2Q23 RESULTS WEBCAST INSTITUTIONAL PRESENTATION



AGENDA

WEBCAST	<u>)3</u>
INSTITUTIONAL PRESENTATION 1	<u>.5</u>







Highlights



Steel sales volume within guidance, with 972 thousand tons;



Recovery of **iron ore sales volume**, with 2.4 million tons;



Adjusted EBITDA of R\$ 366 million in the quarter;



Reduction of R\$ 400 million in **Working Capital**;



Net Leverage (net debt/EBITDA) of 0.38x.



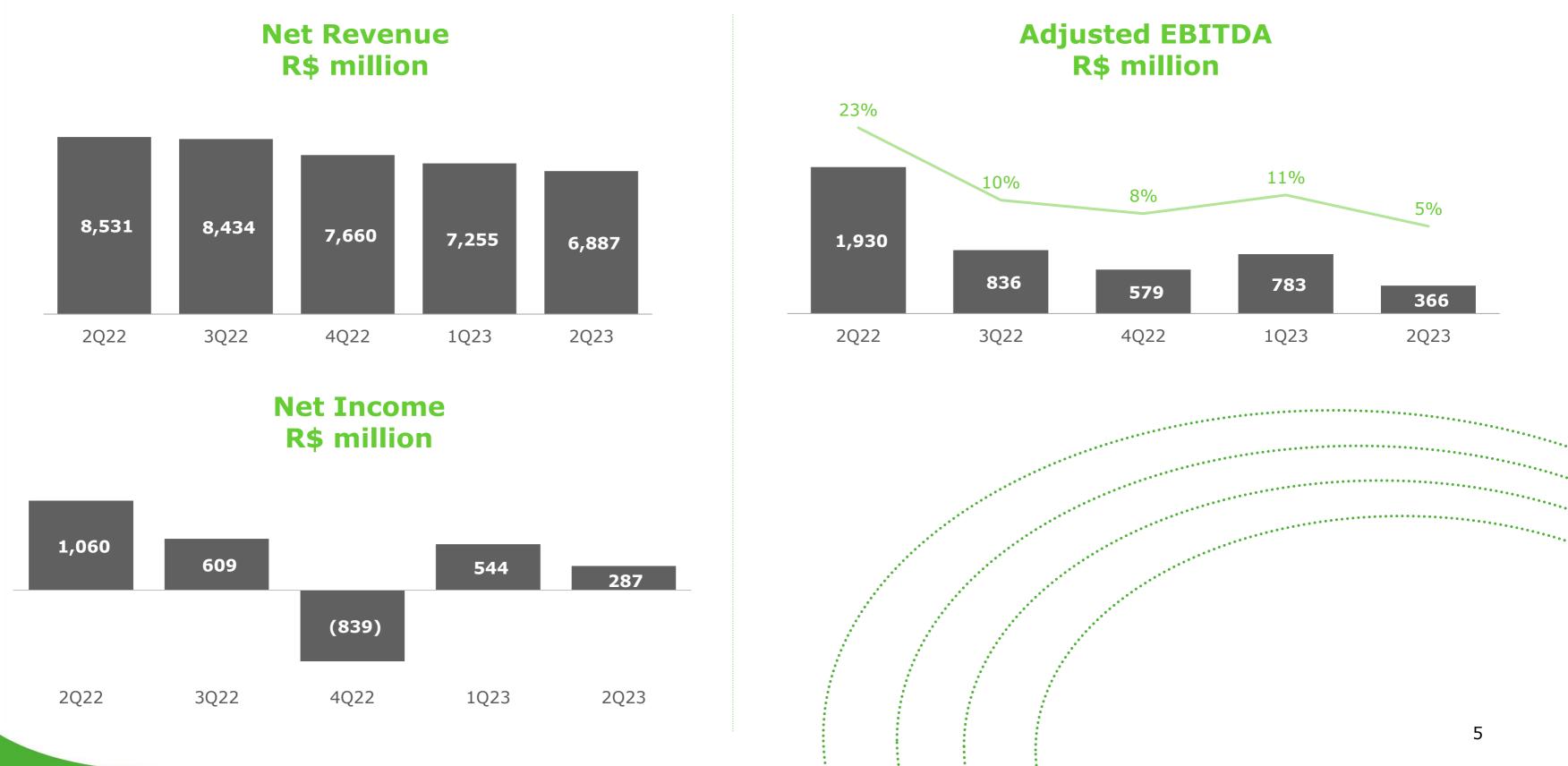
Revamp of BF#3 in progress and expected return in September;



Beginning of works to the **decharacterization** of Samambaia dam.

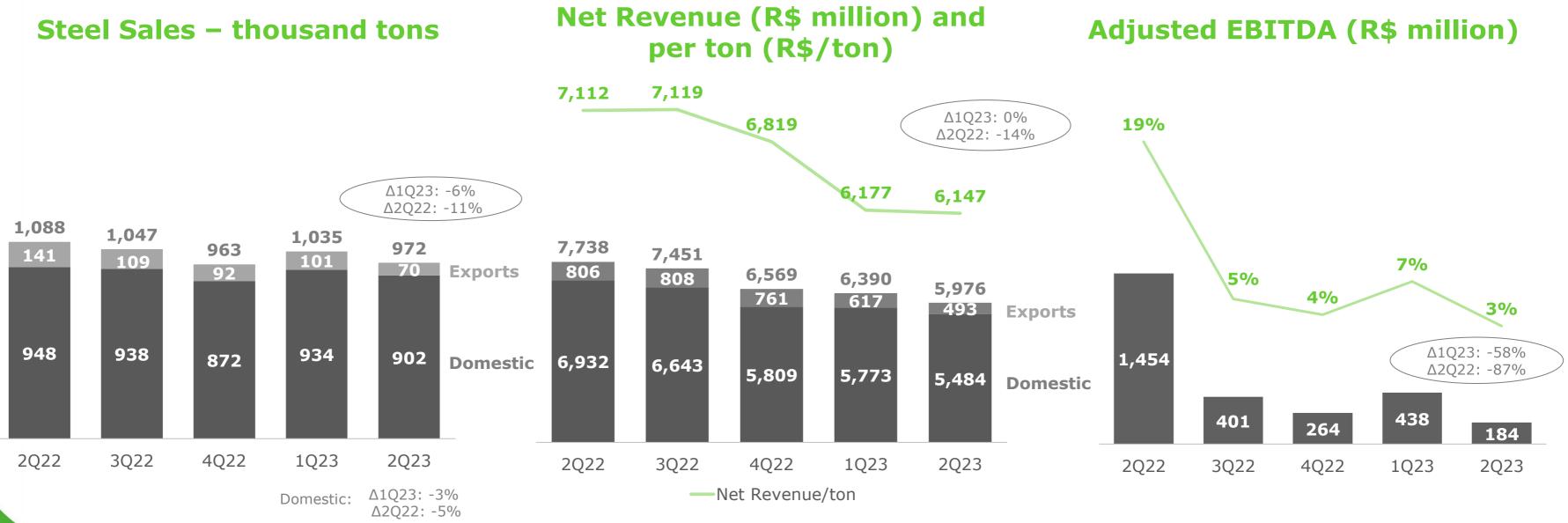


2Q23 Results - Consolidated



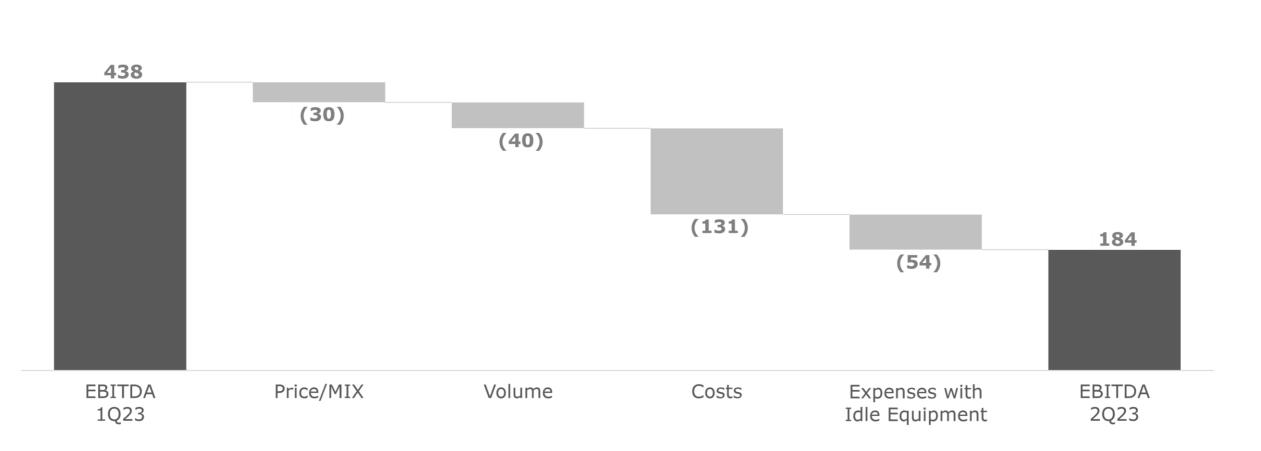
2Q23 Results – Steel Unit

- Sales 6% lower than 1Q23, but within the guidance; U
- Stable Net Revenue/ton, with the better mix offsetting the reduction in prices; U



2Q23 Results – Steel Unit

Decrease in EBITDA mainly due to higher COGS/ton (2.4%), higher expenses with idle equipment due to the revamp of BF#3 and lower volume.



