b>513,3</b>	<b>473,2</b>	<b>8,5%</b>	<b>509,5</b>	<b>0,7%</b>
Net Revenue from Services	507,6	460,1	10,3%	497,6	2,0%
Net Revenue from Asset Sales	5,8	13,1	-55,7%	11,9	-51,3%
<b>Total Costs</b>	<b>(447,7)</b>	<b>(425,8)</b>	<b>5,1%</b>	<b>(460,7)</b>	<b>-2,8%</b>
Cost of Services	(441,0)	(412,1)	7,0%	(448,7)	-1,7%
Personnel	(103,8)	(94,0)	10,4%	(98,6)	5,3%
Third parties truck drivers	(250,3)	(224,7)	11,4%	(252,2)	-0,8%
Fuel and lubricants	(16,5)	(13,0)	26,9%	(11,5)	43,5%
Parts / tires / maintenance	(30,2)	(24,8)	21,8%	(22,7)	33,0%
Depreciation / amortization	(17,7)	(36,5)	-51,5%	(39,0)	-54,6%
Others	(6,7)	(13,7)	-51,1%	(12,0)	-44,2%
<b>Gross Profit</b>	<b>65,7</b>	<b>47,4</b>	<b>38,6%</b>	<b>48,8</b>	<b>34,6%</b>
Operational Expenses	(29,6)	(24,3)	21,8%	(9,2)	223,0%
<b>EBIT</b>	<b>36,1</b>	<b>23,1</b>	<b>56,3%</b>	<b>39,7</b>	<b>-9,1%</b>
Margin (% NR from Services)	7,1%	5,0%	+2,1 p.p.	8,0%	-0,9 p.p.
<b>EBITDA</b>	<b>64,5</b>	<b>64,1</b>	<b>0,6%</b>	<b>81,8</b>	<b>-21,1%</b>
Margin (% NR from Services)	12,7%	13,9%	-1,2 p.p.	16,4%	-3,7 p.p.





### Net Revenues from Services

Net Service Revenue reached R\$ 507.6 million in 1Q21, an increase of 10.3% when compared to 1Q20 and 2% when compared to 4Q20, reflecting the natural seasonality of our business and also occasionally impacted by the paralysis occurred in the automotive sector at the end of March. In the annual comparison, in addition to the consolidation of Transmoreno in this segment, JSL also showed growth mainly in the warehousing and cargo transportation business in the heavy machinery segment.

### Costs

In 1Q21, Cost of Services totaled R\$ 441 million, a reduction of 1.7% compared to 4Q20. The Personnel line, up 10.4% compared to 1Q20, reflects the impacts of the consolidation of the subsidiary Transmoreno and an increase in the employee base in the period. The 11.4% increase over 1Q20 in Third parties truck drivers also absorbs the impact of the complete consolidation of Transmoreno and, despite the increase in the value of inputs that impact the value of freight in the period, the normal volume seasonality of our business caused the value to decrease by 0.8% when compared to 4Q20. The values of Fuels and lubricants and Parts / tires / maintenance reflect, in addition to the consolidation, the increase in inputs in the period and the expansion of our operations. In relation to Depreciation / amortization, in 4Q20 there was a write-off of improvements and other adjustments in properties that were demobilized in the amount of R\$ 8.6 million, so if we disregard this effect, the adjusted variation would be 41.8% in relation to the 1Q21. Impacting this number, we also have a review of the Rental Contracts for some of the main properties and, with that, the realignment of the useful life of the contracts and the depreciation term of the improvements made.

### EBITDA and EBITDA Margin

In 1Q21, EBITDA totaled R\$ 64.5 million, in line with 1Q20 but a decrease compared to 4Q20, reflecting the seasonality and cost increase, described above, and the impact of the non-demobilization of operations that serve the automotive sector, even with the stoppage at the end of the quarter. **The EBITDA Margin** followed the reduction, since the readjustment of freight and inputs takes place before the readjustment of contracts with customers carried out during the next quarter prospectively. These data show the seasonality of the business and particularly in the light operation in assets, traditionally lower in the first quarter of the year.

### Asset Heavy

The Asset Heavy's operational profile includes intensive operations in assets and labor, involving long-term contracts with readjustment formulas to keep the contract margins. The operational model integrates into the production process through customized solutions, high added value, and a high specialization and loyalty level, enabling us to be more resilient to economic cycles with the combined financial flows. This profile, including segments of dedicated logistics operations for commodities and charter and rental with labor, besides nearly all operations of our subsidiary Fadel. We have a team with project design and pricing experience and skills that require investments in assets, besides a great negotiating power in purchasing assets and inputs.



<b>Asset Heavy</b> <b>(R\$ million)</b>	<b>1Q21</b>	<b>1Q20</b>	<b>▲ Y / Y</b>	<b>4Q20</b>	<b>▲ T / T</b>
<b>Gross Revenue</b>	<b>418,0</b>	<b>251,9</b>	<b>65,9%</b>	<b>358,3</b>	<b>16,7%</b>
Deductions	(63,1)	(31,4)	101,0%	(49,7)	27,0%
<b>Net Revenue</b>	<b>354,8</b>	<b>220,6</b>	<b>60,8%</b>	<b>308,6</b>	<b>15,0%</b>
Net Revenue from Services	345,7	196,2	76,2%	291,6	18,6%
Net Revenue from Asset Sales	9,2	24,4	-62,3%	17,1	-46,2%
<b>Total Costs</b>	<b>(290,3)</b>	<b>(200,2)</b>	<b>45,0%</b>	<b>(265,6)</b>	<b>9,3%</b>
Cost of Services	(283,4)	(175,9)	61,1%	(250,5)	13,1%
Personnel	(150,5)	(90,9)	65,6%	(125,3)	20,1%
Third parties truck drivers	(11,2)	(3,2)	255,6%	(10,7)	4,7%
Fuel and lubricants	(44,1)	(23,3)	89,3%	(36,2)	21,8%
Parts / tires / maintenance	(51,5)	(33,9)	51,9%	(45,1)	14,2%
Depreciation / amortization	(14,2)	(19,0)	-25,3%	(21,5)	-34,0%
Others	(11,9)	(5,7)	108,8%	(11,7)	1,7%
Cost of Asset Sales	(6,9)	(24,3)	-71,6%	(15,1)	-54,3%
<b>Gross Profit</b>	<b>64,5</b>	<b>20,4</b>	<b>216,3%</b>	<b>43,1</b>	<b>49,7%</b>
Operational Expenses	(16,6)	5,8	-	(26,8)	-38,1%
<b>EBIT</b>	<b>47,8</b>	<b>26,2</b>	<b>82,4%</b>	<b>16,3</b>	<b>193,3%</b>
Margin (% NR from Services)	13,8%	13,3%	+0,5 p.p.	5,6%	+8,2 p.p.
<b>EBITDA</b>	<b>63,4</b>	<b>46,2</b>	<b>37,2%</b>	<b>39,4</b>	<b>60,9%</b>
Margin (% NR from Services)	18,3%	23,5%	-5,2 p.p.	13,5%	+4,8 p.p.

#### Net Revenues from Services

In 1Q21, we showed an increase of 76.2% compared to 1Q20, 18.6% compared to 4Q20, reflecting the organic growth of the segment and also the consolidation of FADEL's first full quarter. In addition to Fadel, other sectors showed growth, such as forestry and oil and gas.

#### Costs

In 1Q21, Cost of Services totaled R\$ 283.4 million, an increase of 13.1% compared to 4Q20 - a percentage lower than the variation in Net Service Revenue, even with the addition of Fadel. Due to the operational profile, Personnel costs were impacted due to the need to maintain contingency to mitigate possible disruptions due to the health outbreak of COVID-19. Inputs such as fuel, parts and tires also increased significantly in the period, added to the increase in the volume of operations and the consolidation of Fadel in the segment numbers. In this segment, depreciation / amortization costs decreased also due to the revision of the depreciation rates applicable to assets due to the change in market dynamics, as already mentioned.

#### EBITDA and EBITDA Margin

In 1Q21, the EBITDA Margin was 18.3%, 4.8 percentage points higher than in 4Q20, also due to the normal seasonality of operations in the forestry and mining segment that returns to its usual margins since the first quarter. The improvement in the EBITDA margin can also be attributed to the full consolidation of FADEL in the period.



## Capex

Capex (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
<b>Gross capex by nature</b>	<b>64,6</b>	<b>160,7</b>	<b>-59,8%</b>	<b>57,7</b>	<b>12,0%</b>
Expansion	60,5	152,2	-60,2%	55,3	9,4%
Maintenance	4,2	8,5	-50,6%	2,4	75,0%
<b>Gross capex by type</b>	<b>64,6</b>	<b>160,7</b>	<b>-59,8%</b>	<b>57,7</b>	<b>12,0%</b>
Trucks	29,7	108,3	-72,6%	17,7	67,8%
Machinery and Equipment	22,6	17,9	26,3%	5,7	-
Light Vehicles	4,4	16,4	-73,2%	22,1	-80,1%
Bus	0,7	6,3	-88,9%	4,1	-82,9%
Others	7,3	11,8	-38,1%	8,2	-11,0%
<b>Usual sale of assets</b>	<b>15,2</b>	<b>38,5</b>	<b>-60,5%</b>	<b>64,0</b>	<b>-76,3%</b>
<b>Total net capex</b>	<b>49,4</b>	<b>122,1</b>	<b>-59,5%</b>	<b>(6,2)</b>	<b>-</b>

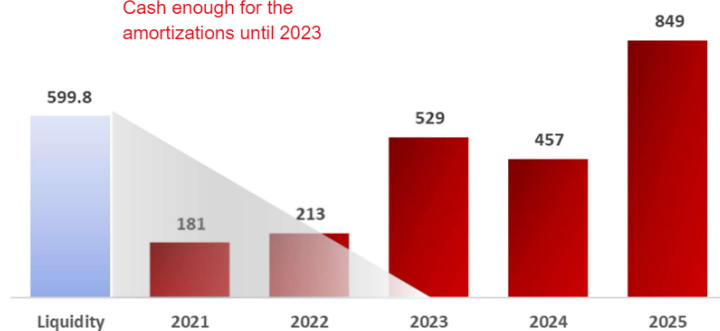
Gross Capex totaled R\$ 64.6 million in 1Q21, 59.8% lower than 1Q20 but 12.0% higher than 4Q20, and was directed mainly to expansion, especially to meet new contracts in the Pulp and Paper, Chemicals and Steel sectors and Mining while the sale of assets was reduced, as explained, leading to a net CAPEX of R\$ 49.4 million in the period. We emphasize that 59% of the current net revenue comes from operations based on the light asset model (Asset Light), which means that growth in volume and revenue does not imply proportional growth in net investment.

## Capital Structure

We ended the quarter with a 3.8 year net debt amortization period. We presented an average cost of net debt after tax of 4.0% in 1Q21 compared to 3.4% in 4Q20, reflecting the increase in the IPCA and CDI observed in the period.

### Gross Debt Amortization Schedule (R\$ million)

Cash enough for the  
amortizations until 2023



### Cash and Debt Evolution (R\$ million)

Debt (R\$ million)	1Q20	4Q20	1Q21
Cash and Investments	462,2	639,2	599,8
Gross debt	1.656,4	2.271,4	2.227,9
Confirming payable	0,9	2,0	-
Loans and financing	1.548,5	1.011,2	968,4
Debentures	(0,0)	1.251,4	1.254,5
Leasing payable	107,8	62,0	52,7
Financial instruments and derivatives	(0,9)	(55,3)	(47,7)
Net Debt	1.194,1	1.632,1	1.628,1
Short-term gross debt	253,8	220,7	177,0
Long-term gross debt	1.402,6	2.050,7	2.050,9
Average Cost of Net Debt (p.a.)	5,3%	5,2%	6,1%
Average Cost of Net Debt after taxes	3,5%	3,4%	4,0%
Average Cost of Gross Debt (p.a.)	5,1%	4,4%	5,1%
Average term of net debt (years)	3,3	4,0	3,8
Average term of gross debt (years)	2,4	3,3	3,1

### Leverage Indicators

Leverage	1Q20	4Q20	1Q21
Net Debt / EBITDA-A	4,2x	2,3x	2,4x
Net Debt / EBITDA	5,6x	3,0x	3,1x
EBITDA-A/ Net financial result	3,3x	3,2x	4,4x



The JSL Net Debt / EBITDA leverage indicator in 1Q21 considering the net debt and EBITDA UDM, with the base date of March 2021 of Fadel and Transmoreno is 3.1x and also considers the consolidation of a quarter extremely affected by the pandemic of the COVID-19 in 2020 - the second quarter. The Net Debt / Added EBITDA ratio showed a leverage of 2.4x. This leverage position creates an opportunity for organic growth and via acquisitions, respecting the appropriate levels of leverage considered by the Company's management and financial covenants.

## Financial Result

Financial Result (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
Financial Revenues	10,1	13,9	-27,3%	29,5	-65,8%
Financial Expenses	(42,2)	(58,2)	-27,5%	(74,8)	-43,6%
<b>Total</b>	<b>(32,1)</b>	<b>(44,3)</b>	<b>-27,5%</b>	<b>(45,3)</b>	<b>-29,1%</b>

The Net Financial Result totaled a net expense of R\$ 32.1 million in 1Q21, compared to a net expense of R\$ 45.3 million in 4Q20 and R\$ 44.3 million in 1Q20, that is, a reduction of 29.1% and 27.5% respectively, as a consequence of the Company's liability management. In 1Q21, we continued with the debt management initiated after the IPO and made the prepayment of debts in the amount of R\$ 68.5 million. In addition, in April, we already made a prepayment of R\$ 115.5 million. Other financial income and expenses totaled R\$ 1.4 million and include the correction of amounts payable for acquisitions, taxes, among others. It is also worth mentioning that approximately 25% of the Company's net debt is linked to the IPCA, which presented a strong variation in the period. Additionally, other income and expenses that are part of the Financial Result are linked to the Average CDI.



## Free Cash Flow

Cash Flow (R\$ million)	1Q21	2020	2019	2018
<b>Adjusted EBITDA</b>	<b>141</b>	<b>432</b>	<b>514</b>	<b>407</b>
Working Capital	(59)	9	(15)	62
Cost of asset sales for rent and provide services	14	167	161	168
Expansion Capex	(3)	(68)	(72)	(83)
Non cash and others	(5)	3	(18)	(55)
EBITDA	128	432	514	407
<b>Cash generated by operational activities</b>	<b>88</b>	<b>543</b>	<b>570</b>	<b>499</b>
(-) Income tax and social contribution paid	25	(110)	(7)	(51)
(-) other Capex	(7)	(35)	(37)	(33)
<b>Cash generated before growth</b>	<b>106</b>	<b>398</b>	<b>526</b>	<b>415</b>
(-) Expansion Capex	(50)	(225)	(258)	(204)
(-) Companies acquisition	-	(150)	-	-
<b>Free cash flow</b>	<b>56</b>	<b>23</b>	<b>268</b>	<b>212</b>

The free cash flow generated before JSL's growth was R \$ 106.0 million in the first 3 months of 2021. The free cash flow, after growth, reaches R \$ 56.0 million, which demonstrates the Company's ability to support organic growth and via acquisitions and gradually reduce its leverage.

## Profitability

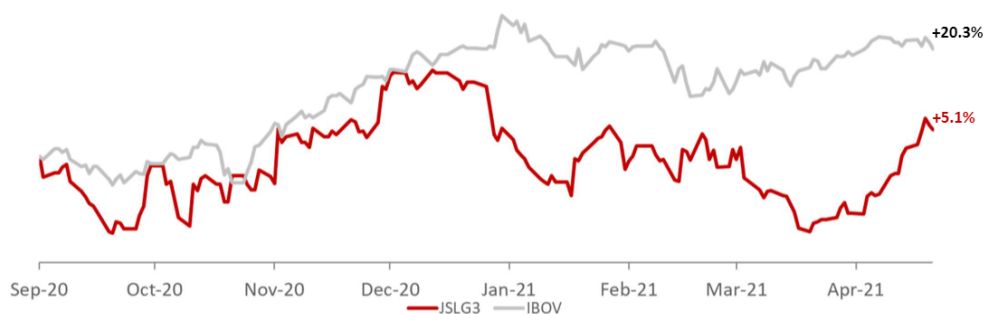
ROIC LTM and ROIC quarter annualized	ROIC 1Q21 LTM	ROIC 1Q21 annualized
EBIT	295,0	335,0
Effective rate of the Logistics segment	22%	22%
<b>NOPLAT</b>	<b>230,1</b>	<b>261,3</b>
Current Period Net Debt	1.642,9	1.642,9
Previous period Net Debt	2.798,7	1.633,3
Average Net Debt	2.220,8	1.638,1
Current Period Equity	880,1	880,1
Previous period Equity	272,5	798,0
Average Equity	303,8	839,0
Invested Capital Current Period	2.523,0	2.523,0
Capital Invested Previous Period	2.526,2	2.431,3
<b>Average Invested Capital</b>	<b>2.524,6</b>	<b>2.477,1</b>
<b>ROIC</b>	<b>9,1%</b>	<b>10,5%</b>



JSL's annualized quarterly ROIC ex-goodwill was **10.5%**, which demonstrates an increase in our margins, as a result of the operational improvement and resumption of activities. Additionally, the annualized ROIC includes the acquisitions of Transmoreno and Fadel, which we started to consolidate as of 10/30/2020 and 11/17/2020 respectively.

## JSLG3 Performance

### Shares Performance since the IPO on Sep 9, 2020



At the close of April 30, 2021, the price of JSLG3 was R\$ 9.97, representing a potential appreciation of 50.4% in comparison with the average of the five target prices of analysts covering the paper - BTG Pactual, Eleven Financial Research, Itaú BBA, JP Morgan and Nau Securities Limited. The following is a summary table with the coverage reports available.

Company	Analyst	Recommendation	Target Price
BTG	Lucas Marquiori	Buy	R\$ 13
Eleven	Alexandre Kogake	Buy	R\$ 13
Itaú	Thais Cascello	Buy	R\$ 15
JP Morgan	Fernando Abdala	Buy	R\$ 14
NAU	Alejandro Demichelis	Buy	R\$ 13



## EBIT, EBITDA and Net Income Reconciliation

Adjusted Net Income in 1Q21 reached a record of R\$ 47.7 million, 408.1% higher than 1Q20. The Adjusted Net Margin also increased, reaching 5.5% in 1Q21, an increase of 4.2 percentage points in relation to 1Q20. This improvement was mainly due to the optimization of the capital structure and improvement of the operating margin, as explained above. In comparison with 4Q20, we registered an increase of 56.4%.

Reconciliation of EBIT (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
<b>EBIT</b>	<b>84,0</b>	<b>49,3</b>	<b>70,4%</b>	<b>56,0</b>	<b>50,0%</b>
(+) Exclusion of amortization by allocating the acquisition price of Fadel and Transmoreno	8,5	-	-	-	-
<b>(=) Adjusted EBIT</b>	<b>92,5</b>	<b>49,3</b>	<b>87,7%</b>	<b>56,0</b>	<b>65,3%</b>

EBITDA Reconciliation (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
Total Net Income	42,1	9,4	-	30,5	38,0%
Financial Result	32,1	44,3	-27,5%	45,3	-29,1%
Taxes	9,8	(4,4)	-	(19,8)	-149,5%
Depreciation and Amortization	(43,8)	59,8	-173,2%	64,0	-168,4%
Amortization (IFRS 16)	-	1,2	-100,0%	1,1	-100,0%
<b>EBITDA</b>	<b>40,1</b>	<b>110,3</b>	<b>-63,6%</b>	<b>121,1</b>	<b>-66,9%</b>
Cost of Asset Sales	13,6	38,0	-64,2%	27,0	-49,6%
<b>EBITDA-A</b>	<b>53,7</b>	<b>148,3</b>	<b>-63,8%</b>	<b>148,2</b>	<b>-63,8%</b>

Reconciliation of Net Income (R\$ million)	1Q21	1Q20	▲ Y / Y	4Q20	▲ T / T
<b>Net Income</b>	<b>42,1</b>	<b>9,4</b>	<b>348,4%</b>	<b>30,5</b>	<b>38,0%</b>
(+) Exclusion of amortization by allocating the acquisition price of Fadel and Transmoreno	5,6	-	-	-	-
<b>(=) Adjusted Net Income</b>	<b>47,7</b>	<b>9,4</b>	<b>408,1%</b>	<b>30,5</b>	<b>56,4%</b>

## Exhibit I – Balance Sheet

Assets (R\$ million)	1Q21	4Q20	1Q20	Liabilities (R\$ million)	1Q21	4Q20	1Q20
<b>Current assets</b>				<b>Current liabilities</b>			
Cash and cash equivalents	62,4	64,6	146,8	Providers	154,8	139,4	115,0
Securities	536,8	573,9	315,4	Confirming payable (Automakers) (ICVM 01/2016)	-	2,0	0,9
Derivative financial instruments	12,1	14,2	-	Loans and financing	19,4	60,0	201,7
Accounts receivable	896,4	856,6	633,7	Debentures	156,3	154,6	456,0
Inventory / Warehouse	51,0	44,9	27,8	Financial lease payable	15,5	18,2	51,2
Taxes recoverable	91,3	101,3	62,1	Lease for right use	31,6	34,8	31,9
Income tax and social contribution	136,1	158,7	149,8	Labor obligations	170,4	151,5	130,0
Prepaid expenses	14,1	12,4	22,1	Tax liabilities	5,1	5,9	34,2
Other credits intercompany	27,6	14,8	-	Income and social contribution taxes payable	53,4	50,1	84,7
Dividends receivable	-	-	0,0	Other Accounts payable	66,2	64,5	-
Assets available for sale (fleet renewal)	-	-	67,2	Dividends and interest on capital payable	19,6	32,9	11,5
third-party payments	36,6	30,5	41,0	Advances from customers	18,8	18,7	13,5
Other credits	34,2	28,7	52,9	Related parts	40,9	62,4	-
				Acquisition of companies payable	145,0	150,7	-
				Accounts payable and down payments	-	-	48,0
<b>Total current assets</b>	<b>1.898,5</b>	<b>1.900,4</b>	<b>1.518,9</b>	<b>Total Current liabilities</b>	<b>897,0</b>	<b>945,6</b>	<b>1.178,5</b>
<b>Non-current assets</b>				<b>Non-current liabilities</b>			
Securities	0,8	0,8	-	Loans and financing	949,0	951,2	1.346,9
Derivative financial instruments	35,6	41,1	0,9	Debentures	1.098,2	1.096,8	1.111,5
Accounts receivable	14,7	13,8	16,9	Financial lease payable	37,2	43,9	56,7
Taxes recoverable	68,7	55,4	44,8	Lease for right use	166,6	174,6	181,6
Deferred income and social contribution taxes	50,8	59,9	171,8	Tax liabilities	14,2	15,8	0,8
Judicial deposits	47,1	48,6	52,4	Provision for judicial and administrative claims	152,8	165,7	46,8
Income tax and social contribution	20,3	37,3	20,5	Deferred income and social contribution taxes	81,6	92,6	-
Related parts	1,5	-	-	Related parties	-	1,5	-
Compensation asset by business combination	92,4	103,8	-	Other Accounts payable	6,8	5,4	81,0
Other credits	7,7	8,0	13,5	Company acquisitions payable	224,1	280,5	-
<b>Total</b>	<b>339,7</b>	<b>370,2</b>	<b>349,1</b>	<b>Total Non-current liabilities</b>	<b>2.730,5</b>	<b>2.828,0</b>	<b>2.825,3</b>
Investments	-	-	-				
Property, plant and equipment	1.814,5	1.811,7	1.616,4	<b>Total Equity</b>	<b>1.173,5</b>	<b>1.065,1</b>	<b>(252,5)</b>
Intangible	748,2	756,5	266,9				
<b>Total</b>	<b>2.562,7</b>	<b>2.568,2</b>	<b>1.883,3</b>				
<b>Total Non-current assets</b>	<b>2.902,4</b>	<b>2.938,3</b>	<b>2.232,4</b>				
<b>Total Assets</b>	<b>4.800,9</b>	<b>4.838,8</b>	<b>3.751,2</b>	<b>Total Liabilities</b>	<b>4.800,9</b>	<b>4.838,8</b>	<b>3.751,2</b>



## Exhibit II – Business Model

The main services in our portfolio are grouped into:

- ❶ **Road Cargo Transportation:** Represented 44% of 1Q21 Net Revenue. Based on long-term B2B agreements (24-36 months), resulting in a low investment need to replace assets and expand the operation. JSL has a network with over 100,000 third-party truck drivers and independent contractors registered, providing capillarized operations and technology that integrates our customers with truck drivers and customers of our customers. Consisting in highway shipment of production inputs or finished goods, including new vehicles, from the point of supply to final destination, the flow of products in the “point-to-point system” through the complete cargo modality. Cargo transportation is linked to the performance of consumption and movement of goods in the country for internal consumption or export. The main sectors served by cargo transportation are Food and Beverage, Automotive and Consumer Goods. The acquisition of TPC and Rodomeu will add two important segments to the operation of general cargo: health and compressed gases.
- ❷ **Dedicated Logistics Operations:** Represented 38% of the 1Q21 Net Revenue and features closed-loop operations as part of the customer’s production process with a high specialization and customization level and a high technological integration and monitoring level. This segment’s agreements have 3-to-5 years terms and involve own assets and software for real-time monitoring, commodity logistics and studies, and activities dimensioning to identify the best options for customers, loading raw materials, loading products, raw materials supply, finished products distribution, internal and port handling, road maintenance, waste management, and waste discharge. The segment also includes chartering and rental with labor to transport customers’ employees and internal logistics in the customer’s assets, including a vast niche of customized services for each operation, handling raw materials, products, and the supply of assembly lines. The operations dedicated to the performance of commodities and industrial activity in the country and whose main sectors are paper and cellulose and mining.
- ❸ **Urban Distribution:** Represented 13% of 1Q21 Net Revenue. Last-mile distribution with POS supply located in large urban centers, with closed or fractionated cargo, and packaging management and return. Operates with dry, refrigerated, or frozen cargo with online temperature control and exits and returns to/from warehouses operated or not by JSL or straight from industry to retail. The segment is focused on B2B with contracts averaging 1 to 2 years. Depending on the operation profile, we hire third-party truck drivers and independent contractors with specific vehicles to distribute each product or use our fleet, as in Fadel’s operation. Urban distribution is directly connected with the performance of consumption in Brazil when serving the B2B segment and what can be considered B2C, which is delivery at points that will be the basis for distribution to the final consumer. JSL and FADEL have urban distribution operations mainly in the Food and Beverage and Consumer Goods sectors.
- ❹ **Warehousing:** Represented 5% of 1Q21 Net Revenue. Managing 139,000-sqm dedicated and multi-client warehouses, with receipt, dry, refrigerated, and frozen storage, production line sequencing and supply, and packaging and packers supply with the client’s sales of systems linked to JSL for delivery in 24h, when needed, connected to the urban distribution service. Warehousing services are also connected with industrial activity, consumption and macroeconomic factors as they signal the need to expand the supply of warehouses in strategic locations for distribution. The main sectors served by the segment are Consumer Goods and Food and Beverages.



