Results 1Q24 Webcast **Institutional Presentation**







SUMMARY

INSTITUTIONAL PRESENTATION......13







Results Presentation





Highlights of the quarter ^{1Q24 Results}

Iron Ore Sales	Steel Sales	Steel COGS/t Decrease compared to 4Q		
2million ton	1million ton	-11%		
Adjusted EBITDA	Net Profit	Investiments (CAPEX)		
^{R\$} 416mi	^{R\$} 36mi	^{R\$} 268m		
R\$ 416mi Cash	R\$36mi	R\$ 268m Disclousure of decarbonization targ		

USIMINAS

Q23

Usiminas' Blast Furnace 3 in Ipatinga has resumed operation and the ramp-up of production level continues according to plan. This modern equipment has higher operating efficiency and environmental controls.

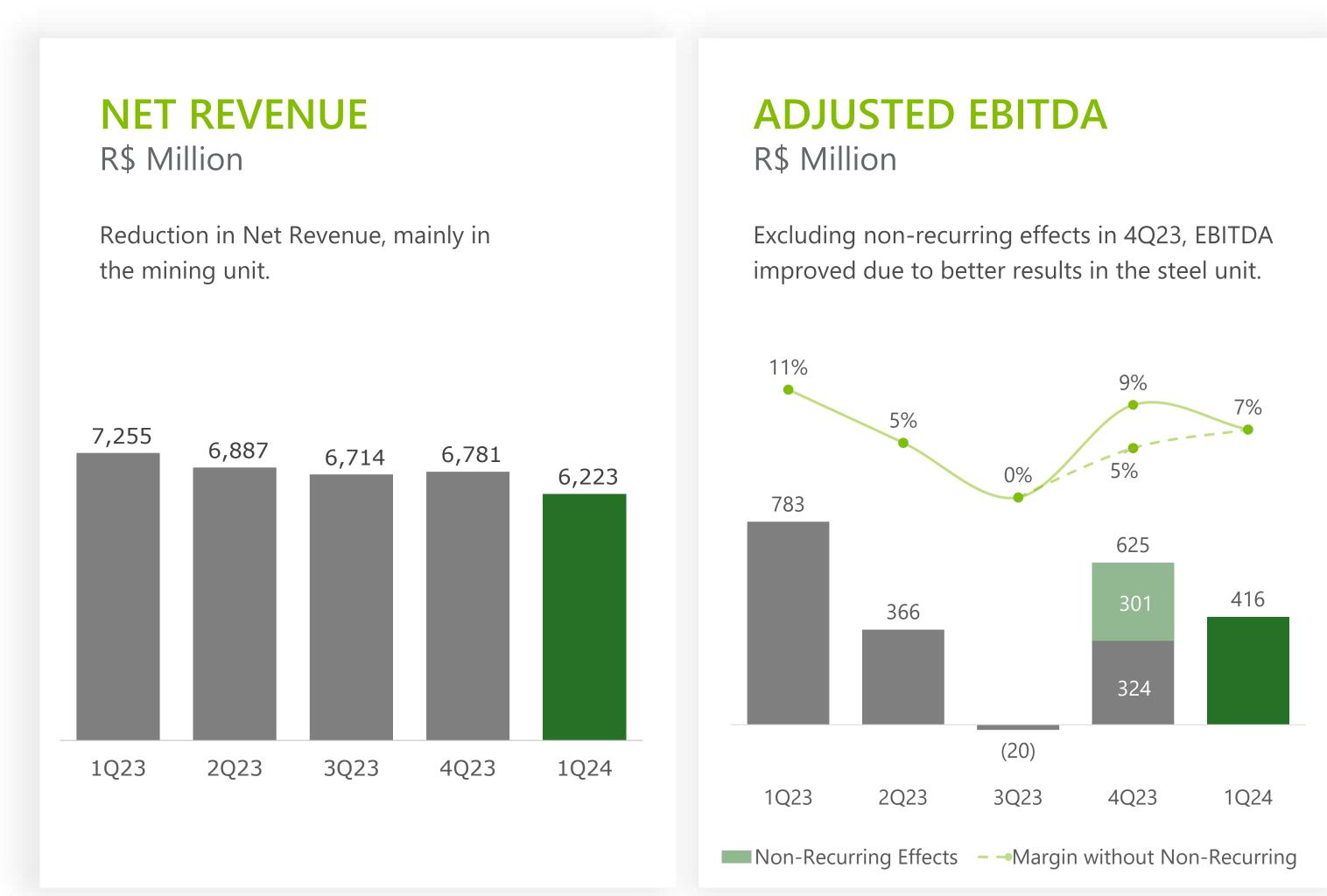
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Consolidated

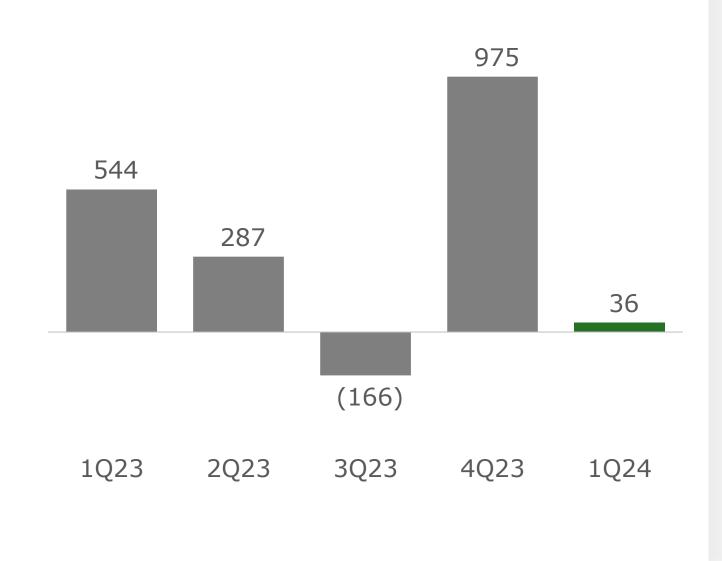
1Q24 Results



USIMINAS

NET INCOME R\$ Million

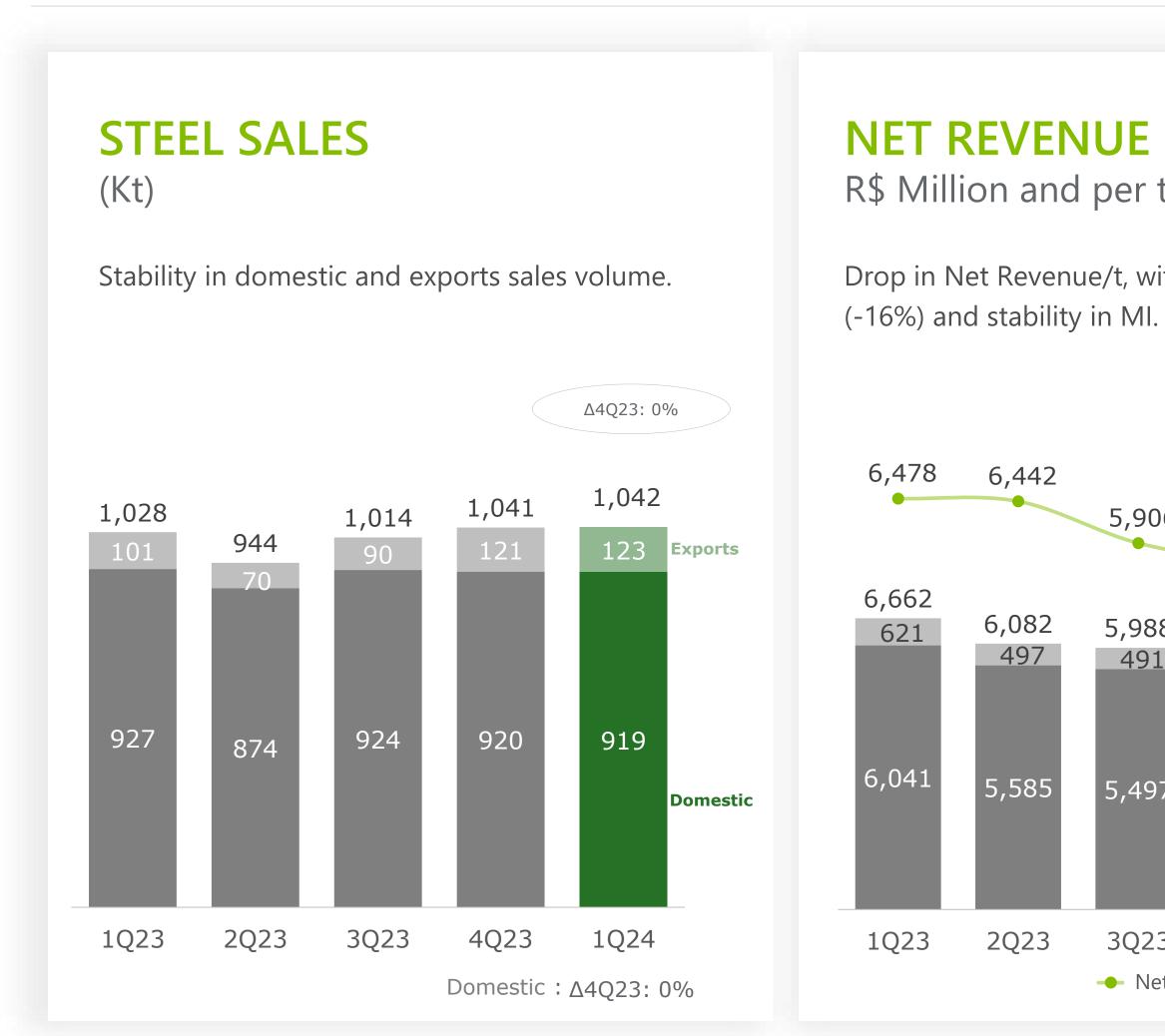
Reduction in net income due to non-recurring effects in 4Q23.





Steel Unit

1Q24 Results



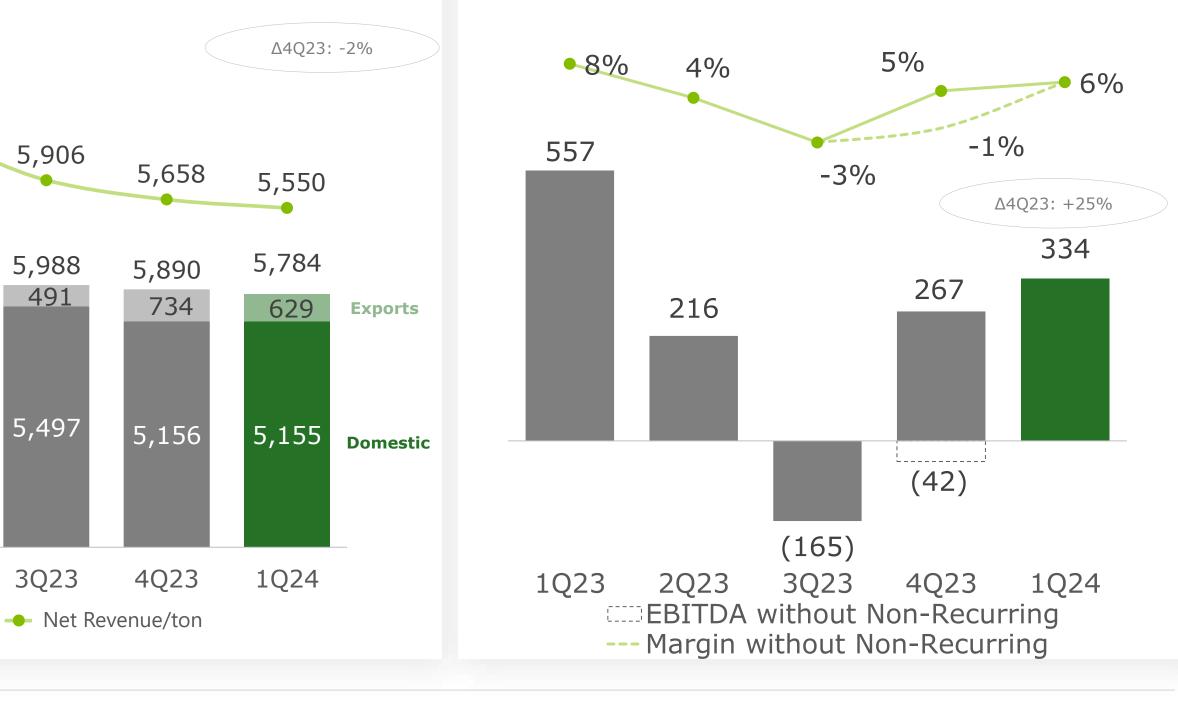
USIMINAS

R\$ Million and per ton (R\$/t)

Drop in Net Revenue/t, with lower prices in Exports

ADJUSTED EBITDA R\$ Million

Growth in EBITDA mainly due to cost reductions.