Quarterly variation in EBITDA

(R\$ million)

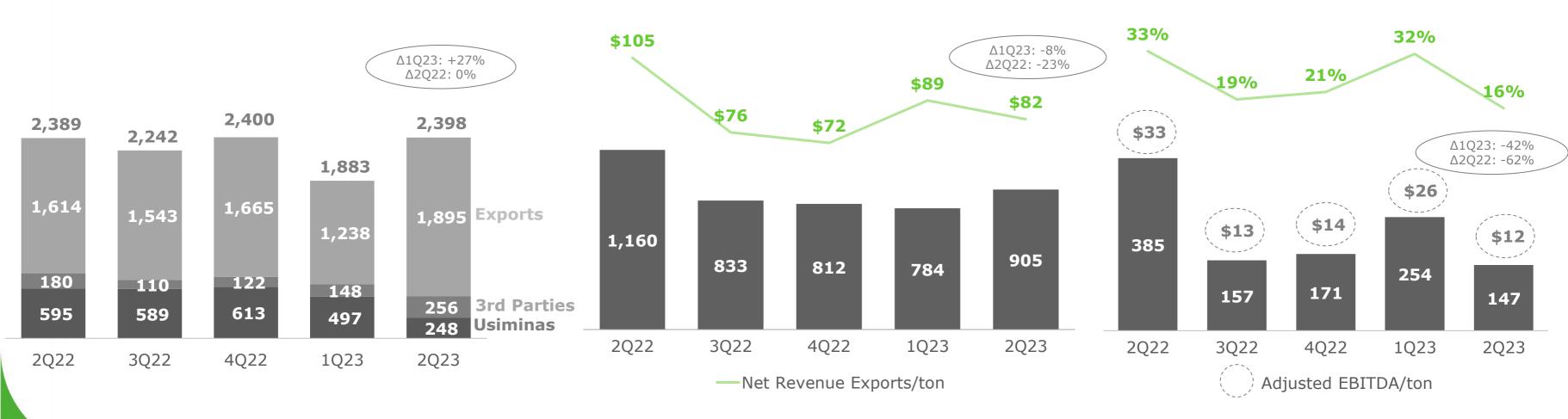


2Q23 Results – Mineração Usiminas

- Higher sales volume compared to 1Q23; U
- Decreases in net revenue/ton and EBITDA with the reduction in the average reference price of iron ore. U

Iron Ore Sales – thousand tons

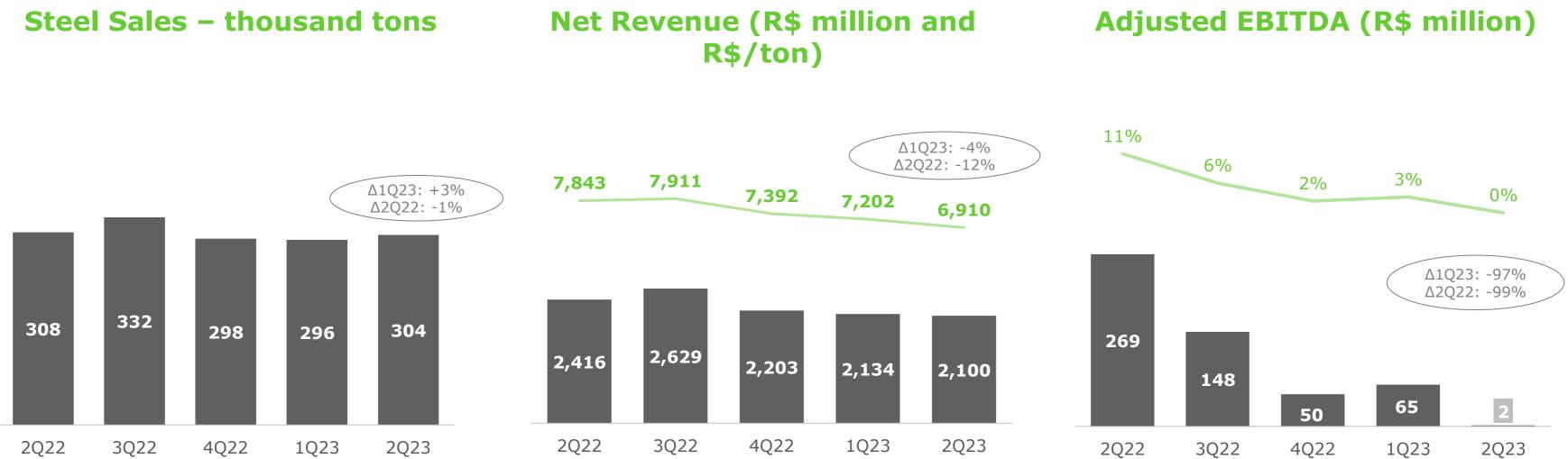
Total Net Revenue (R\$ million) Adjusted EBITDA (R\$ million and and per ton for Exports (US\$/ton) US\$/ton)



2Q23 Results – Soluções Usiminas

3% increase in sales volume compared to 1Q23;

Decrease in Adjusted EBITDA mainly due to the impact on product inventories for the automotive sector derived from contracts U updated in April.



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Financial indicators

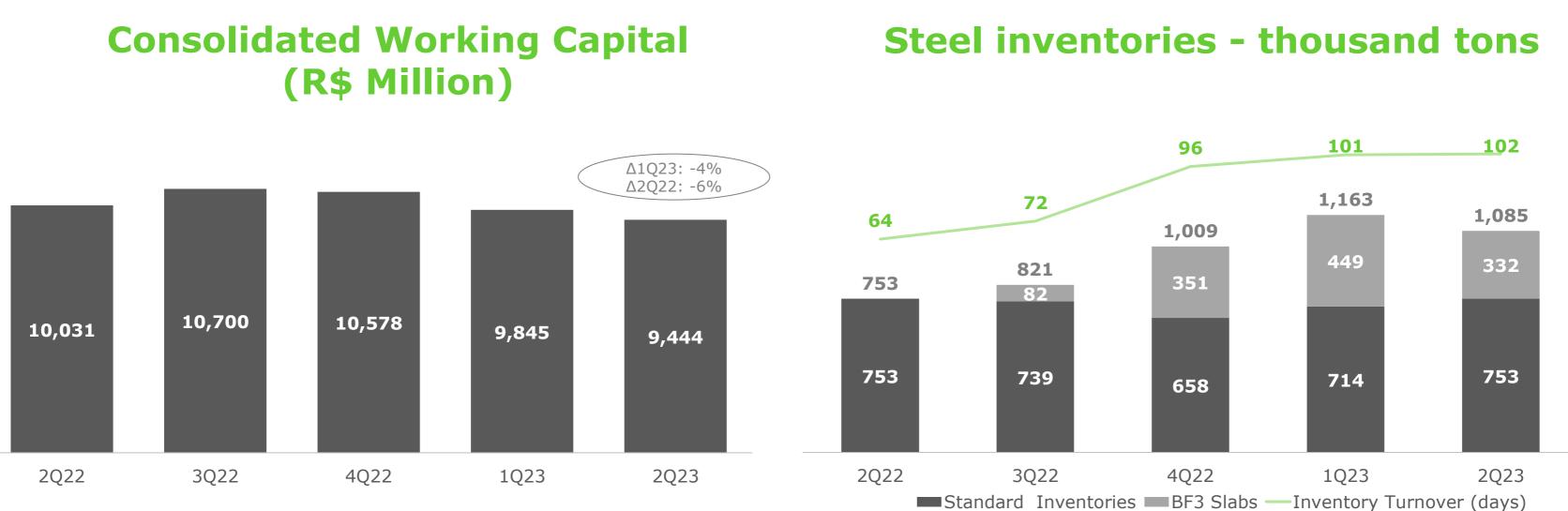






Working Capital and Inventories

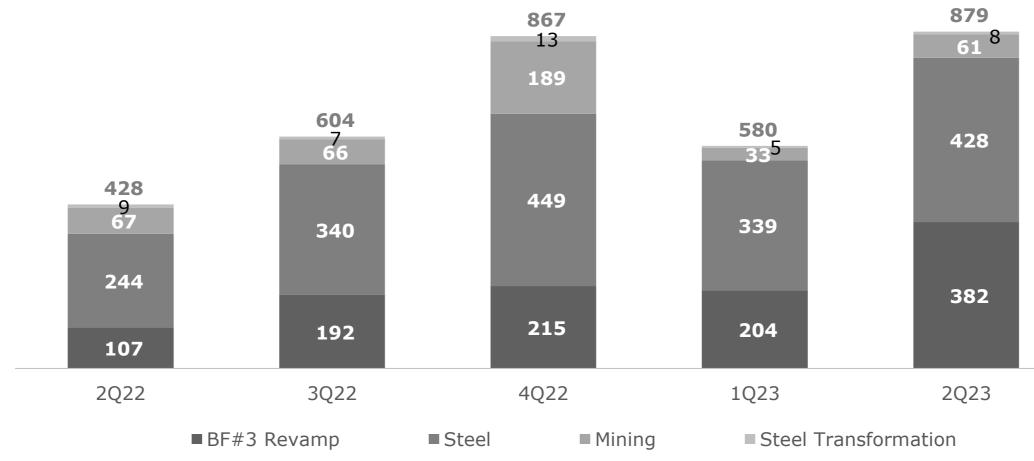
- U Decrease in working capital in 2Q23 mainly due to the reduction in Inventories and Accounts Receivable;
- Reduction in slabs inventories for the revamp of BF#3.