## Glossary

**EBITDA-A or EBITDA Added** – Represents EBITDA plus the residual costs associated with the sale of fixed assets, which does not represent operational cash disbursements, as they are merely an accounting representation of the write-off of assets at the time of sale. Thus, the Company's Management believes that EBITDA-A is a better measure of operating cash flow than traditional EBITDA, representing the Company's capacity to meet its financial obligations

**IFRS16** - The International Accounting Standards Board (IASB) issued standard CPC 06 (R2)/IFRS 16, which requires tenants to recognize most of the leases in the balance sheet, being registered as liability for future payments and an asset for the right of use. The standard came into force on January 1, 2019.

**RSC or Revenue from Same Contracts** – Revenue from existing contracts in a comparison period.

**Dedicated Services or Services Dedicated to the Supply Chain** – Services provided in an integrated and customized way for each client, which includes managing the flow of inputs/raw materials and information from the supplier through the entry of the materials into the clients' facilities (Inbound operations), the outflow of products from the clients' facilities to the point of consumption (Outbound operations), and product handling and inventory management, Reverse Logistics and Warehousing

## Additional Information

The purpose of this Earnings Release is to detail the financial and operating results of JSL S.A. in the first quarter of 2021, considering the effects of the Corporate Reorganization approved at the Extraordinary Shareholders' Meeting (ESM) held on August 5, 2020. The financial information is presented in millions of Reais unless otherwise indicated. The Company's interim financial information is prepared following the Brazilian corporate law and is presented on a consolidated basis following CPC-21 (R1) Interim Financial Reporting and IAS 34 - Interim Financial Reporting, issued by the IASB. Comparisons refer to the revised data for 4Q20, 4Q19 and 3Q20, except where otherwise indicated.

As of January 1, 2019, JSL Group adopted CPC 06 (R2)/IFRS 16 in its accounting financial statements corresponding to the 1Q19. None of the changes leads to the restatement of the financial statements already published.

## Disclaimer

We make forward-looking statements that are subject to risks and uncertainties. Such statements are based on the beliefs and assumptions of our Management and information to which the Company currently has access. Statements about future events include information about our intentions, beliefs, or current expectations, as well as those of the members of the Company's Board of Directors and Officers.



Disclaimers concerning forward-looking information and statements also include information on possible or presumed operating results, as well as statements that are preceded, followed or that include the words “believes”, “may”, “will,” “continues”, “expects”, “predicts”, “intends”, “plans”, “estimates”, or similar expressions.

Forward-looking statements and information are not a guarantee of performance. They involve risks, uncertainties, and assumptions related to future events, depending, therefore, on circumstances that may or may not occur. Future results and the creation of shareholder value may differ materially from those expressed or implied by the forward-looking statements. Many factors that will determine these results and values are beyond our ability to control or predict.

#### Conference Call and Webcast

**Date:** May 4, 2021, Tuesday.

**Time:** 11:00 a.m. (Brasília)  
9:00 a.m. (New York) – With simultaneous translation

**Dial In:**

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**Access Code:** JSL

**Webcast:** [www.jsl.com.br/ri](http://www.jsl.com.br/ri)

Webcast Access: The presentation slides will be available for viewing and downloading at the Investor Relations section of our website [www.jsl.com.br/ri](http://www.jsl.com.br/ri). The audio for the conference call will be broadcast live on the platform and will be available after the event.

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**JSL S.A.**  
**Statements of financial position**  
**As at March 31, 2021 and December 31, 2020**  
**In thousands of Brazilian Reals**

Assets	Note	Parent company		Consolidated	
		03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Current</b>					
Cash and cash equivalents	5	22,768	36,648	62,380	64,575
Marketable securities and financial investments	6	530,384	570,487	536,781	573,867
Derivative financial instruments	4.3.(b)	12,060	14,167	12,060	14,167
Trade receivables	7	736,516	692,030	896,392	856,563
Inventories	8	49,502	42,821	51,027	44,852
Fixed assets held for sale	9	36,179	29,859	36,554	30,511
Taxes recoverable	10	57,606	67,091	91,293	101,319
Income tax and social contribution recoverable	24.3	132,300	157,786	136,070	158,746
Prepaid expenses		23,073	13,878	27,623	14,759
Dividends receivable		320	320	-	-
Advances to third parties		31,690	24,071	34,222	28,713
Other credits		11,729	12,323	14,083	12,351
		<b>1,644,127</b>	<b>1,661,481</b>	<b>1,898,485</b>	<b>1,900,423</b>
<b>Noncurrent</b>					
<b>Long-term assets</b>					
Marketable securities and financial investments	6	-	-	765	783
Derivative financial instruments	4.3.(b)	35,611	41,120	35,611	41,120
Trade receivables	7	14,672	13,791	14,672	13,791
Taxes recoverable	10	67,630	54,202	68,734	55,410
Income tax and social contribution recoverable	24.3	50,829	59,870	50,830	59,873
Judicial deposits	22	35,241	36,432	47,149	48,591
Deferred income tax and social contribution	24.1	-	-	20,313	37,335
Related parties	25.1	94,680	101,545	1,547	1,534
Indemnification assets due to business combination	11	-	-	92,404	103,783
Other credits		7,658	7,931	7,677	7,955
		<b>306,321</b>	<b>314,891</b>	<b>339,702</b>	<b>370,175</b>
Investments	12.1	737,077	728,926	-	-
Property and equipment	13	1,513,324	1,504,639	1,814,545	1,811,704
Intangible assets	14	262,686	261,444	748,183	756,454
		<b>2,819,408</b>	<b>2,809,900</b>	<b>2,902,430</b>	<b>2,938,333</b>
<b>Total assets</b>		<b>4,463,535</b>	<b>4,471,381</b>	<b>4,800,915</b>	<b>4,838,756</b>

**JSL S.A.**  
**Statements of financial position**  
**As at March 31, 2021 and December 31, 2020**  
**In thousands of Brazilian Reals**

		Parent company		Consolidated	
Liabilities and equity	Note	03/31/2021	12/31/2020	03/31/2021B	12/31/2020
Current					
Trade payables	15	127,332	110,236	154,839	139,361
Suppliers financing - car makers	16	-	2,043	-	2,043
Loans and borrowings	17	7,692	28,631	19,393	60,028
Debentures	18	156,268	154,602	156,268	154,602
Leases payable	19	15,496	18,159	15,496	18,159
Right-of-use leases	20	26,123	28,391	31,590	34,772
Social and labor liabilities	21	137,700	120,596	170,405	151,536
Income tax and social contribution payable	24.3	-	-	5,077	5,941
Tax liabilities		33,181	27,490	53,430	50,109
Dividends and interest on capital payable		19,577	32,864	19,577	32,865
Advances from customers		16,239	17,368	18,787	18,673
Payables for the acquisition of companies	23	145,029	150,666	145,029	150,666
Related parties	25.1	40,948	62,365	40,948	62,365
Other payables		40,735	47,868	66,161	64,517
		<u>766,320</u>	<u>801,279</u>	<u>897,000</u>	<u>945,637</u>
Noncurrent					
Loans and borrowings	17	915,463	929,851	948,984	951,158
Debentures	18	1,098,240	1,096,790	1,098,240	1,096,790
Leases payable	19	37,162	43,867	37,162	43,867
Right-of-use leases	20	154,847	163,382	166,592	174,602
Tax liabilities		841	841	14,157	15,803
Provision for judicial and administrative litigation	22	31,588	32,494	152,837	165,737
Deferred income tax and social contribution	24.1	54,759	52,099	81,624	92,556
Payables for the acquisition of companies	23	224,077	280,539	224,077	280,539
Related parties	25.1	-	1,534	-	1,534
Other payables		6,782	5,387	6,786	5,387
		<u>2,523,759</u>	<u>2,606,784</u>	<u>2,730,459</u>	<u>2,827,973</u>
Total liabilities		<u>3,290,079</u>	<u>3,408,063</u>	<u>3,627,459</u>	<u>3,773,610</u>
Equity					
Share capital	26.1	767,230	767,230	767,230	767,230
Capital reserves	26.2	62,475	160	62,475	160
Treasury shares	26.3	(40,701)	(40,701)	(40,701)	(40,701)
Earnings reserves		343,258	334,780	343,258	334,780
Retained earnings for the period		31,692	-	31,692	-
Other equity adjustments related to subsidiaries		9,502	1,849	9,502	1,849
Equity attributable to the owners of the Company		<u>1,173,456</u>	<u>1,063,318</u>	<u>1,173,456</u>	<u>1,063,318</u>
Non-controlling interests		-	-	-	1,828
Total equity		<u>1,173,456</u>	<u>1,063,318</u>	<u>1,173,456</u>	<u>1,065,146</u>
Total liabilities and equity		<u>4,463,535</u>	<u>4,471,381</u>	<u>4,800,915</u>	<u>4,838,756</u>



**JSL S.A.**
**Statements of profit or loss**
**For the three-month periods ended March 31, 2021 and 2020**
**In thousands of Brazilian Reals, except for earnings per share**

	Note	Parent company		Consolidated	
		03/31/2021	03/31/2020	03/31/2021	03/31/2020
<b>Net revenue from logistics rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>	<b>28</b>	<b>687,251</b>	<b>672,126</b>	<b>868,171</b>	<b>693,778</b>
Cost of logistics rendering services and lease of vehicles, machinery and equipment	29	(580,984)	(567,913)	(724,398)	(587,994)
Cost of sale of decommissioned assets used in rendering services	29	(12,876)	(37,943)	(13,579)	(37,986)
<b>Total cost of logistics rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>		<b>(593,860)</b>	<b>(605,856)</b>	<b>(737,977)</b>	<b>(625,980)</b>
<b>Gross profit</b>		<b>93,391</b>	<b>66,270</b>	<b>130,194</b>	<b>67,798</b>
Selling expenses	29	(4,162)	(3,979)	(4,343)	(3,994)
Administrative expenses	29	(35,370)	(30,221)	(49,514)	(31,860)
(Provision) reversal of expected credit losses ("impairment") of trade receivables	29	(1,956)	(1,401)	(2,189)	(3,670)
Other operating income, net	29	6,925	22,629	9,836	20,994
Equity results from subsidiaries	12.1	14,154	(3,956)	-	-
<b>Profit before finance income, costs and taxes</b>		<b>72,982</b>	<b>49,342</b>	<b>83,984</b>	<b>49,268</b>
Finance income	30	10,298	13,987	10,093	13,926
Finance costs	30	(40,534)	(56,365)	(42,190)	(58,183)
<b>Profit before income tax and social contribution</b>		<b>42,746</b>	<b>6,964</b>	<b>51,887</b>	<b>5,011</b>
Income tax and social contribution - current	24.2	442	(80,415)	(5,456)	(80,604)
Income tax and social contribution - deferred	24.2	(2,880)	82,834	(4,343)	84,976
<b>Total income tax and social contribution</b>		<b>(2,438)</b>	<b>2,419</b>	<b>(9,799)</b>	<b>4,372</b>
<b>Profit for the year from continuing operations</b>		<b>40,308</b>	<b>9,383</b>	<b>42,088</b>	<b>9,383</b>
<b>Discontinued operations</b>					
Profit from discontinued operations, net of taxes		-	(44,318)	-	(95,660)
<b>Profit for the year</b>		<b>40,308</b>	<b>(34,935)</b>	<b>42,088</b>	<b>(86,277)</b>
<b>Attributable to:</b>					
Controlling interests		40,308	(34,935)	40,308	(34,935)
Non-controlling interests		-	-	1,780	(51,342)
(=) Basic earnings per share (in R\$)	31.1	-	-	0.1910	(0.1689)
(=) Diluted earnings per share (in R\$)	31.2	-	-	0.1910	(0.1689)
(=) Basic earnings per share from continuing operations (in R\$)	32.1	-	-	0.1910	0.0454
(=) Diluted earnings per share from continuing operations (in R\$)	32.2	-	-	0.1910	0.0454

**JSL S.A.****Statements of comprehensive income****For the three-month periods ended March 31, 2021 and 2020****In thousands of Brazilian Reals**

	<b>Parent company</b>		<b>Consolidated</b>	
	<b>03/31/2021</b>	<b>03/31/2020</b>	<b>03/31/2021</b>	<b>03/31/2020</b>
<b>Profit for the year</b>	<b>40,308</b>	<b>(34,935)</b>	<b>42,088</b>	<b>(86,277)</b>
<b>Total other comprehensive income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>	<b>40,308</b>	<b>(34,935)</b>	<b>42,088</b>	<b>(86,277)</b>
<b>Operations</b>				
Continuing	40,308	9,383	42,088	9,383
Discontinued	-	(44,318)	-	(95,660)
	<b>40,308</b>	<b>(34,935)</b>	<b>42,088</b>	<b>(86,277)</b>
<b>Attributable to:</b>				
Owners of the Company	40,308	(34,935)	40,308	(34,935)
Non-controlling interests	-	-	1,780	(51,342)

The accompanying notes are an integral part of this interim financial information.

**JSL S.A.**  
**Statements of changes in equity**  
**For the three-month periods ended March 31, 2021 and 2020**  
**In thousands of Brazilian Reais**

						Earnings reserves					Other comprehensive income					Other equity adjustments related to subsidiaries	Equity valuation adjustments	Total equity of owners of the Company	Non-controlling interests	Total equity
	Share capital	Share-based payment transactions	Special reserve	Government grant reserve	Treasury shares	Retention of earnings	Government grant reserve	Investment reserve	Legal reserve	Retained earnings	Hedge reserve	Unrealized (losses) gains on available-for-sale investments	Total other comprehensive income							
At December 31, 2019	695,069	19,387	-	31,564	(460)	16,192	-	129,305	13,944	-	155,627	23,108	158,635	(3,031)	266,760	1,347,045	1,032,918	2,379,963		
Profit for the period	-	-	-	-	-	-	-	-	-	(34,935)	69,125	(57,656)	(23,466)	-	-	(23,466)	(51,342)	(74,808)		
Other comprehensive income for the year, net of taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,104)	(2,104)		
Total comprehensive income for the year, net of taxes	-	-	-	-	-	-	-	-	-	(34,935)	69,125	(57,656)	11,469	-	-	(23,466)	(52,446)	(76,912)		
Share-based payment	-	392	-	-	-	-	-	-	-	-	-	-	-	-	-	392	194	586		
Repurchase of shares	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,226)	(1,226)		
Gains on equity interest in subsidiaries - net of taxes	-	-	-	-	-	-	-	-	-	(390)	-	-	-	(771)	-	(1,161)	-	(1,161)		
Government grants	-	-	-	7,571	-	-	-	-	-	(7,571)	-	-	-	-	-	-	-	-		
Capital contribution	1,430	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,430	-	1,430		
At March 31, 2020	696,499	19,779	-	39,135	(460)	16,192	-	129,305	13,944	(42,896)	204,652	(54,548)	170,164	(3,802)	266,760	1,324,240	978,441	2,302,681		
At December 31, 2020	767,230	160	-	-	(40,701)	16,192	61,143	235,472	22,973	-	-	-	-	1,649	-	1,063,318	1,828	1,065,146		
Profit for the period	-	-	-	-	-	-	-	-	-	40,308	-	-	-	-	-	40,308	1,780	42,088		
Other comprehensive income for the year, net of taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total comprehensive income for the year, net of taxes	-	-	-	-	-	-	-	-	-	40,308	-	-	-	-	-	40,308	1,780	42,088		
Share-based payment (note 25.2 (a))	-	121	-	-	-	-	-	-	-	-	-	-	-	-	-	121	-	121		
Gains on translation of foreign operations	-	-	-	-	-	-	-	-	-	-	-	-	-	7,515	-	7,515	-	7,515		
Government grants (note 25.4 (c))	-	-	-	-	-	-	9,478	-	-	(9,616)	-	-	-	138	-	-	-	-		
Other changes in equity (note 1.1.1.3 (ii))	-	-	62,194	-	-	-	-	-	-	-	-	-	-	-	-	62,194	-	62,194		
Write-off of non-controlling interests due to acquisition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(3,606)	(3,606)		
At March 31, 2020	767,230	281	62,194	-	(40,701)	16,192	69,621	235,472	22,973	21,692	-	-	-	9,562	-	1,173,456	-	1,173,456		

The accompanying notes are an integral part of this interim financial information.

**JSL S.A.**
**Statements of cash flows - indirect method**
**For the three-month periods ended March 31, 2021 and 2020**
**In thousands of Brazilian Reals**

	<b>Parent company</b>		<b>Consolidated</b>	
	<b>03/31/2021</b>	<b>03/31/2020</b>	<b>03/31/2021</b>	<b>03/31/2020</b>
<b>Cash flows from operating activities</b>				
Profit before income tax and social contribution of continuing and discontinued operations	42,746	(43,185)	51,887	(129,876)
<b>Adjustments to:</b>				
Equity results from subsidiaries (note 12.1)	(14,154)	24,324	-	71
Depreciation and amortization (notes 12.1, 13 and 14)	36,990	59,400	46,025	275,681
Cost of sales of decommissioned assets (note 11)	12,876	-	13,579	195,394
(Reversal of) provision for losses, write-off of other assets, interest on company acquisitions and extemporaneous tax credits	(1,833)	38,036	(4,351)	606,925
Share-based payment (note 26.2 (a))	121	(40,527)	121	(3,125)
Gains on fair value of derivative financial instruments	(12,139)	392	(12,139)	586
Foreign exchange variation on loans and borrowings	-	(541,861)	-	(1,220,940)
Interest and monetary variations on loans and borrowings, leases, debentures and suppliers financing - car makers	49,297	632,742	49,802	1,553,884
	<b>113,904</b>	<b>129,321</b>	<b>144,924</b>	<b>1,278,600</b>
<b>Changes in operating net working capital</b>				
Trade receivables	(47,323)	16,963	(42,899)	120,564
Inventories	(6,896)	(64)	(6,394)	20,686
Trade payables and floor plan	(54)	18,198	1,013	52,703
Labor and tax liabilities, and taxes recoverable	21,780	31,331	20,154	95,287
Other current and noncurrent assets and liabilities	(32,477)	71,108	(31,243)	(105,586)
	<b>(64,990)</b>	<b>137,536</b>	<b>(59,369)</b>	<b>183,654</b>
Income tax and social contribution paid and withheld	34,969	(68,576)	25,399	(102,614)
Interest paid on loans and borrowings, leases, debentures and suppliers financing - car makers	(41,670)	(96,507)	(42,074)	(303,663)
Acquisition of operational property and equipment for leasing (Investment) in marketable securities and financial investments	(36,625)	(129,631)	(38,814)	(1,245,249)
	<b>40,103</b>	<b>(109,602)</b>	<b>37,104</b>	<b>(813,149)</b>
<b>Net cash generated by (used in) operating activities</b>	<b>45,691</b>	<b>(137,459)</b>	<b>67,170</b>	<b>(1,002,421)</b>
<b>Cash flows from investing activities</b>				
Capital contribution in subsidiaries	-	(16,823)	-	-
Acquisition of property and equipment and intangible assets	(6,625)	(10,277)	(6,095)	(49,960)
Dividends and interest on capital received	-	12,642	-	-
<b>Net cash (used in) generated by investing activities</b>	<b>(6,625)</b>	<b>(14,458)</b>	<b>(6,095)</b>	<b>(49,960)</b>
<b>Cash flows from financing activities</b>				
Repurchase of treasury shares	-	-	-	(1,225)
Payment for the acquisition of companies	(3,260)	-	(3,260)	-
Payment for assignment of receivables	-	-	-	(1,510)
New loans, borrowings and debentures	21,140	22,282	34,446	534,065
Payment of loans and borrowings, leases, debentures and suppliers financing - car makers	(79,608)	(70,328)	(103,236)	(554,267)
Derivative financial instruments received	19,755	434,350	19,755	1,104,245
Dividends paid	(7,337)	-	(7,338)	-
Interest on capital paid	(3,636)	(33,628)	(3,637)	(41,585)
Capital increase	-	1,430	-	1,430
<b>Net cash generated by (used in) financing activities</b>	<b>(52,946)</b>	<b>354,106</b>	<b>(63,270)</b>	<b>1,041,163</b>
<b>Decrease in cash and cash equivalents</b>	<b>(13,880)</b>	<b>202,189</b>	<b>(2,195)</b>	<b>(11,228)</b>
<b>Cash and cash equivalents</b>				
At the beginning of the period	36,648	125,353	64,575	591,815
At the end of the period	22,768	327,542	62,380	580,587
<b>Decrease in cash and cash equivalents</b>	<b>(13,880)</b>	<b>202,189</b>	<b>(2,195)</b>	<b>(11,228)</b>
<b>Balance variation, without affecting cash</b>				
Additions financed by leases payable, FINAME and suppliers financing - car makers	-	(1,095)	(979)	(109,341)
Balance variation of suppliers and car makers payable	(17,150)	-	(14,465)	-
Additions of right-of-use leases	-	-	(14,467)	-

**JSL S.A.**  
**Statements of value added**  
**For the three-month periods ended March 31, 2021 and 2020**  
**In thousands of Brazilian Reals**

		<b>Parent company</b>		<b>Consolidated</b>	
	<b>Note</b>	<b>03/31/2021</b>	<b>03/31/2020</b>	<b>03/31/2021</b>	<b>03/31/2020</b>
Sales, lease, rendering services and sale of decommissioned assets	28	829,452	806,021	1,049,055	832,265
(Provision) reversal of expected credit losses ("impairment") of trade receivables	29	(1,956)	(1,401)	(2,189)	(3,670)
Other operating income	29	(6,228)	34,021	(5,762)	32,695
		<b>821,268</b>	<b>838,641</b>	<b>1,041,104</b>	<b>861,290</b>
<b>Inputs acquired from third parties</b>					
Cost of sales and rendering services		(61,009)	(85,817)	(80,145)	(87,662)
Materials, electric power, services provided by third parties and others		(350,935)	(349,637)	(405,913)	(363,482)
		<b>(411,944)</b>	<b>(435,454)</b>	<b>(486,058)</b>	<b>(451,144)</b>
<b>Gross value added</b>		<b>409,324</b>	<b>403,187</b>	<b>555,046</b>	<b>410,146</b>
<b>Retentions</b>					
Depreciation and amortization	29	(36,990)	(56,833)	(46,025)	(61,005)
<b>Net value added produced by JSL</b>		<b>372,334</b>	<b>346,354</b>	<b>509,021</b>	<b>349,141</b>
<b>Value added received through transfer</b>					
Equity results from subsidiaries	13.1	14,154	(3,956)	-	-
Finance income	31	10,298	13,987	10,093	13,926
		<b>24,452</b>	<b>10,031</b>	<b>10,093</b>	<b>13,926</b>
<b>Total value added to distribute</b>		<b>396,786</b>	<b>356,385</b>	<b>519,114</b>	<b>363,067</b>
<b>Value added distributed</b>					
Personnel and payroll charges	29	203,606	198,993	273,833	202,955
Federal taxes		45,222	33,171	69,401	32,299
State taxes		47,228	39,312	67,225	40,787
Municipal taxes		13,276	12,886	15,889	13,411
Interest and bank fees	30	40,534	56,365	42,190	58,183
Leases	29	6,612	6,275	8,488	6,049
Retained earnings for the period		40,308	9,383	42,088	9,383
		<b>396,786</b>	<b>356,385</b>	<b>519,114</b>	<b>363,067</b>

## **1. Reporting entity**

### **i) Reporting entity**

JSL S.A. ("Company" or "Parent company") is a publicly-traded corporation with its headquarters at Renato Paes de Barros Street 1.017, 9th floor - Itaim Bibi - São Paulo, and has its shares traded on B3 S.A. - Brasil, Bolsa, Balcão ("B3") under the ticker JSLG3, and controlled by Simpar S.A. The Company also trades share deposit certificates on the over-the-counter market of the United States of America (USA) in order to facilitate the purchase, maintenance and sale of shares by North American investors.

On August 5, 2020, as announced in the material fact, the corporate restructuring of JSL and its subsidiaries was approved at a general meeting, separating from JSL S.A. the assets not related to the logistics operations, including investments in subsidiaries and liabilities, which were transferred to Simpar S.A., which became the holding of the Group.

As a result, JSL S.A. and its subsidiaries ("JSL") are now focused on logistics services, referred to as 'JSL Logística', mainly providing therefore services of logistics, which constitute intercity, interstate and international road freight transport activities; chartered passenger transport; logistical organization of freight transport; storage, handling in manufacturing plants and related activities.

### **ii) Discontinued operations**

The profit or loss from operations transferred in the restructuring are presented as discontinued operations in the statement of profit or loss at March 31, 2020.

The asset and liability balances as at March 31, 2020, as well as the balances for the same period of the statement of cash flows consider amounts of discontinued operations on August 5, 2020 described in note 1.i.

## **1.1. Main events**

### **1.1.1 Movement in the three-month period ended March 31, 2021**

#### **a) Company acquisitions**

##### **i. Acquisition of Ponto Express Logística S.A. ("TPC")**

On January 26, 2021, as disclosed in a material fact, a purchase and sale agreement was entered into to acquire 100% of TPC.

TPC operates in an asset-light model focused on the bonded or non-bonded warehouses, dedicated in-house logistics, cross docking and integrated distribution management, including the last mile and reverse logistics. It is mainly inserted in the sectors of cosmetics, fashion, retail, electrical and electronics, telecommunications, pharmaceutical, hospital equipment, consumer goods, oil & gas and petrochemicals. It operates 850,000 m2 of warehouses in 24 Brazilian states with more than 5,000 employees.

The agreement provides for the acquisition by the Company of 100% of TPC for R\$ 288,600, which will be adjusted based on net debt, working capital and other adjustments at the transaction closing date. The amount of R\$ 66,000 will be paid at the transaction closing date and the remainder in the 3rd and 6th months following the transaction closing date. In addition, sellers will be entitled to a premium of R\$ 16,650 as of 2024, if certain conditions are met.