QUARTERLY VARIATION IN EBITDA R\$ Million

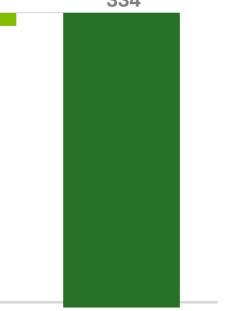
Highlight is the reduction in costs of R\$474mi.



* Excluding the non-recurring effects that impacted COGS in 4Q23 and depreciation..





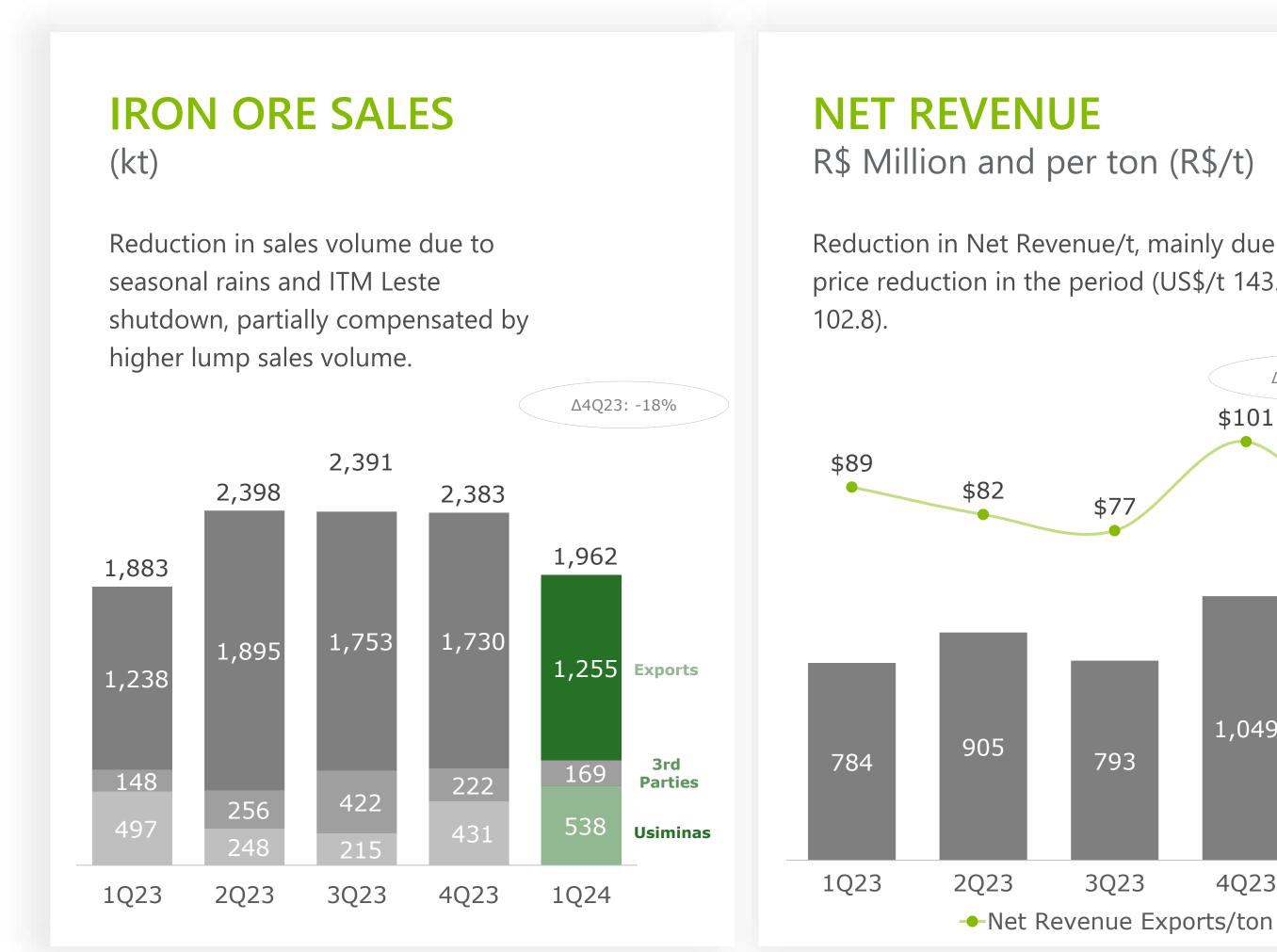


EBITDA 1Q24



Mining Unit

1Q24 Results



USIMINAS

R\$ Million and per ton (R\$/t)

\$77

793

3Q23

Reduction in Net Revenue/t, mainly due iron ore price reduction in the period (US\$/t 143.2 to US\$/t

\$101

1,049

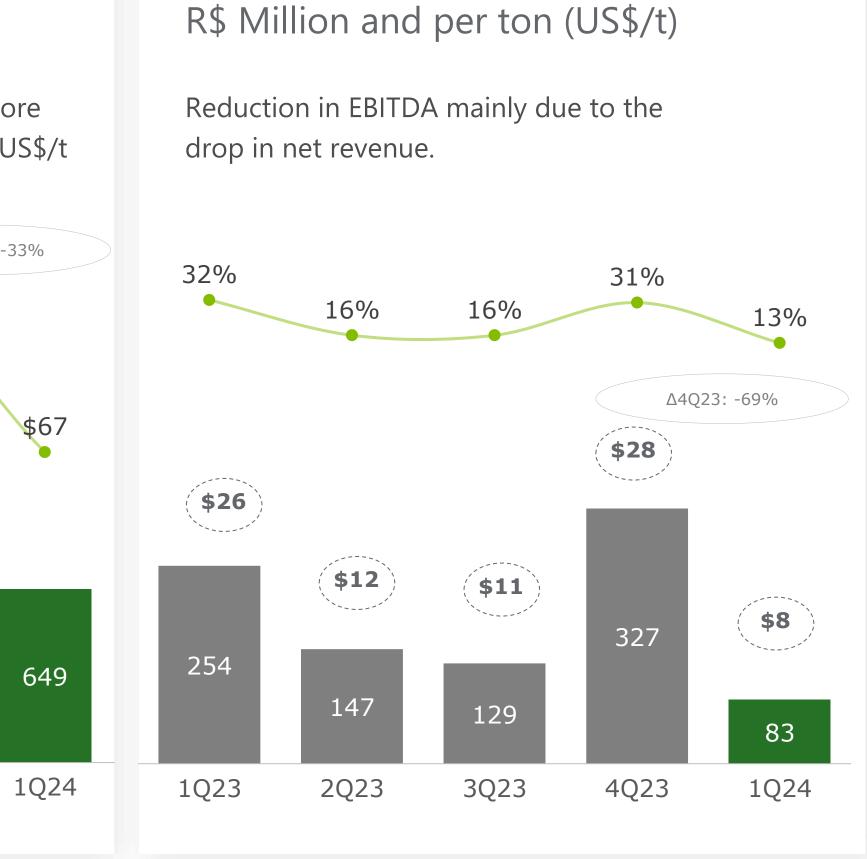
4Q23

∆4Q23: -33%

\$67

649

ADJUSTED EBITDA





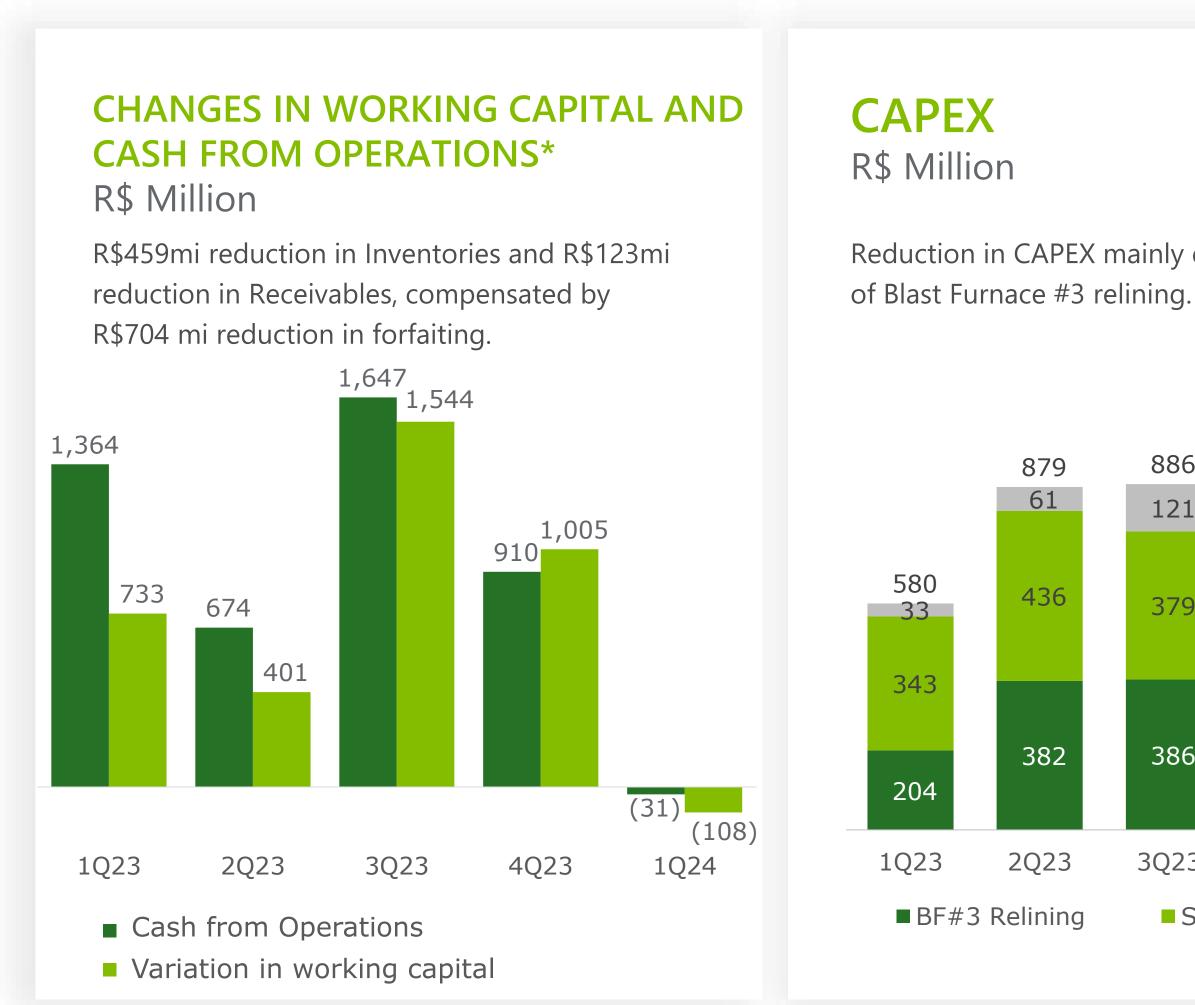


Financial Indicators



Consolidated

1Q24 Results



* Variation in Cash excluding CAPEX and other investment and financing activities ** Cash From Operations + CAPEX

USIMINAS

FREE CASH FLOW** R\$ Million Reduction in CAPEX mainly due to the end Free Cash Flow follows the consumption of cash from operations. 886 784 761 121 654 131 379 256 291 268 23 386 245 232 (205) (299) 3Q23 4Q23 1Q24 1Q23 2Q23 1Q24 3Q23 4Q23 Mining Steel

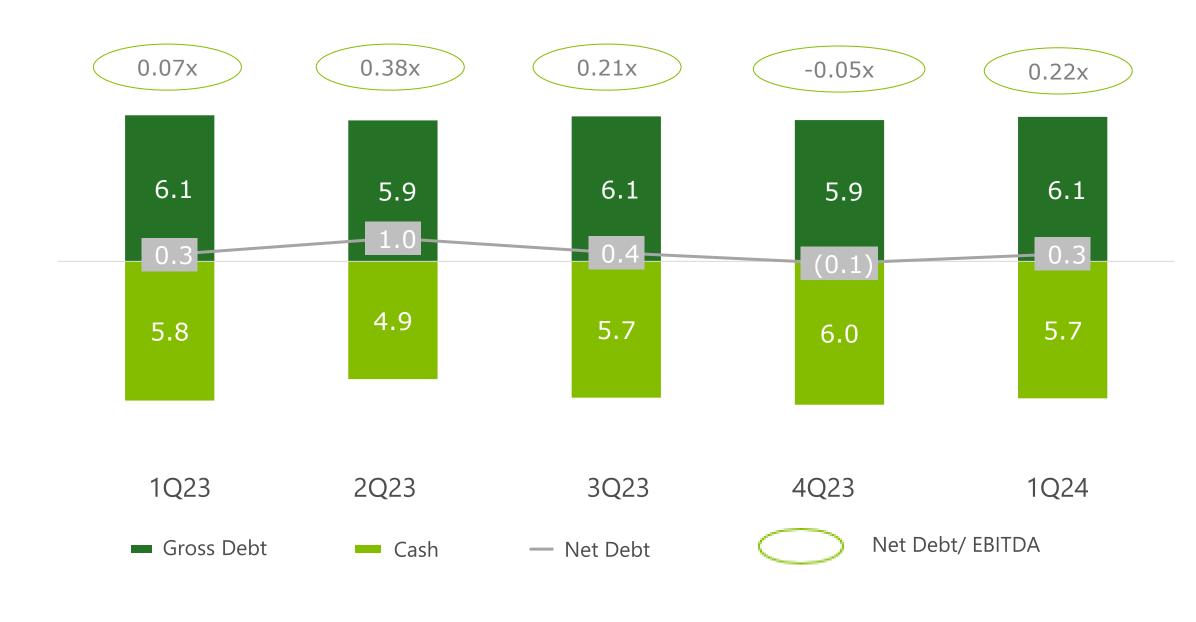
Cash variation conciliation \rightarrow



CASH, GROSS DEBT, NET DEBT AND LEVERAGE

R\$ Billion

Net debt increased by R\$398 million, mainly due to the reduction in cash. Leverage close to 0.