CAPEX

Consolidated - R\$ Million

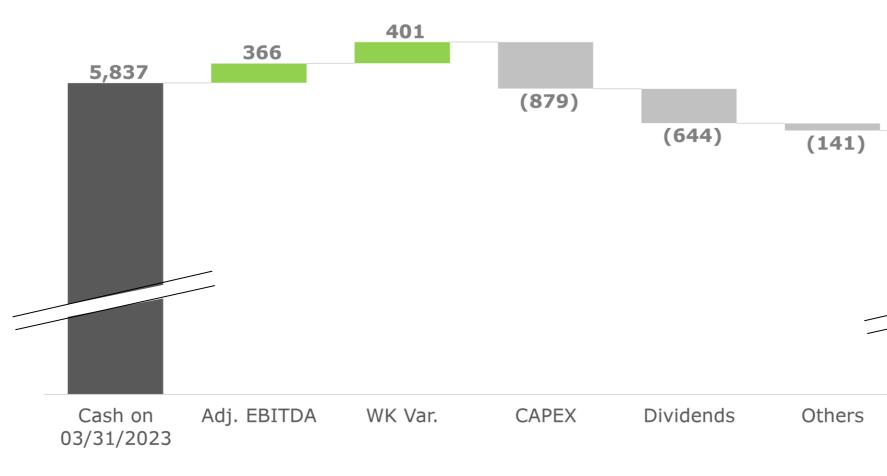
- U R\$879 million in 2Q23;
- U Revamp of BF#3 with investments of R\$382 million in 2Q23. ■



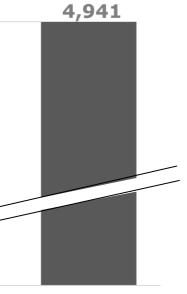
Cash Position

• Reduction of R\$896 million in Cash due to the higher CAPEX and payment of dividends in the quarter, partially offset by the reduction in Working Capital and EBITDA generation.





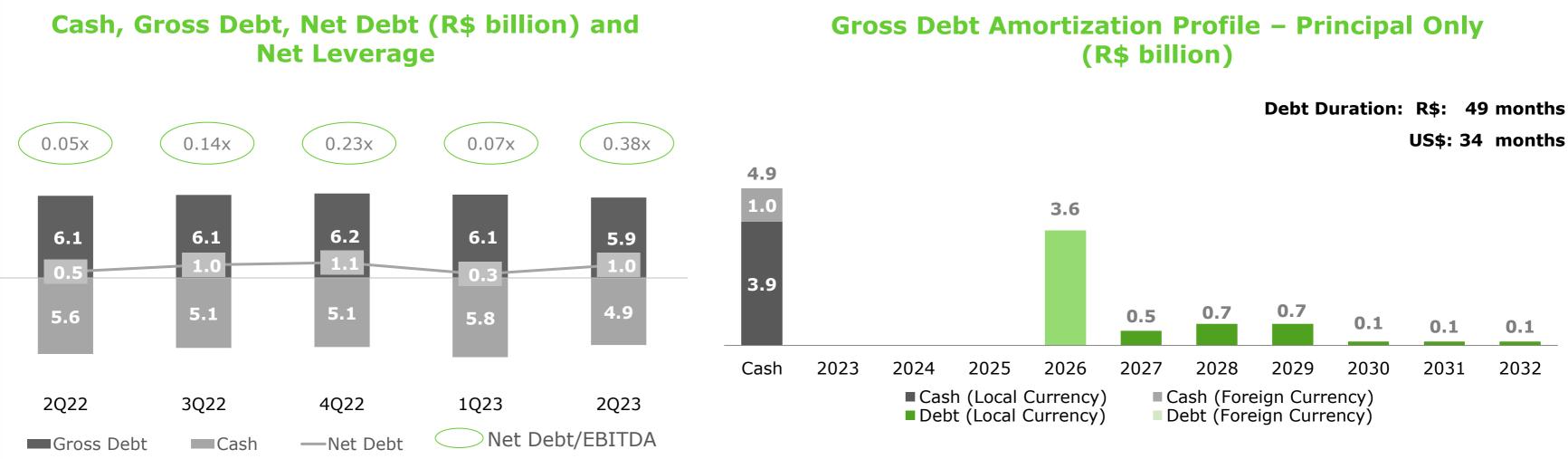
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Cash on 06/30/2023

Cash, Net Debt and Amortization Profile

- U Increase of R\$ 681 million in net debt with the reduction in Cash. 0.38x net leverage;
- Debt without amortization in the coming years, maturing only in 2026. U







US\$: 34 months

Institutional Presentation

2Q23









AGENDA

Pillars of Usiminas' Management

Clients

Results

Governance and Highlights

Usiminas

Overview

One of the largest flat steel producers in Brazil Operations in several segments of the value chain

Mining and logistics, capital goods, service and distribution centers and customized solutions

Two steel plants strategically located along Brazil's main industrial axis

Sales force present in the main regions of the country

 Founder of the most enduring environmental education project in the private sector since 1984
 First Brazilian steel company certified by ISO 9001

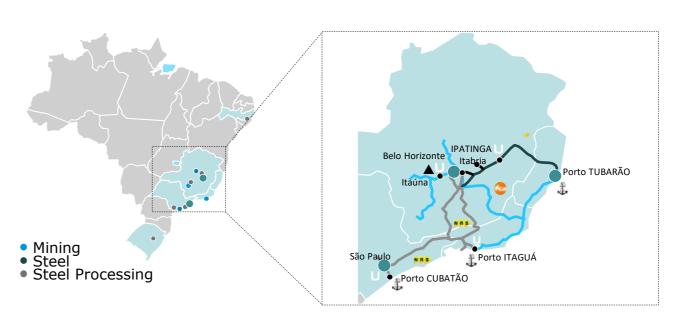


Usiminas at a Glance

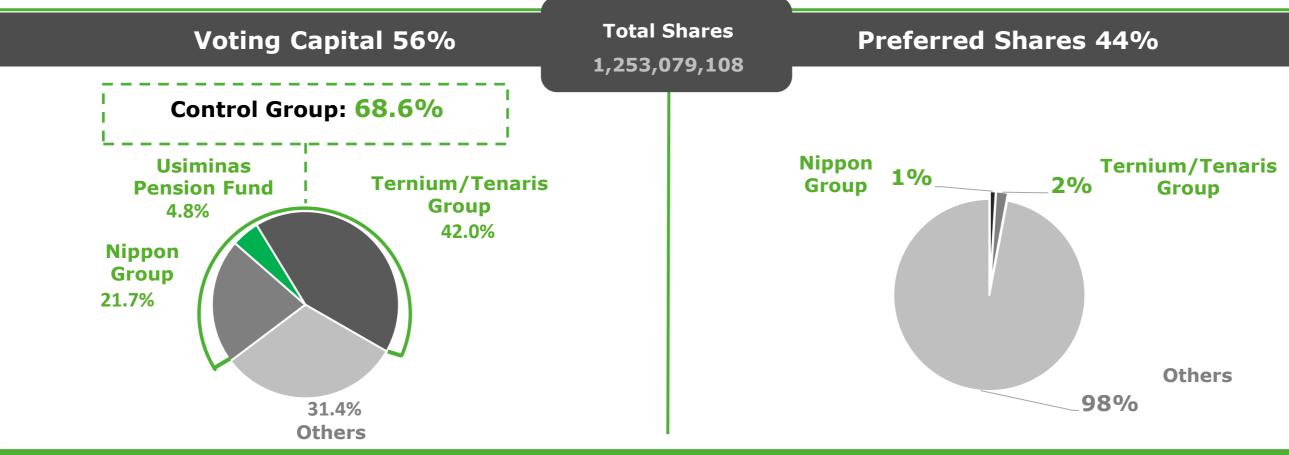
Financial Highlights

Geographic Footprint

	2017	2018	2019	2020	2021	2022
Net Revenues	10,734	13,737	14,950	16,088	33,737	32,471
Growth YoY	27%	28%	9%	8%	110%	-4%
Adjusted EBITDA	2,186	2,693	1,973	3,194	12,830	4,905
Margin	20%	20%	13%	24%	38%	15%
Net Income	315	829	377	1,292	10,060	2,093
Margin	3%	6%	3%	8%	30%	6%
Total Debt	6,656	5,854	5,111	5,793	6,304	6,202
Cash and Equivalents	2,314	1,693	1,921	4,868	7,023	5,072
Net Debt	4,342	4,161	3,189	1,105	720	1,130
Net Debt / EBITDA	2.0 x	1.6 x	1.6 x	0.3 x	-0.06x	0.23x



Shareholder Structure





Complete Solutions on Products and Services



- JV formed in 2010 through a partnership with Sumitomo Corporation
- Responsible for the mining operations, in addition to rail and port transportation
- Three iron ore plants at Serra
 Azul MG



- One of the largest producers of flat rolled steel in Brazil
- Two industrial plants in Ipatinga (MG) and Cubatão (SP)
- Also holds Unigal Usiminas, a JV with Nippon Steel responsible for steel hot-dip galvanizing activities, enhancing the technology content within Usiminas' steel

Upstream

Steel Processing

Soluções Usiminas

Created in 2009, Soluções
 Usiminas has a wide portfolio
 of products and services in the
 transformation and distribution
 of flat rolled steel division

✓ Holds 7 industrial facilities

 Soluções Usiminas' portfolio includes steel coils, coarse plates, rollers, welded assemblies, metal structures and metal disks and tubes, among other items