The closing and completion of the negotiation are subject to compliance with obligations and precedent conditions usual for this type of operation, still in progress, and one of the conditions, the approval by CADE, has already been concluded.

##### **ii. Acquisition of Transportadora Rodomeu Ltda. and Unileste Transportes Ltda. ("Rodomeu")**

On February 24, 2021, a purchase and sale agreement was entered into to acquire Rodomeu.

Rodomeu was founded in 1971, in the city of Piracicaba (state of São Paulo), and is specialized in the road transportation of highly-complex cargo, including (i) Gases and Chemicals; it operates in the transfer and distribution of chemical products (LPG, ammonia, propane, propylene, butane, butene, butadiene, hydrogen peroxide, among others), (ii) Machinery and equipment, transporting machines for the civil construction, machinery and agricultural implements, metallurgical and steel products, among others; (iii) dedicated transportation of inputs and finished products in the paper and pulp, steel, and food segments. Rodomeu works in special operations, and for 12 years has been the official carrier of the Brazilian Formula 1 Grand Prix.

The agreement provides for the acquisition by the Company of 100% of Rodomeu for R\$ 97,000 in cash, as equity value; it counts net cash of R\$ 20,000, comprising cash and cash equivalents of R\$ 34,000, net of gross indebtedness of R\$ 14,000, as well as an estimated asset value of R\$ 55,000. The amount may be adjusted upon the closing of the transaction. R\$ 29,100 will be paid on the transaction closing date, and the remainder will be paid in 24 monthly installments.

The closing and completion of the negotiation are subject to compliance with obligations and precedent conditions usual for this type of operation, still in progress, and one of the conditions, the approval by CADE, has already been concluded.

### iii. Acquisition of Fadel Holding S.A. ("Fadel")

On November 17, 2020, JSL acquired 75% of the shares of Fadel and at December 31, 2020 recognized a provision for the remaining 25% as provision for the put option and the acquisition of non-controlling interest in the amount of R\$ 58,584.

On March 16, 2021, the Company informed that it had entered into a memorandum of understanding ("Memorandum") for the acquisition, by JSL, of shares corresponding to 25% of the capital of Fadel Holding S.A., a subsidiary of the Company, which are owned by Mr. Ramon Peres Martinez Garcia de Alcaraz ("Operation"). The total amount of the transaction is R\$ 62,194, comprising (i) R\$ 58,884 previously accounted for as financial liability and (ii) R\$ 3,610, comprising non-controlling interest since the acquisition date on November 17, 2020 until the date the memorandum was entered into, on March 16, 2021, previously recorded as non-controlling interests that will be paid in shares of JSL.

## 1.2. List of interests in subsidiaries and associates

The Company's equity interests in its subsidiaries at the end of the reporting period are as follows:

Corporate name	Headquarter country	03/31/2021		12/31/2020	
		Direct %	Indirect %	Direct %	Indirect %
Medlogística Prestação de Serviços de Logística S.A. ("Medlogística")	Brazil	99.99	0.01	99.99	0.01
Quick Armazéns Gerais - Eireli - ME ("Quick Armazéns")	Brazil	99.99	0.01	99.99	0.01
Quick Logística Ltda. ("Quick Logística")	Brazil	99.99	0.01	99.99	0.01
Sinal Serviços de Integração Industrial Ltda ("Sinal Serviços")	Brazil	99.99	0.01	99.99	0.01
Yolanda Logística Armazém Transportes e Serviços Gerais Ltda. ("Yolanda")	Brazil	99.99	0.01	99.99	0.01
Moreno Holding Ltda. (Moreno Holding)	Brazil	100.00	-	100.00	-
Transmoreno Transporte e Logística Ltda. ("Transmoreno")	Brazil	-	100.00	-	100.00
Fadel Holding Ltda. ("Fadel Holding")	Brazil	100.00	-	75.00	-
Fadel Transportes e Logística Ltda. ("Fadel Transportes")	Brazil	-	100.00	-	75.00
Fadel Soluções em Logística ("Fadel Soluções")	Brazil	-	100.00	-	75.00
Locadel Veículos Ltda ("Locadel")	Brazil	-	100.00	-	75.00
Mercosur Factory Sociedad Anónima (Fadel Paraguay)	Paraguay	-	100.00	-	75.00
Agrolog Transportadora de Cargas em Geral Ltda. ("Agrolog Transportadoras") (i)	Brazil	99.80	0.20	99.80	0.20
Riograndense Navegação Ltda. ("Riograndense") (i)	Brazil	99.99	0.01	99.99	0.01

(i) Company in pre-operational phase or dormant.



### **1.3. Situation of COVID-19**

The Company and its subsidiaries continue to monitor the developments of the COVID-19 pandemic and with the support of a multidisciplinary crisis management committee specific to deal with the issue, it continues to apply actions in line with WHO guidelines, highlighting the following aspects:

#### **a. Care for employees**

Adoption of work on a home office basis for part of employees, with full adoption for employees considered to be at risk group; adaptation of physical facilities to have more space in order to favor social distance and partitions to prevent direct contact; availability of vehicles for employees who use public transport; collective vacations and use of the hour bank; installation of instant sanitation points in areas of common use and the introduction of massive cleaning, sterilization and physical sanitation routines for furniture and building installations. Measures for the gradual return of employees are being taken in accordance with the guidelines of government agencies, preserving people who are considered to be at risk.

#### **b. Support to communities**

Provision of its structure and operations in support of the communities where the Company is present, mainly by donating essential and basic products to families, logistics services for circulation and delivery of donations received from government institutions.

Additionally, Simpar continues with its initiatives and projects linked to socio-environmental programs.

#### **c. Economic and financial impacts**

Most of the JSL's activities are considered essential, which, therefore, are kept operating, such as road freight transport, urban distribution, outsourcing of fleets of light and heavy vehicles used in the provision of essential services with drivers. Therefore, these activities kept their operations in full service.

JSL has a solid financial condition appropriate to guarantee its operations and fulfill its commitments.

##### **(i) The economic and financial situation**

- Positive current liquidity, that is, current assets greater than current liabilities of 2.1 times in Parent company and in the Consolidated, and a quick ratio, that is, cash balance, cash equivalents, marketable securities and financial investments greater than current liabilities by 0.8 times in Parent Company and 0.7 times in Consolidated.
- Maintenance of revenue levels
- Long-term contracts.
- Control of costs to keep them appropriate to its operating structure and to variations in revenue and cash generation.

##### **(ii) Impairment testing of financial assets**

JSL reviewed its financial assets, including trade receivables, to assess the need to recognize additional impairment provisions. The testing was conducted considering the credit risk and current default situation known to date. For financial assets held with financial institutions, mark-to-market was made and the impacts were recognized in profit or loss. As a result, for the three-month period ended March 31, 2021, no need to recognize additional provisions was identified.

##### **(iii) Impairment testing of non-financial assets**

Similarly to the testing of financial assets, the Company assesses the need to recognize an additional provision. As a result, no provision for any of the related assets was identified.

The assumptions used in the respective analyses are described in notes 10 - Fixed assets held for sale, 13 - Property and equipment and 14 - Intangible assets.

- (iv) Analysis of recovery of deferred income tax and social contribution

There were no indicators of impairment of deferred taxes and, therefore, no analyses were extended.

- (v) Concessions announced by municipal, state and federal governments

Municipal, state and federal governments have announced several measures to combat the negative impacts of COVID-19. Principally, the Federal Government issued provisional measures, decrees and laws granting discounts and extensions of payments of taxes and social contributions. JSL partially adhered to these programs, so it is paying part of these taxes as usual and part of some contributions will be paid according to the special schedule established by the Federal Government. All related accounting effects are properly reflected in the interim financial information as taxes payable and respective expenses in profit or loss for the three-month period ended March 31, 2021.

## **2. Basis of preparation and presentation of the individual and consolidated interim financial information and significant accounting policies**

### **2.1. Statement of compliance (with regard to the Accounting Pronouncements Committee – CPC and standards from International Financial Reporting Standards – IFRS )**

The interim financial information has been prepared in accordance with IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) and CPC 21 (R1) – Interim Financial Reporting and presented according to the standards issued and approved by the CVM, applicable to the preparation of Interim Financial Information– ITR.

The interim financial information contains selected explanatory notes that explain significant events and transactions, which allow the understanding of the changes occurred in the JSL's financial position and performance since its last individual and consolidated annual financial statements. Therefore, this interim financial information should be read in conjunction with the Company's financial statements for the year ended December 31, 2020, published on March 8, 2021.

All significant information in the interim financial information, and only this information, is being disclosed and corresponds to that used by Management in its activities.

The issuance of this interim financial information was approved and authorized by the Board of Directors on May 3, 2021.

### **2.2. Statement of value added ("DVA")**

The preparation of the individual and consolidated statements of value added (DVA) is required by the Brazilian corporate legislation and the accounting practices adopted in Brazil applicable to listed companies.

The international financial reporting standards ("IFRS") do not require the presentation of such statement. Accordingly, under the IFRS this statement is presented as supplementary information, and not as part of the set of individual and consolidated interim financial information.

## 2.3. Functional currency and translation of foreign currency

### a) Functional and presentation currency

This individual and consolidated interim financial information is presented in Brazilian reais (R\$), which is the functional currency of the Company and its subsidiaries, except for Fadel Paraguay, whose functional currency is the Guarani, as detailed below. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

### b) Transactions and balances

Foreign currency transactions are translated into Brazilian reais using the exchange rates prevailing at the dates of the transactions or the dates of valuation when items are remeasured. Foreign exchange gains and losses that relate to financial assets and liabilities, such as loans and borrowings, cash and cash equivalents and marketable securities indexed in a currency different from the Real, are presented in the statement of profit or loss as finance income or costs.

### c) Group companies with a different functional currency

The interim financial information of the subsidiary Fadel Paraguay, included in the consolidation, was prepared in Guarani ("G" or "PYG"), which is its functional currency. The profit or loss and financial position of Fadel Paraguay, whose functional currency differs from the presentation currency are translated into the Company's presentation currency, as follows:

- (i) Assets and liabilities for each statement of financial position are translated at the closing rate at the statement of financial position date;
- (ii) Income and expenses for each statement of profit or loss are translated at the average exchange rates for the year.
- (iii) All differences arising from translation of exchange rates are recognized as a separate component in equity, in the line item "Other equity adjustments related to subsidiaries".

The exchange rates in Reais in effect on the base date of this interim financial information are as follows:

Currency	Rate	03/31/2021
PYG	Average	0.0008161
Guarani	Closing	0.0008865

The amounts presented in the cash flows are extracted from the translated movements of assets, liabilities and profit or loss, as detailed above.

## 2.4. Use of estimates and judgments

In preparing this interim financial information, Management has made judgments and estimates that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis, and changes are recognized prospectively.

The significant judgments made by Management during the application of JSL's accounting policies and the information about uncertainties related to assumptions and estimates that have a significant risk of resulting in a material adjustment are the same as those disclosed in the latest individual and consolidated annual interim financial information.

### 3. Segment information

The segment information is presented in relation to the JSL business, which were identified based on the management structure and internal managerial information utilized by the JSL chief decision-makers.

The results per segment, as well as the assets and liabilities, consider the items directly attributable to the segment, as well as those that may be allocated on reasonable bases.

JSL's businesses were divided into 5 reportable segments:

In the three-month period ended March 31, 2021, there is only one customer with revenue greater than 10%, the largest corresponding to 12% of net revenue from services, or R\$ 119.003 In the same period of 2020, there were no customers with revenues greater than 10%.

	Consolidated 03/31/2021				
	Urban Distribution	Logistics Operations	Cargo Transport	Storage	Others Total
<b>Net revenue from rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>	<b>113,364</b>	<b>349,763</b>	<b>360,674</b>	<b>42,574</b>	<b>1,796</b>
Cost of rendering services and lease of vehicles, machinery and equipment	(89,306)	(285,733)	(317,433)	(38,354)	6,428
Cost of sale of decommissioned assets used in rendering services	(711)	(9,483)	(295)	(141)	(2,949)
<b>Gross profit</b>	<b>23,347</b>	<b>54,547</b>	<b>42,946</b>	<b>4,079</b>	<b>5,275</b>
Selling expenses	(204)	(1,508)	(2,213)	(225)	(193)
Administrative expenses	(5,978)	(13,172)	(14,758)	(2,417)	(13,189)
(Provision) reversal of expected credit losses ("impairment") of trade receivables	(292)	1,256	(2,231)	(243)	(679)
Other operating income (expenses), net	291	205	(295)	1,953	7,681
<b>Profit before finance income, costs and taxes</b>	<b>17,164</b>	<b>41,328</b>	<b>23,449</b>	<b>3,147</b>	<b>(1,105)</b>
Finance income (costs), net	(1,777)	(18,895)	(8,204)	(3,035)	(185)
<b>Profit (loss) before income tax and social contribution</b>	<b>15,387</b>	<b>22,433</b>	<b>15,245</b>	<b>112</b>	<b>(1,290)</b>
Total income tax and social contribution	(3,933)	(4,950)	(4,385)	215	3,254
<b>Profit for the period from continuing operations</b>	<b>11,454</b>	<b>17,483</b>	<b>10,860</b>	<b>327</b>	<b>1,964</b>
Profit for the period from discontinued operations	113,364	349,763	360,674	42,574	1,796
<b>Profit for the period</b>	<b>(89,306)</b>	<b>(285,733)</b>	<b>(317,433)</b>	<b>(38,354)</b>	<b>6,428</b>

	Consolidated 03/31/2020				
	Urban Distribution	Logistics Operations	Cargo Transport	Storage	Others Total
<b>Net revenue from rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services</b>	<b>37,446</b>	<b>323,209</b>	<b>286,467</b>	<b>44,476</b>	<b>2,180</b>
Cost of rendering services and lease of vehicles, machinery and equipment	(30,022)	(252,711)	(255,640)	(40,804)	(8,817)
Cost of sale of decommissioned assets used in rendering services	(388)	(34,339)	(2,062)	(693)	(504)
<b>Gross profit</b>	<b>7,036</b>	<b>36,159</b>	<b>28,765</b>	<b>2,979</b>	<b>(7,141)</b>
Selling expenses	(163)	(1,848)	(59)	(196)	(1,728)
Administrative expenses	(1,467)	(15,021)	(1,435)	(3,461)	(10,476)
(Provision) reversal of expected credit losses ("impairment") of trade receivables	(91)	(203)	43	(1,654)	(1,765)
Other operating income (expenses), net	(117)	17,657	2,916	(41)	579
<b>Profit before finance income, costs and taxes</b>	<b>5,198</b>	<b>36,744</b>	<b>30,230</b>	<b>(2,373)</b>	<b>(20,531)</b>
Finance income (costs), net	(340)	(17,410)	(7,270)	(4,320)	(14,917)
<b>Profit (loss) before income tax and social contribution</b>	<b>4,858</b>	<b>19,334</b>	<b>22,960</b>	<b>(6,693)</b>	<b>(35,448)</b>
Total income tax and social contribution	(1,667)	(5,463)	(1,152)	1,493	11,161
<b>Profit (loss) for the period from continuing operations</b>	<b>3,191</b>	<b>13,869</b>	<b>6,955</b>	<b>(5,200)</b>	<b>(9,431)</b>
(Loss) for the period from discontinued operations					(95,660)
<b>Profit (loss) for the period</b>	<b>3,191</b>	<b>13,869</b>	<b>6,955</b>	<b>(5,200)</b>	<b>(86,277)</b>

#### 4. Financial instruments and risk management

##### 4.1. Financial instruments by category

The JSL's financial instruments are presented in the following accounting classifications:

	03/31/2021			Parent company 12/31/2020		
Assets, as per the statement of financial position	Assets at fair value through profit or loss	Amortized cost	Total	Assets at fair value through profit or loss	Amortized cost	Total
Cash and cash equivalents	12,165	10,603	22,768	26,198	10,450	36,648
Marketable securities and financial investments	530,384	-	530,384	570,487	-	570,487
Derivative financial instruments	47,671	-	47,671	55,287	-	55,287
Trade receivables	-	751,188	751,188	-	705,821	705,821
Related parties	-	94,680	94,680	-	101,545	101,545
Other credits	-	10,150	10,150	-	12,335	12,335
	<b>590,220</b>	<b>866,621</b>	<b>1,456,841</b>	<b>651,972</b>	<b>830,151</b>	<b>1,482,123</b>
Liabilities, as per the statement of financial position	Liabilities at fair value through profit or loss	Amortized cost	Total	Liabilities at fair value through profit or loss	Amortized cost	Total
Trade payables	-	127,332	127,332	-	110,236	110,236
Suppliers financing - car makers	-	-	-	-	2,043	2,043
Loans and borrowings	-	923,155	923,155	-	958,482	958,482
Debentures	37,470	1,217,038	1,254,508	36,511	1,214,881	1,251,392
Leases payable	-	52,658	52,658	-	62,026	62,026
Right-of-use leases	-	180,970	180,970	-	191,773	191,773
Related parties	-	40,948	40,948	-	63,899	63,899
Payables for the acquisition of companies	-	369,106	369,106	-	431,205	431,205
Other payables	-	30,636	30,636	-	25,952	25,952
	<b>37,470</b>	<b>2,941,843</b>	<b>2,979,313</b>	<b>36,511</b>	<b>3,060,497</b>	<b>3,097,008</b>

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

	03/31/2021			Consolidated 12/31/2020		
<b>Assets, as per the statement of financial position</b>	<b>Assets at fair value through profit or loss</b>	<b>Amortized cost</b>	<b>Total</b>	<b>Assets at fair value through profit or loss</b>	<b>Amortized cost</b>	<b>Total</b>
Cash and cash equivalents	39,425	22,955	62,380	46,633	17,942	64,575
Marketable securities and financial investments	537,546	-	537,546	574,650	-	574,650
Derivative financial instruments	47,671	-	47,671	55,287	-	55,287
Trade receivables	-	911,064	911,064	-	870,354	870,354
Related parties	-	1,547	1,547	-	1,534	1,534
Other credits	-	12,281	12,281	-	12,306	12,306
	<b>624,642</b>	<b>947,847</b>	<b>1,572,489</b>	<b>676,570</b>	<b>902,136</b>	<b>1,578,706</b>
<b>Liabilities, as per the statement of financial position</b>	<b>Liabilities at fair value through profit or loss</b>	<b>Amortized cost</b>	<b>Total</b>	<b>Liabilities at fair value through profit or loss</b>	<b>Amortized cost</b>	<b>Total</b>
Trade payables	-	154,838	154,838	-	139,361	139,361
Suppliers financing - car makers	-	-	-	-	2,043	2,043
Loans and borrowings	-	968,377	968,377	-	1,011,186	1,011,186
Debentures	37,470	1,217,038	1,254,508	36,511	1,214,881	1,251,392
Leases payable	-	52,658	52,658	-	62,026	62,026
Right-of-use leases	-	198,182	198,182	-	209,374	209,374
Related parties	-	40,948	40,948	-	63,899	63,899
Payables for the acquisition of companies	-	369,106	369,106	-	431,205	431,205
Other payables	-	49,309	49,309	-	50,100	50,100
	<b>37,470</b>	<b>3,050,456</b>	<b>3,087,926</b>	<b>36,511</b>	<b>3,184,075</b>	<b>3,220,586</b>

## 4.2. Fair value of financial assets and liabilities

A comparison by accounting category of the carrying amount and fair value of JSL's financial instruments is shown below:

	Carrying amount		Parent company	
			Fair value	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Financial assets</b>				
Cash and cash equivalents	22,768	36,648	22,768	36,648
Marketable securities and financial investments	530,384	570,487	530,384	570,487
Derivative financial instruments	47,671	55,287	47,671	55,287
Trade receivables	751,188	705,821	751,188	705,821
Related parties	94,680	101,545	94,680	101,545
Other credits	10,150	12,335	10,150	12,335
<b>Total</b>	<b>1,456,841</b>	<b>1,482,123</b>	<b>1,456,841</b>	<b>1,482,123</b>
<b>Financial liabilities</b>				
Trade payables	127,332	110,236	127,332	110,236
Suppliers financing - car makers	-	2,043	-	2,043
Loans and borrowings	923,155	958,482	945,291	960,133
Debentures	1,254,508	1,251,392	1,265,568	1,262,247
Leases payable	52,658	62,026	81,602	62,052
Right-of-use leases	180,970	191,773	180,970	191,773
Related parties	40,948	63,899	40,948	63,899
Payables for the acquisition of companies	369,106	431,205	369,106	431,205
Other payables	30,636	25,952	30,636	25,952
<b>Total</b>	<b>2,979,313</b>	<b>3,097,008</b>	<b>3,041,453</b>	<b>3,109,540</b>

	Carrying amount		Consolidated	
			Fair value	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Financial assets</b>				
Cash and cash equivalents	62,380	64,575	62,380	64,575
Marketable securities and financial investments	537,546	574,650	537,546	574,650
Derivative financial instruments	47,671	55,287	47,671	55,287
Trade receivables	911,064	870,354	911,064	870,354
Related parties	1,547	1,534	1,547	1,534
Other credits	12,281	12,306	12,281	12,306
<b>Total</b>	<b>1,572,489</b>	<b>1,578,706</b>	<b>1,572,489</b>	<b>1,578,706</b>
<b>Financial liabilities</b>				
Trade payables	157,569	139,361	157,569	139,361
Suppliers financing - car makers	-	2,043	-	2,043
Loans and borrowings	968,377	1,011,186	1,001,458	1,013,132
Debentures	1,254,508	1,251,392	1,265,568	1,262,247
Leases payable	52,658	62,026	81,602	62,052
Right-of-use leases	198,182	209,374	198,182	209,374
Related parties	40,948	63,899	40,948	63,899
Payables for the acquisition of companies	369,106	431,205	369,106	431,205
Other payables	49,309	50,100	49,309	50,100
<b>Total</b>	<b>3,090,657</b>	<b>3,220,586</b>	<b>3,163,742</b>	<b>3,233,413</b>

The fair values of financial assets and liabilities are measured in accordance with the following categories:

**Level 1** - Quoted prices (unadjusted) in active markets for identical assets and liabilities;

**Level 2** - Quoted prices in active markets for similar instruments, observable prices for identical or similar instruments in non-active markets and valuation models for unobservable inputs; and

**Level 3** - Instruments with significant inputs that are not observable in the market.

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**  
**In thousands of Brazilian Reals, unless otherwise stated**

The table below presents the general classification of financial instruments assets and liabilities measured at fair value, according to the fair value hierarchy:

	03/31/2021			Parent company		
	Level 1	Level 2	Total	Level 1	Level 2	Total
<b>Assets at fair value through profit or loss</b>						
<b>Cash and cash equivalents</b>						
Bank deposit certificates ("CDB")	-	3,260	3,260	-	1,359	1,359
Financial bills	-	-	-	-	7,568	7,568
Units of other funds	-	-	-	17,271	-	17,271
<b>Marketable securities and financial investments</b>						
Financial Treasury Bills ("LFT")	297,045	-	297,045	318,210	-	318,210
National Treasury Bills ("LTN")	233,339	-	233,339	252,277	-	252,277
<b>Derivative financial instruments</b>						
Cash flow swap	-	47,671	47,671	-	55,287	55,287
	<b>530,384</b>	<b>50,931</b>	<b>581,315</b>	<b>587,758</b>	<b>64,214</b>	<b>651,972</b>
<b>Liabilities at fair value through profit or loss</b>						
Loans and borrowings	-	408,959	408,959	-	415,704	415,704
Debentures	-	37,470	37,470	-	36,511	36,511
	-	<b>446,429</b>	<b>446,429</b>	-	<b>452,215</b>	<b>452,215</b>
<b>Financial liabilities not measured at fair value</b>						
Loans and borrowings	-	536,332	536,332	-	544,429	544,429
Debentures	-	1,228,098	1,228,098	-	1,225,736	1,225,736
Leases payable	-	81,602	81,602	-	62,052	62,052
	-	<b>1,846,032</b>	<b>1,846,032</b>	-	<b>1,832,217</b>	<b>1,832,217</b>
	-	<b>2,292,461</b>	<b>2,292,461</b>	-	<b>2,284,432</b>	<b>2,284,432</b>

	03/31/2021			Consolidated		
	Level 1	Level 2	Total	Level 1	Level 2	Total
<b>Assets at fair value through profit or loss</b>						
<b>Cash and cash equivalents</b>						
Bank deposit certificates ("CDB")	-	3,260	3,260	-	5,874	5,874
Financial bills	-	-	-	-	7,622	7,622
Units of other funds	-	-	-	17,319	-	17,319
Others	-	36,165	36,165	-	15,818	15,818
<b>Marketable securities and financial investments</b>						
Credit Linked Notes ("CLN")	-	-	-	-	-	-
Financial Treasury Bills ("LFT")	300,348	-	300,348	319,820	-	319,820
National Treasury Bills ("LTN")	236,433	-	236,433	254,047	-	254,047
Others	765	-	765	783	-	783
<b>Derivative financial instruments</b>						
Cash flow swap	-	47,671	47,671	-	55,287	55,287
IDI options	-	-	-	-	-	-
	<b>537,546</b>	<b>87,096</b>	<b>624,642</b>	<b>591,969</b>	<b>84,601</b>	<b>676,570</b>
<b>Liabilities at fair value through profit or loss</b>						
Loans and borrowings	-	408,959	408,959	-	415,704	415,704
Debentures	-	37,470	37,470	-	36,511	36,511
	-	<b>446,429</b>	<b>446,429</b>	-	<b>452,215</b>	<b>452,215</b>
<b>Financial liabilities not measured at fair value</b>						
Loans and borrowings	-	592,499	592,499	-	597,428	597,428
Debentures	-	1,228,098	1,228,098	-	1,225,736	1,225,736
Leases payable	-	81,602	81,602	-	62,052	62,052
	-	<b>1,902,199</b>	<b>1,902,199</b>	-	<b>1,885,216</b>	<b>1,885,216</b>
	-	<b>2,348,628</b>	<b>2,348,628</b>	-	<b>2,337,431</b>	<b>2,337,431</b>

Financial instruments with carrying amounts that equate fair values are classified in Level 2 in the fair value hierarchy.

The valuation techniques used to measure all financial instruments assets and liabilities at fair value include:

- (i) Quoted market prices or quotations from financial institutions or brokers for similar instruments; and
- (ii) Analysis of discounted cash flows.