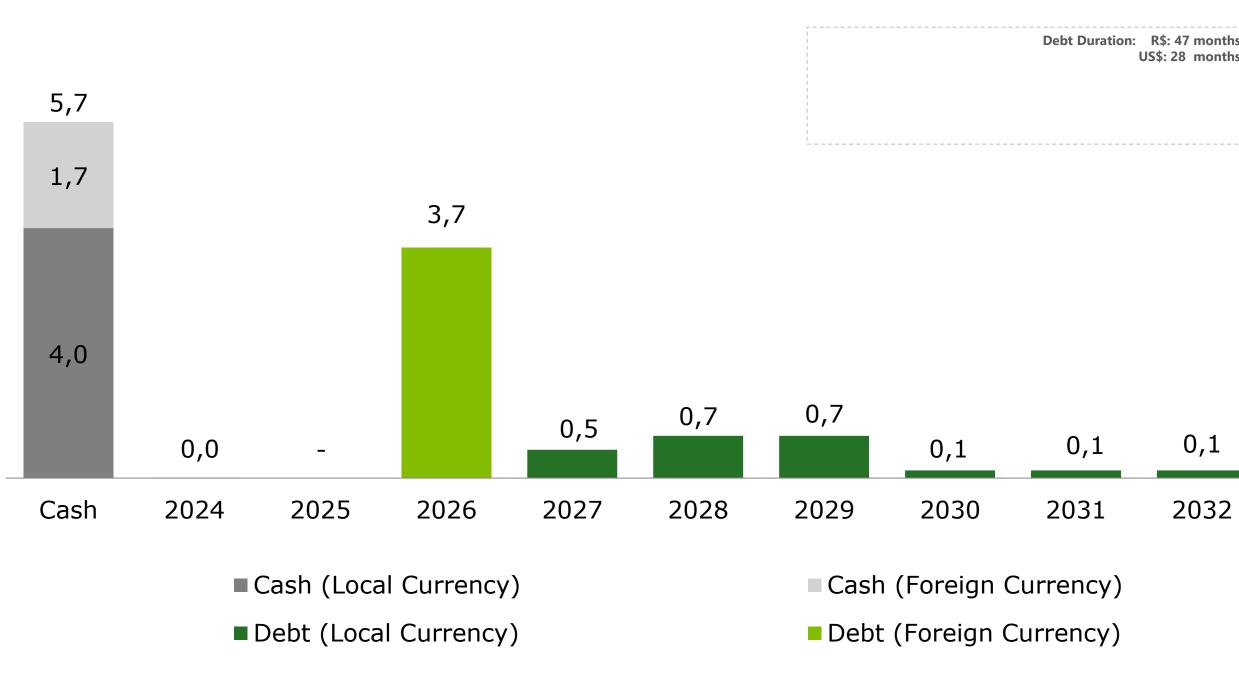


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GROSS DEBT AMORTIZATION PROFILE - PRINCIPAL ONLY

R\$ Million

Debt with practically no maturity until 2026.







Descarbonization Plan

Energy Efficiency	Relining of Usiminas Blast Furnace 3 New Plant to Maximize PCI Injection Energy Efficiency Management and Projects
Biomass	Use of charcoal as a partial substitute for coal
Renewable Energy	Partnership with Canadian Solar to install a ph with a self-production capacity of 120 MW fro
Optimization of Raw Materials	Maximizing scrap in steelmaking Blast furnace metal charge optimization

al/coke

photovoltaic park in Jaíba/MG rom 2025



Reduction of emissions intensity

(Scope 1 and 2 - tCO2/tab*) by 2030, compared to the base year 2019**. *tab = ton of crude steel produced. ** WSA Methodology- World Steel Association

MILLING COLUMN





1024 Institutional Presentation







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The Usiminas

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USIMINAS



The Usiminas Overview

One of the biggest producers of flat steel in Brazil. Present in six states, covering the entire steel chain Mining and logistics, capital goods, service and distribution centers and customized solutions. Two steel mills strategically located along Brazil's main industrial axis.

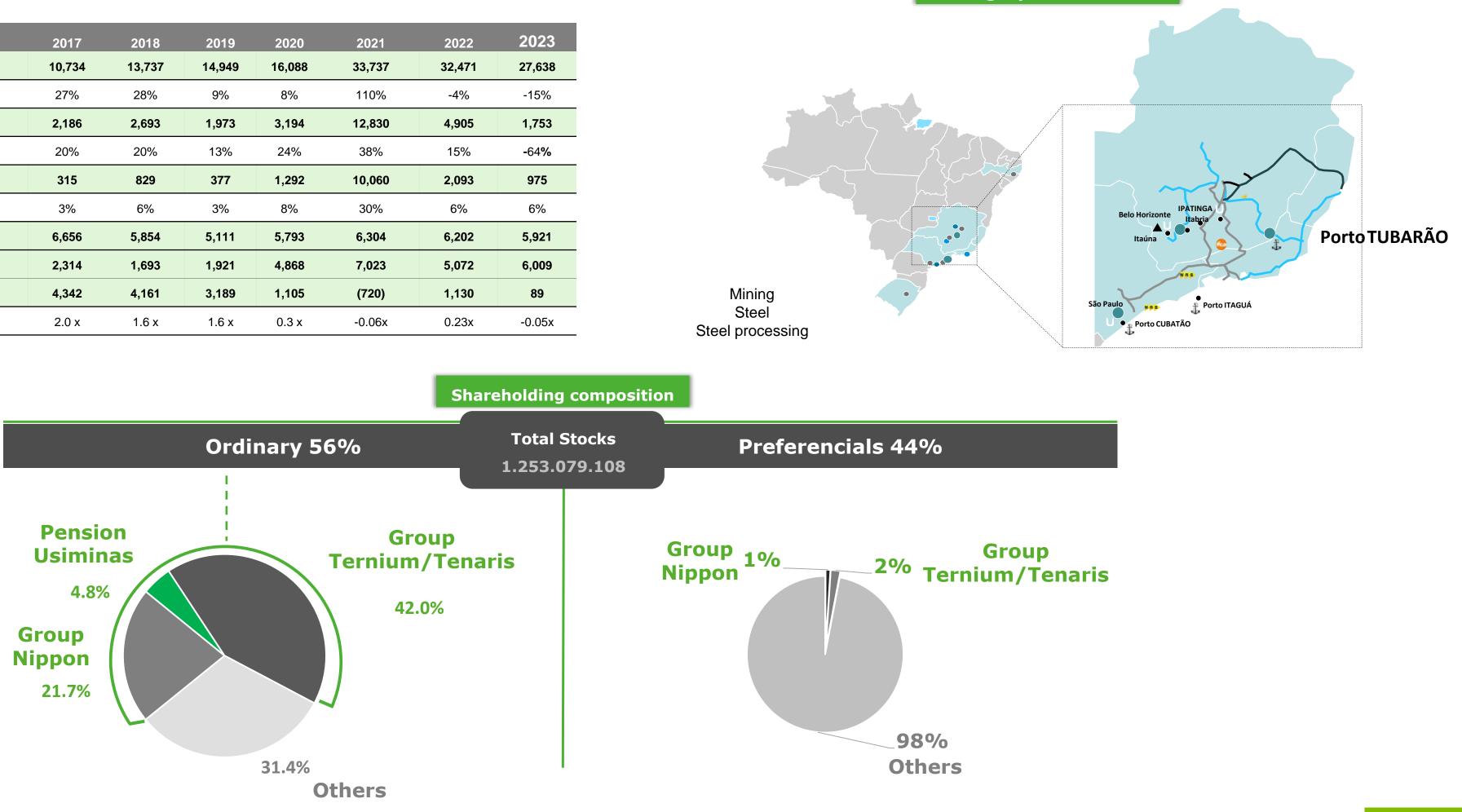
Sales units present in the main regions of the country.
 Founder of the longest-running environmental education project in the private sector since 1984.
 First Brazilian steel company certified by ISO 9001.



The Usiminas

Financial Highlights

	2017	2018	2019	2020	2021	2022	2023
Net Revenue (R\$ mi)	10,734	13,737	14,949	16,088	33,737	32,471	27,638
annual growth	27%	28%	9%	8%	110%	-4%	-15%
Ajusted EBITDA (R\$ mi)	2,186	2,693	1,973	3,194	12,830	4,905	1,753
Margin	20%	20%	13%	24%	38%	15%	- 64%
Net Profit (loss)(R\$ mi)	315	829	377	1,292	10,060	2,093	975
Net Margin	3%	6%	3%	8%	30%	6%	6%
Gross Debt	6,656	5,854	5,111	5,793	6,304	6,202	5,921
Cash And Cash Equivalent	2,314	1,693	1,921	4,868	7,023	5,072	6,009
Net Debt	4,342	4,161	3,189	1,105	(720)	1,130	89
Debt / EBITDA	2.0 x	1.6 x	1.6 x	0.3 x	-0.06x	0.23x	-0.05x



Geographic Location

USIMINAS



Complete Solutions in Products and Services

Mining



- JV formed in 2010 through a partnership Sumitomo with Corporation
- Responsible for the mining operations, in addition to rail and port transportation
- Three iron ore plants at Serra Azul - MG

Steel Unit



- One of the largest producers of flat rolled steel in Brazil
- Two industrial plants in Ipatinga (MG) and Cubatão (SP)
- Also holds Unigal Usiminas, a JV with Nippon Steel responsible for steel hot-dip galvanizing activities, enhancing the technology content within Usiminas'

- - steel.

Upstream

• A Soluções Usiminas foi incorporada na unidade de Siderurgia a partir do 4T23. Criada em 2009, possui amplo portifólio de produtos e serviços de transformação e distribuição de aços planos e atente 3 principais setores: distribuição, tubos e JIT (just in time).













Overview

- JV formed in 2010 through a partnership with
 Sumitomo Corporation (30% economic stake)
 responsible for mining and railway operations.
- Three mining sites in the Serra Azul region (MG), with resources of 2.4 billion tons of iron ore.
- Asset base also includes pellet and sinter feed processing plants.

Current capacity of 12 million tons/year

The company also has voting equity stake of 20% of MRS Logística and a strategic field in Sepetiba Bay (RJ).