Downstream

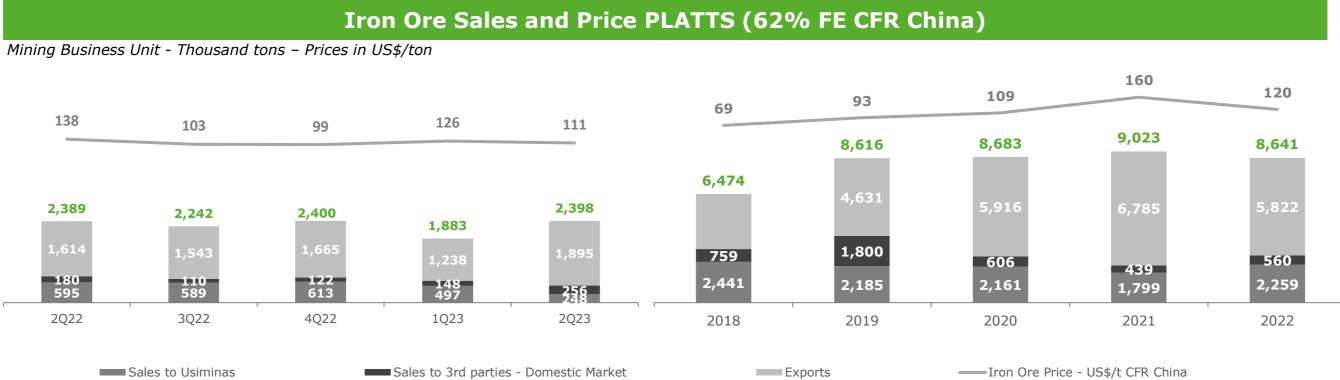


Overview

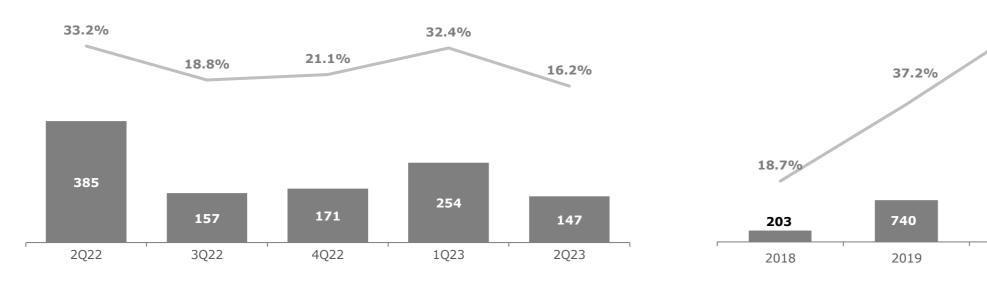
✓ JV formed in 2010 through a partnership with Sumitomo Corporation (30% economic stake) responsible for mining and railway operations ✓ Three mining sites in the Serra Azul region (MG), with resources of 2.4 billion tons of iron ore Asset base also includes pellet and sinter feed processing plants **Current capacity of 12 million tons/year** The company also has voting equity stake of 20% of MRS

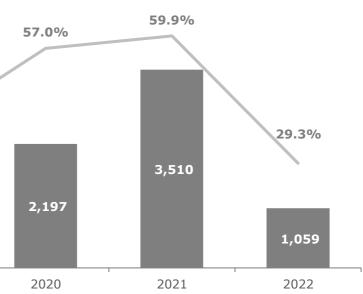
Logística and a strategic field in Sepetiba Bay (RJ)

Mining **Financial Highlights**



EBITDA (R\$ mm) and EBITDA Margin (%)





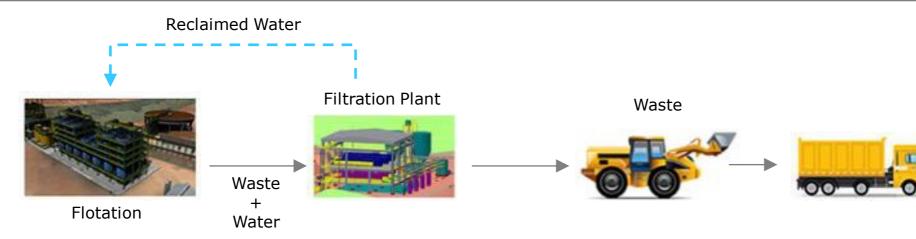
Mining and Logistics (Cont'd) **Key Projects**



Friables

- Started operation in 2014
- Increased nominal capacity from 8 million to 12 million tons/year of iron ore
- Iron ore with better quality, higher concentration of iron content and lower impurity level
- Two iron ore processing plants

- Disposal of tailings by the dry stacking process, replacing dams \checkmark
- **Started operation in December 2021** \checkmark
- **R\$235 million invested** \checkmark











Dry Stack Tailings

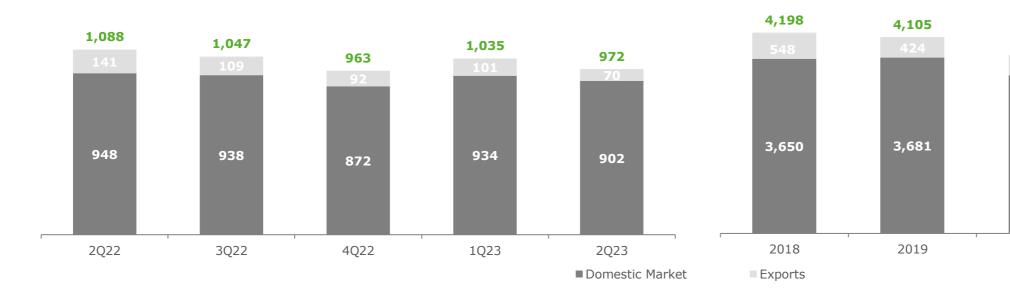


Overview

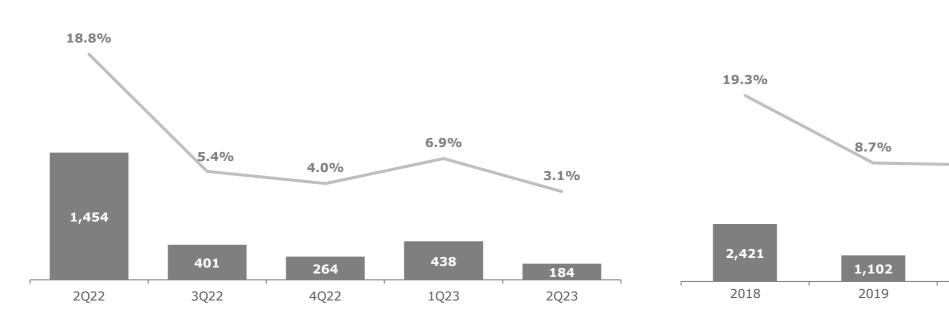
One of the largest producers of flat rolled steel in Brazil Two industrial plants in Ipatinga (MG) and Cubatão (SP) Nominal crude steel production capacity of 5 million tons/year **Owns Unigal Usiminas, a JV with Nippon Steel engaged in** steel hot-dip galvanizing, enhancing the technology content within Usiminas' steel Largest center of steel research in Latin America Restructured and incorporated into the steel industry in mid-2020, Usiminas Mecânica started to act only in the provision of services to Usiminas companies in the **Industrial Assembly and Maintenance segments**

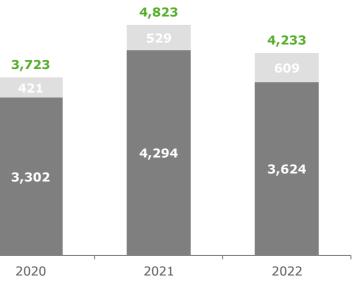
Steel Financial Highlights

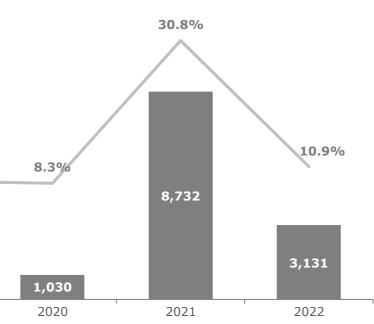
Steel Sales Evolution (Thousand tons)