- (iii) The fair value refers to the purchase option of the interest of 25% of the non-controlling shareholder of acquired Fadel. This option can be exercised up to 2028 and was calculated based on the binomial model, and recognized under the anticipated acquisition method.

The curve used in the fair value measurement of agreements indexed to CDI at December 31, 2020 is as follows:

**Interest curve - Brazil**

Vertex	1M	6M	1Y	2Y	3Y	5Y	10Y
Rate (p. a) - %	2.66%	4.02%	5.05%	6.67%	7.57%	8.47%	9.23%

Source: B3 - 3/31/2021

### 4.3. Financial risk management

JSL is exposed to market risk, credit, and liquidity risk on its main financial assets and liabilities. Management manages these risks with the support of a Financial Committee and with the approval of the Board of Directors, which is responsible for authorizing transactions involving any type of financial instrument and any contracts that generate financial assets and liabilities, regardless of the market in which they are traded or registered, whose amounts are subject to fluctuations.

No derivative transactions are entered into for speculative purposes. These transactions are used only for protection against fluctuations related to market risk.

#### a) Credit risk

The credit risk involves the potential default of a counterparty to an agreement or financial instrument, resulting in financial loss. JSL is exposed to credit risk, mainly in respect of trade receivables, deposits with banks, financial investments and other financial instruments held with financial institutions.

##### i. Cash and cash equivalents, marketable securities and financial investments

The credit risk associated with balances at banks and financial institutions is managed by the JSL treasury area, supported by its Finance Committee, in accordance with the guidelines approved by the Board of Directors. The surplus funds are invested only in approved counterparties and within the limit established to each one, in order to minimize the risk concentration, and thus mitigate the financial loss in the event of a potential bankruptcy of a counterparty.

The maximum period considered in the estimate of expected credit loss is the maximum contractual period during which JSL is exposed to credit risk.

For risk assessment purposes, a local scale ("Br") and a global scale ("G") of credit risk exposure obtained from rating agencies are used, as shown below:

Rating in Local Scale "Br"		Rating in Global Scale "G"	
Nomenclature	Quality	Nomenclature	Quality
Br AAA	Prime	G AAA	Prime
Br AA+, AA, AA-	High Investment Grade	G AA+, AA, AA-	High Investment Grade
Br A+, A, A-	High Average Investment Grade	G A+, A, A-	High Average Investment Grade
Br BBB+, BBB, BBB-	Low Average Investment Grade	G BBB+, BBB, BBB-	Low Average Investment Grade
Br BB+, BB, BB-	Non-Speculative Investment Grade	G BB+, BB, BB-	Non-Speculative Investment Grade
Br B+, B, B-	Non-highly Speculative Investment Grade	G B+, B, B-	Non-highly Speculative Investment Grade
Br CCC	Extremely Speculative Non-Investment Grade	G CCC	Extremely Speculative Non-Investment Grade
Br DDD, DD, D	Non-Speculative Moratorium Investment Grade	G DDD, DD, D	Non-Speculative Moratorium Investment Grade

JSL's cash quality and maximum credit risk exposure to cash and cash equivalents, financial investments and marketable securities are as follows:

**JSL S.A.****Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

	Parent company	Consolidated
	03/31/2021	03/31/2021
<b>Demand and short-term deposits</b>	<b>10,603</b>	<b>22,955</b>
Br AAA	8,327	35,556
Br AA	3,838	3,869
<b>Total financial investments</b>	<b>12,165</b>	<b>39,425</b>
<b>Total cash and cash equivalents</b>	<b>22,768</b>	<b>62,380</b>

	Parent company	Consolidated
	03/31/2021	03/31/2021
<b>Marketable securities and financial investments</b>		
Br AAA	530,384	537,546
<b>Total marketable securities and financial investments</b>	<b>530,384</b>	<b>537,546</b>

ii. Trade receivables

JSL uses a simplified "provision matrix" to calculate the expected credit losses on its trade receivables, based on its experience of historical credit losses. The provision matrix specifies fixed rates for the provision depending on the number of days in which the receivables are falling due or overdue and is adjusted for specific customers according to future estimates and qualitative factors observed by Management.

JSL writes off its financial assets when there is no reasonable expectation of recovery, according to the recoverability study of each JSL company. The receivables written off continue in the collection process to recover the receivable amount. When there are recoveries, these are recognized as credit recovery proceeds in profit or loss for the period.

The Company recognized an impairment allowance that represents its estimate of expected credit losses on Trade receivables, see note 8.

**b) Market risk**

The market risk involves potential fluctuations in the fair value of future cash flows derived from a given financial instrument in response to changes in its market prices, adversely affecting the profit or loss or cash flows. Market prices typically involve three types of risks: interest rate risk, exchange rate risk and price risk that may be of commodities, stocks, among others.

i. Interest rate risk

Interest rate risk involves potential fluctuation in the fair value of the future cash flows derived from a given financial instrument in response to changes in market interest rates.

JSL is substantially exposed to interest rate risk on cash and cash equivalents, marketable securities and financial investments, loans, borrowings, debentures, leases payable and right-of-use leases. As a policy, the Company seeks to concentrate this risk to the DI variation, and uses derivatives for this purpose.

All these transactions are conducted under the guidelines established by the financial committee, and are approved by the Board of Directors.. JSL seeks to apply the hedge accounting to manage the volatility of profit or loss.

ii. Foreign exchange rate risk

JSL is exposed to transactional foreign currency risk to the extent that there is a mismatch between the currencies in which borrowings are denominated and its functional currency. Borrowings are generally denominated in currency equivalent to the cash flows generated by JSL's trade operations, mainly in Reais, and at March 31, 2021 the Company does not have borrowings exposed to foreign exchange variation.

iii. Market risk hedge derivative instruments

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**  
**In thousands of Brazilian Reals, unless otherwise stated**

For the management of these risks, at March 31, 2021 and December 31 2020, JSL had derivative financial instruments (swap contracts) that were classified as fair value hedge in accordance with CPC 48 / IFRS 9 - Financial Instruments, whose gains and losses arising from changes in the fair value of these operations are recorded in finance income (costs) for the year. During the three-month period ended March 31, 2021, the result from swap operations were gains of R\$ 4,140 in Parent Company. These gains offset the losses on the related hedged instruments.

The outstanding contracts at March 31, 2021 are the following:

Company	Instrument	Type of derivative financial instrument	Operation	Notional amount	Maturity	Hedge index	Average contracted rate	Parent company and Consolidated	
								Balance of the hedged debt at 3/31/2021	
								At amortized cost	At fair value
JSL	Swap agreement	Fair value hedge	SWAP IPCA X CDI	R\$ 362,685	Nov/25	IPCA + Fixed rate	CDI + 0.65%	397,697	408,959
JSL	Swap agreement	Fair value hedge	SWAP IPCA X CDI	R\$ 47,834	Jun/21	IPCA + Fixed rate	CDI + 2.53%	36,440	37,470
Total								<b>434,137</b>	<b>446,429</b>

The derivative financial instruments outstanding balances are as follows:

Operation	03/31/2021			Parent company 12/31/2020		
	Notional amount	Assets	Liabilities	Notional amount	Assets	Liabilities
Swap - IPCA x CDI	R\$410,519	47,671	-	R\$410,519	55,287	-
<b>Total</b>		<b>47,671</b>	<b>-</b>		<b>55,287</b>	<b>-</b>
Current		12,060	-		14,167	-
Noncurrent		35,611	-		41,120	-
<b>Total</b>		<b>47,671</b>	<b>-</b>		<b>55,287</b>	<b>-</b>

Operation	03/31/2021			Consolidated 12/31/2020		
	Notional amount	Assets	Liabilities	Notional amount	Assets	Liabilities
Swap - IPCA x CDI	R\$410,519	47,671	-	R\$410,519	55,287	-
<b>Total</b>		<b>47,671</b>	<b>-</b>		<b>55,287</b>	<b>-</b>
Current		12,060	-		14,167	-
Noncurrent		35,611	-		41,120	-
<b>Total</b>		<b>47,671</b>	<b>-</b>		<b>55,287</b>	<b>-</b>

Outstanding balances and cash flows associated with swap contracts impact the profit or loss and the respective carrying amount of these instruments.

	Parent company and Consolidated				
	At March 31, 2021				
	Expected cash flow				
	Carrying amount	Total	1-6 months	7-12 months	Over 1 year
<b>Cash flow swap</b>					
Asset	446,429	569,423	44,610	7,138	517,675
Liability	(398,758)	(503,635)	(30,146)	(9,514)	(463,975)
	<b>47,671</b>	<b>65,788</b>	<b>14,464</b>	<b>(2,376)</b>	<b>53,700</b>

**c) Liquidity risk**

JSL monitors risks associated with funding shortages on an ongoing basis through a current liquidity planning. JSL's purpose is to maintain in its assets balance of cash and high-liquid investments and maintain flexibility through the use of bank loans and the ability to raise funds through capital markets, in order to ensure its operational continuity. The average indebtedness term is monitored in order to provide short-term liquidity, analyzing installments, charges and cash flows.

Presented below are the contractual maturities of financial assets and liabilities, including estimated interest payment:

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

	Parent company				
	03/31/2021				
	Carrying amount	Contractual flow	Up to 1 year	Up to 2 years	Over 3 years
<b>Financial assets</b>					
Cash and cash equivalents	22,768	22,768	22,768	-	-
Marketable securities and financial investments	530,384	530,384	530,384	-	-
Derivative financial instruments	47,671	67,944	14,296	(7,022)	60,670
Trade receivables	751,188	751,188	736,516	14,672	-
Related parties	94,680	94,680	-	94,680	-
Other credits	10,150	10,150	10,150	-	-
<b>Total</b>	<b>1,456,841</b>	<b>1,477,114</b>	<b>1,314,114</b>	<b>102,330</b>	<b>60,670</b>
<b>Financial liabilities</b>					
Trade payables	127,332	127,332	127,332	-	-
Loans and borrowings	923,155	1,125,577	69,008	53,761	1,002,808
Debentures	1,254,508	1,399,388	200,459	210,290	988,639
Leases payable	52,658	66,311	20,386	29,621	16,304
Right-of-use leases	180,970	284,091	42,027	32,524	209,540
Related parties	40,948	40,948	40,948	-	-
Payables for the acquisition of companies	369,106	377,854	176,284	79,025	122,545
Other payables	30,636	30,636	30,636	-	-
<b>Total</b>	<b>2,979,313</b>	<b>3,452,137</b>	<b>707,080</b>	<b>405,221</b>	<b>2,339,836</b>
	Consolidated				
	03/31/2021				
	Carrying amount	Contractual flow	Up to 1 year	Up to 2 years	Over 3 years
<b>Financial assets</b>					
Cash and cash equivalents	62,380	62,380	62,380	-	-
Marketable securities and financial investments	537,546	537,546	536,781	765	-
Derivative financial instruments	47,671	67,944	14,296	(7,022)	60,670
Trade receivables	911,064	911,064	896,392	14,672	-
Related parties	1,547	1,547	1,547	-	-
Other credits	12,281	12,281	12,281	-	-
<b>Total</b>	<b>1,572,489</b>	<b>1,592,762</b>	<b>1,523,677</b>	<b>8,415</b>	<b>60,670</b>
<b>Financial liabilities</b>					
Trade payables	154,838	154,838	154,838	-	-
Loans and borrowings	968,377	1,184,017	82,440	68,559	1,033,018
Debentures	1,254,508	1,399,388	200,459	210,290	988,639
Leases payable	52,658	66,311	20,386	29,621	16,304
Right-of-use leases	198,182	318,593	50,166	41,485	226,942
Related parties	40,948	40,948	40,948	-	-
Payables for the acquisition of companies	369,106	377,854	176,284	79,025	122,545
Other payables	49,309	49,309	49,309	-	-
<b>Total</b>	<b>3,087,926</b>	<b>3,591,258</b>	<b>774,830</b>	<b>428,980</b>	<b>2,387,448</b>

## 4.4. Sensitivity analysis

JSL's Management carried out a sensitivity analysis, in order to show the impacts of interest and exchange rate changes on its financial assets and liabilities, considering for the next 12 months the following probable interest and exchange rates:

- CDI at 5.05% p.a., based on the future yield curve (source: B3 - Brasil, Bolsa e Balcão);
- TLP 7.76% p.a. (source: BNDES);
- IPCA 5.43% p.a. (source: B3 - Brasil, Bolsa e Balcão);
- IGP-M 1.87% p.a. (source: B3 - Brasil, Bolsa e Balcão); and
- SELIC 5.05% p.a. (source: B3 - Brasil, Bolsa e Balcão).

The table below is presented with the respective impacts on the financial result, considering the probable scenario (Scenario I), with increases of 25% (Scenario II) and 50% (Scenario III):

Operation	Exposure	Risk	Probable rate	Scenario I probable	Parent company	
					Scenario II + depreciation of 25%	Scenario III + depreciation of 50%
Debentures (hedged item)	(36,440)	IPCA increase	13.43%	(4,894)	(6,117)	(7,341)
Swap long position	36,440	IPCA increase	13.43%	4,894	6,117	7,341
Swap short position	(24,908)	CDI increase	7.58%	(1,888)	(2,360)	(2,832)
<b>Net effect of exposure</b>	<b>(24,908)</b>			<b>(1,888)</b>	<b>(2,360)</b>	<b>(2,832)</b>
Loans and borrowings - CDCA (hedged item)	(397,697)	IPCA increase	8.98%	(35,713)	(44,641)	(53,570)
Swap long position	397,697	IPCA increase	8.98%	35,713	44,641	53,570
Swap short position	(373,850)	CDI increase	5.70%	(21,309)	(26,637)	(31,964)
<b>Net effect of exposure</b>	<b>(373,850)</b>			<b>(21,309)</b>	<b>(26,637)</b>	<b>(31,964)</b>
<b>Net effect of hedge accounting operations</b>	<b>(398,758)</b>			<b>(23,197)</b>	<b>(28,997)</b>	<b>(34,796)</b>
<b>Other operations - Floating rate</b>						
Financial investments	12,165	CDI increase	2.61%	318	397	476
Marketable securities and financial investments	297,045	SELIC increase	5.05%	15,001	18,751	22,501
Loans and borrowings	(508,033)	CDI increase	8.36%	(42,472)	(53,089)	(63,707)
Debentures	(1,218,068)	CDI increase	6.13%	(74,668)	(93,334)	(112,001)
Leases payable	(52,658)	CDI increase	7.51%	(3,955)	(4,943)	(5,932)
Payables for the acquisition of companies	(71,427)	IGPM increase	2.87%	(2,050)	(2,562)	(3,075)
Payables for the acquisition of companies	(204,242)	CDI increase	6.30%	(12,867)	(16,084)	(19,301)
Loans and borrowings	(12,905)	IPCA increase	16.33%	(2,108)	(2,634)	(3,161)
<b>Net effect of exposure</b>	<b>(1,758,124)</b>			<b>(122,801)</b>	<b>(153,498)</b>	<b>(184,200)</b>
<b>Net exposure and impact on finance costs - floating rate</b>	<b>(2,156,882)</b>			<b>(145,998)</b>	<b>(182,495)</b>	<b>(218,996)</b>
<b>Other operations - fixed rate</b>						
Marketable securities and financial investments	233,339	Fixed rate	3.52%	8,214	8,214	8,214
Right-of-use leases	(180,970)	Fixed rate	7.30%	(13,211)	(13,211)	(13,211)
Loans and borrowings	(4,519)	Fixed rate	2.50%	(113)	(113)	(113)
<b>Net exposure and impact on finance costs - fixed rate</b>	<b>47,850</b>			<b>(5,110)</b>	<b>(5,110)</b>	<b>(5,110)</b>
<b>Net exposure and total impact of finance costs in profit or loss</b>	<b>(2,109,032)</b>			<b>(151,108)</b>	<b>(187,605)</b>	<b>(224,106)</b>

Operation	Exposure	Risk	Probable rate	Scenario I probable	Consolidated	
					Scenario II + depreciation of 25%	Scenario III + depreciation of 50%
Debentures (hedged item)	(36,440)	IPCA increase	12.49%	(4,551)	(5,689)	(6,827)
Swap long position	36,440	IPCA increase	12.49%	4,551	5,689	6,827
Swap short position	(24,908)	CDI increase	7.58%	(1,888)	(2,360)	(2,832)
<b>Net effect of exposure</b>	<b>(24,908)</b>			<b>(1,888)</b>	<b>(2,360)</b>	<b>(2,832)</b>
Loans and borrowings - CDCA (hedged item)	(397,697)	IPCA increase	8.98%	(35,713)	(44,641)	(53,570)
Swap long position	397,697	IPCA increase	8.98%	35,713	44,641	53,570
Swap short position	(373,850)	CDI increase	5.70%	(21,309)	(26,637)	(31,964)
<b>Net effect of exposure</b>	<b>(373,850)</b>			<b>(21,309)</b>	<b>(26,637)</b>	<b>(31,964)</b>
<b>Net effect of hedge accounting operations</b>	<b>(398,758)</b>			<b>(23,197)</b>	<b>(28,997)</b>	<b>(34,796)</b>
<b>Other operations - floating rate</b>						
Financial investments	39,425	CDI increase	2.59%	1,021	1,276	1,532
Marketable securities and financial investments	300,348	SELIC increase	5.05%	15,168	18,959	22,751
Loans and borrowings	(527,464)	CDI increase	11.36%	(59,920)	(74,900)	(89,880)
Debentures	(1,218,068)	CDI increase	6.13%	(74,668)	(93,334)	(112,001)
Leases payable	(52,658)	CDI increase	7.51%	(3,955)	(4,943)	(5,932)
Payables for the acquisition of companies	(71,427)	IGPM increase	2.87%	(2,050)	(2,562)	(3,075)
Payables for the acquisition of companies	(204,242)	CDI increase	6.30%	(12,867)	(16,084)	(19,301)
Loans and borrowings	(12,905)	IPCA increase	16.33%	(2,108)	(2,634)	(3,161)
<b>Net effect of exposure</b>	<b>(1,746,992)</b>			<b>(139,379)</b>	<b>(174,222)</b>	<b>(209,067)</b>
<b>Net exposure and impact on finance costs - floating rate</b>	<b>(2,145,750)</b>			<b>(162,576)</b>	<b>(203,219)</b>	<b>(243,863)</b>
<b>Other operations - fixed rate</b>						
Marketable securities and financial investments	237,198	Fixed rate	3.52%	8,349	8,349	8,349
Right-of-use leases	(198,182)	Fixed rate	9.08%	(17,995)	(17,995)	(17,995)
Loans and borrowings	(30,310)	Fixed rate	5.61%	(1,700)	(1,700)	(1,700)
<b>Net exposure and impact on finance costs - fixed rate</b>	<b>8,706</b>			<b>(11,346)</b>	<b>(11,346)</b>	<b>(11,346)</b>
<b>Net exposure and total impact of finance costs in profit or loss</b>	<b>(2,137,044)</b>			<b>(173,922)</b>	<b>(214,565)</b>	<b>(255,209)</b>

The objective of this sensitivity analysis is to measure the impact of changes in market variables on JSL's financial instruments, assuming that all other market factors remain constant. Such amounts may differ from those stated upon their settlement due to the estimates used in their preparation.

## 5. Cash and cash equivalents

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Cash	3,256	2,459	3,616	2,953
Banks	7,348	7,991	19,339	14,989
<b>Total cash on hand</b>	<b>10,604</b>	<b>10,450</b>	<b>22,955</b>	<b>17,942</b>
Bank deposit certificates ("CDB")	5,734	1,359	33,485	5,874
Financial bills	5,852	7,568	5,940	7,622
Units of other funds	-	17,271	-	17,319
Others	578	-	-	15,818
<b>Total financial investments</b>	<b>12,164</b>	<b>26,198</b>	<b>39,425</b>	<b>46,633</b>
<b>Total</b>	<b>22,768</b>	<b>36,648</b>	<b>62,380</b>	<b>64,575</b>

During the three-month period ended March 31, 2021, the average income from the funds was 2.30% p.a. (as at December 31, 2020 the average income was 2.40% p.a.).

## 6. Marketable securities and financial investments

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Operations</b>				
<b>Government securities - exclusive funds (i)</b>				
Financial Treasury Bills ("LFT")	297,045	318,210	300,348	319,820
National Treasury Bills ("LTN")	233,339	252,277	236,433	254,047
<b>Other securities</b>				
Sundry	-	-	765	783
<b>Total</b>	<b>530,384</b>	<b>570,487</b>	<b>537,546</b>	<b>574,650</b>
Current assets	530,384	570,487	536,781	573,867
Noncurrent assets	-	-	765	783
<b>Total</b>	<b>530,384</b>	<b>570,487</b>	<b>537,546</b>	<b>574,650</b>

(i) The average income from government securities allocated to exclusive funds is defined at fixed and floating rates (fixed rate LTN and LFT SELIC). During the three-month period ended March 31, 2021, the average yield from these investments was 1.93% p.a. (2.05% p.a. in the year ended December 31, 2019)

## 7. Trade receivables

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Trade receivables	575,197	550,035	719,755	704,582
Unbilled services	232,004	226,951	262,312	250,413
Related parties (note 25.1)	20,170	16,035	18,654	15,839
Expected credit losses ("impairment") of trade receivables	(76,183)	(87,200)	(89,657)	(100,480)
<b>Total</b>	<b>751,188</b>	<b>705,821</b>	<b>911,064</b>	<b>870,354</b>
Current	736,516	692,030	896,392	856,563
Noncurrent	14,672	13,791	14,672	13,791
<b>Total</b>	<b>751,188</b>	<b>705,821</b>	<b>911,064</b>	<b>870,354</b>

## 7.1. Aging list and expected credit losses ("impairment") of trade receivables

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Current (not past due)</b>	<b>654,916</b>	<b>612,005</b>	<b>802,496</b>	<b>758,974</b>
Up to 30 days past due	41,604	50,624	47,838	59,330
31-90 days past due	21,049	19,968	24,739	25,143
91-180 days past due	16,060	18,058	18,185	20,609
181-365 days past due	22,785	22,632	25,336	25,747
More than 365 days past due	70,957	69,734	82,127	81,031
<b>Total past due</b>	<b>172,455</b>	<b>181,016</b>	<b>198,225</b>	<b>211,860</b>
(-) Expected credit losses ("impairment") of trade receivables	(76,183)	(87,200)	(89,657)	(100,480)
<b>Total</b>	<b>751,188</b>	<b>705,821</b>	<b>911,064</b>	<b>870,354</b>

Expected credit losses ("impairment") of trade receivables

	Parent company	Consolidated
<b>At December 31, 2020</b>	<b>(87,200)</b>	<b>(100,480)</b>
(-) additions	(4,064)	(5,027)
(+) reversals	2,108	2,838
(-) write-off to losses	12,973	13,012
<b>At March 31, 2021</b>	<b>(76,183)</b>	<b>(89,657)</b>
<b>At December 31, 2019</b>	<b>(83,010)</b>	<b>(249,881)</b>
(-) additions	(2,695)	(72,484)
(+) reversals	1,294	9,567
(-) write-off to losses	-	1,152
<b>At March 31, 2020 (i)</b>	<b>(84,411)</b>	<b>(311,646)</b>

(i) Considers balances of the discontinued operations described in note 1.ii.

## 8. Inventories

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Consumables	55,722	48,826	57,443	51,049
(-) Estimated losses on impairment of inventories (i)	(6,220)	(6,005)	(6,416)	(6,197)
<b>Total</b>	<b>49,502</b>	<b>42,821</b>	<b>51,027</b>	<b>44,852</b>

(i) The estimated losses on impairment of inventories refers to the lines of materials for use and consumption.

Movements in estimated losses on impairment of inventories:

	Parent company	Consolidated
<b>At December 31, 2020</b>	<b>(6,005)</b>	<b>(6,197)</b>
(-) additions	(740)	(745)
(+) reversals	525	526
<b>At March 31, 2021</b>	<b>(6,220)</b>	<b>(6,416)</b>
<b>At December 31, 2019</b>	<b>(4,671)</b>	<b>(10,810)</b>
(-) additions	(952)	(1,870)
(+) reversals	347	517
<b>At March 31, 2020 (i)</b>	<b>(5,276)</b>	<b>(12,163)</b>

(i) Considers balances of the discontinued operations described in note 1.ii.

**9. Fixed assets held for sale**

The movements during the three-month periods ended March 31, 2021 and 2020 were as follows:

	Parent company			Consolidated		
	Vehicles	Machinery and equipment	Total	Vehicles	Machinery and equipment	Total
<b>Cost:</b>						
At December 31, 2020	50,038	8,089	58,127	51,904	8,089	59,993
Assets transferred from property and equipment	26,670	5,211	31,881	27,686	5,355	33,041
Assets written off due to sale	(20,633)	(3,139)	(23,772)	(22,399)	(3,282)	(25,681)
At March 31, 2021	<u>56,075</u>	<u>10,161</u>	<u>66,236</u>	<u>57,191</u>	<u>10,162</u>	<u>67,353</u>
<b>Accumulated depreciation:</b>						
At December 31, 2020	(23,496)	(4,772)	(28,268)	(24,710)	(4,772)	(29,482)
Assets transferred from property and equipment	(9,234)	(3,451)	(12,685)	(9,840)	(3,579)	(13,419)
Assets written off due to sale	8,789	2,107	10,896	9,867	2,235	12,102
At March 31, 2021	<u>(23,941)</u>	<u>(6,116)</u>	<u>(30,057)</u>	<u>(24,683)</u>	<u>(6,116)</u>	<u>(30,799)</u>
<b>Net value:</b>						
At December 31, 2020	26,542	3,317	29,859	27,194	3,317	30,511
At March 31, 2021	<u>32,134</u>	<u>4,045</u>	<u>36,179</u>	<u>32,508</u>	<u>4,046</u>	<u>36,554</u>

	Parent company			Consolidated		
	Vehicles	Machinery and equipment	Total	Vehicles	Machinery and equipment	Total
<b>Cost:</b>						
At December 31, 2019	134,236	26,150	160,386	600,775	134,280	735,055
Assets transferred from property and equipment	49,123	4,368	443,178	1,015,670	30,002	3,316,018
Assets written off due to sale	(86,970)	(10,629)	(350,801)	(789,536)	(18,632)	(2,998,910)
Transfer to the Original segment's inventories	-	-	-	(24,245)	-	(166,664)
Provision for impairment	-	-	-	(97,854)	-	-
At March 31, 2020 (i)	<u>96,389</u>	<u>19,889</u>	<u>116,278</u>	<u>704,810</u>	<u>145,650</u>	<u>850,460</u>
<b>Accumulated depreciation:</b>						
At December 31, 2019	(40,885)	(12,483)	(53,368)	(103,131)	(90,736)	(193,867)
Assets transferred from property and equipment	(48,776)	(6,311)	(168,875)	(201,600)	(22,661)	(495,404)
Assets written off due to sale	51,297	8,266	141,647	192,649	8,594	474,730
Transfer to the Original segment's inventories	-	-	-	-	-	13,634
At March 31, 2020 (i)	<u>(38,364)</u>	<u>(10,528)</u>	<u>(48,892)</u>	<u>(112,082)</u>	<u>(104,803)</u>	<u>(216,885)</u>
<b>Net value:</b>						
At December 31, 2019	93,351	13,667	107,018	497,644	43,544	541,188
At March 31, 2020 (i)	<u>58,025</u>	<u>9,361</u>	<u>67,386</u>	<u>592,728</u>	<u>40,847</u>	<u>633,575</u>

(i) Considers balances of the discontinued operations described in note 1.ii.