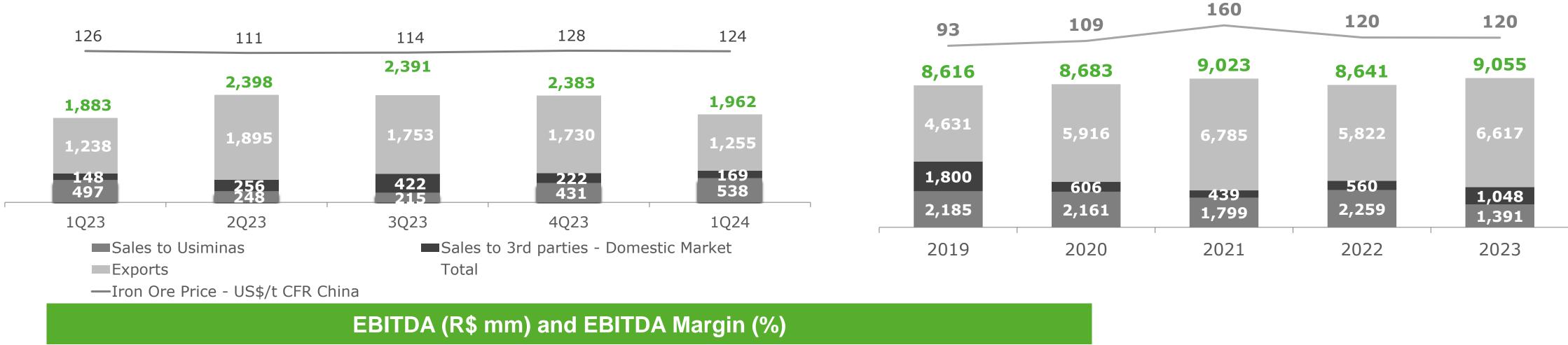


Mining

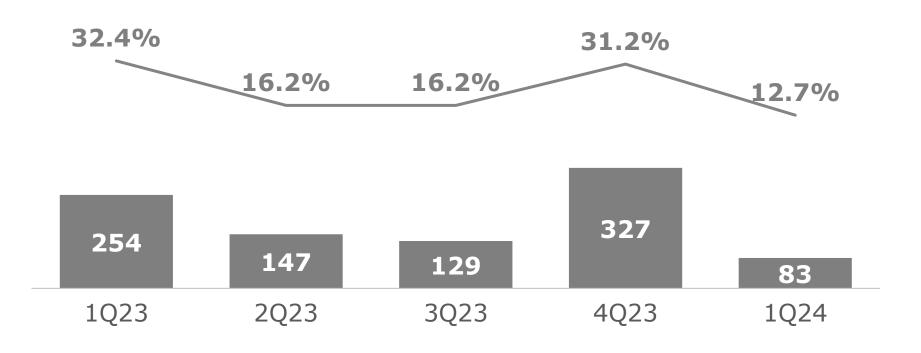
Destaques Financeiros

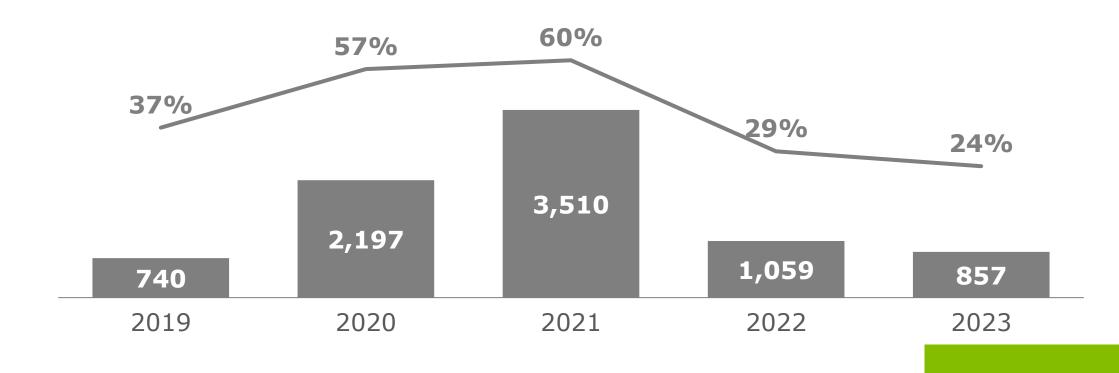
Iron Ore Sales and Price PLATTS (62% FE CFR China)

Mining Business Unit - Thousand tons – Prices in US\$/ton





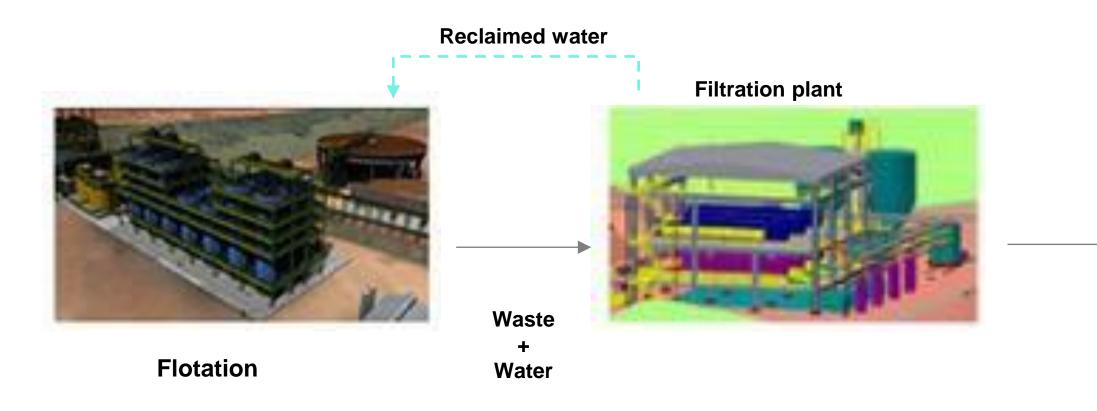






Mining

- Disposal of tailings by the dry stacking process, replacing dams
- ✓ Started operation in December 2021
- ✓ R\$235 million invested

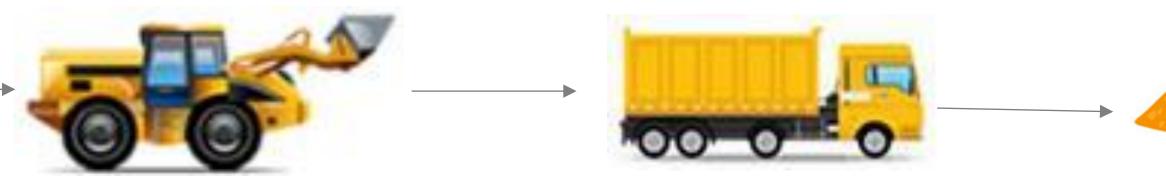


Dry Stacking













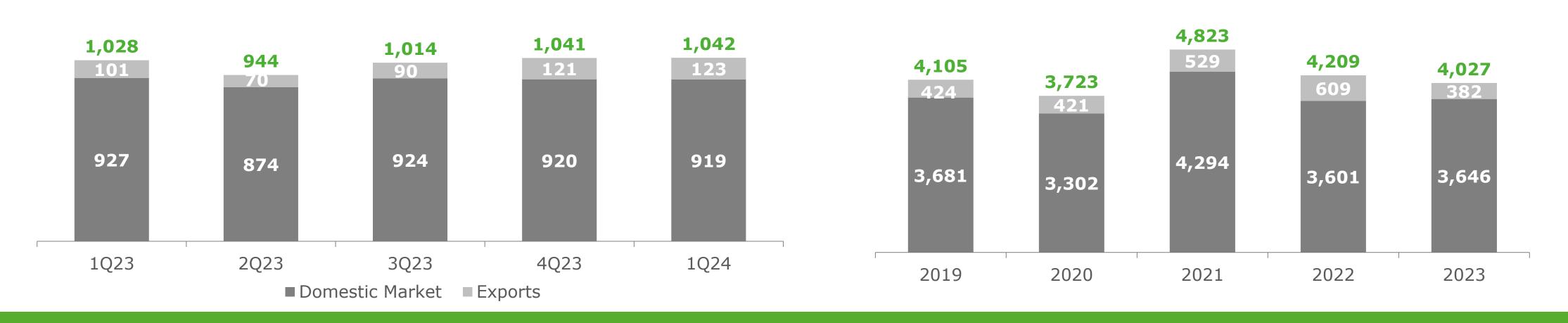
Steel Overview

One of the largest producers of flat rolled steel in Brazil. Two industrial plants in Ipatinga (MG) and Cubatão (SP). Nominal crude steel production capacity of 5 million tons/year. **Owns Unigal Usiminas, a JV with Nippon Steel** engaged in steel hot-dip galvanizing, enhancing the technology content within Usiminas' steel. Largest center of steel research in Latin America. **Restructured and incorporated into the steel industry** in mid-2020, Usiminas Mecânica started to act only in the provision of services to Usiminas companies in the Industrial Assembly and Maintenance segments. Soluções Usiminas was incorporated into the Steelmaking unit in 4Q23. Created in 2009, it has a broad portfolio of products and services for the transformation and distribution of flat steel and serves 3 main sectors: distribution, tubes and JIT (just in time).

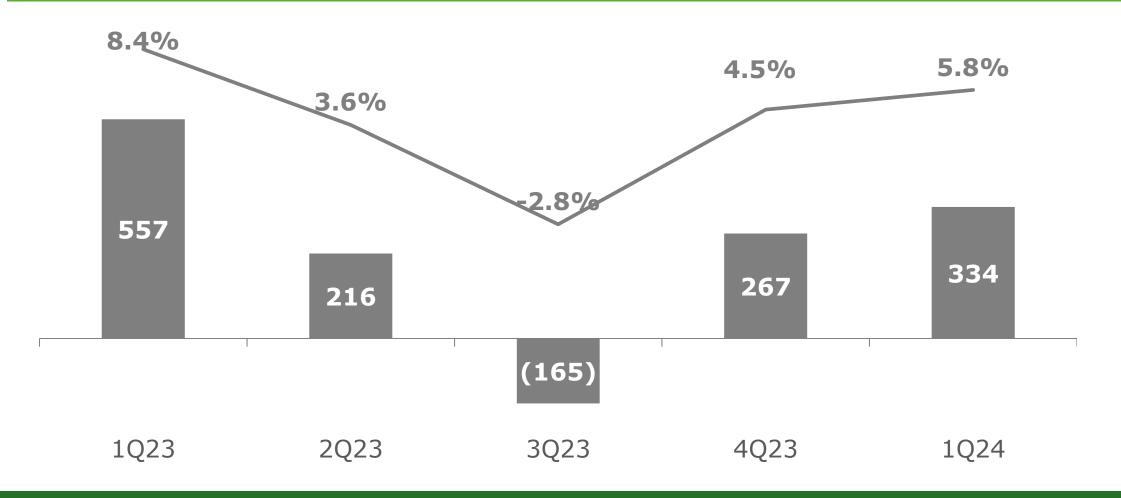


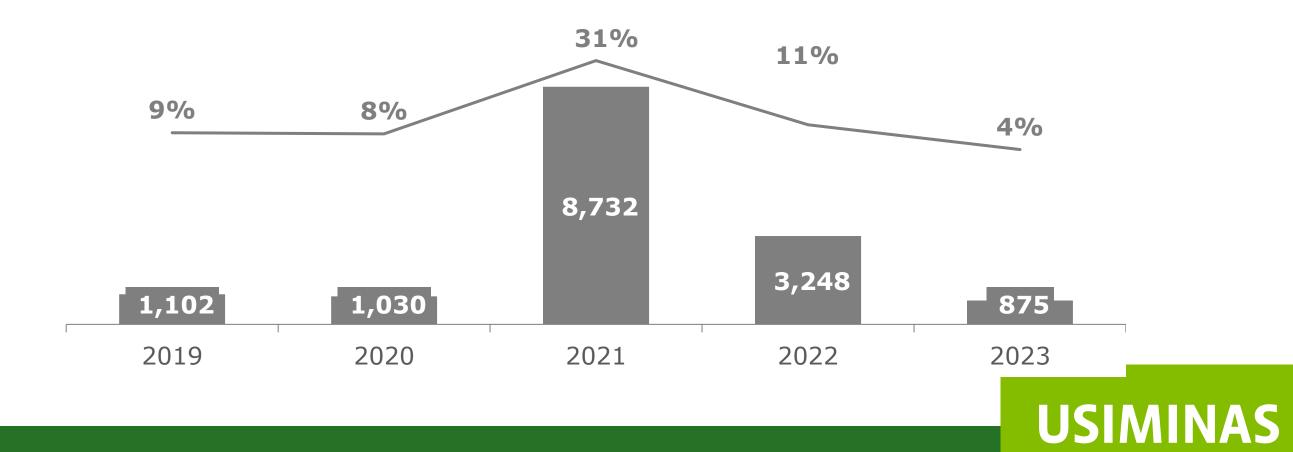


Steel Sales Evolution (Thousand tons)



EBITDA (R\$ mm) and EBITDA Margin (%)







Steel

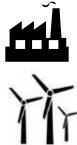








Pipelines



Capital Goods



LL

Oil and Gas





Civil Construction



Machinary and Equipment



Pipelines



Auto Industry

Solar Energy



Oil and Gas





Civil Construction



White Line



Auto Industry





Civil Condtruction



White Line



Auto Industry



Solar Energy

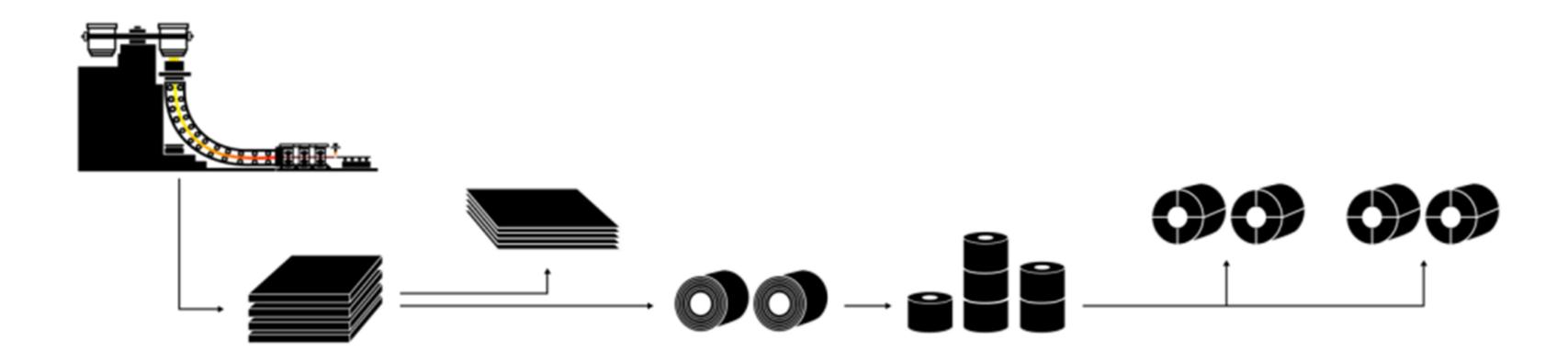




Steel

Flat steel consumption markets

The total crude steel generation capacity is 5 million tons and is located in Ipatinga. Current capacity for generating finished products, considering the galvanizing lines (EG and HDG) and heavy plates at their maximum capacities.