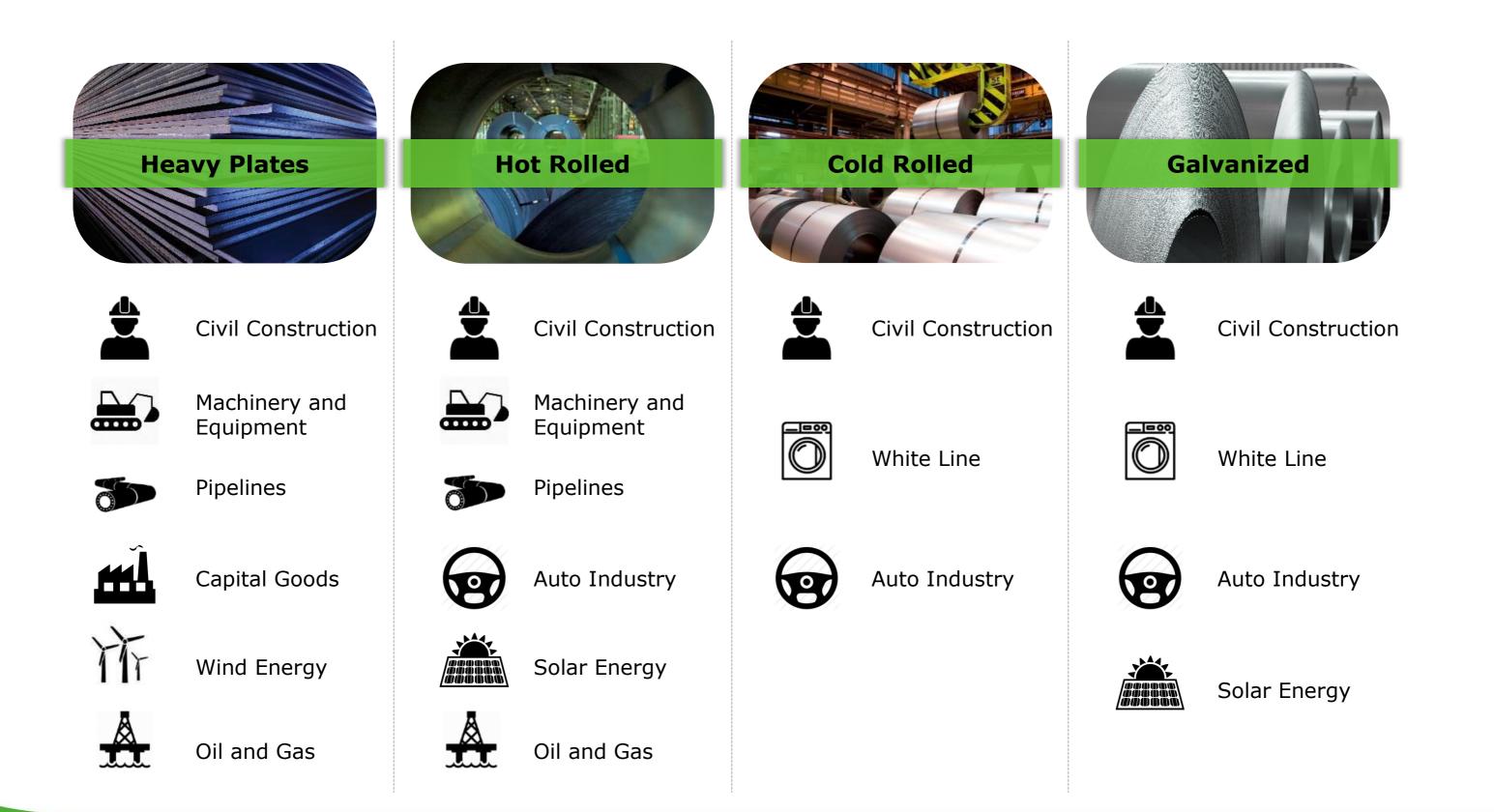
EBITDA (R\$ mm) and EBITDA Margin (%)





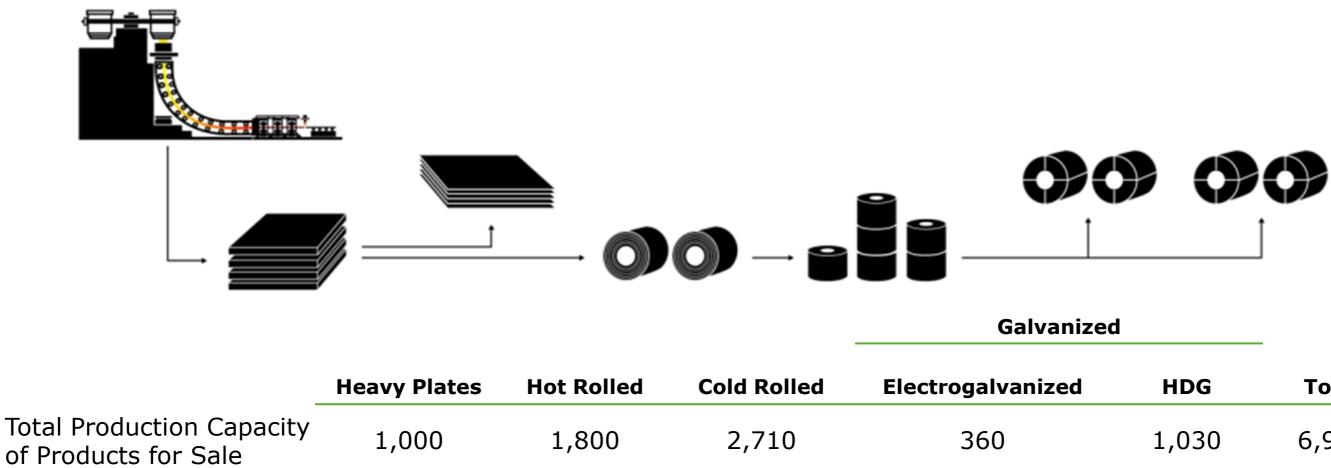


Steel (Cont'd) Flat steel consumption markets



Steel (Cont'd) Flat steel consumption markets

The total crude steel generation capacity is 5 million tons and is located in Ipatinga. Current capacity for generating finished products, considering the galvanizing lines (EG and HDG) and heavy plates at their maximum capacities.



*As of September 2021, at the Cubatão Plant, the assets of the blast furnaces and sinter plants were written off due to their obsolescence; The assets of the steelworks were not written off and remain temporarily shut down;

At the same plant, due to the lack of visibility of demand, the heavy plate mill and the number 1 hot strip mill, which had already been shut down, were also written off;

lvanized	HDG	Total		
0	1,030	6,900		

Steel (Cont'd) Key Projects

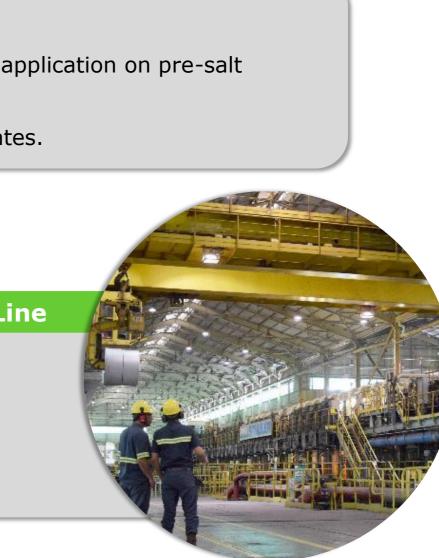


CLC Technology

- ✓ Started operation in 2010
- Meets specific requirements from Petrobras, focused in application on pre-salt operation, besides the shipbuilding sector.
- Consists of an accelerated cooling process for heavy plates.

Hot-dip Galvanizing Line

- ✓ Started operations in 2011
- Doubled the capacity to 1 million tons / year
- Expertise in ultra-high strength steel production (dual phase)



Steel (Cont'd) Key Projects



Revamp of the Blast Furnace #3

- ✓ R\$ 2.7 billion total investment
- ✓ R\$ 1.2 billion disbursement until 2022 and R\$ 1.2 billion in 2023
- ✓ ~ 8,000 additional workers on site

Steel **Research and Development**

Largest Center for Steel Research in **Latin America**

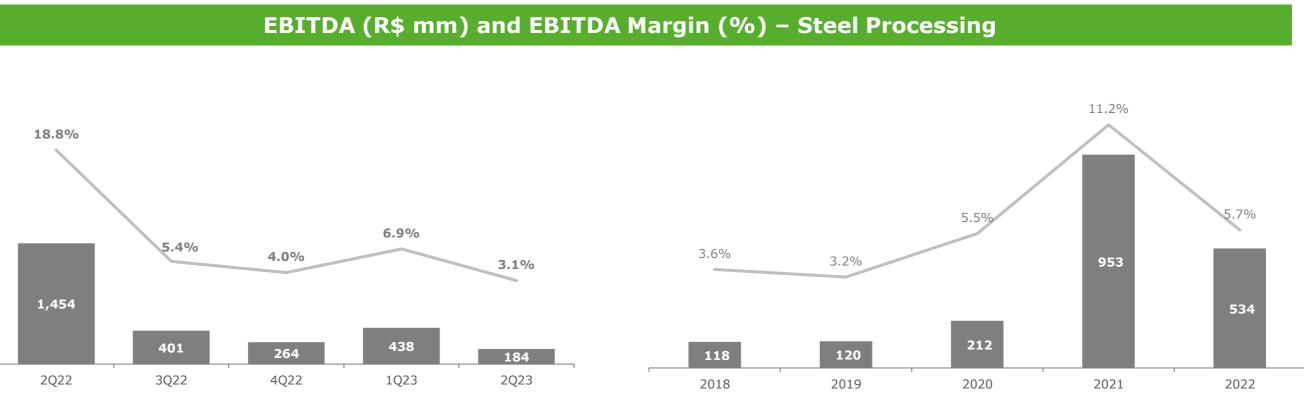
- More than 50 YEARS OF OPERATION \checkmark
- ✓ 17 LABORATORIES
- Steel mill with the largest number of patents in Latin America (101 charters)
- Focus on developing new steel and improving production processes

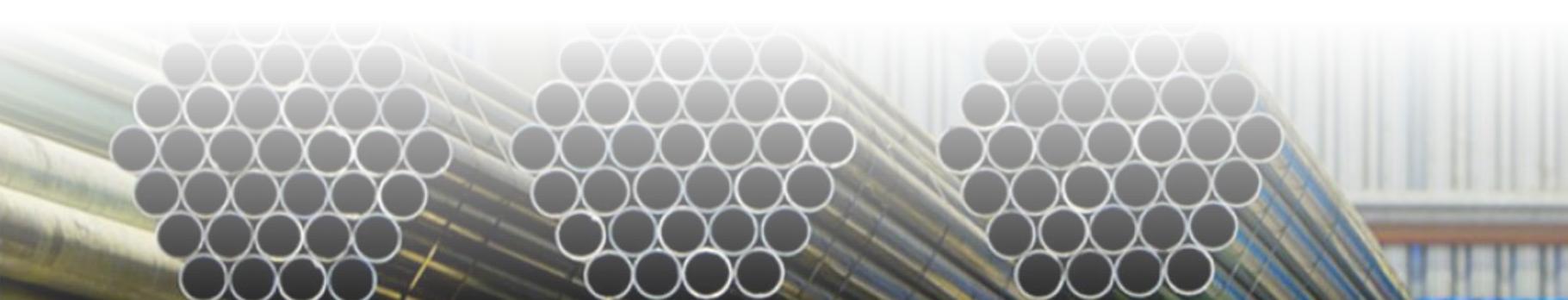
Steel Processing

Overview

Soluções Usiminas engages in steel transformation and distribution The company is controlled by Usiminas, that holds a 68.9% stake Its portfolio includes the production of steel coils, coarse plates, rollers, welded assemblies, metal structures and metal disks and tubes, among other items Located in seven different sites with an installed capacity to transform 1.9 million tons of steel per year

Steel Processing Financial Highlights









AGENDA

Pillars of Usiminas' Management

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Governance and Highlights

Highlights



VOU – Usiminas Volunteers

1.384 employees registered on the platform, **52** actions carried out in ten cities. 1,642thousand hours dedicated in 2022.