**10. Taxes recoverable**

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
PIS and COFINS	36,531	33,999	59,953	58,088
Social security (INSS)	73,542	72,143	74,735	73,258
ICMS	12,872	12,859	19,462	19,888
Others	2,291	2,292	5,877	5,495
<b>Total</b>	<u>125,236</u>	<u>121,293</u>	<u>160,027</u>	<u>156,729</u>
Current	57,606	67,091	91,293	101,319
Noncurrent	67,630	54,202	68,734	55,410
<b>Total</b>	<u>125,236</u>	<u>121,293</u>	<u>160,027</u>	<u>156,729</u>



**11. Indemnification assets from business combination**

During the purchase price allocation process of the acquired companies, contingent liabilities were identified for which the former owners contractually agree to indemnify JSL S.A. in the event of a financial disbursement and present the following balance at March 31, 2021:

	<b>03/31/2021</b>	<b>Consolidated 12/31/2020</b>
Fadel	61,993	71,262
Transmoreno	30,411	32,521
<b>Total</b>	<b>92,404</b>	<b>103,783</b>

## 12. Investments

These investments are accounted for under the equity method of accounting based on the interim financial information of the investees, as follows:

### 12.1. Changes in investments

Movements in the years ended March 31, 2021 and 2020 are as follows:

Investments	12/31/2020	Company acquisitions	Equity results from subsidiaries	Gains (losses) on translation of foreign operations	Amortization of surplus value	Other movement	Reclassification of provision for investment loss	03/31/2021	Parent company	
									Interest %	Equity at 03/31/2021
Fadel Holding	130,713	3,618	9,43	7,515	-	6,556	-	157,832	100.00	157,833
Medlogística	3,725	-	1,233	-	-	-	-	4,958	99.99	4,96
Quick Armazéns	5,553	-	33	-	-	-	-	5,586	99.99	5,586
Quick Logística	46,847	-	-1,106	-	-	-	-	45,741	99.99	45,741
Sinal Serviços	1	-	512	-	-	-	-	513	99.99	513
Yolanda	32.6	-	-793	-	-	-	-	31,807	99.99	31,699
Moreno Holding	-	-	-	-	-	-	-	771	100.00	771
Surplus value of property and equipment and intangible assets (i)	222.38	-	-	-	-9,361	-	-	213,019	-	-
Goodwill on business acquisition (ii)	287,108	-	-	-	-	-10,258	-	276,85	-	-
<b>Total investments</b>	<b>728,927</b>	<b>3,618</b>	<b>9,309</b>	<b>7,515</b>	<b>-9,361</b>	<b>-3,702</b>	<b>771</b>	<b>737,077</b>		<b>247,103</b>
Provisions for investment losses	-	-	-	-	-	-	-	-	-	-
Moreno Holding	-7.5	-	4,845	-	-	3,426	-771	-	-	-
<b>Total investments, net of provision for losses</b>	<b>721,427</b>	<b>3,618</b>	<b>14,154</b>	<b>7,515</b>	<b>-9,361</b>	<b>-276</b>	<b>-</b>	<b>737,077</b>		<b>247,103</b>

- (i) Refers to the surplus value of property and equipment, arising from a business combination, through the sale of the corresponding assets, amortized according to the useful lives of the respective assets, and written off when disposed of.
- (ii) Goodwill arising on the acquisition of companies and businesses, classified as investment in Parent Company, in accordance with CPC 18 (R2)/IAS 28 - Investments in Associates and Joint Ventures.

Investments	12/31/2019	Equity results from subsidiaries	Amortization of surplus value, goodwill	Other movement	Parent company	
					03/31/2020 (iii)	
Avante Veículos	20,222	-	490	-	-	20,712
CS Brasil Transportes	-	-	-	-	-	-
CS Brasil Frotas	-	-	-	-	-	-
CS Brasil Participações	373,776	-	15,880	-	42	389,698
Joseense Transportes	-	-	-	-	-	-
JSL Corretora	8,864	-	22	-	-	8,886
JSL Empreendimentos Imobiliários	3,248	-	(370)	-	-	2,878
JSL Europe	31,573	-	4,233	-	-	35,806
JSLF1	90,282	-	1,987	-	-	92,269
Medlogística	1,282	-	145	-	-	1,427
Mogi Mobi	20,014	-	(217)	-	-	19,797
Mogipasses	8,609	-	347	-	-	8,956
Movida Participações	1,268,013	-	(63,030)	-	(3,779)	1,201,204

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

Original Veículos	109,345	(1,145)	-	118	108,318
Ponto Veículos	38,488	840	-	-	39,328
Quick Armazéns	5,427	40	-	-	5,467
Quick Logística	18,442	(2,203)	-	-	16,239
Sinal Serviços	3	(1)	-	-	2
TPG Transportes	10,400	184	-	-	10,584
Vamos	490,754	36,573	-	(617)	526,710
Yolanda	24,137	(1,855)	-	(140)	22,342
Surplus value of property and equipment (i)	12,814	-	(1,251)	-	11,563
Goodwill on business acquisition (ii)	6,481	-	-	-	6,481
<b>Total investments</b>	<b>2,542,174</b>	<b>(7,880)</b>	<b>(1,251)</b>	<b>(4,376)</b>	<b>2,528,667</b>
<b>Provisions for investment losses</b>					
JSL Finance	(17,920)	(15,332)	-	(57,656)	(74,085)
Original Distribuidora	(239)	38	-	-	(201)
BBC Pagamentos	27	(1,150)	-	-	(1,123)
<b>Total investments, net of provision for losses</b>	<b>2,524,042</b>	<b>(24,324)</b>	<b>(1,251)</b>	<b>(62,032)</b>	<b>2,453,258</b>

- (i) Refers to the surplus value of property and equipment arising from the business combination due to sale of the related assets, amortized over the useful lives of the respective assets, and written off when disposed of.
- (ii) Goodwill arising on the acquisition of companies and businesses, classified as investment in Parent Company, in accordance with CPC 18 (R2)/IAS 28 - Investments in Associates and Joint Ventures.
- (iii) Considers balances of the discontinued operations described in note 1.ii.

**12.2. Balances of assets and liabilities and results of subsidiaries**

The balances of assets, liabilities, revenues and expenses in subsidiaries at December 31, 2020 are presented below:

Investments	Current assets	Noncurrent assets	Current liabilities	Noncurrent liabilities	Equity	Net revenues	Costs and expenses	Profit (loss) for the year
Fadel Holding	18	160,001	1,371	815	157,833	128,583	(117,363)	11,220
Medlogística	5,824	309	1,173	-	4,960	1,141	(92)	1,233
Moreno Holding	6	7,663	-	6,897	772	38,035	(33,190)	4,845
Quick Armazéns	645	4,949	8	-	5,586	-	(33)	33
Quick Logística	48,285	24,654	21,746	5,452	45,741	10,120	11,226	(1,106)
Sinal Serviços	3,471	6	2,084	880	513	2,762	2,249	512
Yolanda	3,681	41,725	3,005	10,702	31,699	1,681	2,582	(902)

### 13. Property and equipment

Movements in the periods ended March 31, 2021 and 2020 are as follows:

	Parent company							
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Constructions in progress	Right of use	Others
<b>Cost:</b>								
<b>At December 31, 2020</b>	<b>1,375,547</b>	<b>364,661</b>	<b>209,906</b>	<b>31,778</b>	<b>36,708</b>	<b>7,098</b>	<b>230,306</b>	<b>79,184</b>
Additions	27,523	26,252	-	960	598	2,336	-	2
Transfers	-	(267)	1,014	-	267	(1,014)	-	-
Transfers to / return of fixed assets held for sale	(26,670)	(5,211)	-	-	-	-	-	-
Assets written off and others	(135)	(191)	(6)	(79)	(84)	-	(5,852)	(1)
<b>At March 31, 2021</b>	<b>1,376,265</b>	<b>385,244</b>	<b>210,914</b>	<b>32,659</b>	<b>37,489</b>	<b>8,420</b>	<b>224,454</b>	<b>79,185</b>
<b>Accumulated depreciation:</b>								
<b>At December 31, 2020</b>	<b>(415,135)</b>	<b>(213,308)</b>	<b>(68,992)</b>	<b>(21,197)</b>	<b>(20,014)</b>	<b>-</b>	<b>(49,961)</b>	<b>(41,942)</b>
Depreciation expense for the year	(2,590)	(9,465)	(2,115)	(907)	(798)	-	(8,720)	(1,547)
Transfers	1	-	-	-	-	-	-	(1)
Transfers to / return of fixed assets held for sale	9,234	3,451	-	-	-	-	-	-
Assets written off and others	-	-	6	79	67	-	2,548	-
<b>At March 31, 2021</b>	<b>(408,490)</b>	<b>(219,322)</b>	<b>(71,101)</b>	<b>(22,025)</b>	<b>(20,745)</b>	<b>-</b>	<b>(56,133)</b>	<b>(43,490)</b>
<b>Net value:</b>								
<b>At December 31, 2020</b>	<b>960,412</b>	<b>151,353</b>	<b>140,914</b>	<b>10,581</b>	<b>16,694</b>	<b>7,098</b>	<b>180,345</b>	<b>37,242</b>
<b>At March 31, 2021</b>	<b>967,775</b>	<b>165,922</b>	<b>139,813</b>	<b>10,634</b>	<b>16,744</b>	<b>8,420</b>	<b>168,321</b>	<b>35,695</b>
<b>Average depreciation rate for the period:</b>								
Light vehicles	1.0%	-	-	-	-	-	-	-
Heavy vehicles	2.5%	-	-	-	-	-	-	-
Others	-	7.4%	8.2%	20.0%	10.0%	-	10.5%	10.0%

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reais, unless otherwise stated

	Parent company							
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Constructions in progress	Right of use	Others
<b>Cost:</b>								
<b>At December 31, 2019</b>	<b>1,288,408</b>	<b>351,075</b>	<b>179,294</b>	<b>28,827</b>	<b>33,086</b>	<b>34,179</b>	<b>176,326</b>	<b>187,584</b>
Additions	134,895	17,551	-	920	1,470	5,527	94,336	11
Transfers	42	(42)	5,923	-	-	-	-	(5,923)
Transfers to / return of fixed assets held for sale	(49,123)	(4,368)	-	-	-	-	-	-
Assets written off and others	-	-	-	-	-	-	(72,288)	(148)
<b>At March 31, 2020 (i)</b>	<b>1,374,222</b>	<b>364,216</b>	<b>185,217</b>	<b>29,747</b>	<b>34,556</b>	<b>39,706</b>	<b>198,374</b>	<b>181,524</b>
<b>Accumulated depreciation:</b>								
<b>At December 31, 2019</b>	<b>(407,642)</b>	<b>(202,425)</b>	<b>(60,372)</b>	<b>(17,650)</b>	<b>(17,044)</b>	<b>-</b>	<b>(33,666)</b>	<b>(73,708)</b>
Depreciation expense for the year	(30,378)	(9,495)	(2,199)	(906)	(744)	-	(9,036)	(4,030)
Transfers	9	(9)	-	(5,127)	-	-	-	5,127
Transfers to / return of fixed assets held for sale	48,776	6,311	-	-	-	-	-	-
Assets written off and others	-	-	-	-	-	-	9,775	150
<b>At March 31, 2020 (i)</b>	<b>(389,235)</b>	<b>(205,618)</b>	<b>(62,571)</b>	<b>(23,683)</b>	<b>(17,788)</b>	<b>-</b>	<b>(32,927)</b>	<b>(72,461)</b>
<b>Net balance:</b>								
<b>At December 31, 2019</b>	<b>880,766</b>	<b>148,650</b>	<b>118,922</b>	<b>11,177</b>	<b>16,042</b>	<b>34,179</b>	<b>142,660</b>	<b>113,876</b>
<b>At March 31, 2020 (i)</b>	<b>984,987</b>	<b>158,598</b>	<b>122,646</b>	<b>6,064</b>	<b>16,768</b>	<b>39,706</b>	<b>165,447</b>	<b>109,063</b>
<b>Average depreciation rate (%) - for the year:</b>								
Light vehicles	9.0%	-	-	-	-	-	-	-
Heavy vehicles	8.0%	-	-	-	-	-	-	-
Others	-	11.0%	9.0%	20.0%	10.0%	-	10.0%	10.0%

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reais, unless otherwise stated

	Parent company							
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Constructions in progress	Right of use	Others
<b>Cost:</b>								
<b>At December 31, 2020</b>	<b>1,742,469</b>	<b>385,931</b>	<b>259,324</b>	<b>45,876</b>	<b>42,255</b>	<b>7,098</b>	<b>283,516</b>	<b>79,719</b>
Additions	27,939	26,319	76	1,146	675	2,366	14,467	396
Transfers	-	(266)	26,530	-	267	(1,014)	(25,517)	-
Transfers to / return of fixed assets held for sale	(27,686)	(5,355)	-	-	-	-	-	-
Assets written off and others	(135)	(191)	(6)	(79)	(84)	-	(21,876)	(1)
<b>At March 31, 2021</b>	<b>1,742,587</b>	<b>406,438</b>	<b>285,924</b>	<b>46,943</b>	<b>43,113</b>	<b>8,450</b>	<b>250,590</b>	<b>80,114</b>
<b>Accumulated depreciation:</b>								
<b>At December 31, 2020</b>	<b>(472,806)</b>	<b>(308,983)</b>	<b>(91,732)</b>	<b>(33,346)</b>	<b>(23,194)</b>	<b>-</b>	<b>(61,459)</b>	<b>(42,964)</b>
Depreciation expense for the year	(8,755)	(9,716)	(2,621)	(1,074)	(903)	-	(10,261)	(1,572)
Transfers	1	-	-	-	-	-	-	(1)
Transfers to / return of fixed assets held for sale	9,840	3,579	-	-	-	-	-	-
Assets written off and others	-	-	6	79	67	-	6,201	-
<b>At March 31, 2021</b>	<b>(471,720)</b>	<b>(315,120)</b>	<b>(94,347)</b>	<b>(34,341)</b>	<b>(24,030)</b>	<b>-</b>	<b>(65,519)</b>	<b>(44,537)</b>
<b>Net value:</b>								
<b>At December 31, 2020</b>	<b>1,269,663</b>	<b>76,948</b>	<b>167,592</b>	<b>12,530</b>	<b>19,061</b>	<b>7,098</b>	<b>222,057</b>	<b>36,755</b>
<b>At March 31, 2021</b>	<b>1,270,867</b>	<b>91,318</b>	<b>191,577</b>	<b>12,602</b>	<b>19,083</b>	<b>8,450</b>	<b>185,071</b>	<b>35,577</b>
<b>Average depreciation rate for the period:</b>								
Light vehicles	1.0%	-	-	-	-	-	-	-
Heavy vehicles	2.5%	-	-	-	-	-	-	-
Others	-	7.4%	8.2%	20.0%	10.0%	-	10.5%	10.0%

- (i) Considers balances of the discontinued operations described in note 1.ii.

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

	Consolidated								
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Constructions in progress	Right of use	Others	Total
Cost:									
At December 31, 2020	1,742,469	385,931	259,324	45,876	42,255	7,098	283,516	79,719	2,846,188
Additions	27,939	26,319	76	1,146	675	2,366	14,467	396	73,384
Transfers	-	(266)	26,530	-	267	(1,014)	(25,517)	-	-
Transfers to / return of fixed assets held for sale	(27,686)	(5,355)	-	-	-	-	-	-	(33,041)
Assets written off and others	(135)	(191)	(6)	(79)	(84)	-	(21,876)	(1)	(22,372)
At March 31, 2021	1,742,587	406,438	285,924	46,943	43,113	8,450	250,590	80,114	2,864,159
Accumulated depreciation:									
At December 31, 2020	(472,806)	(308,983)	(91,732)	(33,346)	(23,194)	-	(61,459)	(42,964)	(1,034,484)
Depreciation expense for the year	(8,755)	(9,716)	(2,621)	(1,074)	(903)	-	(10,261)	(1,572)	(34,902)
Transfers	1	-	-	-	-	-	-	(1)	-
Transfers to / return of fixed assets held for sale	9,840	3,579	-	-	-	-	-	-	13,419
Assets written off and others	-	-	6	79	67	-	6,201	-	6,353
At March 31, 2021	(471,720)	(315,120)	(94,347)	(34,341)	(24,030)	-	(65,519)	(44,537)	(1,049,614)
Net value:									
At December 31, 2020	1,269,663	76,948	167,592	12,530	19,061	7,098	222,057	36,755	1,811,704
At March 31, 2021	1,270,867	91,318	191,577	12,602	19,083	8,450	185,071	35,577	1,814,545
Average depreciation rate for the period:									
Light vehicles	1.0%	-	-	-	-	-	-	-	-
Heavy vehicles	2.5%	-	-	-	-	-	-	-	-
Others	-	7.4%	8.2%	20.0%	10.0%	-	10.5%	10.0%	-

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reais, unless otherwise stated

	Consolidated										
	Vehicles	Machinery and equipment	Leasehold improvements	Computers and peripherals	Furniture and fixtures	Buildings	Land	Constructions in progress	Right of use	Others	Total
Cost:											
At December 31, 2019	9,079,061	1,142,217	371,060	58,502	71,349	20,756	15,917	64,920	614,801	207,456	11,646,039
Additions	1,327,065	90,664	4,761	2,980	4,576	136	-	15,389	145,220	1,642	1,592,433
Transfers	13,573	(12,836)	5,919	(73)	(533)	-	-	(1)	(126)	(5,923)	-
Transfers to fixed assets held for sale	(1,015,670)	(30,002)	-	-	-	-	-	-	-	-	(1,045,672)
Assets written off and others	(33,945)	(118)	(8,922)	(619)	(13)	-	-	-	(117,876)	(138)	(161,631)
Provision for impairment	(95,485)	-	(2,055)	-	-	-	-	-	-	-	(97,540)
At March 31, 2020 (i)	9,274,599	1,189,925	370,763	60,790	75,379	20,892	15,917	80,308	642,019	203,037	11,933,629
Accumulated depreciation:											
At December 31, 2019	(1,161,898)	(414,776)	(168,429)	(37,705)	(33,359)	(9,552)	-	-	(127,209)	(78,106)	(2,031,034)
Depreciation expense for the year	(191,554)	(27,970)	(7,395)	(1,649)	(1,702)	(536)	-	-	(35,989)	(3,969)	(270,764)
Transfers	(7,590)	7,467	-	(5,127)	-	-	-	-	129	5,121	-
Transfers to fixed assets held for sale	201,600	22,661	-	-	-	-	-	-	-	-	224,261
Assets written off and others	1,641	118	8,303	531	-	-	-	-	11,015	6	21,614
At March 31, 2020 (i)	(1,157,801)	(412,500)	(167,521)	(43,950)	(35,061)	(10,088)	-	-	(152,054)	(76,948)	(2,055,923)
Net value:											
At December 31, 2019	7,917,163	727,441	202,631	20,797	37,990	11,204	15,917	64,920	487,592	129,350	9,615,005
At March 31, 2020 (i)	8,116,798	777,425	203,242	16,840	40,318	10,804	15,917	80,308	489,965	126,089	9,877,706
Average depreciation rate for the period:											
Light vehicles	5.5%										
Heavy vehicles	9.1%										
Others	-	11.4%	7.9%	20.0%	10.0%	9.2%	-	-	5.7%	8.4%	

(i) Considers balances of the discontinued operations described in note 1.ii.



**13.1. Leases of property and equipment items**

A portion of the assets were acquired by JSL by means of a lease, and substantially include vehicles, machinery and equipment. These balances are part of property and equipment, as shown as follow:

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Cost - capitalized leases	92,967	86,003	92,967	86,003
Accumulated depreciation	(19,766)	(13,548)	(19,766)	(13,548)
<b>Net balance</b>	<b>73,201</b>	<b>72,455</b>	<b>73,201</b>	<b>72,455</b>

**13.2. Impairment testing of property and equipment**

As mentioned in note 1.3.(c)(iii), Management concluded that there is no indication of impairment of its property and equipment at March 31, 2021. JSL performed impairment testing of its CGU at December 31, 2020, as disclosed in the note to the financial statements.

**14. Intangible assets**

Movements during the three-month periods ended March 31, 2021 and 2020 are as follows:

	Parent company			
	Goodwill	Software	Others	Total
<b>Cost:</b>				
At December 31, 2020	232,609	73,872	1,157	307,638
Additions	-	2,729	-	2,729
<b>At March 31, 2021</b>	<b>232,609</b>	<b>76,601</b>	<b>1,157</b>	<b>310,367</b>
<b>Accumulated amortization:</b>				
At December 31, 2020	-	(45,818)	(376)	(46,194)
Amortization expense for the period	-	(1,481)	(6)	(1,487)
<b>At March 31, 2021</b>	<b>-</b>	<b>(47,299)</b>	<b>(382)</b>	<b>(47,681)</b>
<b>Net balances:</b>				
At December 31, 2020	232,609	28,054	781	261,444
At March 31, 2021	232,609	29,302	775	262,686
Average amortization rate (%) – for the year:	-	20.0%	10.0%	-

	Parent company		
	Goodwill	Software	Others
Cost:			
At December 31, 2019	232,609	62,546	1,157
Additions	-	2,349	-
At March 31, 2020 (i)	232,609	64,895	1,157
Accumulated amortization:			
At December 31, 2019	-	(40,440)	(353)
Amortization expense for the period	-	(1,355)	(6)
At March 31, 2020 (i)	-	(41,795)	(359)
Net value:			
At December 31, 2019	232,609	22,106	804
At March 31, 2020 (i)	232,609	23,100	798
Average amortization rate for the period:	-	19.8%	10.0%

(i) Considers balances of the discontinued operations described in note 1.ii.

	Consolidated				
	Goodwill	Non-competes agreement and customer list	Software	Commercial rights	Others (i)
Cost:					
At December 31, 2020	519,717	230,499	78,678	-	1,187
Additions	-	-	2,782	-	70
Write-offs	-	-	-	-	-
At March 31, 2021	519,717	230,499	81,460	-	1,257
Accumulated amortization:					
At December 31, 2020	-	(24,953)	(48,296)	-	(378)
Amortization expense for the period	-	(9,540)	(1,565)	-	(18)
Write-offs	-	-	-	-	-
At March 31, 2021	-	(34,493)	(49,861)	-	(396)
Net balances:					
At December 31, 2020	519,717	205,546	30,382	-	809
At March 31, 2021	519,717	196,006	31,599	-	861
Average amortization rate (%) – for the year:	-	4.1%	20.0%	-	10.0%

	Consolidated				
	Goodwill	Non-competes agreement and customer list	Software	Commercial rights (i)	Others
Cost:					
At December 31, 2019	336,377	54,904	164,430	54,306	10,742
Additions	-	-	13,765	-	297
Write-offs	-	-	-	-	-
At March 31, 2020 (ii)	336,377	54,904	178,195	54,306	11,039
Accumulated amortization:					
At December 31, 2019	-	(22,325)	(49,966)	(3,720)	(7,013)
Amortization expense for the period	-	(2,386)	(1,096)	-	(1,435)
Write-offs	-	-	-	-	-
At March 31, 2020 (ii)	-	(24,711)	(51,062)	(3,720)	(8,448)
Net balances:					
At December 31, 2019	336,377	32,579	114,464	50,586	3,729
At March 31, 2020 (ii)	336,377	30,193	127,133	50,586	2,591
Average amortization rate (%) for the year:	-	4.3%	19.8%	0.0%	13.2%

- (i) Refers mainly to the concession rights to provide urban transportation services in the municipality of Sorocaba - SP, acquired in 2011, valid until November 2027.
- (ii) Considers balances of the discontinued operations described in note 1.ii.

**14.1. Goodwill on business combinations**

In the Parent company, the goodwill refers to the acquisitions of the companies Lubiani Transportes Ltda., Transportadora Grande ABC (TGABC) and Rodoviário Schio S.A. (Schio), Fadel e TreansMoreno which operate cargo and warehouse transport activities, and was allocated to the Cash-Generating Unit (CGU) Logistics, the only CGU identified, for impairment testing purposes.

Below is a summary of the allocation of goodwill net of impairment, in the Consolidated:

	Parent company	
	03/31/2021	12/31/2020
<b>Goodwill arising on business combinations by segment</b>		
JSL Logística	232,609	232,609
<b>Total</b>	<b>232,609</b>	<b>232,609</b>
	Consolidated	
	03/31/2021	12/31/2020
<b>Goodwill arising on business combinations by segment</b>		
JSL Logística	519,717	519,717
<b>Total</b>	<b>519,717</b>	<b>519,717</b>

**14.2. Impairment testing**

As mentioned in note 1.3.(c)(iii) Management concludes that there are no indicators of impairment of intangible assets in the period ended March 31, 2021. JSL carried out the impairment tests of its CGU at December 31, 2020, as disclosed in the notes to the financial statements.

**15. Trade payables**

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Vehicles, machinery and equipment	21,139	13,036	21,699	13,036
Parts and maintenance	29,236	47,849	38,360	48,470
Related parties (note 25.1)	27,507	18,460	27,467	21,665
Inventory	18,215	14,234	18,439	14,428
Contracted services	19,935	7,329	22,313	9,679
Others	11,300	9,328	26,560	32,083
<b>Total</b>	<b>127,332</b>	<b>110,236</b>	<b>154,838</b>	<b>139,361</b>

**16. Suppliers financing - car makers**

The Company entered into "suppliers financing" agreements with financial institutions to manage its payables to car makers related to purchase of vehicles. Through this operation, suppliers transfer the right to receive payment of bills for vehicles sales to financial institutions. The agreements entered into are not guaranteed by the assets (vehicles) linked to the securitized operations.