				Galvanized		-	
	Heavy Plates	Hot Rolled	Cold Rolled	Electrogalvanized	HDG	Total	
Total Production Capacity of Products for Sale	1,000	1,800	2,710	360	1,030	6,900	







Strategic investments in the Ipatinga plant



- **R\$535 million** in investments by 2023
- Replacement and repair of main metal structures
- Recovery of main foundations and scale channels
- Recovery and modernization of slab cutting machines



Higher productivity

Costs reduction

Steelworks 2



control

USIMINAS



Strategic investments in the Ipatinga plant



Fuel efficiency gains: 9%

Productivity gains > 30%

Blast Furnace 3

Expected benefits Compared to the pre-revamp period

Gains in specific coke consumption: 20%

GHG reduction with the incorporation of

sophisticated control models

Expect stable production and costs in the first half of 2024

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Steel Research and Development

Largest steel research center in Latin America

- ✓ More than 50 years of experience
- ✓ 17 laboratories
- Largest number of steel patents in Latin America (101 letters patent)
- ✓ Focus on developing new steels and
 - improving production processes





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People

Social and Environmental Highlights

Highlights



VOU – Usiminas Volunteers

1.384 employees registered on the platform, **52** actions carried out in ten cities. 1,642thousand hours dedicated in 2022.



Program for the Recovery and Preservation of Green Areas

12,500 seedlings were produced, of which 1,000 were planted were donated to employees and the community.

"Mobiliza Caminhos do Vale" Project

Promotes the recovery of rural roads based on steel aggregates, having as a counterpart the realization of socio-environmental projects and the recovery of springs by the municipalities

- ✓ 3.7 Million tons of applied Siderbrita
- **1.3 Million** beneficiaries
- 4,600 km of rural roads recovered
- 60 municipalities already benefited



18 Thousand received the quadrivalent vaccine in 2022, among employees and dependents.



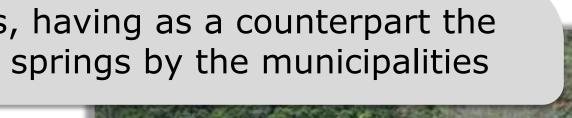
336 **Scholarships** to the São Francisco

Xavier Educational Foundation in 2022.



Márcio Cunha Hospital

recognized by Newsweek magazine as as one of the best Brazilian hospitals for the 3rd consecutive year.



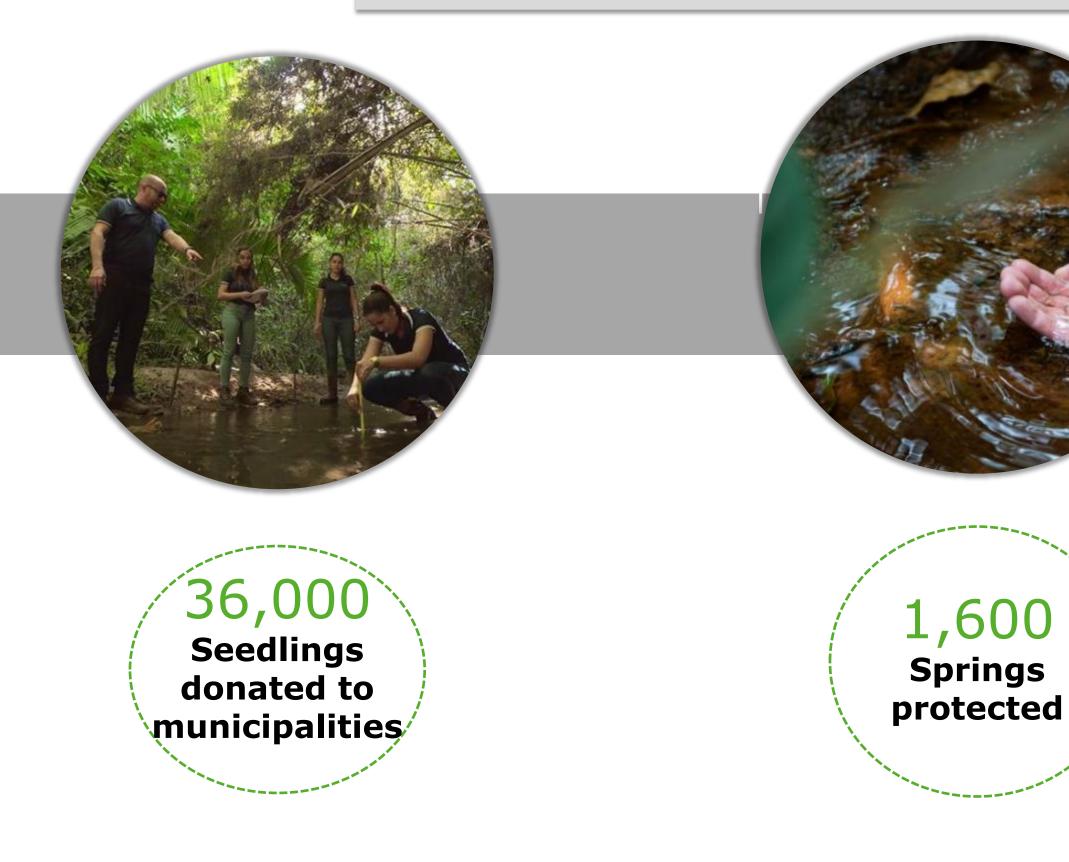






"Mobiliza Todos pela Água" Project

In partnership with the municipalities, uses metallurgical co-products in the recovery of springs





5,500 Springs identified and mapped







"Mobiliza Caminhos do Vale" Project

Socio-environmental projects as counterpart in Marliéria





Increase in tourism and handicraft, and helping the local products flow

Construction of the free flight ramp in the community of Achado, 2nd largest in the State of Minas Gerais







São Francisco Xavier School

First educational institution in Brazil to obtain

ISO 9001



Projects and Programs

Xerimbabo Usiminas Project

Promotes protection and environmental education free of charge for more than 2 million young people



Education and Culture

Usiminas Institute

Usiminas invested over R\$260 million, encouraging around 2,000

social projects since 1993



"Plante uma vida" Project

The initiative promotes the planting of native tree by employees who had a children in the year







People

Social and Environmental Highlights

São Francisco Xavier Foundation

Márcio Cunha Hospital – Unit I

Reference center in the area of health in Brazil



Carlos Chagas Municipal Hospital

Reference for the municipalities of the Itabira microregion to SUS patients



Márcio Cunha Hospital – Unit II

Internação, Atendimento Ambulatorial, Centro de Diagnóstico por Imagem e Usifamília







People

Social and Environmental Highlights

Libertas Hospital

New hospital in installation by FSFX, occupying the old headquarters building in Belo Horizonte

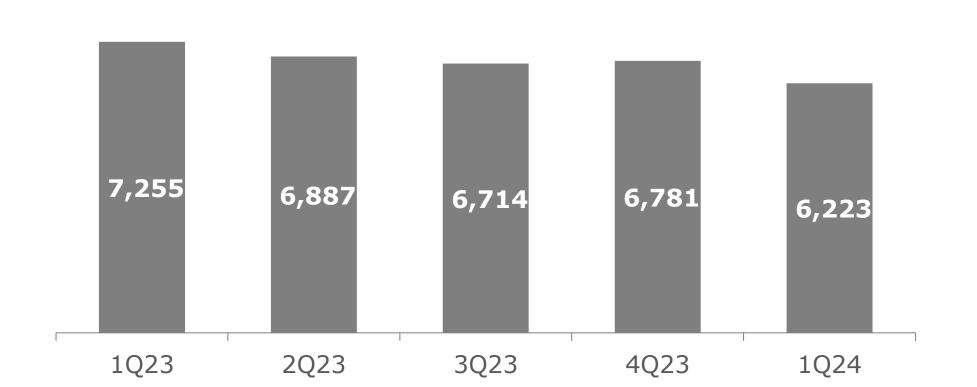
Inicial opening of 140 beds (380 in total)