Program for the Recovery and Preservation of Green

Areas 12,500 seedlings were produced, of which 1,000 were planted were donated to employees and the community.



18 Thousand received the guadrivalent vaccine in 2022, among employees and dependents.

336 **Scholarships** to the São Francisco Xavier Educational Foundation in 2022.

"Mobiliza Caminhos do Vale" Project

Promotes the recovery of rural roads based on steel aggregates, having as a counterpart the realization of socioenvironmental projects and the recovery of springs by the municipalities

- 3.7 Million tons of applied Siderbrita \checkmark
- **1.3 Million** beneficiaries \checkmark
- 4,600 km of rural roads recovered \checkmark
- **60 municipalities** already benefited \checkmark



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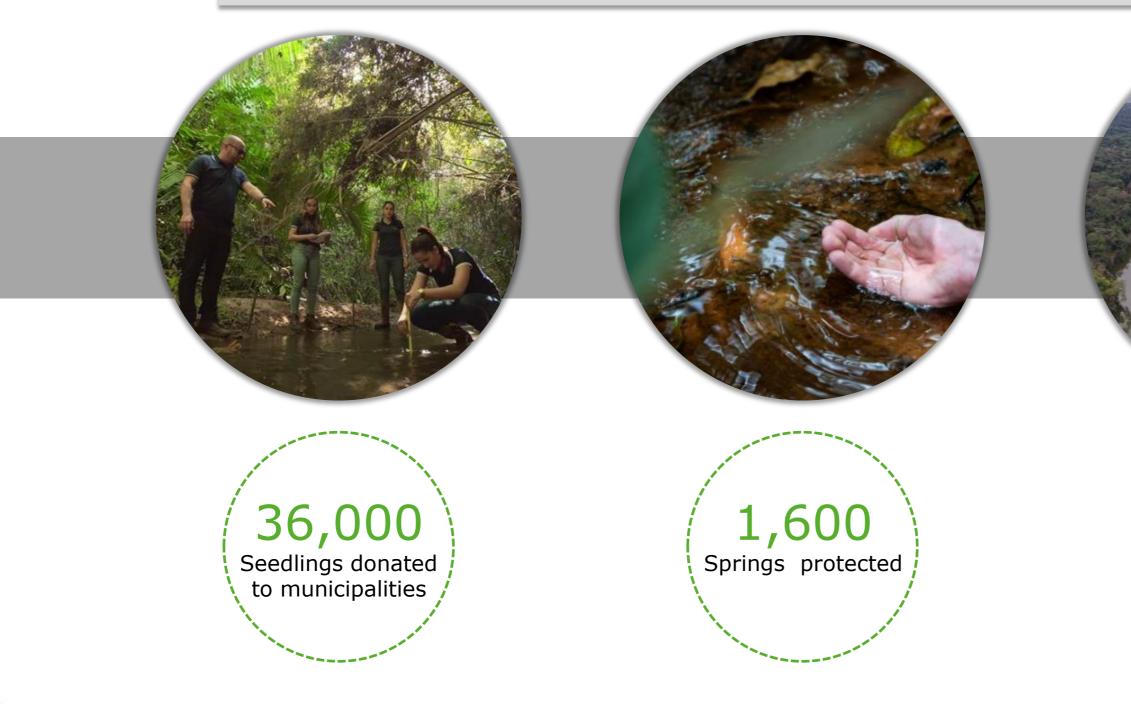


Márcio Cunha Hospital

recognized by Newsweek magazine as as one of the best Brazilian hospitals for the 3rd consecutive year.

"Mobiliza Todos pela Água" Project

In partnership with the municipalities, uses metallurgical co-products in the recovery of springs





"Mobiliza Caminhos do Vale" Project

Socio-environmental projects as counterpart in Marliéria













Increase in tourism and handicraft, and helping the local products flow

Construction of the **free flight ramp** in the community of Achado, 2nd largest in the State of Minas Gerais

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Socio-environmental considerations in **Paraíso** and **Iapú**



Education and Culture

São Francisco Xavier School

First educational institution in Brazil to obtain ISO 9001



Usiminas Institute Usiminas invested over R\$260 million, encouraging around 2,000 social projects since 1993



Projects and Programs

Xerimbabo Usiminas Project

Promotes protection and environmental education free of charge for more than 2 million young people



The initiative promotes the planting of native tree by employees who had a children in the year



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"Plante uma vida" Project

People Social and Environmental Highlights

São Francisco Xavier Foundation

Márcio Cunha Hospital – Unit I

Reference center in the area of health in Brazil



Hospitalization, Ambulatory Care, Diagnostic Imaging Center and Usifamília



Carlos Chagas Municipal Hospital

Reference for the municipalities of the Itabira microregion to SUS patients





Márcio Cunha Hospital – Unit II

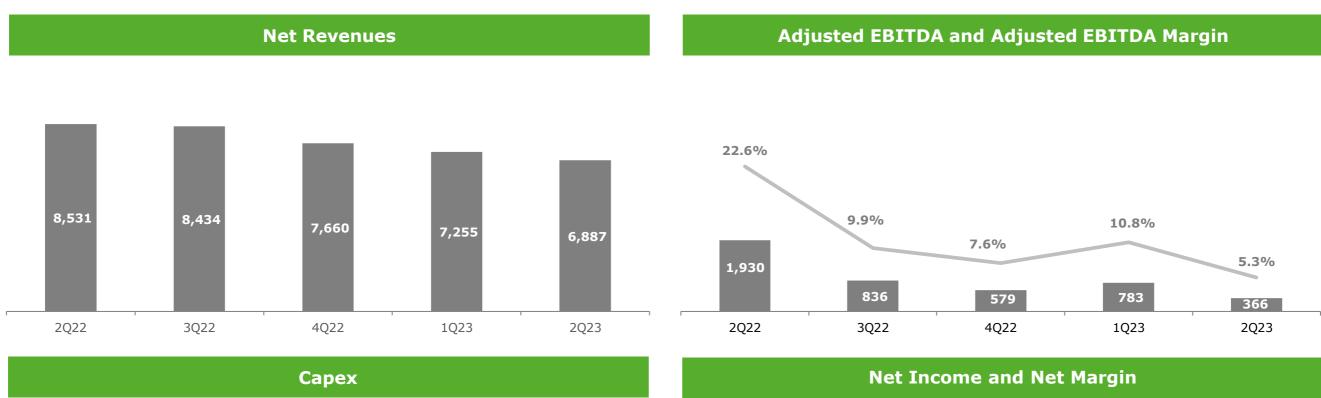
People Social and Environmental Highlights

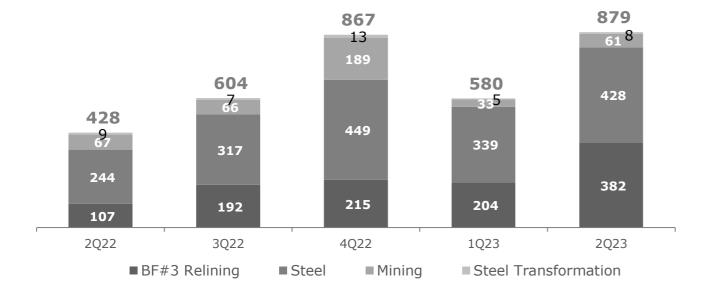
Libertas Hospital

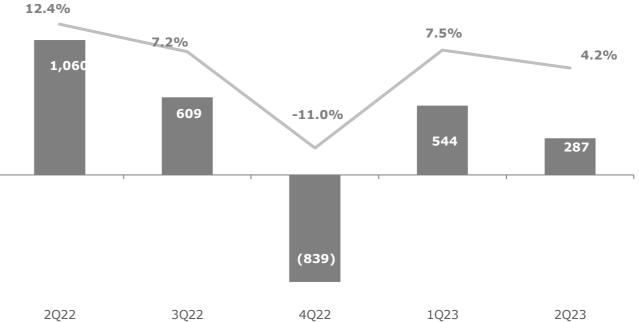
New hospital in installation by FSFX, occupying the old headquarters building in Belo Horizonte

Inicial opening of 140 beds (380 in total)

Results (R\$ Million, except otherwise indicated)