The movements in the period ended March 31, 2021 were as follows:

		Parent company and consolidated						
		03/31/2021		Movement			12/31/2020	
Type	Annual average rate	Maturity	Total	New contract s	Amortization	Interest paid	Interest incurred	Total
In local currency								
Suppliers financing			-	-	(2,073)	-	30	2,043

## 17. Loans and borrowings

The movements during the three-month periods ended March 31, 2021 and 2020 were as follows:

Type	Annual average rate	Average rate structure	Maturity	03/31/2021			Movement				Parent company 12/31/2020		
				Current	Noncurrent	Total	New contracts	Amortization	Interest paid	Interest incurred	Current	Noncurrent	Total
<b>In local currency</b>													
CRAs (i)	6.78%	CDI/ IPCA	Nov/25	5,161	913,476	918,637	-	-	(25,284)	30,778	947	912,196	913,143
FINAME (ii)	2.50%	Fixed rate	Jan/23	2,531	1,987	4,518	-	(18,513)	(162)	139	10,323	12,731	23,054
FNO (iii)				-	-	-	21,140	(28,524)	(476)	556	2,380	4,924	7,304
NCEs (iv)				-	-	-	-	(13,700)	(1,397)	116	14,981	-	14,981
				<b>7,692</b>	<b>915,463</b>	<b>923,155</b>	<b>21,140</b>	<b>(60,737)</b>	<b>(27,319)</b>	<b>31,589</b>	<b>28,631</b>	<b>929,851</b>	<b>958,482</b>
				<b>7,692</b>	<b>915,463</b>	<b>923,155</b>	<b>21,140</b>	<b>(60,737)</b>	<b>(27,319)</b>	<b>31,589</b>	<b>28,631</b>	<b>929,851</b>	<b>958,482</b>

Type	Annual average rate	Average rate structure	Maturity	03/31/2020			Movement					Parent company 12/31/2019		
				Current	Noncurrent	Total	New contracts	Amortization	Interest paid	Interest incurred (vi)	Exchange rate changes	Current	Noncurrent	Total
<b>In local currency</b>														
CCBs (v)	6.29%	CDI + +2.64%	Mar/23	9,556	769,146	778,702	-	-	(7,835)	14,874	-	3,561	768,102	771,663
CRAs (i)	4.35%	CDI + 0.70%	Nov/25	145,466	470,161	615,627	8,668	-	-	12,606	-	138,591	455,762	594,353
FINAME (ii)	4.38%	Fixed rate	Jan/25	22,581	56,173	78,754	-	(13,045)	(945)	922	-	24,589	67,233	91,822
FINEM	7.06%	TJLP/ IPCA	Jun/21	7,090	2,827	9,917	-	(1,040)	(128)	282	-	7,456	3,347	10,803
FNO (iii)	5.83%	Fixed rate/IPCA	Jan/24	11,092	25,961	37,053	-	(1,840)	(871)	829	-	9,908	29,027	38,935
NCEs (iv)	5.66%	155% of the CDI	Apr/21	756	13,691	14,447	-	-	-	226	-	555	13,666	14,221
Direct Consumer Credit (CDC)	7.83%	Fixed rate	Mar/22	5,120	8,900	14,020	13,614	-	(14)	43	-	134	243	377
				<b>201,661</b>	<b>1,346,859</b>	<b>1,548,520</b>	<b>22,282</b>	<b>(15,925)</b>	<b>(9,793)</b>	<b>29,782</b>	<b>-</b>	<b>184,794</b>	<b>1,337,380</b>	<b>1,522,174</b>
<b>In foreign currency</b>														
NCEs	7.75%	USD + 7.75%	Jul/24	32,292	2,391,382	2,423,674	-	-	(71,503)	44,166	523,152	59,629	1,868,230	1,927,859
International credit (4131) - USD	7.60%	USD + 7.60%	Apr/21	3,575	1,709	5,284	-	-	-	111	1,122	2,716	1,335	4,051
				<b>35,867</b>	<b>2,393,091</b>	<b>2,428,958</b>	<b>-</b>	<b>-</b>	<b>(71,503)</b>	<b>44,277</b>	<b>524,274</b>	<b>62,345</b>	<b>1,869,565</b>	<b>1,931,910</b>
				<b>237,528</b>	<b>3,739,950</b>	<b>3,977,478</b>	<b>22,282</b>	<b>(15,925)</b>	<b>(81,296)</b>	<b>74,059</b>	<b>524,274</b>	<b>247,139</b>	<b>3,206,945</b>	<b>3,454,084</b>

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

											Consolidated			
Type	Annual average rate	Average rate structure	Maturity	03/31/2021			Movement				Current	Noncurrent	Total	
				Current	Noncurrent	Total	New contracts	Amortization	Interest paid	Interest incurred				
In local currency														
CCBs (v)	4.00%	151.10% of the CDI	Jul/21	3,307	8,637	11,944	-	(275)	(91)	91	6,965	5,254	12,219	
CRAs (I)	6.78%	CDI / IPCA TJLP /	Nov/25	5,161	913,476	918,637	-	-	(25,284)	30,778	947	912,196	913,143	
FINAME (II)	5.61%	SELIC / TLP / Fixed rate	Jan/23	8,868	21,441	30,309	979	(22,748)	(389)	366	23,635	28,466	52,101	
FNO (III)				-	-	-	21,140	(28,524)	(476)	556	2,380	4,924	7,304	
NCEs (IV)				-	-	-	-	(13,700)	(1,397)	116	14,981	-	14,981	
Direct Consumer Credit (CDC)	9.42%	6.77% + CDI	Apr/25	1,316	5,430	6,746	5,566	(108)	(14)	14	970	318	1,288	
Others	13.80%		Mar/23	741	-	741	7,739	(17,148)	(23)	23	10,150	-	10,150	
				19,393	948,984	968,377	35,424	(82,503)	(27,674)	31,944	60,028	951,158	1,011,186	
				19,393	948,984	968,377	35,424	(82,503)	(27,674)	31,944	60,028	951,158	1,011,186	
											Consolidated			
Type	Annual average rate	Average rate structure	Maturity	03/31/2020 (vi)			New contracts	Amortization	Interest paid	Interest incurred (vi)	Exchange rate changes	Current	Noncurrent	Total
				Current	Noncurrent	Total								
In local currency														
CCBs (v)	5.85%	Fixed rate/CDI	Aug/25	163,835	1,164,507	1,328,342	200,000	(254,157)	(16,293)	22,786	-	408,460	967,546	1,376,006
CRAs (I)	5.22%	Fixed rate/CDI	Nov/26	212,195	879,061	1,091,256	8,668	(16,668)	(6,176)	20,578	-	204,102	880,752	1,084,854
FINAME (II)	4.58%	Fixed rate	Jan/25	43,692	110,428	154,120	-	(33,249)	(1,993)	1,898	-	51,256	136,208	187,464
FINAME (II)		TJLP/SELIC/TLP		-	-	-	-	(15,586)	(418)	300	-	3,373	12,331	15,704
FINEM	7.06%	TJLP/ IPCA	Jun/21	7,090	2,827	9,917	-	(1,040)	(128)	282	-	7,456	3,347	10,803
FNO (III)	5.83%	Fixed rate/IPCA	Jan/24	11,092	25,961	37,053	-	(1,840)	(871)	829	-	9,908	29,027	38,935
NCEs (IV)	5.15%	CDI + +1.50%	Apr/21	756	13,691	14,447	-	-	-	226	-	555	13,666	14,221
NPs	5.17%	CDI + +1.52%	Sep/22	200,142	313,134	513,276	-	(84,000)	(9,502)	8,727	-	285,176	312,875	598,051
FNE	5.46%	Fixed rate / TFC	Jul/22	63,679	80,515	144,194	-	(15,783)	(3,178)	3,117	-	46,421	113,617	160,038
FINEP	5.09%	TJLP+ 0.5%	Jul/30	37	29,997	30,034	-	-	(388)	397	-	37	29,988	30,025
Direct Consumer Credit (CDC)	7.96%	Fixed rate	Mar/23	33,232	70,343	103,575	103,450	(24,776)	(125)	389	-	9,166	15,471	24,637
Others	6.10%	Fixed rate	Dec/24	4,138	4,626	8,764	-	(1,838)	-	-	-	4,638	5,964	10,602
				739,888	2,695,090	3,434,978	312,118	(448,937)	(39,072)	59,529	-	1,030,548	2,520,792	3,551,340
In foreign currency														
Senior Notes "BOND"		USD + +7.75%	Jul/24	38,704	3,202,682	3,241,386	-	-	(101,450)	60,651	705,438	78,281	2,498,466	2,576,747
NCEs	5.66%	155% of the CDI	Jul/24	32,292	2,391,382	2,423,674	-	-	(71,503)	44,166	523,152	59,629	1,868,230	1,927,859
International credit (4131) - USD	USD + 2.48%	USD + 2.48%	Sep/23	156	200,298	200,454	-	-	(3,152)	(3,584)	45,148	814	161,228	162,042
International credit (4131) - USD	7.60%	Fixed rate	Apr/21	3,575	1,709	5,284	-	-	-	111	1,122	2,716	1,335	4,051
International credit (4131) - EUR	5.42%	CDI + +1.70%	Mar/25	148	240,509	240,657	221,948	-	-	149	18,560	-	-	-
				74,875	6,036,580	6,111,455	221,948	-	(176,105)	101,493	1,293,420	141,440	4,529,259	4,670,699
				814,763	8,731,670	9,546,433	534,066	(448,937)	(215,177)	161,022	1,293,420	1,171,988	7,050,051	8,222,039

- (i) **CRA**s are Agribusiness Receivables Certificates issued for raising funds to finance the agribusiness sector chain, backed by Agribusiness credit rights certificates. CRA's are backed by Agribusiness Credit Rights Certificate No. 01/2019, 02/2019 and 01/2020 issued by the Company ("CDCA"), which have varying maturities with monthly and semiannual interest and have commitment clauses, including the maintenance of financial ratios, which are calculated on Simpar's consolidated interim financial information:
- I. "Net Debt / Added EBITDA" less than or equal to 3.5 times; and
- II. "Added EBITDA / Net Finance Costs" greater than or equal to 2.0.
- These ratios are included in item "x" of Clauses 9.2 of CDCAs 01/2019 and 02/2019 and 7.2.1 of CDCA 01/2020 and must be proven quarterly, and were complied with in the three-month period ended March 31, 2021.
- (ii) **FINAME** are financing for investments in vehicles, machinery and equipment used in operations. New contracts are signed monthly, related to the purchase of new assets under the normal fleet expansion and renewal process. FINAME agreements have a grace period ranging from six months to two years according to the financed product, payments of interest and principal are monthly after the grace period. These financing agreements have no covenants, but only pledge of assets with financial agents.
- (iii) **FNE and FNO** refer to the operations of the Constitutional Fund for Financing of the Northeast and Amazon Banks, to finance and invest in heavy vehicles, light vehicles, machinery and equipment used in JSL's cash management operations. These agreements have varying maturities, grace periods vary from three months to one year, and some assets may be collateralized in accordance with the financed product. Payments of interest and principal are monthly after the grace period and have no covenants.
- (iv) **NCE** in local currency, this contract matures at the end of the transaction and does not have covenants.
- (v) **CCBs** are Bank Credit Bills raised with financial institutions for financing working capital and the purchase of vehicles, machinery and equipment used in operations.
- (vi) Considers balances of the discontinued operations described in note 1.ii.

**For the purposes of reading the above references, the following definitions are considered:**

**Net debt for covenant purposes:** means the total balance of the Issuer's current and non-current loans and borrowings, including debentures and any other debt securities, positive and/or negative results of the hedge transactions, less: (a) the amounts of cash and financial investments; and (b) borrowings arranged under the program for financing inventories of new and used vehicles, locally made or imported, and automotive parts, under revolving credit facilities from financial institutions linked to the car makers.

**Added EBITDA (EBITDA-A) for covenant purposes:** means earnings before interest, taxes, depreciation, amortization, impairment of assets and equity from subsidiaries, plus cost of sale of assets used in the provision of services, calculated over the last 12 months, including the Added-EBITDA of the last 12 months of the companies merged and/or acquired by the Issuer.

**Net Finance Costs for covenant purposes:** means borrowing costs plus monetary adjustments, less income from financial investments, all relating to the items described in the above definition of "Net Debt", and calculated on an accrual basis over the last 12 months.

**17.1. Guarantee, intervening party and bank sureties**

At March 31, 2021, JSL has certain guarantees for loans and borrowings transactions, as follows:

- (i) **FINAME** - guaranteed by the respective financed vehicles, machinery and equipment;
- (ii) **CRAs** - have Simpar as the consenting intervening party.

The other transactions do not have any guarantees.

## 18. Debentures

Movements during the three-month periods ended March 31, 2021 and 2020 are as follows:

Type	Annual average rate	Maturity	03/31/2021			Movement		Parent company 12/31/2020		
			Current	Noncurrent	Total	Interest paid	Interest incurred	Current	Noncurrent	Total
In local currency										
8 <sup>th</sup> issuance	4.10%	Jun/21	78,465	-	78,465	(384)	1,843	77,006	-	77,006
10 <sup>th</sup> issuance	3.31%	Dec/23	76,947	147,179	224,126	(1,488)	2,170	75,576	147,868	223,444
11 <sup>th</sup> issuance	3.38%	Nov/25	-	394,124	394,124	(2,368)	2,712	942	392,838	393,780
12 <sup>th</sup> issuance	4.60%	Apr/25	856	556,937	557,793	(5,409)	6,040	1,078	556,084	557,162
			<b>156,268</b>	<b>1,098,240</b>	<b>1,254,508</b>	<b>(9,649)</b>	<b>12,765</b>	<b>154,602</b>	<b>1,096,790</b>	<b>1,251,392</b>

Type	Annual average rate	Maturity	03/31/2020 (i)			Movement			Parent company 12/31/2019		
			Current	Noncurrent	Total	Amortization	Interest paid	Interest incurred	Current	Noncurrent	Total
In local currency											
6 <sup>th</sup> issuance	4.22%	Jul/20	160,833	-	160,833	-	(819)	143	161,509	-	161,509
8 <sup>th</sup> issuance	5.17%	Jun/21	76,125	76,462	152,587	-	-	1,039	75,633	75,915	151,548
10 <sup>th</sup> issuance	4.65%	Dec/23	73,777	224,170	297,947	-	(3,848)	4,436	73,765	223,594	297,359
11 <sup>th</sup> issuance	4.65%	Nov/25	559	392,960	393,519	-	(5,724)	5,557	1,117	392,569	393,686
12 <sup>th</sup> issuance	4.53%	Dec/23	144,662	417,869	562,531	(35,294)	(2,420)	7,709	139,883	452,653	592,536
13 <sup>th</sup> issuance	5.62%	May/26	9,579	447,295	456,874	-	-	6,935	2,775	447,164	449,939
14 <sup>th</sup> issuance	4.20%	Nov/23	52,692	148,717	201,409	-	-	2,430	50,343	148,636	198,979
			<b>518,227</b>	<b>1,707,473</b>	<b>2,225,700</b>	<b>(35,294)</b>	<b>(12,811)</b>	<b>28,249</b>	<b>505,025</b>	<b>1,740,531</b>	<b>2,245,556</b>

- (i) Considers balances of the discontinued operations described in note 1.ii.



**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

Type	Annual average rate	Maturity	03/31/2021			Movement		Consolidated 12/31/2020		
			Current	Noncurrent	Total	Interest paid	Interest incurred	Current	Noncurrent	Total
<b>In local currency</b>										
8 <sup>th</sup> issuance - JSL S.A.	4.10%	Jun/21	78,465	-	78,465	(384)	1,843	77,006	-	77,006
10 <sup>th</sup> issuance - JSL S.A.	3.31%	Dec/23	76,947	147,179	224,126	(1,488)	2,170	75,576	147,868	223,444
11 <sup>th</sup> issuance - JSL S.A.	3.38%	Nov/25	-	394,124	394,124	(2,368)	2,712	942	392,838	393,780
12 <sup>th</sup> issuance - JSL S.A.	4.60%	Apr/25	856	556,937	557,793	(5,409)	6,040	1,078	556,084	557,162
			<b>156,268</b>	<b>1,098,240</b>	<b>1,254,508</b>	<b>(9,649)</b>	<b>12,765</b>	<b>154,602</b>	<b>1,096,790</b>	<b>1,251,392</b>

Type	Annual average rate	Maturity	03/31/2020 (i)			Movement			Consolidated 12/31/2019		
			Current	Noncurrent	Total	Amortization	Interest paid	Interest incurred	Current	Noncurrent	Total
<b>In local currency</b>											
6 <sup>th</sup> issuance - JSL S.A.	4.22%	Jul/20	160,833	-	160,833	-	(819)	143	161,509	-	161,509
8 <sup>th</sup> issuance - JSL S.A.	5.17%	Jun/21	76,125	76,462	152,587	-	-	1,039	75,633	75,915	151,548
10 <sup>th</sup> issuance - JSL S.A.	4.65%	Dec/23	73,777	224,170	297,947	-	(3,848)	4,436	73,765	223,594	297,359
11 <sup>th</sup> issuance - JSL S.A.	4.65%	Nov/25	559	392,960	393,519	-	(5,724)	5,557	1,117	392,569	393,686
12 <sup>th</sup> issuance - JSL S.A.	4.53%	Dec/23	144,662	417,869	562,531	(35,294)	(2,420)	7,709	139,883	452,653	592,536
13 <sup>th</sup> issuance - JSL S.A.	5.62%	May/26	9,579	447,295	456,874	-	-	6,935	2,775	447,164	449,939
14 <sup>th</sup> issuance - JSL S.A.	4.20%	Nov/23	52,692	148,717	201,409	-	-	2,430	50,343	148,636	198,979
1 <sup>st</sup> issuance - Movida Locação	5.72%	Mar/23	121,735	124,320	246,055	-	(11,037)	3,812	66,544	186,736	253,280
2 <sup>nd</sup> issuance - Movida Locação	5.52%	Oct/21	42,219	39,915	82,134	-	-	1,222	41,034	39,878	80,912
3 <sup>rd</sup> issuance - Movida Locação	5.31%	Jan/24	4,746	199,290	204,036	-	(5,259)	3,012	7,055	199,228	206,283
1 <sup>st</sup> issuance - Movida Participações	5.85%	Jul/22	8,080	12,067	20,147	-	(817)	560	8,447	11,957	20,404
2 <sup>nd</sup> issuance - Movida Participações	5.70%	Jun/23	40,366	416,684	457,050	-	-	6,906	33,608	416,536	450,144
3 <sup>rd</sup> issuance - Movida Participações	5.71%	Jun/24	8,600	593,008	601,608	-	-	9,734	-	591,874	591,874
4 <sup>th</sup> issuance - Movida Participações	5.48%	Jul/27	4,011	698,053	702,064	-	(26,574)	10,285	20,008	698,345	718,353
2 <sup>nd</sup> issuance - Vamos	5.46%	Aug/26	2,898	792,225	795,123	-	(22,062)	12,235	13,180	791,770	804,950
			<b>750,882</b>	<b>4,583,035</b>	<b>5,333,917</b>	<b>(35,294)</b>	<b>(78,560)</b>	<b>76,015</b>	<b>694,901</b>	<b>4,676,855</b>	<b>5,371,756</b>

(i) Considers balances of the discontinued operations described in note 1.ii.

**JSL S.A.****Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

The characteristics of the debentures are presented in the table below:

Issuer	JSL S.A.			
Description	8 <sup>th</sup> issuance	10 <sup>th</sup> issuance	11 <sup>th</sup> issuance	12 <sup>th</sup> issuance
<b>a. Identification of the process by nature</b>				
1st series amount	165,175	352,000	400,000	600,000
2nd series amount	71,751	-	-	-
3rd series amount	163,074	-	-	-
Issuance amount	400,000	352,000	400,000	600,000
Total amount received in checking account	400,390	352,000	400,000	600,000
Issuance	06/15/2014	03/20/2017	06/20/2017	12/20/2018
Funding	06/18/2014	03/29/2017	06/30/2017	12/06/2018
Maturity	06/15/2021	12/20/2023	11/20/2025	04/20/2025
Type	Unsecured	Unsecured	Floating	Floating
Identification of the asset with CETIP	JSML 18/28/38	JSML 10	JSML A1	JSML A2
<b>b. Transaction costs incurred</b>	<b>2,625</b>	<b>9,271</b>	<b>12,479</b>	<b>17,159</b>
<b>c. Premiums</b>				
Additional due to settlement	N.A.	N.A.	N.A.	N.A.
Amount of settlement	390	-	-	-
<b>d. Effective interest rate (IRR) p.a. %</b>				
1st series	116% CDI	125.0% CDI	127.50% CDI	CDI + 1.95%
2nd series	IPCA + 8.0%	-	-	-
3rd series	118.5% CDI	-	-	-
<b>e. Amount of costs and premiums to be apportioned until maturity</b>	<b>117</b>	<b>3,251</b>	<b>7,566</b>	<b>11,833</b>

**JSL S.A.****Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

The Debentures issued by JSL S.A. are all simple, non-convertible debentures, unsecured, except for the 11<sup>th</sup> issuance that is issued as debentures of the floating guarantee type and 12<sup>th</sup> issuance that is issued as debentures of the floating and additional fidejussory guarantee type. All debentures have clauses of maintenance of financial ratios linked to the percentage of debt and finance costs in relation to EBITDA-A, which are calculated on Simpar's consolidated financial statements.

For the 11<sup>th</sup> and 12<sup>th</sup> issuance of debentures, JSL S.A. maintains at least 130% of the debt balance, amount equivalent to assets free of burden and debt.

The 10<sup>th</sup>, 11<sup>th</sup> and 12<sup>th</sup> issuances of Debentures are jointly guaranteed by Simpar S.A.

**19. Leases payable**

Lease agreements for the acquisition of vehicles and assets of the JSL operating activity which have annual fixed charges, and are distributed as follows:

	Parent company		Consolidated	
	03/31/2021	03/31/2020 (i)	03/31/2021	03/31/2020 (i)
<b>Lease liabilities at the beginning of the year</b>	<b>62,026</b>	<b>116,398</b>	<b>62,026</b>	<b>401,612</b>
New contracts	-	-	-	61,377
Amortization	(9,635)	(8,215)	(9,635)	(32,740)
Interest paid	(364)	(2,220)	(364)	(4,649)
Interest incurred	631	1,880	631	10,353
<b>Lease liabilities at the end of the period</b>	<b>52,658</b>	<b>107,843</b>	<b>52,658</b>	<b>435,953</b>
Current	15,496	51,163	15,496	170,562
Noncurrent	37,162	56,680	37,162	265,391
<b>Total</b>	<b>52,658</b>	<b>107,843</b>	<b>52,658</b>	<b>435,953</b>
<b>Annual average rate</b>	<b>5.11%</b>	<b>6.36%</b>	<b>5.11%</b>	<b>6.05%</b>
<b>Average rate structure</b>	<b>CDI +</b>	<b>CDI +</b>	<b>CDI +</b>	<b>CDI +</b>
	<b>+2.46%</b>	<b>+2.71%</b>	<b>+2.46%</b>	<b>+2.40%</b>
<b>Maturity</b>	<b>Dec/24</b>	<b>Dec/24</b>	<b>Dec/24</b>	<b>Feb/25</b>

(i) Considers balances of the discontinued operations described in note 1.ii.

**20. Right-of-use leases**

Information regarding right-of-use assets is disclosed in note 14.

	Parent company		Consolidated	
	03/31/2021	03/31/2020 (i)	03/31/2021	03/31/2020 (i)
<b>Lease liabilities at the beginning of the year</b>	<b>191,773</b>	<b>155,677</b>	<b>209,374</b>	<b>517,700</b>
New contracts	-	94,336	15,883	145,220
Write-offs	(3,584)	(72,288)	(18,095)	(110,926)
Amortization	(7,163)	(10,894)	(9,025)	(37,296)
Interest paid	(4,338)	-	(4,387)	(4,234)
Interest incurred	4,282	4,265	4,432	12,416
<b>Lease liabilities at the end of the period</b>	<b>180,970</b>	<b>171,096</b>	<b>198,182</b>	<b>522,880</b>
Current	26,123	22,862	31,590	107,024
Noncurrent	154,847	148,234	166,592	415,856
<b>Total</b>	<b>180,970</b>	<b>171,096</b>	<b>198,182</b>	<b>522,880</b>

(i) Considers balances of the discontinued operations described in note 1.ii.

**21. Social and labor liabilities**

	Parent company		Consolidated	
	03/12/2021	12/31/2020	03/31/2021	12/31/2020
Provision for vacation	60,039	50,679	77,385	65,484
Salaries	23,203	22,948	29,295	25,709
Bonus and profit sharing	9,679	6,974	11,903	12,134
INSS	41,732	35,450	47,585	41,906
Severance pay fund (FGTS)	2,810	4,314	3,932	6,016
Others	237	231	305	287
	<b>137,700</b>	<b>120,596</b>	<b>170,405</b>	<b>151,536</b>

**22. Judicial deposits and provision for judicial and administrative litigation**

In the normal course of its business, JSL is subject to civil, tax and labor litigation at the administrative and judicial levels, as well as judicial deposits and assets freezing as collateral in connection with such litigation. Based on the opinion of its legal counsel, provisions were recorded to cover probable losses related to these litigations, and, as applicable, they are presented net of respective judicial deposits as below:

	Parent company				Consolidated			
	Judicial deposits		Provisions		Judicial deposits		Provisions	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Labor	14,996	16,227	(23,058)	(23,028)	26,408	27,890	(80,478)	(83,873)
Civil	10,593	10,553	(8,530)	(9,466)	10,900	10,860	(9,210)	(10,145)
Tax	9,652	9,652	-	-	9,841	9,841	(63,149)	(71,719)
	<b>35,241</b>	<b>36,432</b>	<b>(31,588)</b>	<b>(32,494)</b>	<b>47,149</b>	<b>48,591</b>	<b>(152,837)</b>	<b>(165,737)</b>

**22.1 Judicial deposits**

Judicial deposits and assets freezing refer to amounts deposited in an account or legal freezes on checking accounts, ruled by the court, as guarantee for any payment required by the court, or amounts duly deposited under judicial agreements to replace labor or tax payments or payables that are being discussed in the court.