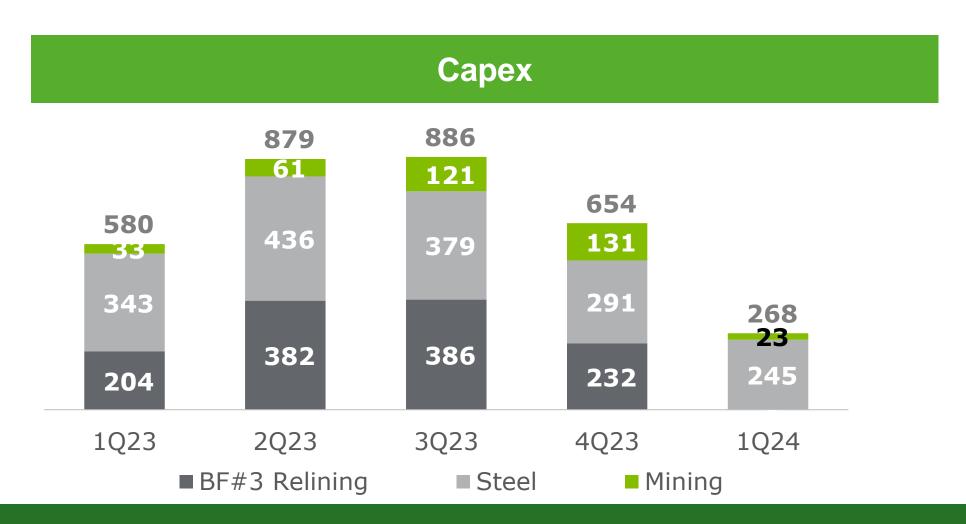


Results

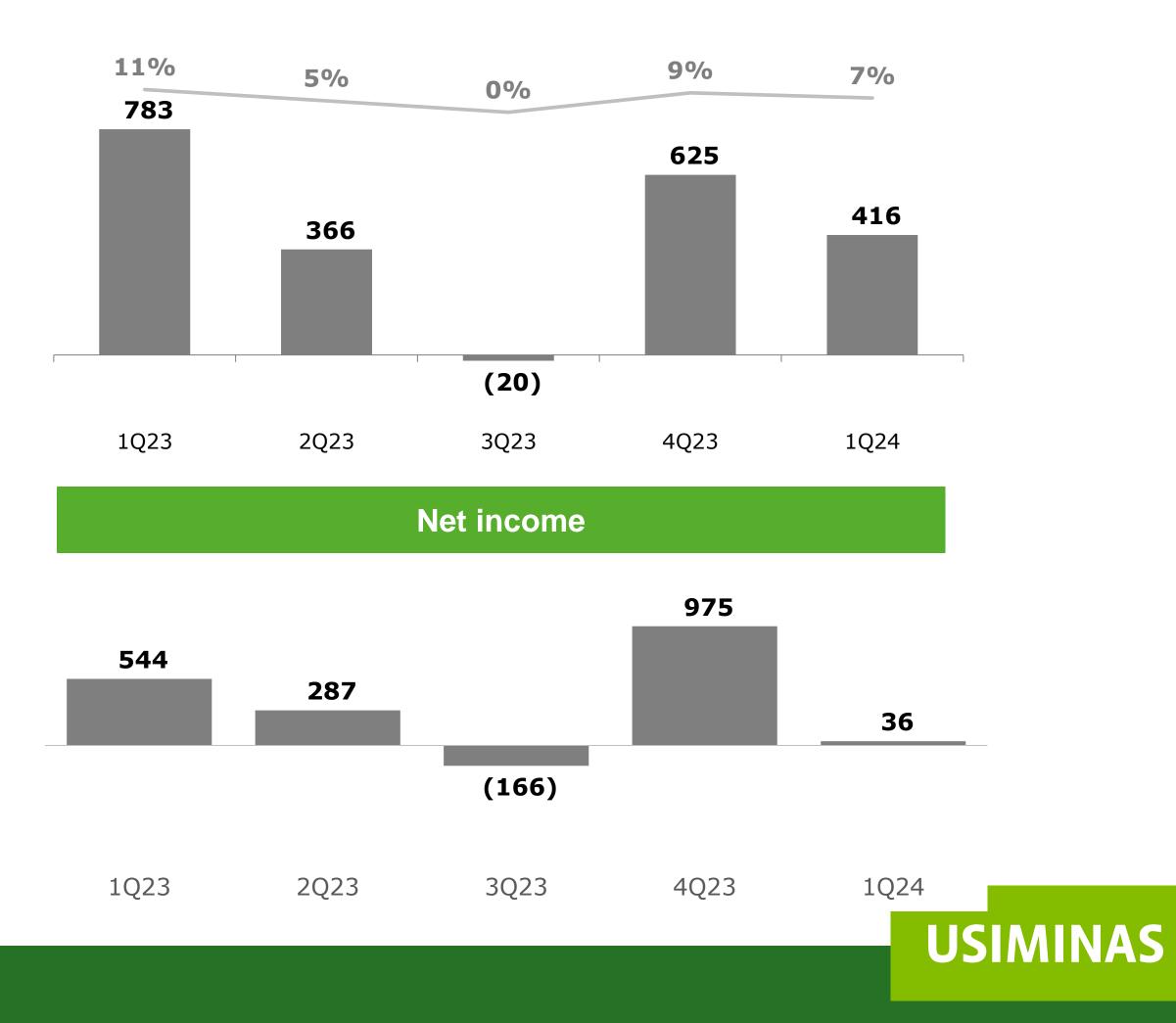
(R\$ Million, except otherwise indicated)



Net Revenues



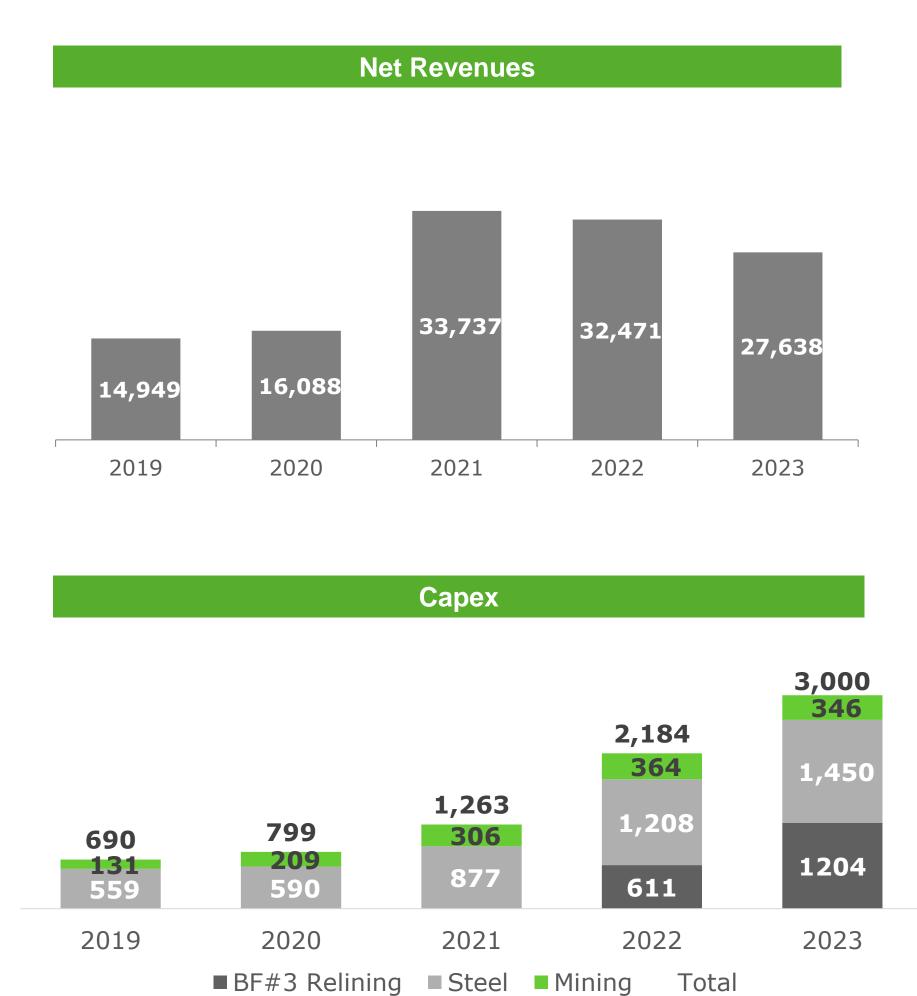
Ajusted EBITDA and adjusted EBITDA margin



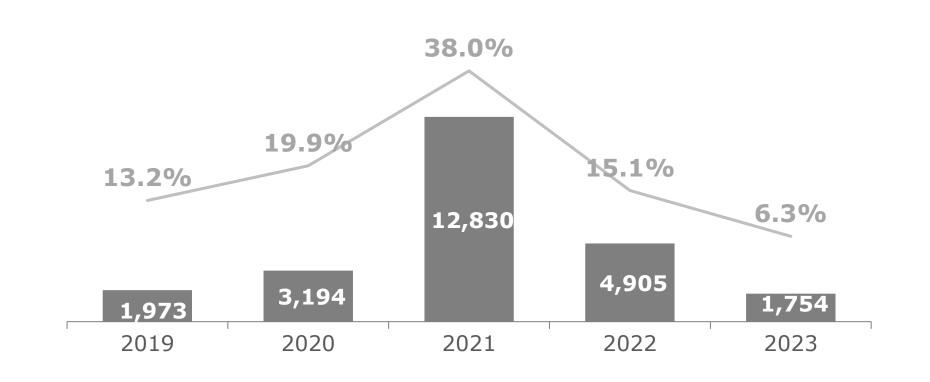


Results

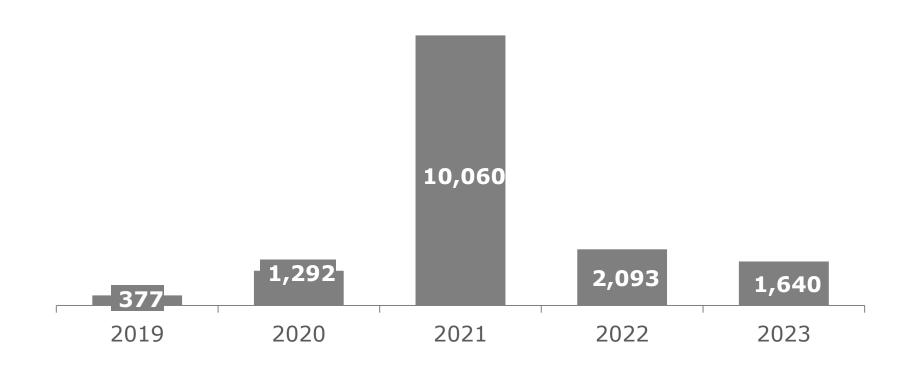
(R\$ Million, except otherwise indicated)



Ajusted EBITDA and Ajusted EBITDA Margin



Net Income and Net Margin

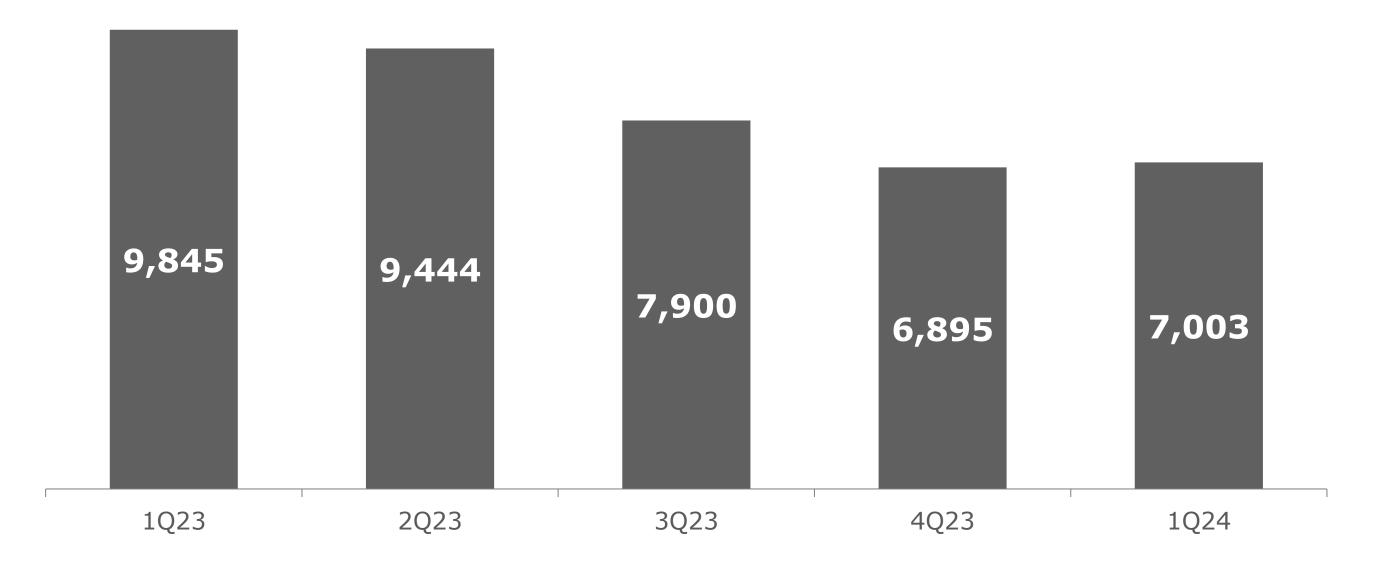


USIMINAS





Financial Results



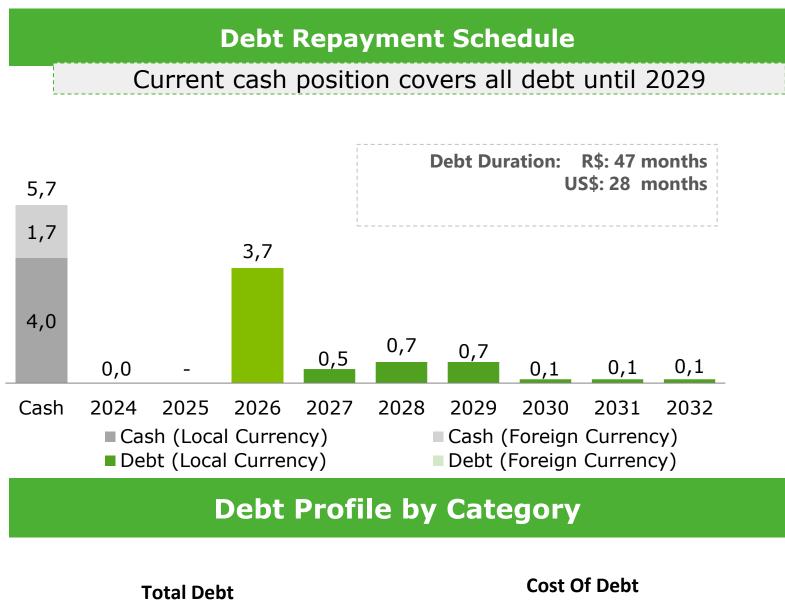
Working Capital (R\$ million)