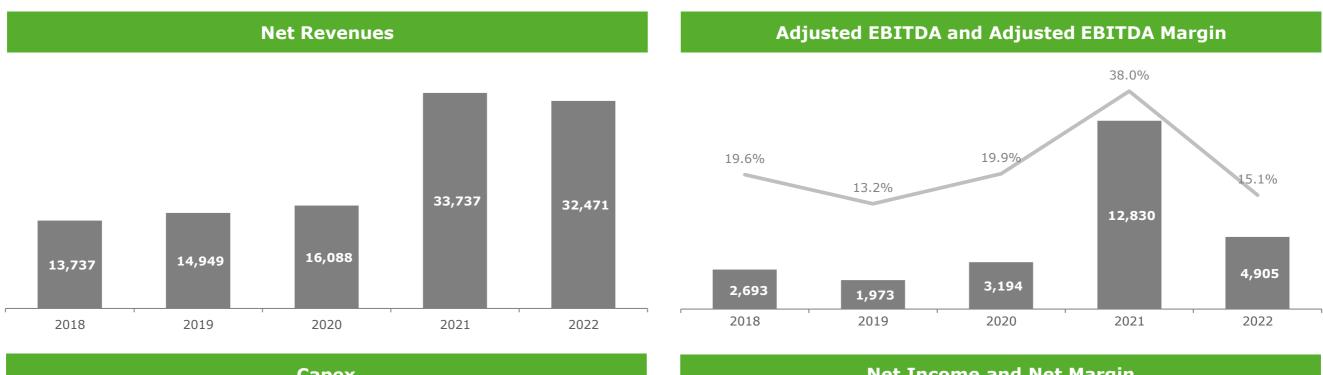


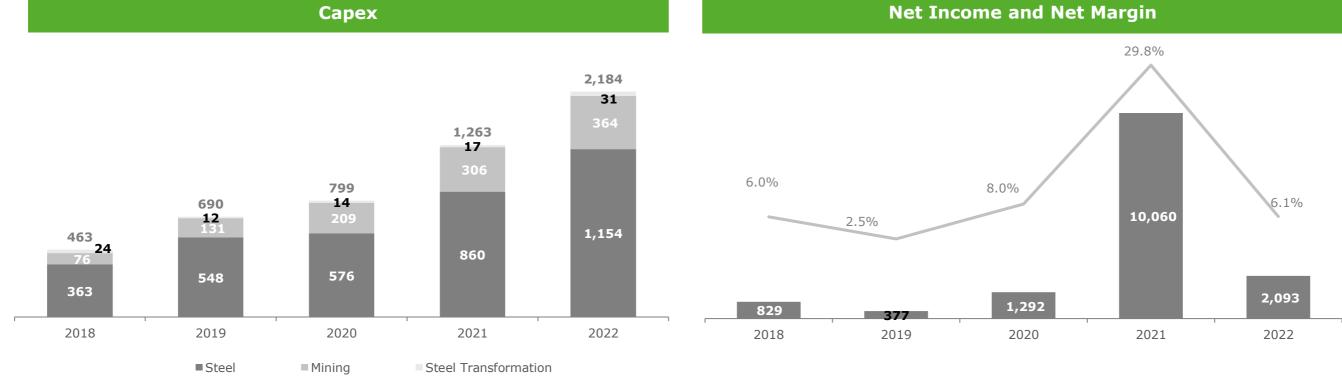




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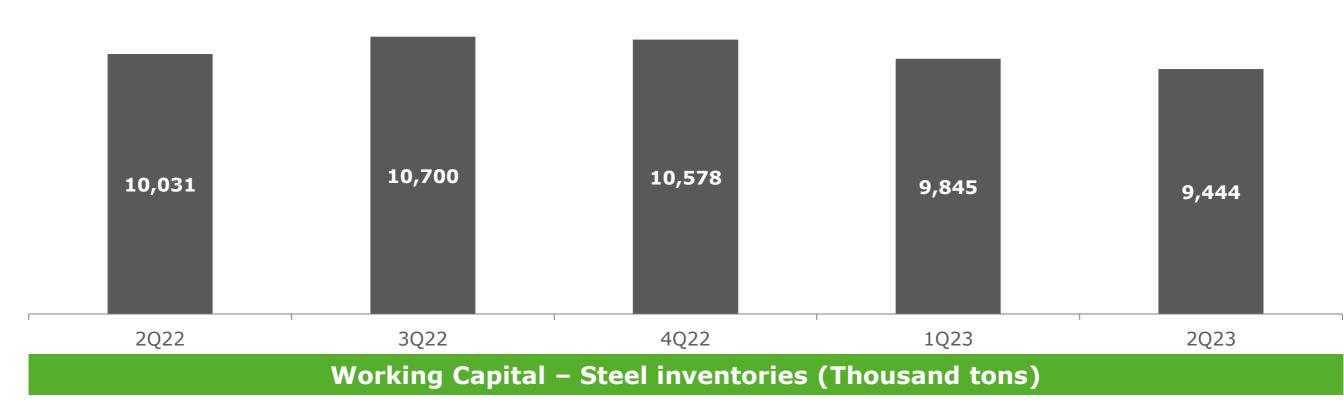
Results (R\$ Million, except otherwise indicated)

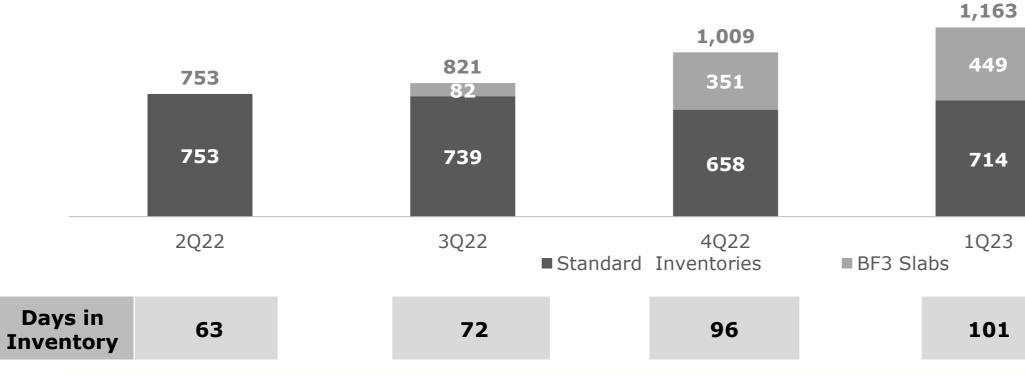




Results Financial Results

Working Capital (R\$ million)



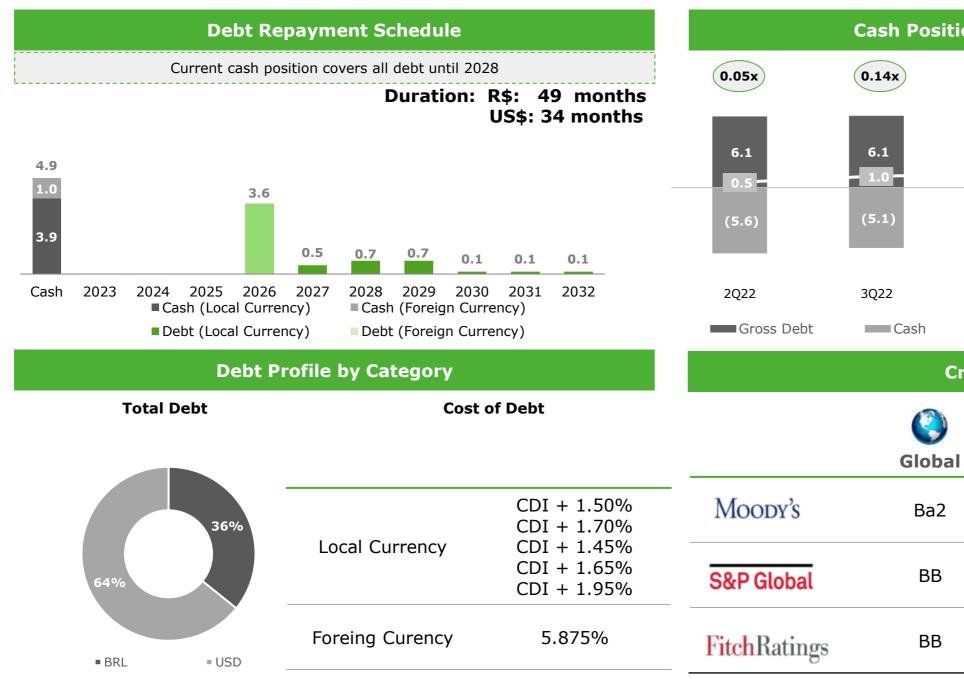


 1,085	
 332	
753	



102

Liquidity and Indebtedness (R\$ billion)





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on and Ind	ebtedness			
0.23x	0.07x	0.38x		
6.2 - 1.1 -	6.1	5.9		
(5.1)	(5.8)	(4.9)		
4Q22	1Q23	2Q23		
Net Debt	─ Ne	t Debt / EBITDA		
redit Rating	J			
N	ational	Outlook		
Þ	A+.br	Stable		
I	brAAA	Stable		
AA	A+(bra)	Stable		