**22.2. Provision for judicial and administrative litigation**

JSL classifies the risks of loss on lawsuits as "probable", "possible" or "remote". The provision recognized in respect of these lawsuits is determined by Management, based on the analysis of its legal counsel, and reasonably reflects the estimated probable losses.

Management believes that the provision for tax, civil and labor risks is sufficient to cover any losses on administrative and judicial litigation. The movements in the three-month periods ended March 31, 2021 and 2020 are as follows:

	Parent company		Consolidated	
	Labor	Civil	Tax	Total
<b>At December 31, 2020</b>	<b>23,028</b>	<b>9,466</b>	-	<b>32,494</b>
Additions	1,903	37	-	1,940
Reversals	(1,873)	(972)	-	(2,845)
<b>At March 31, 2021</b>	<b>23,058</b>	<b>8,531</b>	-	<b>31,589</b>
	Parent company		Consolidated	
	Labor	Civil	Tax	Total
<b>At December 31, 2020</b>	<b>83,873</b>	<b>10,145</b>	<b>71,719</b>	<b>165,737</b>
Additions	2,996	37	-	3,033
Reversals	(3,582)	(972)	-	(4,554)
Write-off due to statutes of limitation	(2,809)	-	(8,570)	(11,379)
<b>At March 31, 2021</b>	<b>80,478</b>	<b>9,210</b>	<b>63,149</b>	<b>152,837</b>

	Parent company			
	Labor	Civil	Tax	Total
At December 31, 2019	31,991	15,868	-	47,859
Additions	1,521	1,268	-	2,789
Reversals	(2,375)	(2,208)	-	(4,583)
At March 31, 2020 (i)	31,137	14,928	-	46,065
	Consolidated			
	Labor	Civil	Tax	Total
At December 31, 2019	45,827	21,923	79	67,829
Additions	2,240	2,490	-	4,730
Reversals	(3,123)	(2,734)	-	(5,857)
Reclassification	(358)	(143)	501	-
At March 31, 2020 (i)	44,586	21,536	580	66,702

(i) Considers balances of the discontinued operations described in note 1.ii.

### Labor

The provision for labor claims was recognized to cover the risks of loss arising from lawsuits claiming compensation for overtime, commute hours, hazardous duty premium, health hazard premium, work accidents and lawsuits filed by employees of third parties due to joint liability.

### Civil

Civil lawsuits do not involve, individually, material amounts and are mainly related to claims for compensation of traffic accidents and pain and suffering, aesthetic and property damages.

### Tax

The provision for tax lawsuits refers to administrative lawsuits filed against JSL challenging certain tax assessment notices issued in the inspection process, and other lawsuits filed challenging the lawfulness of the collection of certain taxes.

## 22.3 Possible losses, not provided for in the statement of financial position

At March 31, 2021, JSL is party to tax, civil and labor lawsuits in progress (judicial and administrative) with losses considered possible by Management and its legal counsel, as shown in the table below:

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Labor	179,665	157,624	182,084	163,377
Civil	115,176	116,059	126,979	127,848
Tax	285,266	282,024	296,482	293,240
Total	580,107	555,707	605,545	584,465

### Labor

The labor lawsuits are related to claims for labor-related indemnities filed for labor claims of the same nature as those mentioned in note 23.2, filed by former employees of JSL.

JSL is legally responsible in certain judicial claims of responsibility of other subsidiaries of Simpar, transferred to these entities due to the corporate restructuring carried out in prior periods. The amount of these lawsuits, whose loss is classified as possible, is R\$ 1,303, and will be reimbursed if losses are actually incurred.

### Civil

The civil lawsuits are related to claims for indemnity related to damages for several reasons against the companies of JSL, of the same nature as those mentioned in note 23.2, and annulment actions and claims for breach of contract.

JSL is legally responsible in certain judicial claims of responsibility of other subsidiaries of Simpar, transferred to these entities due to the corporate restructuring carried out in prior periods. The amount of these lawsuits, whose loss is classified as possible, is R\$ 8,115, and will be reimbursed if losses are effectively incurred.

### Tax

The main natures of lawsuits are the following: (i) challenges related to alleged non-payment of ICMS; (ii) challenges of part of PIS and COFINS credits that comprise the negative balance presented in PER/DCOMP; (iii) challenges related to tax credits of IRPJ, CSLL, PIS and COFINS; (iv) challenges related to the offset of IRPJ and CSLL credits; (v) challenges related to the recognition of ICMS credits; (vi) INSS refers to challenges made by the authorities related to PER/DCOMP used in the offset of INSS, and (vii) fines for alleged submission of record-keeping and reporting obligations in disagreement with the respective regulations. The amounts involved are as follows:

	Parent company		Consolidated	
	03/31/2021	12/31/2019	03/31/2021	12/31/2019
IRPJ and CSLL	109,250	109,250	109,250	109,250
ICMS	71,985	71,794	82,054	81,863
INSS	7,730	7,730	7,730	7,730
PER/DCOMP	43,851	40,477	43,851	40,477
PIS/COFINS	37,391	11,514	37,391	11,514
Others	15,059	41,259	16,206	42,406
<b>Total</b>	<b>285,266</b>	<b>282,024</b>	<b>296,482</b>	<b>293,240</b>

## 22.4 Contingent assets

The Company, subsidiaries already merged and its subsidiary Quick Logística filed lawsuits requesting the exclusion of ICMS from the PIS and COFINS calculation bases, as well as the recognition of the right to offset credits raised in the five (5) years prior to the filing, comprising the period from 2002 to 2017. These lawsuits are pending a final decision in favor of JSL, and for its subsidiaries, including those already merged into the Company, since the lawsuits had final and unappealable decisions during 2018 and 2019, recognizing the right postulated.

The calculation of part of the respective credits were concluded during 2020, and for the final and unappealable decisions, the Company and its subsidiary Quick Logística recognized credits of R\$ 18,188 in Parent company and R\$ 36,686 in Consolidated in March 2020. Simultaneously, due to the Quick Logística acquisition agreement, which provides that certain benefits and expenses originating before the acquisition date, in February 2016, must be passed on to former partners, accounts payable in the amount of R\$ 15,940 were recognized in relation to the portion to be passed on to them.

In connection with the Company's final and unappealable decision, Management estimates credits of up to R\$ 135,000 at December 31, 2020, depending on the definitions resulting from the final and unappealable decisions, and the possible adjustment of effects arising from the Federal Supreme Court (STF) judgment on the motions for clarification filed by the Federal Government with the STF, claiming the adjustment of the effects of the decision issued by the same court, which determined the exclusion of ICMS from the PIS and COFINS tax base.

Management understands the effects of the judgment of the motions for clarification may have on the lawsuits, both in the final and unappealable decisions and in that that has not yet been finally issued, since, depending on any adjustment of effects resulting from STF judgment, there may be the filing by the counterparty of termination lawsuits within two years of the final and unappealable decision. If this occurs, Management will assess the impacts of these new lawsuits to determine the recognition of a provision for losses of the credits already recognized.

The Company continues to gather the supporting documents for the most remote periods in order to ratify information on the amounts of the benefits for any requirement related to the pending lawsuit.

**23. Payables for the acquisition of companies**

	Parent company and Consolidated	
	03/31/2021	12/31/2020
Quick (i)	69,044	75,027
Schio (ii)	2,383	2,798
TransMoreno (iii)	204,242	201,358
Fadel (iv)	93,437	152,022
<b>Total</b>	<b>369,106</b>	<b>431,205</b>
Current	145,029	150,666
Noncurrent	224,077	280,539
<b>Total</b>	<b>369,106</b>	<b>431,205</b>

(i) Refers to the balance payable for the acquisition of Quick Logística Ltda. ("Quick Logística") and Quick Armazéns Gerais Eireli - ME ("Quick Armazéns") (collectively referred to as "Quick"). This balance is adjusted by the IGPM / FGV plus 1% p.a. limited to the CDI maturing in 2023, and the balance payable is used with escrow to reduce contingency;

(ii) Refers to the balance payable for the acquisition of Schio in 2011, the balance payable is used with escrow to reduce contingencies, if necessary. This balance is adjusted by 100% of the CDI maturing until 2022;

(iii) Refers to the balance payable for the acquisition of TransMoreno. This balance is adjusted by 100% of the CDI plus 1.25% p.a. maturing until 2024; and

(iv) Refers to the balance payable for the acquisition of Fadel, maturing in 2021, with payment in a lump sum. At December 31, 2020, R\$ 58,584 was recognized relating to the put option and acquisition of the remaining 25% interest and this amount was increased by additional R\$ 3,610 for the result incurred since the acquisition date on November 17, 2020, totaling R\$ 62,194 and, on March 16, 2021, after the memorandum of understanding was entered into, as described in note 1.1.1a).iii, the amount was reclassified to capital reserve, the payment of which will be made through shares of JSL.

**24. Income tax and social contribution****24.1. Deferred income tax and social contribution**

Deferred income tax (IRPJ) and social contribution on net income (CSLL) assets and liabilities were calculated based on the balances of tax losses and temporary differences for income tax and social contribution that are deductible or taxable in the future. Their origins are comprised as follows:

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Deferred tax asset</b>				
Tax losses	33,233	32,663	47,985	47,146
Provision for judicial and administrative litigation	18,445	18,753	28,272	25,371
Expected credit losses ("impairment") of trade receivables	10,283	14,029	12,484	16,114
Provision for adjustment to market value and obsolescence	2,115	2,042	2,181	2,107
Share-based payment plan	82	41	82	41
Amortization and write-off of intangible assets from business combinations	21,134	17,879	21,134	17,879
Depreciation of right-of-use leases	4,300	3,886	4,734	4,724
Other provisions	42,175	31,009	45,215	36,066
<b>Total deferred tax assets</b>	<b>131,767</b>	<b>120,302</b>	<b>162,087</b>	<b>149,448</b>
<b>Deferred tax liabilities</b>				
Present value adjustment	(3,159)	(3,733)	(3,159)	(3,733)
Deferred net income from sales to public authorities	(1,281)	(1,281)	(1,281)	(1,281)
Hedge derivatives (swap) and exchange rate changes under cash basis	(5,812)	1,179	(5,812)	1,179
Accounting vs. tax depreciation	(22,787)	(30,640)	(48,962)	(51,744)
Property and equipment - finance leases	(9,858)	7,299	(9,879)	7,269
Revaluation of assets	(1,996)	(1,996)	(12,672)	(13,130)

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**
**In thousands of Brazilian Reals, unless otherwise stated**

Surplus value of company acquisitions	(70,740)	(72,336)	(70,740)	(72,336)
Realization of goodwill	(70,893)	(70,893)	(70,893)	(70,893)
<b>Total deferred tax liabilities</b>	<b>(186,526)</b>	<b>(172,401)</b>	<b>(223,398)</b>	<b>(204,669)</b>
<b>Total deferred tax assets (liabilities) - net</b>	<b>(54,759)</b>	<b>(52,099)</b>	<b>(61,311)</b>	<b>(55,221)</b>
Deferred tax assets	-	-	20,313	37,335
Deferred tax liabilities	(54,759)	(52,099)	(81,624)	(92,556)
<b>Total deferred tax assets (liabilities) - net</b>	<b>(54,759)</b>	<b>(52,099)</b>	<b>(61,311)</b>	<b>(55,221)</b>

The movements in deferred income tax and social contribution for the three-month periods ended March 31, 2021 and 2020 are as follows:

	<b>Parent company</b>	<b>Consolidated</b>
<b>At December 31, 2020</b>	<b>(52,099)</b>	<b>(55,221)</b>
Deferred income tax and social contribution recognized in profit or loss from continuing operations	(2,880)	(4,343)
Deferred income tax and social contribution on right-of-use lease	-	(1,967)
Deferred income tax and social contribution on other movements	220	220
<b>At March 31, 2021</b>	<b>(54,759)</b>	<b>(61,311)</b>

	<b>Parent company</b>	<b>Consolidated</b>
<b>At December 31, 2019</b>	<b>(151,401)</b>	<b>(435,689)</b>
Deferred income tax and social contribution recognized in profit or loss	92,363	169,371
Deferred income tax and social contribution on cash flow hedge in other comprehensive income	(37,308)	(37,308)
Reclassifications between deferred and current	-	476
<b>At March 31, 2020</b>	<b>(96,346)</b>	<b>(303,150)</b>

**24.1.1 Estimated realization schedule**

Deferred tax assets arising from temporary differences will be used as the respective differences are settled or realized.

Tax losses can be carried forward indefinitely and, at March 31, 2021 and December 31, 2020, deferred income tax and social contribution were recognized for all tax loss carryforwards.

In estimating the realization of deferred tax assets, Management considers its budget and strategic plan based on the estimated realization schedule of assets and liabilities that gave rise to them, and in earnings projections for the subsequent years.

The realization of these credits related to the balance for the year ended December 31, 2020 is shown in the individual and consolidated annual financial statements, issued on March 08, 2021.

The table below shows the balance of deferred income tax and social contribution recorded on income tax and social contribution tax losses by entity:

	<b>Consolidated</b>	
	<b>03/31/2021</b>	<b>12/31/2020</b>
JSL	33,233	32,663
Quick Logística	3,770	3,382
Yolanda	10,769	10,798
Fadel	213	303
<b>Total</b>	<b>47,985</b>	<b>47,146</b>

JSL prepared studies of projections of future taxable profits based on market data and concluded that the credits will be consumed within the maximum period of 5 years.



**24.2. Reconciliation of income tax and social contribution income (expense)**

Current amounts are calculated based on the current rates levied on taxable profit before income tax and social contribution, as adjusted by respective additions, deductions and offsets allowed by the prevailing legislation:

	Parent company		Consolidated	
	03/31/2021	03/31/2020	03/31/2021	03/31/2020
Profit before income tax and social contribution	42,746	6,964	51,887	5,011
Statutory rates	34%	34%	34%	34%
<b>IRPJ and CSLL calculated at the standard rates</b>	<b>(14,534)</b>	<b>(2,368)</b>	<b>(17,642)</b>	<b>(1,704)</b>
<b>Permanent (additions) deductions</b>				
Equity results from subsidiaries	4,812	(1,345)	-	-
Tax incentives - Workers Meal Program ("PAT")	-	1,625	2,737	1,625
Effects of interest on capital	4,675	-	4,675	-
Effects on profit or loss abroad	-	-	782	-
Presumed ICMS subsidy	2,882	2,574	4,766	2,574
Non-deductible expenses and other permanent (additions) deductions	(273)	1,933	(5,117)	1,877
<b>Income tax and social contribution calculated</b>	<b>(2,438)</b>	<b>2,419</b>	<b>(9,799)</b>	<b>4,372</b>
Current	442	(80,415)	(5,456)	(80,604)
Deferred	(2,880)	82,834	(4,343)	84,976
<b>Income tax and social contribution on results</b>	<b>(2,438)</b>	<b>2,419</b>	<b>(9,799)</b>	<b>4,372</b>
Effective rate	-5.70%	34.74%	-18.89%	87.25%

JSL's income tax returns are open to review by tax authorities for five years from the filing of the return. As a result of these reviews, additional taxes and penalties may arise, which would be subject to interest. However, Management believes that all taxes have either been properly paid or provided for.

**24.3. Income tax and social contribution recoverable and payable**

The movements in current income tax and social contribution for the three-month periods ended March 31, 2021 are as follows:

	Parent company	Consolidated
Income tax and social contribution recoverable - current	157,786	158,746
Income tax and social contribution recoverable - noncurrent	59,870	59,873
Income tax and social contribution payable	-	(5,941)
<b>At December 31, 2020</b>	<b>217,656</b>	<b>212,678</b>
Provision for income tax and social contribution payable	442	(5,456)
Advances, offsets and payments in the year	(34,969)	(25,399)
<b>At December 31, 2020</b>	<b>183,129</b>	<b>181,823</b>
Income tax and social contribution recoverable - current	17,599	20,927
Income tax and social contribution recoverable - noncurrent	165,530	165,531
Income tax and social contribution payable	-	(4,635)
<b>At March 31, 2021</b>	<b>183,129</b>	<b>181,823</b>

## 25. Related parties

### 25.1. Related-party balances (assets and liabilities)

The nature of the related-party balances in the balance sheet accounts is as follows:

- (i) Cash and cash equivalents, marketable securities and financial investments: these are financial securities, such as leasing bills and financial promissory notes.
- (ii) Trade receivables: balances arising from commercial transactions for the purchase and sale of assets, leasing of assets and provision of services.
- (iii) Advances to third parties and other credits: balances arising from reimbursements of miscellaneous expenses and reimbursements of apportionment of common expenses paid to the Company.
- (iv) Dividends receivable: balances receivable from dividends proposed and approved by the Company's subsidiaries.
- (v) Receivable and payable parties: refer to loan agreements held between the Company and its subsidiaries and balances receivable from the sale of equity interests between the Company and its subsidiaries.
- (vi) Other payables: balances payable for reimbursement of the Company's expenses borne by the subsidiaries.
- (vii) Trade payables: balances arising from commercial transactions for the purchase and sale of assets, leasing of assets and provision of services.

Transactions between the Company and its subsidiaries are eliminated for the purpose of presenting the consolidated balances but maintained at the Parent Company in this interim financial information.

The following table presents the balances of transactions between the Company and related parties:

Assets	Advances to third parties, PP&E and other credits		Trade receivables (Note 8)		Dividends receivable		Receivables from related parties	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Related parties</b>								
BBC Pagamentos	184	230	1,334	708	-	-	-	-
Borgato Serviços	-	-	2	-	-	-	-	-
Ciclus Ambiental	-	-	6,383	6,827	-	-	-	-
CS Brasil Frotas	-	2	1,870	1,711	-	-	-	-
CS Brasil Participações	-	8	-	18	-	-	-	-
CS Brasil Transportes	3,756	4,780	5,222	3,600	-	-	-	-
Fadel Transporte	-	-	-	-	-	-	92,253	100,000
Instituto	1	-	1	3	-	-	-	-
JSL Arrendamento	2,473	3,375	18	688	-	-	-	-
JSL Corretora	2	2	-	7	-	-	-	-
JSL Empreendimentos	-	-	-	-	-	-	1,547	1,534
JSP Holding	4	-	-	-	-	-	-	-
Medlogística	311	-	190	137	320	320	-	-
Mogi Mob	385	-	341	232	-	-	-	-
Mogipasses	-	-	3	21	-	-	-	-
Movida Locação	-	146	1	929	-	-	-	-
Movida Participações	74	144	-	181	-	-	-	-
Movida Premium	2	1	-	8	-	-	-	-
Original Distribuidora	-	-	-	-	-	-	-	-
Original Veículos	-	16	48	441	-	-	-	-
Quick Armazéns	-	-	-	3	-	-	-	-

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**
**In thousands of Brazilian Reals, unless otherwise stated**

Quick Logística	-	-	188	-	-	-	-	-
Ribeira Imóveis	-	-	100	99	-	-	-	-
Simpár	-	750	1,036	96	-	-	-	-
Servim	14	-	1,160	-	-	-	880	11
TPG Transportes	-	2	5	30	-	-	-	-
Transrio	8	15	147	61	-	-	-	-
Vamos	-	-	2,104	-	-	-	-	-
Vamos Agrícola	2	-	-	-	-	-	-	-
Vamos Máquinas	21	34	-	-	-	-	-	-
Vamos Seminovos	3	3	3	-	-	-	-	-
Vamos Linha amarela	7	7	-	-	-	-	-	-
Yolanda	103	-	14	235	-	-	-	-
<b>Total</b>	<b>7,350</b>	<b>9,515</b>	<b>20,170</b>	<b>16,035</b>	<b>320</b>	<b>320</b>	<b>94,680</b>	<b>101,545</b>
Current	7,350	9,515	-	16,035	-	320	-	-
Noncurrent	-	-	20,170	-	320	-	94,680	101,545
<b>Total</b>	<b>7,350</b>	<b>9,515</b>	<b>20,170</b>	<b>16,035</b>	<b>320</b>	<b>320</b>	<b>94,680</b>	<b>101,545</b>

Liabilities	Parent company							
	Other payables		Trade payables (Note 16)		Payables to related parties		Dividends payable	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Related parties</b>								
BBC Leasing	-	-	-	2,130	-	-	-	-
CS Brasil Frotas	144	-	168	187	-	-	-	-
CS Brasil Participações	3	-	-	-	-	-	-	-
CS Brasil Transportes	1,332	2,278	17,979	14,310	-	-	-	-
JSL Arrendamento	50	-	532	-	-	-	-	-
Medlogística	-	22	25	31	-	-	-	-
Mogi Mob	-	727	901	716	-	-	-	-
Mogipasses	7	-	-	-	-	-	-	-
Movida Locação	2,168	-	451	386	-	-	-	-
Movida Participações	-	7	45	6	-	-	-	-
Movida Premium	-	6	5	-	-	-	-	-
Original Veículos	-	-	-	33	-	-	-	-
Ponto Veículos	-	-	3	5	-	-	-	-
Quick Logística	900	130	36	10	-	-	-	-
Ribeira Imóveis	25	5	-	430	-	-	-	-
Simpár	-	3,213	-	-	40,948	63,899	14,679	26,045
TPG Transportes	3	-	-	-	-	-	-	-
Transrio	-	-	355	148	-	-	-	-
Vamos	9,634	8,986	2,514	-	-	-	-	-
Vamos Agrícola	-	-	2	-	-	-	-	-
Vamos Máquinas	-	-	3,320	-	-	-	-	-
Vamos Seminovos	-	-	1,161	67	-	-	-	-
Yolanda	-	-	10	1	-	-	-	-
Others	-	-	-	-	-	-	4,898	-
<b>Total</b>	<b>14,266</b>	<b>15,374</b>	<b>27,507</b>	<b>18,460</b>	<b>40,948</b>	<b>63,899</b>	<b>19,577</b>	<b>26,045</b>
Current	-	15,374	27,507	-	40,948	62,365	19,577	9,652
Noncurrent	14,266	-	-	18,460	-	1,534	-	-
<b>Total</b>	<b>14,266</b>	<b>15,374</b>	<b>27,507</b>	<b>18,460</b>	<b>40,948</b>	<b>63,899</b>	<b>19,577</b>	<b>9,652</b>

**JSL S.A.**
**Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

The table below presents the balances of intercompany transactions that are not eliminated in consolidation:

	Assets						Liabilities						Consolidated	
	Trade receivables (Note 8)		Other credits		Receivable from related parties		Trade payables (Note 16)		Other payables		Payable to related parties (i)		Dividends payable	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Related parties</b>														
Avante Veículos	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BBC Pagamentos	1,334	708	184	230	-	-	-	-	-	-	-	-	-	-
Borgato Serviços	2	-	-	-	-	-	-	-	-	-	-	-	-	-
Borgato Serviços	2	-	-	-	-	-	-	-	-	-	-	-	-	-
Ciclus Ambiental	6,383	6,827	-	-	-	-	-	-	-	-	-	-	-	-
CS Brasil Frotas	1,883	1,885	16	15	-	-	168	187	144	-	-	-	-	-
CS Brasil	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participações	-	18	-	8	-	-	-	-	3	-	-	-	-	-
CS Brasil Transportes	5,225	3,603	3,778	4,802	-	-	17,979	14,310	1,333	2,279	-	-	-	-
BBC Leasing	-	688	-	3,375	-	-	-	2,130	-	-	-	-	-	-
JSL Arrendamento	37	-	2,473	-	-	-	551	-	50	-	-	-	-	-
JSL Corretora	-	7	2	-	-	-	-	-	-	-	-	-	-	-
JSL Empreendimentos	-	-	-	-	1,547	1,534	-	-	-	-	-	-	-	-
JSP Holding	-	-	4	-	-	-	-	-	-	-	-	-	14,679	880
Mogi Mobi	341	232	385	-	-	-	901	716	727	-	-	-	-	-
Mogipasses	3	21	-	-	-	-	-	-	7	-	-	-	-	-
Movida Locação	1	929	-	146	-	-	451	386	2,168	-	-	-	-	-
Movida Participações	-	181	74	144	-	-	58	12	-	7	-	-	-	-
Movida Premium	-	8	2	1	-	-	5	-	-	6	-	-	-	-
Original Veículos	48	445	-	17	-	-	-	34	-	-	-	-	-	-
Ponto Veículos	-	-	-	-	-	-	3	5	-	-	-	-	-	-
Ribeira Imóveis	100	99	-	-	-	-	-	430	25	-	-	-	-	-
Simpar	1,036	96	-	750	-	-	-	3,233	-	18,746	40,948	63,899	-	24,331
TPG Transportes	5	30	-	2	-	-	-	-	3	-	-	-	-	-
Transio	146	61	8	15	-	-	355	148	-	-	-	-	-	-
Vamos	2,104	-	-	-	-	-	2,512	6	9,634	8,986	-	-	-	-
Vamos Agrícola	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vamos Semínovos	3	0	3	3	-	-	1,161	67	-	-	-	-	-	-
Vamos Linha amarela	1	1	7	7	-	-	-	1	-	-	-	-	-	-
Vamos Máquinas	-	-	23	34	-	-	3,320	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	1	-	-	-	-	-	4,898	-
<b>Total</b>	<b>18,654</b>	<b>15,839</b>	<b>6,961</b>	<b>9,551</b>	<b>1,547</b>	<b>1,534</b>	<b>27,467</b>	<b>21,665</b>	<b>13,367</b>	<b>30,756</b>	<b>40,948</b>	<b>63,899</b>	<b>19,577</b>	<b>25,211</b>
Current	18,654	15,839	6,961	9,551	-	1,534	27,467	-	13,367	30,756	-	62,365	19,577	25,211
Noncurrent	-	-	-	-	1,547	-	-	21,665	-	-	40,948	1,534	-	-
<b>Total</b>	<b>18,654</b>	<b>15,839</b>	<b>6,961</b>	<b>9,551</b>	<b>1,547</b>	<b>1,534</b>	<b>27,467</b>	<b>21,665</b>	<b>13,367</b>	<b>30,756</b>	<b>40,948</b>	<b>63,899</b>	<b>19,577</b>	<b>25,211</b>

(i) The balance payable to Simpar refers to the remaining balance of the corporate restructuring occurred on August 5, 2020, which relates to the movement of items transferred by the Company to Simpar between the base date of the appraisal report and the actual date of the spin-off on August 5, 2020. No interest bear on this balance and it does not have a maturity date.