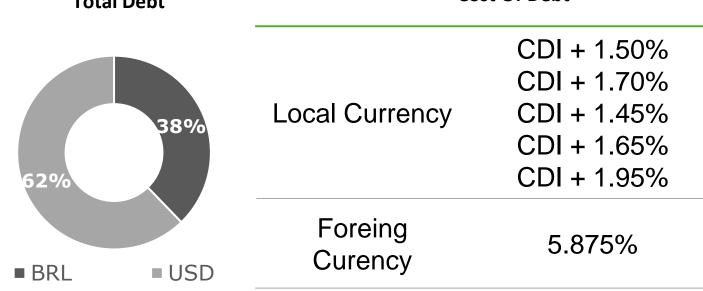




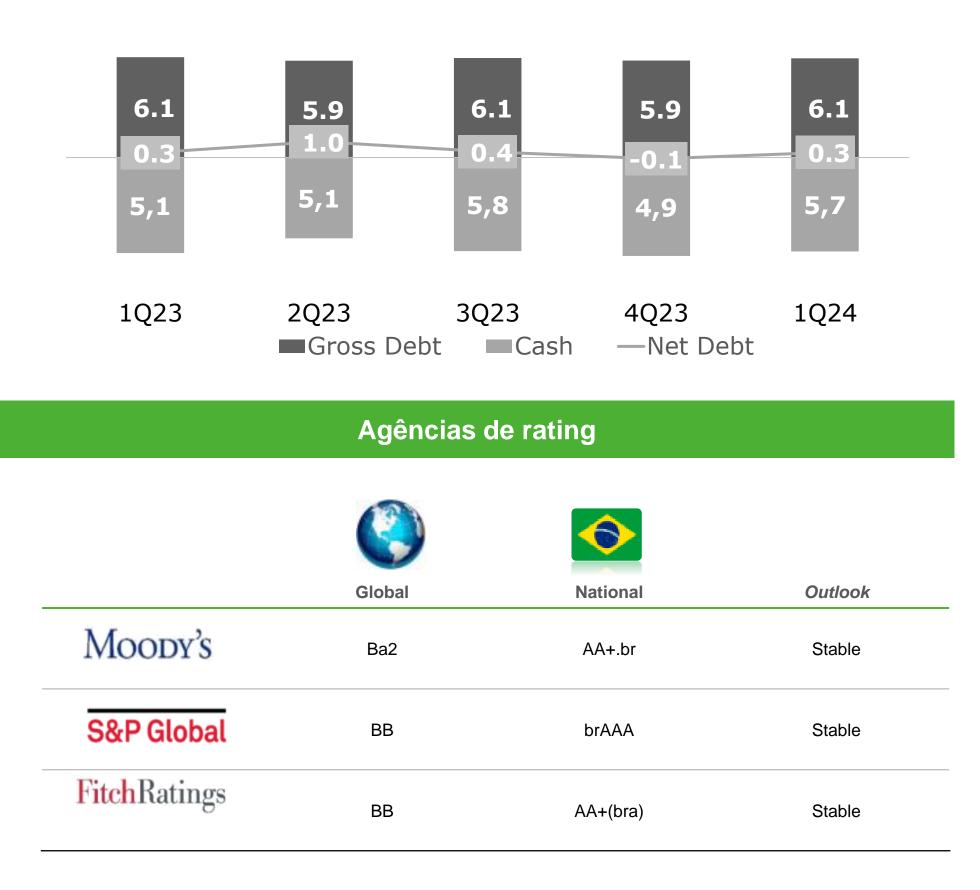
Liquidity and Indebtedness

(R\$ billion)





Cash Position and Indebtedness







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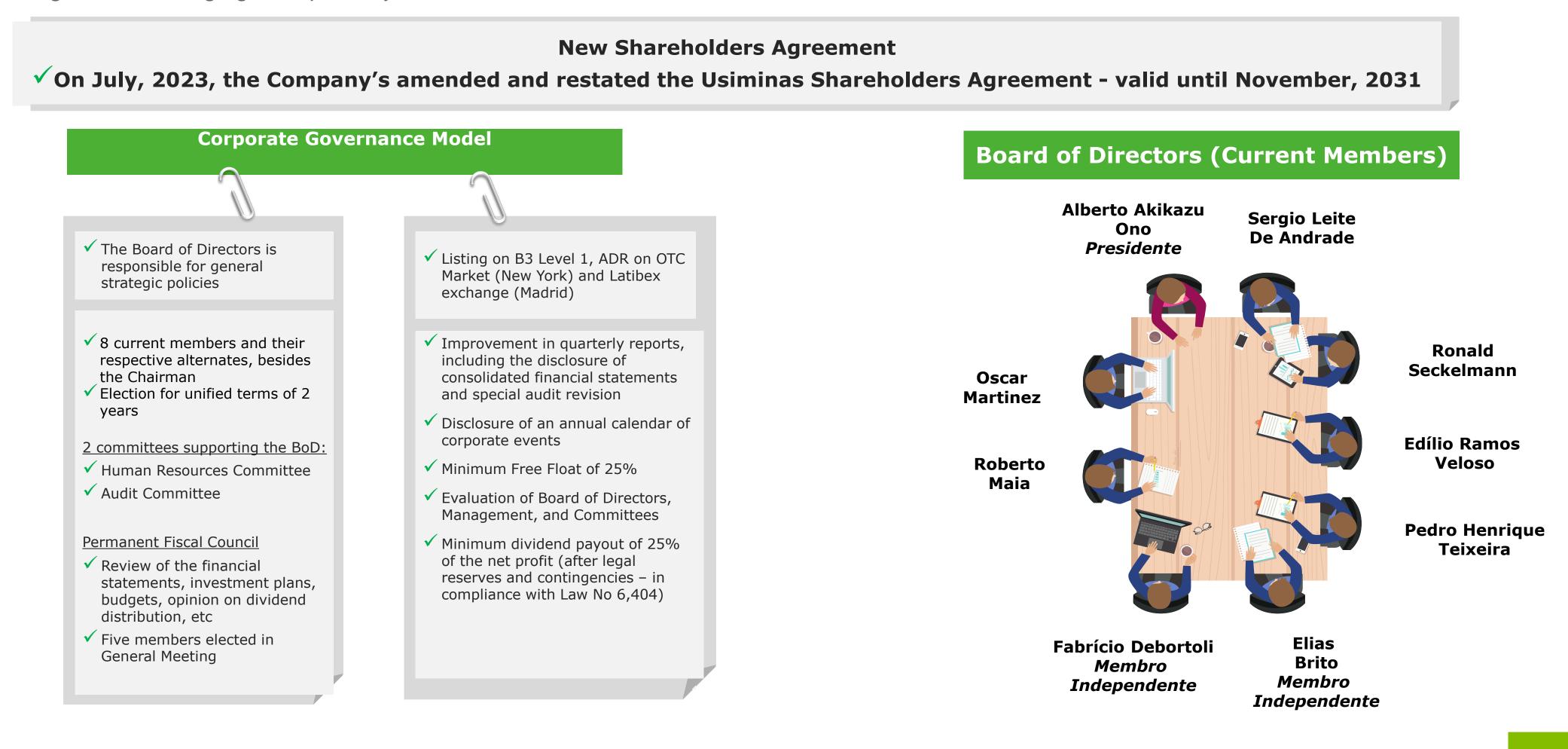
Governança corporativa





Usiminas' Corporate Governance

Usiminas' model of corporate governance meets government and market requirements for listed companies, preserving and encouraging transparency







Usiminas' Corporate Governance (Cont'd)

Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication



Aprovado pelo Conselho de Administração em Outubro de 2018

Policies of the Brazilian Corporate Governance Code

Policy of Destination of Results



Policy of on the Remuneration of the Members of the **Board of Officers**

Policy of Contracting of Extra-audit Services



Policy of Disclosure of Information and Negotiation with Securities







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Over Half a Century of Leadership







Main Highlights

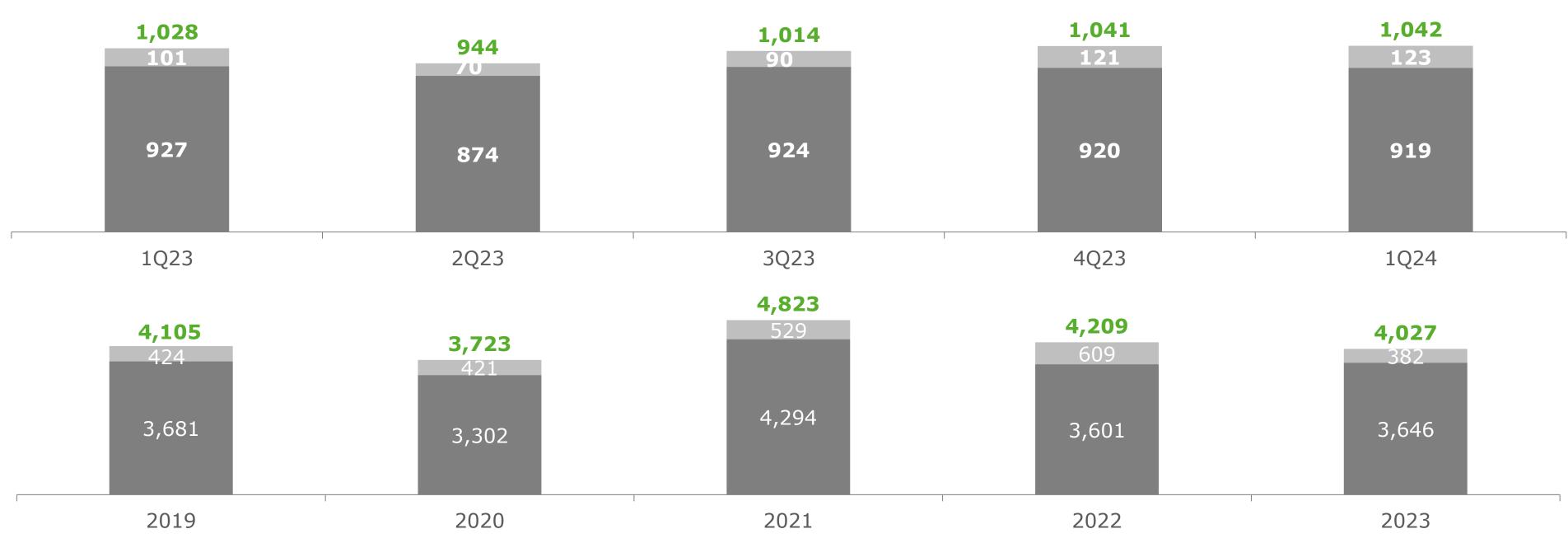




Leading Position in the Brazilian Steel Market, with Presence in Strategic International Markets

Usiminas' leading position is underpinned by the superior quality of its products and the long-term relationship with key clients

Sales Volumes – Steel – (Thousand Tons – Quarterly)



Domestic Market

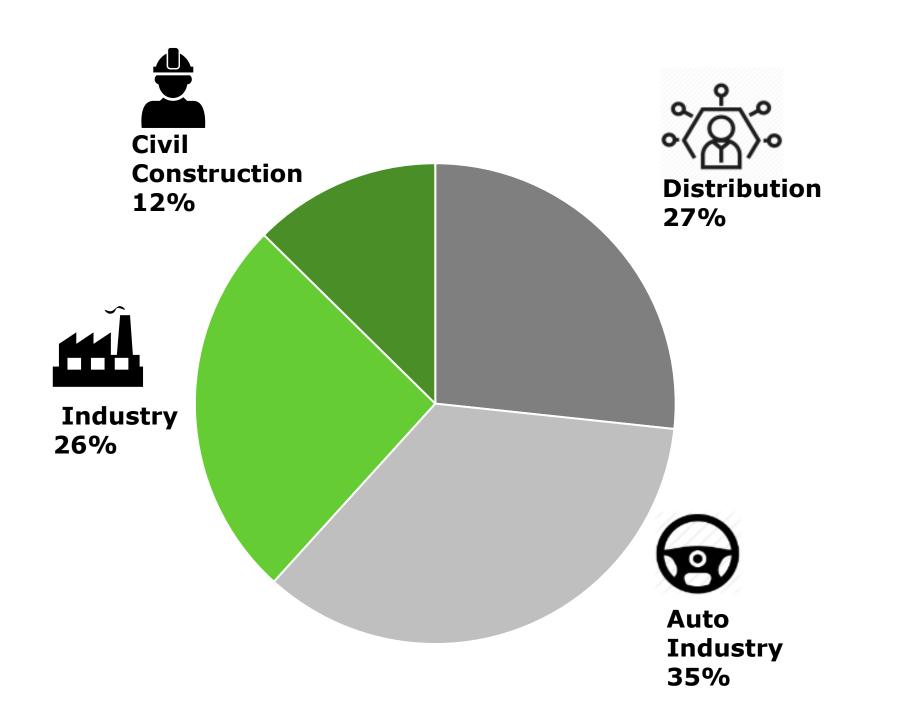
Exports



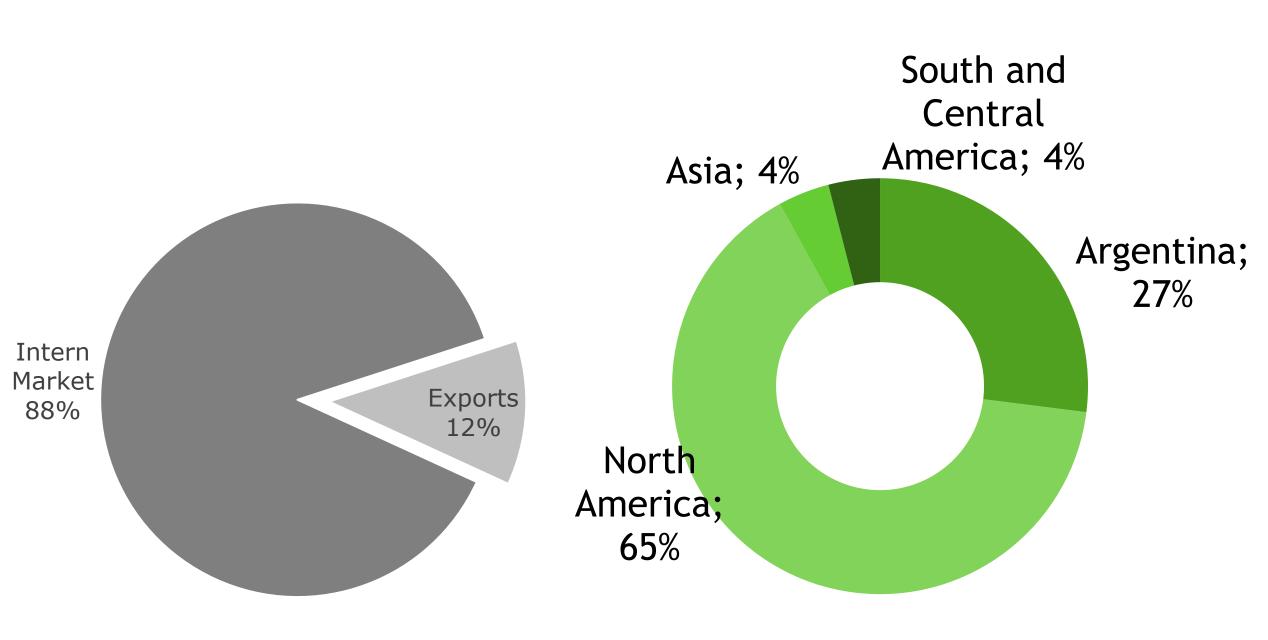
Diversification Across Products and Markets

Usiminas has capacity to produce a wide variety of steel, allowing for flexibility to adjust its production according to market demands domestically and internationally

End Markets Share of Volume, 1Q24, Domestic Market



Revenues by Country Share of Net Revenue, 1Q24, Steel

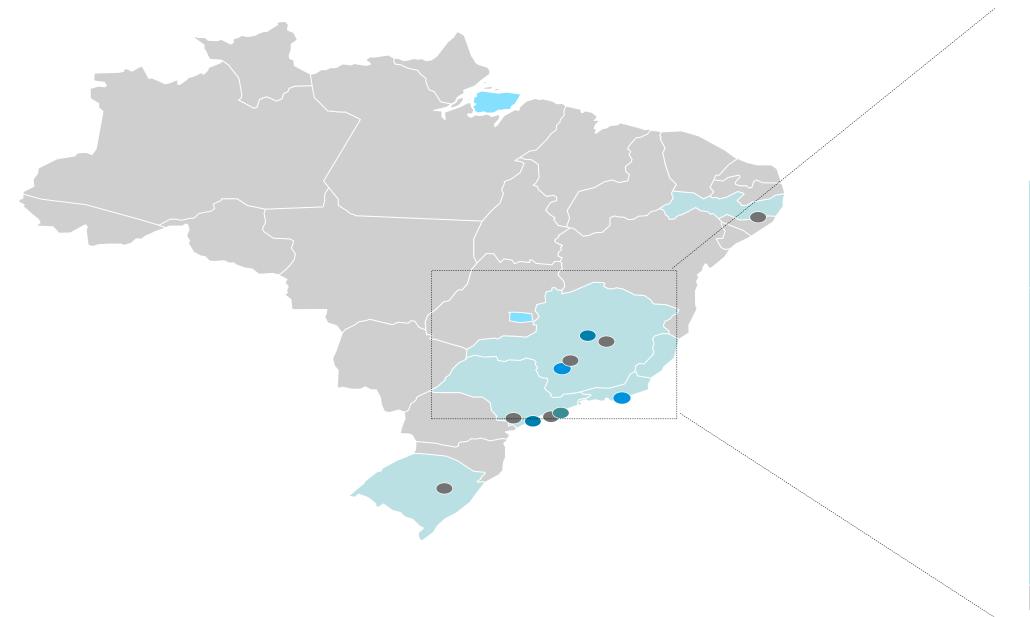


*Excluding Argentina



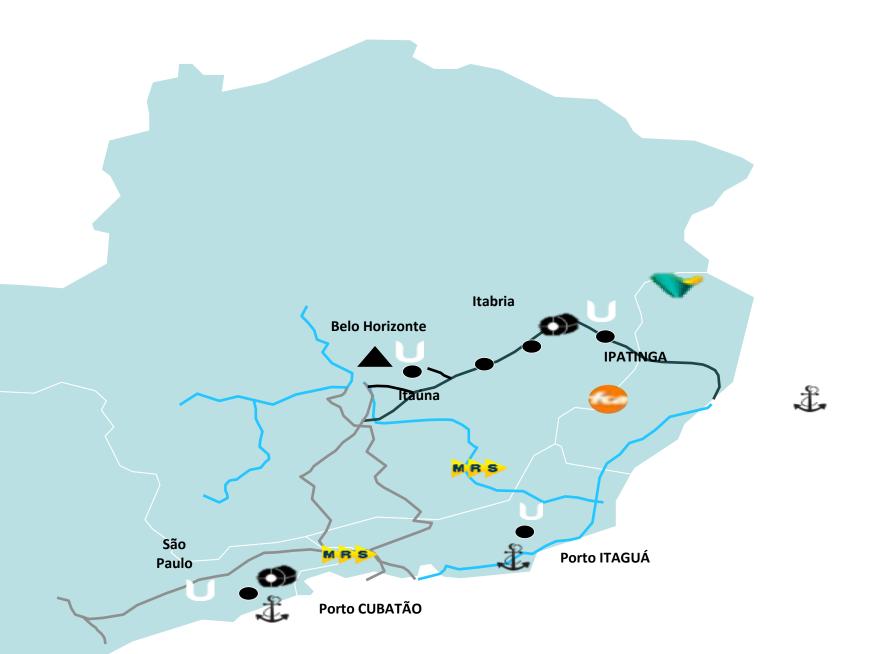
Assets Strategically Located in the Country's Main Industrial and Logistic Axis in the Country

The location of Usiminas' assets allows for access to raw materials (e.g. iron ore), consumption centers and logistic terminals (railways, ports)



Mining Steel









Seasoned and Specialized Management Team

Usiminas' Executive Board consists of professionals with deep knowledge in their respective areas



Marcelo Chara CEO

- Over 40 years of experience in the steel industry. He served as Executive President of Ternium Brasil from 2017 to 2023. He also served as Industrial Director at Ternium in Argentina, Industrial Vice President at Usiminas, Director at Sidor (Venezuela), among other executive positions at the Techint Group.
- He was a director at Instituto Aco Brasil, at Alacero and vice-president of the board at ABM.
- Gaduated in Metallurgical Engineering from the University of Birmingham (UK). He has been a professor at the Catholic University of Córdoba, the National University of La Plata and the Catholic University of La Plata.



Thiago da Fonseca Rodrigues CFO and IR Vice President Officer

- More than 15 years of experience in the steel industry. Before joining Usiminas, he worked, among other companies, in the Brazilian operation of Ternium and Vale. He was a member of the Audit Committee of Usiminas.
- He was a member of the Tax Affairs Council of Firjan and director of the Brazilian Foreign Trade Association (AEB).
- Graduated in Business Administration from PUC-RJ and post-graduated in Management from IBMEC-RJ.



Américo Ferreira Neto Industrial Vice President Officer

- With a career spanning more than 30 years at Usiminas, he worked in the areas of Maintenance, Hot and Cold Rolling and, in 2016, became the executive director of the Cubatão Plant. In 2019, he held the same position at the Ipatinga Plant until reaching Industrial VP in 2020.
- Electrical engineer by Unisanta, with specialization in industrial automation by Unisantos and MBA in project management by FGV, he also has a master's degree in electrical engineering from USP.





Toshihiro Miyakoshi

Technology and Quality Vice President Officer

- The executive returns to Brazil for his second season at the company, after a stint at Unigal in 2014.
- Graduated in metallurgy, he started his career at Nippon Steel, having held several positions directly linked to production and management.



Miguel Angel Homes Camejo Commercial Vice President Officer

- Has a career spanning more than 20 years dedicated to the steel sector, having held several positions in the Ternium Techint group in countries such as Venezuela, Argentina, Mexico and Colombia.
- Has been the head of the commercial VP at Usiminas for four years.
- Graduated in Economics from Universidad Catolica Andres Bello, in Venezuela, he participated in executive education programs at the universities of Chicago and Stanford, in the USA.



Gino Eugenio Ritagliati Corporate Planning Vice President Officer

- Before being appointed VP of Corporate Planning, he was a member of the Audit Committee at Usiminas. He has more than 15 years of experience in positions in the Economic, Commercial and Industrial Engineering areas of the Ternium Techint group in Argentina and Brazil.
- Graduated in Accounting, with specializations in Economics and Finance.



Usiminas' Corporate Governance (Cont'd)

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Culture of Employee, Social and Environmental Responsibility

Usiminas translates concepts into practice, conciliating the objective of all stakeholders



100% of our employees performed a performance evaluation in 2022



"Mãos Seguras" 627 hand safety devices created in 2021

Construction of the Libertas Hospital in Belo Horizonte (MG)



VOU – Usiminas volunteers 1.364 registered employees and more than 9,000 items donated in 2022

94,7% of the water in the steel manufacturing process at Usiminas is recirculated



More than 1.5 thousand springs preserved by the Caminhos do Vale program



Rating Agencies' Views

Comments from latest changing rating reports

S&P Global Ratings

Moody's

On September 15, 2021, S&P Global Ratings raised its global issuer credit ratings on Usiminas to 'BB' from 'BB-' and its national issuer credit and issuelevel ratings to 'brAAA' from 'brAA+'.

The stable outlook reflects our expectation of good results in the second half of 2021 and in 2022, despite cost pressures, allowing Usiminas to maintain EBITDA margins above 20% and gross debt to EBITDA consistently below 2.0x. We also expect management to maintain its conservative financial policy on dividends, share buybacks and investment decisions, the robust liquidity position and smooth debt amortization profile.

Record high results, solid liquidity and sharp deleveraging underpin the upgrade. EBITDA and free cash flow increased in the last 12 months ended June 2021, due to robust demand for steel, despite considerable price increases.

Usinas Siderúrgicas de Minas Gerais S.A.'s (Usiminas) Ba2 ratings reflect the company's solid position in the Brazilian flat steel market and its track record of quickly adapting operations to market conditions in Brazil. The ratings are also supported by Usiminas' good credit and liquidity metrics during economic and commodity cycles, and its greater financial flexibility to withstand volatility in its main end markets. Usiminas has been able to adapt to avoid cash burn and maintain compliance with covenants in the recent past, which reduces potential liquidity risks in more difficult operating environments.

On November 16, we raised Usiminas' ratings to Ba2 from Ba3 with a stable outlook to reflect the strengthening observed in the company's liquidity position and leverage ratios since the beginning of 2021, which provides further protection for the company to withstand future volatility in operations and mitigates the risks associated with future investments. Although we expect favorable market conditions to gradually moderate over the next 12 to 18 months, the cash Usiminas has generated over the past year creates a lasting buffer for net leverage, covenant compliance and liquidity metrics, which reduces the company's overall credit risk.

FitchRatings

On June 18, 2021, Fitch Ratings raised the Long-**Term Foreign and Local Currency Issuer Default** Ratings (IDRs) of Usinas Siderúrgicas de Minas Gerais S.A. (Usiminas) to 'BB', from 'BB-', and its Long-Term National Rating to 'AA+(bra)', from 'A+(bra)'. In addition, Fitch raised the rating of the senior unsecured notes due 2026 issued by Usiminas International S.a.r.l. and guaranteed by Usiminas to 'BB' from 'BB-'.

The outlook on Usiminas' Foreign and Local **Currency IDRs and National Long-Term Rating** remains Stable.

The ratings upgrade reflects Usiminas' low absolute and relative debt levels, its manageable debt repayment profile and performance, despite the coronavirus pandemic, as well as the maintenance of a solid operating profile, amid a favorable environment for steel in Brazil, after the worst moment of the pandemic