## 25.2. Related-party transactions with effects on profit or loss for the year

Related-party transactions refer to:

- (i) Leases of vehicles and other assets among the companies, at equivalent market values, the pricing of which varies in accordance with the characteristics of the vehicles, date of contracting and spreadsheet of the costs inherent to the assets, such as depreciation and financing interest;
- (ii) Rendering services refer to any contracted services, mainly those related to cargo transport or intermediation of decommissioned assets and direct sales of carmakers;
- (iii) Sale of decommissioned assets, mainly related to vehicles that used to be leased by these related parties, and as a business strategy were transferred at their residual accounting values, which were near the market value;
- (iv) The Company shares certain administrative services with the subsidiaries of Simpar. These expenses are apportioned and transferred from them, being presented in line item Administrative and selling expenses; and
- (v) Occasionally, loan transactions and assignment of rights of trade receivables with companies of the Group are made. Finance costs or finance income arising from these transactions are calculated at rates defined after comparison with the rates practiced by financial institutions.

The table below presents the results by nature corresponding to those transactions carried out between the Company, its subsidiaries and other related parties during the periods ended March 31, 2021 and 2020:

Results	Consolidated															
	Rent and rendering services		Contracted rents and services		Sales revenue - assets		Cost of sale - assets		Administrative and selling expenses, and recovery of expenses		Other operating income (expenses)		Finance income		Finance costs	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Transactions eliminated																
In profit or loss																
Fidel Transportes	142	-	-	-	-	-	-	-	-	-	(654)	-	874	-	-	-
Fidel Soluções	169	-	-	-	-	-	-	-	-	-	646	-	-	-	-	-
Locatel	-	-	(311)	-	-	-	-	-	-	-	8	-	-	-	-	-
JSL S.A.	-	62	(2,308)	(1,109)	-	10,317	-	(10,317)	(240,759)	-	-	835	(874)	-	321	(9,510)
Yolanda	-	-	-	-	-	-	-	-	-	-	580	680	-	58	-	-
Sinal Serviços	1,160	-	-	-	-	-	-	-	-	-	-	-	-	4	-	-
Mediologica	-	51	-	-	-	-	-	-	240,759	-	-	-	-	-	-	-
Quick Armazéns	242	-	-	-	-	-	-	-	-	-	-	-	-	-	(54)	(59)
Quick Logística	-	382	-	(8)	-	-	-	-	-	-	-	-	54	197	-	-
	1,713	495	(2,619)	(1,117)	-	10,317	-	(10,317)	-	-	580	1,515	58	255	267	(9,569)
Related-party transactions																
Avante Veículos	-	425	-	(359)	-	1,373	-	(1,373)	-	-	-	-	-	-	-	-
Borgato Serviços	-	66	-	(33)	-	-	-	-	-	-	-	-	-	-	-	-
CS Brasil Frotas	-	5,192	-	(98)	-	645	-	(645)	-	148	-	-	-	-	-	-
CS Brasil Participações	-	-	-	(5,050)	-	-	-	-	-	-	-	-	-	-	-	-
CS Brasil Transportes	92	2,837	-	(2,177)	359	180	(359)	(180)	(14)	-	-	-	-	9,975	-	(289)
Instituto	-	-	-	-	-	-	-	-	-	-	-	144	-	-	-	-
JSL Correlora	-	56	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,102)
JSL Arrendamento	-	608	-	(117)	-	2,223	-	(2,223)	-	-	-	-	-	1,684	-	5
JSL Empreendimentos	-	4	-	-	-	-	-	-	-	-	-	-	17	3	-	-
JSL Europe	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(15,145)
JSL Finance	-	-	-	-	-	-	-	-	-	-	-	-	-	15,145	-	-
JSL Holding	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,683)
Mogi Mto	-	516	-	(1)	-	-	-	-	-	-	-	-	-	-	-	-
Mogipasses	-	1	-	(383)	-	-	-	-	-	-	-	11	-	-	-	-
Movida Locação	-	3,523	(325)	(23,648)	-	961	-	(961)	(448)	114	-	-	-	-	-	-
Movida Participações	-	21,568	(18)	(391)	-	1,091	-	(1,091)	(31)	(122)	-	29	-	-	-	-
Movida Premium	-	2,216	-	(14)	-	-	-	-	(17)	-	-	4	-	-	-	-
Original Distribuidora	-	3	-	(834)	-	-	-	-	-	-	-	-	-	-	-	-
Original Veículos	-	1,306	(1)	(2,139)	-	18,509	-	(18,509)	-	-	-	-	-	-	-	-
Ponto Veículos	-	636	(2)	(2,773)	-	2,938	-	(2,938)	(2)	-	-	-	-	-	-	-

**JSL S.A.****Notes to the interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reais, unless otherwise stated

Simpar	-	-	-	-	-	-	-	-	(6,000)	-	-	-	-	(17)	-
TPG Transportes	-	-	-	-	-	-	-	-	-	-	16	-	-	-	-
Transrio	-	5	(536)	(919)	147	1,942	(147)	(1,942)	-	-	-	-	-	-	-
Vamos	-	1,044	(392)	(1,006)	155	2,558	(155)	(2,558)	(372)	-	-	-	-	-	77
Vamos Máquinas	-	379	-	(567)	-	-	-	-	-	-	-	3	-	-	-
Vamos Semínovos	-	76	-	-	-	30	-	(30)	-	-	-	-	-	-	-
Ciclus Ambiental	6,448	19,859	-	-	-	-	-	-	-	-	-	-	-	-	-
Ribeira Imóveis	-	-	(2,707)	(4,684)	-	-	-	-	-	-	-	-	-	-	-
Others (i)	-	-	(352)	(1,647)	-	-	-	-	-	-	-	-	-	-	-
	<u>6,540</u>	<u>60,320</u>	<u>(4,333)</u>	<u>(46,840)</u>	<u>661</u>	<u>32,450</u>	<u>(661)</u>	<u>(32,448)</u>	<u>(6,884)</u>	<u>140</u>	<u>-</u>	<u>204</u>	<u>17</u>	<u>26,810</u>	<u>(17)</u>
Total	<u>8,253</u>	<u>60,815</u>	<u>(6,952)</u>	<u>(47,857)</u>	<u>661</u>	<u>42,767</u>	<u>(661)</u>	<u>(42,765)</u>	<u>(6,884)</u>	<u>140</u>	<u>580</u>	<u>1,719</u>	<u>75</u>	<u>27,065</u>	<u>250</u>

(i) Refers to tax consulting rendering services by a tax law firm where members of the Boards of Directors are partners.

## 25.3. Transactions or relationships with shareholders related to guarantor operations

As a result of the corporate restructuring occurred on August 5, 2020, JSL and Simpar remain together as guarantors in some operations raised by other subsidiaries of Simpar, in the amount of R\$ 479,000.

## 25.4. Transactions or relationships with shareholders related to property leasing

JSL has operating and administrative lease contracts for properties with the associate Ribeira Imóveis Ltda., company under common control. The lease amount recognized in profit for the three-month period ended March 31, 2021 was R\$ 2,707 (R\$ 4,684 at March 31, 2020). The agreements have conditions in line with market values and have maturities until 2027.

## 25.5. Administrative services center

In 2020, JSL apportioned common expenses between the companies that used shared services using criteria defined based on appropriate technical studies. For the three-month period ended March 31, 2021, the amount related to recovery of expenses in Parent company was R\$ 8,487.

For the year 2021, the corporate expenses started being controlled by Simpar, which began to make apportionments based on criteria defined on the basis of appropriate technical studies on shared expenses within the same structure and backoffice, and JSL no longer performs this task. The Administrative Services Center (CSA) does not charge management fee nor applies profitability margin on rendering services, passing on only the costs. The expenses with the sharing of the infrastructure and administrative structure with Simpar totaled R\$ 6,000 at March 31, 2021, or 0.69% of JSL's net revenue (R\$ 7,942 at March 31, 2020, or 1.14% of JSL's net revenue).

## 25.6. Management compensation

The Company's management includes the Board of Directors and the Board of Executive Officers. Expenses on compensation of the Company's directors and officers, including all benefits, were recognized in line item "Administrative expenses", and are summarized below:

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
Fixed compensation	(1,685)	(3,581)	(3,101)	(8,382)
Variable compensation	(314)	-	(329)	(534)
Payroll charges and benefits	(16)	(60)	(16)	(135)
Shared-based payments	(121)	(392)	(121)	(586)
<b>Total</b>	<b>(2,136)</b>	<b>(4,033)</b>	<b>(3,567)</b>	<b>(9,637)</b>

Management does not have post-employment benefits.

The compensation paid to key management personnel is within the limit approved by the Shareholders' Meeting held in 2020.

## 26. Equity

### 26.1. Share capital

The Company's fully subscribed and paid-in capital at March 31, 2021 is R\$ 767,230 (and at December 31, 2020), less the transaction costs incurred in the process of IPO in the amount of R\$ 37,565. The shares are registered common shares without par value.

At March 31, 2021, the Company's fully paid-up capital is divided into 279,991,078 registered shares (same number at December 31, 2020) with no par value, 1,703,235 (same number at December 31, 2019) non-voting treasury shares. At March 31, 2021, share capital is held as follows:

**JSL S.A.****Notes to the interim financial information for the period ended March 31, 2021**  
In thousands of Brazilian Reals, unless otherwise stated

Number of shares	03/31/2021	
	Common shares	(%)
<b>Shareholders</b>		
Owners of the Company	214,385,424	76.6
Simpar S.A.	206,032,081	73.6
JSP Holding S.A.	7,450,000	2.7
Fernando Antonio Simões	903,343	0.3
Other members of the Simões family	231,000	0.1
Management	272,380	0.1
Treasury shares	1,703,235	0.6
Outstanding shares traded on the stock exchange	63,399,039	22.6
<b>Total</b>	<b>279,991,078</b>	<b>100.0</b>

The Company is authorized to increase its capital up to R\$ 2,000,000, excluding the shares already issued, without any amendment to its bylaws and according to the decision of the Board of Directors, which is responsible for the establishment of issuance conditions, including price, term and payment conditions, and after the approval by the Fiscal Council.

**26.2. Capital reserves****a) Share-based payment transactions**Stock Option Plans:Movement during the years

For the three-month period ended March 31, 2020, no new shares were granted, and R\$ 121 (R\$ 392 at March 31, 2020) was recognized in the statement of profit or loss in line item "Administrative expenses", and the accumulated balance in the capital reserve account related to "share-based payment" in equity is R\$ 281 at March 31, 2021 (R\$ 19,779 at March 31, 2020).

The following table presents the number, weighted average exercise price and the movement of stock options granted during the period:

	Number of stock options			Stock options outstanding	Average exercise price (R\$)
	Granted	Canceled	Transferred		
<b>Position as at December 31, 2019</b>	<b>4,943,806</b>	<b>(14,983)</b>	<b>(1,212,294)</b>	<b>3,716,529</b>	<b>7.55</b>
Occurrences of the first quarter of 2020	-	-	(928,598)	(928,598)	7.19
<b>Position as at March 31, 2020</b>	<b>(4,943,806)</b>	<b>14,983</b>	<b>2,112,163</b>	<b>(2,816,660)</b>	<b>7.19</b>
<b>Position as at December 31, 2020</b>	<b>-</b>	<b>-</b>	<b>(28,729)</b>	<b>(28,729)</b>	<b>7.19</b>
Occurrences of the first quarter of 2021	-	-	(28,729)	(28,729)	8.81
<b>Position as at March 31, 2021</b>	<b>-</b>	<b>-</b>	<b>(57,458)</b>	<b>(57,458)</b>	<b>8.00</b>

**26.3. Treasury shares**

At March 31, 2021, the Company has a balance of R\$ 40,701, representing 1,703,235 common shares held in treasury (same amount at December 31, 2020, representing 1,703,235 common shares held in treasury).



#### **26.4. Earnings reserves**

##### **a) Distribution of dividends**

The dividend distribution policy is disclosed in Note 27.4 to the Company's individual and consolidated financial information for the year ended December 31, 2020.

##### **b) Legal reserve**

The legal reserve is recognized annually as an allocation of 5% of the Company's profit for the year, limited to 20% of the share capital. Its purpose is to ensure the integrity of the share capital. It can be used only to offset losses and for capital increase. When JSL reports loss for the year, no legal reserve is recognized.

##### **c) Investment reserve**

The investment reserve is intended to finance the expansion of the activities of the Company and/or its subsidiaries, including through subscriptions of capital increases or creation of new enterprises, to which up to 100% of the net income remaining after the legal and statutory deductions may be allocated and whose balance cannot exceed the amount equivalent to 80% of the Company's subscribed capital.

##### **d) Investment grant**

At the Parent Company, due to the calculation of the ICMS through the presumed credit method (ICMS 106/96), the amount of R\$ 31,564 for the year ended December 31, 2019 was transferred to the reserve for investment grants within "Earnings Reserves", according to Law 12,973/14 Art. 30º § 4. In the three-month period ended March 31, 2021 the amount of R\$ 8,478 was recognized. Additionally, through its subsidiary Quick Logística it is entitled to a tax benefit grant related to ICMS in the state of Goiás, and during the three-month period ended March 31, 2021 the amount utilized was R\$ 138 recorded in "Other equity adjustments from subsidiaries".

#### **27. Insurance coverage**

JSL has insurance coverage in amounts deemed sufficient by Management to cover potential risks on its assets and/or liabilities related to transport of third-party cargo or assets. As to the vehicle fleet, most part is self-insured in view of the cost-benefit ratio of the premium.

Complete information on the insurance coverage is presented in note 28 to the individual and consolidated annual financial statements for the year ended December 31, 2020.

**28. Net revenue from rendering services, lease of vehicles, machinery and equipment and sale of decommissioned assets used in rendering services****a) Revenue flows**

JSL generates revenue mainly from the rendering of services and sale of decommissioned assets.

	Parent company		Consolidated	
	03/31/2021	03/31/2020	03/31/2021	03/31/2020
Revenue from dedicated services (b)	275,102	252,785	290,005	261,232
Revenue from passengers transportation (b)	55,457	42,494	55,368	42,494
Revenue from general cargo (b)	305,555	301,652	471,163	315,352
Revenue from lease (a)	37,017	37,649	36,661	37,221
<b>Net revenue from rendering services and lease of vehicles, machinery and equipment</b>	<b>673,131</b>	<b>634,580</b>	<b>853,197</b>	<b>656,299</b>
Revenue from sale of decommissioned assets	14,120	37,546	14,974	37,479
<b>Total net revenue</b>	<b>687,251</b>	<b>672,126</b>	<b>868,171</b>	<b>693,778</b>
<b>Timing of revenue recognition</b>				
Products transferred at a specific point in time	14,120	37,546	14,974	37,479
Products and services transferred over time	673,131	634,580	853,197	656,299
<b>Total net revenue</b>	<b>687,251</b>	<b>672,126</b>	<b>868,171</b>	<b>693,778</b>

The reconciliation between the gross revenues and the revenue presented in the statement of profit or loss is shown below:

	Parent company		Consolidated	
	03/31/2021	03/31/2020	03/31/2021	03/31/2020
<b>Gross revenue</b>	<b>829,452</b>	<b>806,021</b>	<b>1,049,055</b>	<b>832,265</b>
<b>Less:</b>				
Taxes on sales	(129,410)	(120,360)	(167,315)	(124,373)
Returns and cancellations	(1,633)	(2,129)	(2,190)	(2,177)
Toll rates	(11,139)	(11,380)	(11,360)	(11,911)
Discounts granted	(19)	(26)	(19)	(26)
<b>Total net revenue</b>	<b>687,251</b>	<b>672,126</b>	<b>868,171</b>	<b>693,778</b>

(a) Revenue recognition in accordance with CPC 06 (R2) / IFRS 16 - Leases.

(b) Revenue recognition in accordance with CPC 47 (R2) / IFRS 15 - Revenue from Contracts with Customers.

## 29. Expenses by nature

The JSL's statements of profit or loss are presented by function. Expenses by nature are as follows:

	Parent company		Consolidated	
	03/31/2021	03/31/2020	03/31/2021	03/31/2020
Fleet costs / expenses (iv)	(9,714)	(7,842)	(16,265)	(8,313)
Cost of sales of decommissioned assets (i)	(12,876)	(37,943)	(13,579)	(37,986)
Personnel and charges	(203,606)	(198,993)	(273,833)	(202,955)
Related and third parties	(226,076)	(218,681)	(261,568)	(227,839)
Depreciation and amortization	(36,990)	(56,833)	(46,025)	(61,005)
Parts, tires and maintenance	(71,246)	(57,784)	(81,671)	(58,677)
Fuels and lubricants	(42,642)	(35,751)	(60,580)	(36,269)
Communication, advertising and publicity	(489)	(414)	(973)	(419)
Rendering services	(18,097)	(19,404)	(22,792)	(21,095)
(Provision) reversal of expected credit losses ("impairment") of trade receivables (note 9.1)	(1,956)	(1,401)	(2,189)	(3,670)
Provision for judicial and administrative litigation	(5,967)	(10,162)	(6,157)	(10,589)
Electric power	(5,302)	(5,037)	(5,695)	(5,381)
Property lease	(675)	(1,496)	(1,504)	(1,142)
Lease of vehicles, machinery and equipment	(5,937)	(4,779)	(6,984)	(4,907)
PIS and COFINS credits on inputs (i)	35,843	32,905	39,552	34,411
Extemporaneous tax credits (ii)	2,908	2,429	2,908	2,429
Other costs	(25,601)	2,358	(26,833)	(1,103)
	<b>(628,423)</b>	<b>(618,828)</b>	<b>(784,188)</b>	<b>(644,510)</b>
Cost of rendering services and lease of vehicles, machinery and equipment	(580,984)	(567,913)	(724,398)	(587,994)
Cost of sales of decommissioned assets (iii)	(12,876)	(37,943)	(13,579)	(37,986)
Selling expenses	(4,162)	(3,979)	(4,343)	(3,994)
Administrative expenses	(35,370)	(30,221)	(49,514)	(31,860)
(Provision) reversal of expected credit losses ("impairment") of trade receivables	(1,956)	(1,401)	(2,189)	(3,670)
Other operating expenses	(6,228)	(11,392)	(5,762)	(11,701)
Other operating income	13,153	34,021	15,597	32,695
	<b>(628,423)</b>	<b>(618,828)</b>	<b>(784,188)</b>	<b>(644,510)</b>

- (i) PIS and COFINS credits on acquisition of inputs and depreciation charges recorded as reducers of the costs of sales and services, in order to better reflect the nature of the respective credits and expenses.
- (ii) During the three-month ended March 31, 2021, JSL recognized extemporaneous tax credits of INSS amounting to R\$ 2,908 related to certain labor amounts accepted in judicial decisions and of employee compensation discounts, supported by its tax experts. Management, supported by its legal counselors, considers these credits adequate according to legislation and case law.
- (iii) The cost of sales of decommissioned assets consists of the cost of assets used in logistics services sold.
- (iv) Includes expenses with IPVA, maintenance, toll rates of fleets used in operations.

### 30. Finance result

	Parent company		Consolidated	
	03/31/2021	12/31/2020	03/31/2021	12/31/2020
<b>Finance income</b>				
Financial investments	2,441	2,695	2,608	2,705
Interest received	2,473	703	1,566	796
Other finance income	5,384	10,589	5,919	10,425
<b>Total finance income</b>	<b>10,298</b>	<b>13,987</b>	<b>10,093</b>	<b>13,926</b>
<b>Finance costs</b>				
Interest on loans, borrowings and debentures	(44,354)	(30,067)	(44,709)	(30,067)
Interest and bank charges on leases payable	(631)	(2,089)	(631)	(2,089)
Interest on suppliers financing – car makers	(30)	(147)	(30)	(176)
Net gains (losses) on swap agreements	12,139	4,139	12,139	4,139
<b>Total debt service costs</b>	<b>(32,876)</b>	<b>(28,164)</b>	<b>(33,231)</b>	<b>(28,193)</b>
Interest on right-of-use leases	(4,282)	(4,265)	(4,432)	(5,997)
Interest on payables for the acquisition of companies	(2,961)	(20,652)	(2,961)	(20,654)
Interest payable	(60)	(132)	(276)	(184)
Other finance costs	(355)	(3,152)	(1,290)	(3,155)
<b>Total finance costs</b>	<b>(40,534)</b>	<b>(56,365)</b>	<b>(42,190)</b>	<b>(58,183)</b>
<b>Finance income (costs), net</b>	<b>(30,236)</b>	<b>(42,378)</b>	<b>(32,097)</b>	<b>(44,257)</b>

### 31. Earnings per share

#### 31.1. Basic

The calculation of basic and diluted earnings per share was based on the profit attributable to the holders of common shares and on the weighted average number of common shares outstanding.

The calculation of basic earnings per share is presented below:

	Parent company	
	03/31/2021	03/31/2020
<b>Numerator:</b>		
Profit for the year from continuing operations attributable to owners of the Company	40,308	9,383
Loss for the year from discontinued operations attributable to owners of the Company	-	(44,318)
<b>Denominator:</b>		
Weighted average number of outstanding shares	211,060,989	206,793,520
<b>Basic earnings per share from continuing operations - R\$</b>	<b>0.1910</b>	<b>0.0454</b>
<b>Basic earnings per share from discontinued operations - R\$</b>	<b>0.0000</b>	<b>(0.2143)</b>
<b>Total basic earnings per share - R\$</b>	<b>0.1910</b>	<b>(0.1689)</b>
<b>(i) Weighted average number of common shares outstanding</b>		
	<b>03/31/2021</b>	<b>March 31, 2020</b>
Common shares - January 1	211,060,989	206,793,520
Weighted average number of common shares outstanding	<b>211,060,989</b>	<b>206,793,520</b>

#### 31.2. Diluted

Diluted earnings per share are calculated by adjusting the weighted average number of outstanding common shares to presume the conversion of all potential common shares for potential dilution.

JSL has a category of common shares which could potentially cause dilution: stock options and restricted shares. In the case of stock options, the number of shares that could be purchased at fair value is determined (fair value being the annual average market price for the JSL shares), based on the monetary value of the subscription rights for outstanding options. The number of shares calculated as mentioned before is compared with the number of shares outstanding, assuming that all the options are exercised.

**JSL S.A.****Notes to the Interim financial information for the period ended March 31, 2021**

In thousands of Brazilian Reals, unless otherwise stated

		<b>Consolidated</b>
	<b>03/31/2021</b>	<b>03/31/2020</b>
<b>Numerator:</b>		
Profit for the year from continued operations attributable to owners of the Company	40,308	9,383
Loss for the year from discontinued operations attributable to owners of the Company	-	(44,318)
<b>Denominator:</b>		
Weighted average number of outstanding shares	211,060,989	206,793,520
<b>Adjustments for:</b>		
Weighted average of number of shares for diluted earnings per share	<u>211,060,989</u>	<u>206,793,520</u>
Diluted earnings per share from continuing operations - R\$	<u>0.1910</u>	<u>0.0454</u>
Diluted earnings per share from discontinued operations - R\$	<u>0.0000</u>	<u>(0.2143)</u>
Total diluted earnings per share - R\$	<u><u>0.1910</u></u>	<u><u>(0.1689)</u></u>

**32. Supplemental information to the statement of cash flows**

The statements of cash flows under the indirect method are prepared and presented in accordance with the accounting pronouncement CPC 03 (R2) / IAS 7 – Statement of Cash Flows.

JSL made acquisitions of vehicles for renewal and expansion of its fleet, and part of these vehicles do not affect cash because they are financed. The reconciliation between these acquisitions and the cash flows is as follows:

	<b>Parent company</b>		<b>Consolidated</b>	
	<b>03/31/2021</b>	<b>03/31/2020</b>	<b>03/31/2021</b>	<b>03/31/2020</b>
<b>Total additions to property and equipment in the year</b>	<b>57,671</b>	<b>254,710</b>	<b>73,384</b>	<b>1,592,433</b>
<b>Additions without cash disbursement:</b>		<b>(1,095)</b>		<b>(156,543)</b>
Additions financed by leases payable, FINAME and suppliers financing - car makers	-		(979)	
Additions of right-of-use leases	-	(94,336)	(15,883)	(145,220)
<b>Additions for the year settled with cash flows</b>				
Movement in the balance of trade payables and suppliers financing - car makers	(17,150)	(21,720)	(14,465)	(9,523)
<b>Total cash flows for purchase of property and equipment</b>	<u><b>40,521</b></u>	<u><b>137,559</b></u>	<u><b>42,057</b></u>	<u><b>1,281,147</b></u>
<b>Statements of cash flows:</b>				
Operating property and equipment for leasing	36,625	129,631	38,814	1,245,249
Property and equipment	3,896	7,928	3,243	35,898
<b>Total</b>	<u><b>40,521</b></u>	<u><b>137,559</b></u>	<u><b>42,057</b></u>	<u><b>1,281,147</b></u>

**33. Events after the reporting period**

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Statement of the Executive Board on JSL S.A. Individual and Consolidated Interim Financial Information

In accordance with item VI of article 25 of CVM Instruction 480 of December 7, 2009, the Executive Board declares that it has reviewed, discussed and agreed with the Individual and Consolidated Interim Financial Information of JSL S.A. for the three-month period ended March 31, 2021, authorizing the issue on this date.

São Paulo, May 3, 2021.

Ramon Peres Martinez Garcia de Alcaraz  
Chief Executive Officer

Guilherme de Andrade Fonseca Sampaio  
Chief Financial and Investor Relations Officer

Samir Moises Gilio Ferreira  
Chief Controlling Officer

**JSL S.A.**  
**Notes to the interim financial information for the period ended March 31, 2021**  
**In thousands of Brazilian Reals, unless otherwise stated**

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Statement of the Executive Board on the Independent Auditor's Report

In accordance with item V of article 25 of CVM Instruction 480 of December 7, 2009, the Executive Board declares that it has reviewed, discussed and agreed with the conclusions expressed in the Independent Auditor's Report on the Individual and Consolidated Interim Financial Information of JSL S.A. for the three-month period ended March 31, 2021.

São Paulo, May 3, 2021.

Ramon Peres Martinez Garcia de Alcaraz  
Chief Executive Officer

Guilherme de Andrade Fonseca Sampaio  
Chief Financial and Investor Relations Officer

Samir Moises Gilio Ferreira  
Chief Controlling Officer