AGENDA

Pillars of Usiminas' Management

Clients

Results

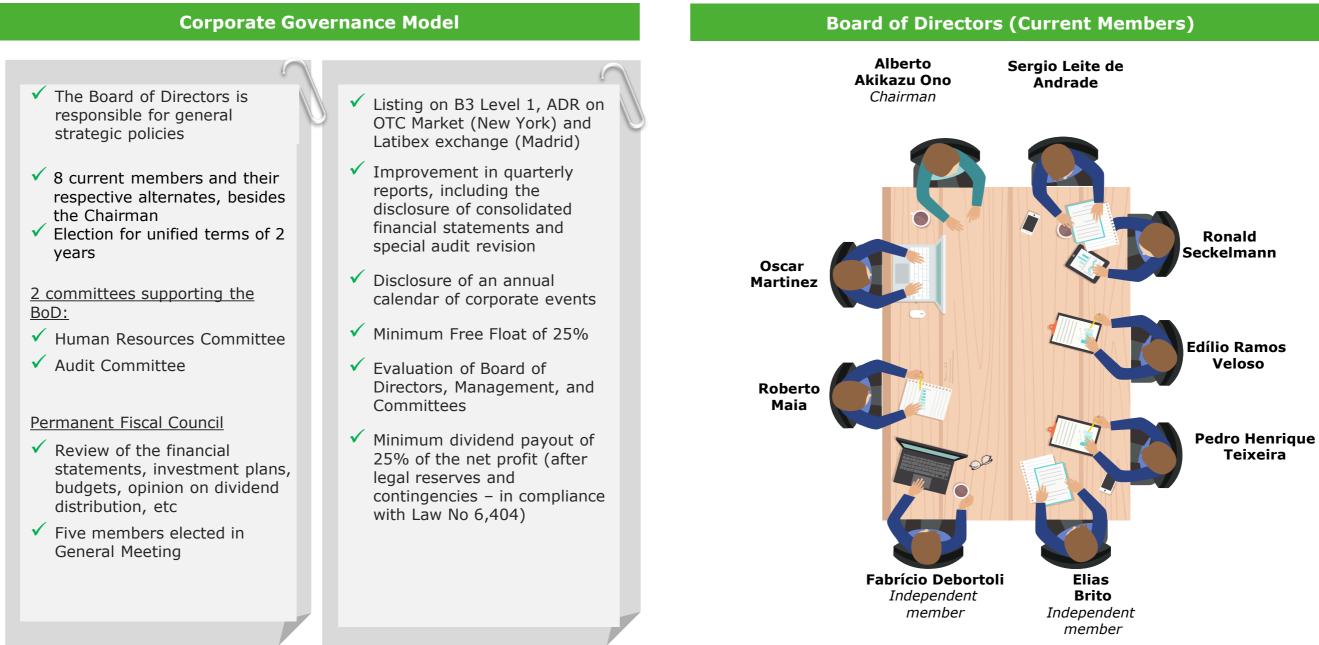
Governance and Highlights

Usiminas' Corporate Governance Usiminas' model of corporate governance meets government and market requirements for

listed companies, preserving and encouraging transparency

New Shareholders Agreement

✓ On July, 2023, the Company's amended and restated the Usiminas Shareholders Agreement - valid until November, 2031



Note: Independent board members based on the criteria of the Brazilian Code of Corporate Governance and Novo Mercado.

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Usiminas' Corporate Governance (Cont'd)

Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication





Policies of the Brazilian Corporate Governance Code

Policy of on the Remuneration of the Members of the

Policy of Disclosure of Information and Negotiation with



AGENDA

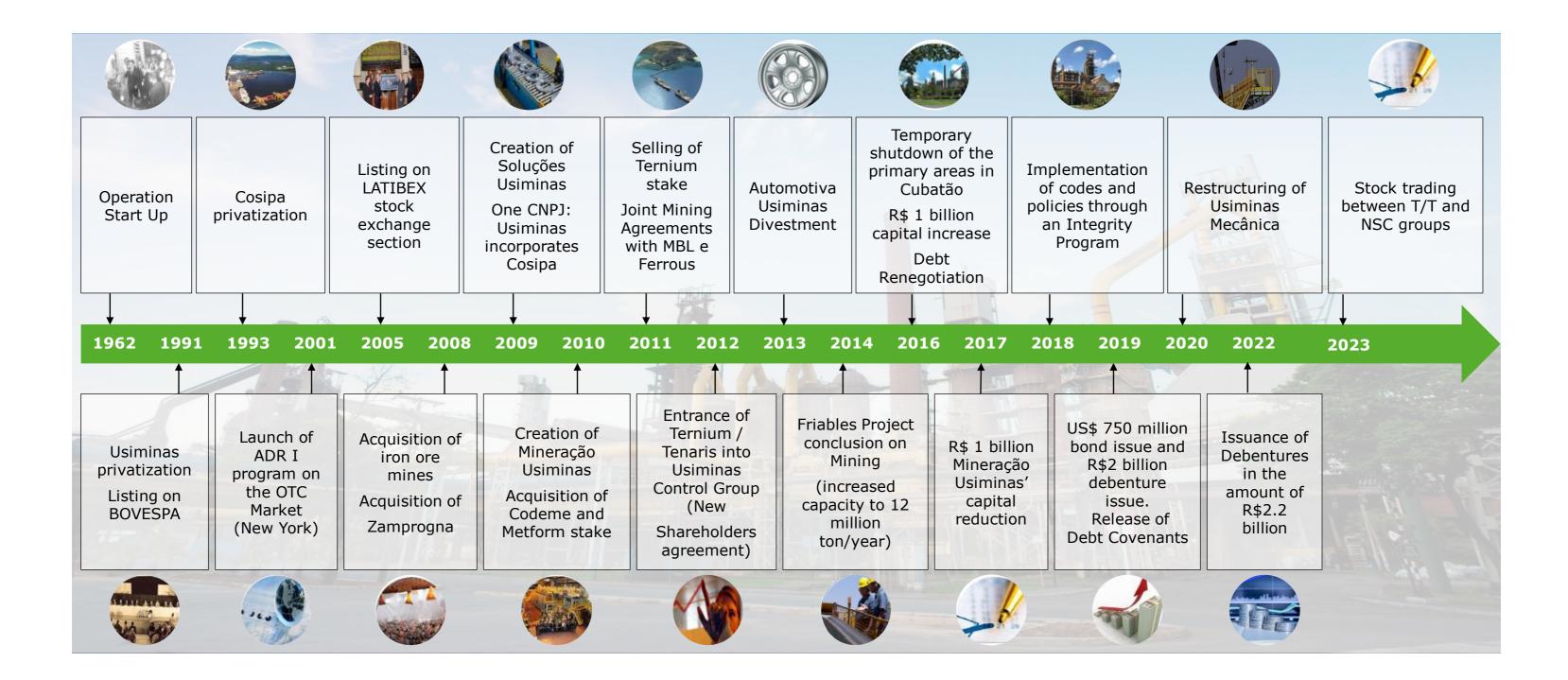
Pillars of Usiminas' Management

Clients

Results

Governance and Highlights

Over Half a Century of Leadership



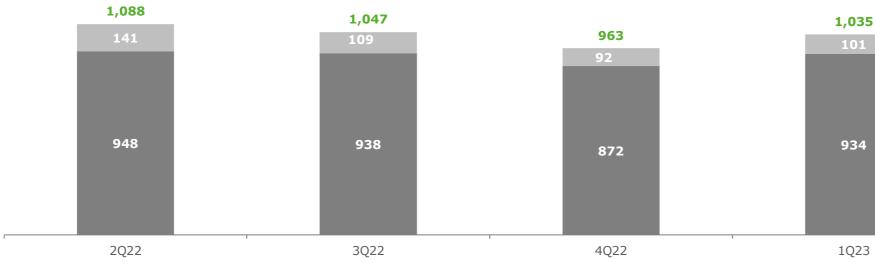


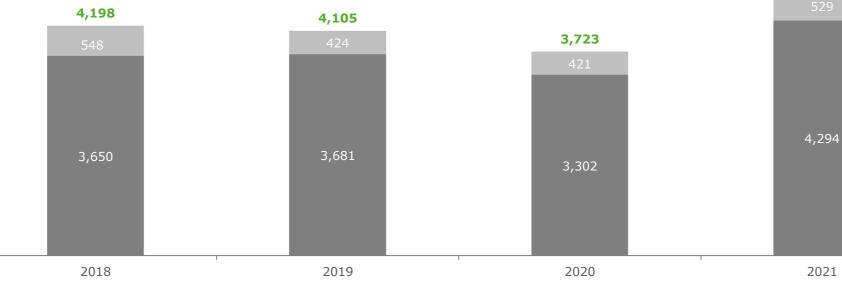


1 Leading Position in the Brazilian Steel Market, with Presence in Strategic International Markets

Usiminas' leading position is underpinned by the superior quality of its products and the long-term relationship with key clients

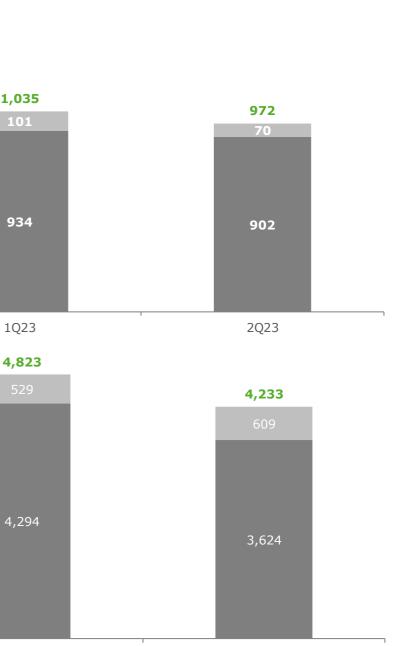
Sales Volumes - Steel - (Thousand Tons - Quarterly)





Domestic Market

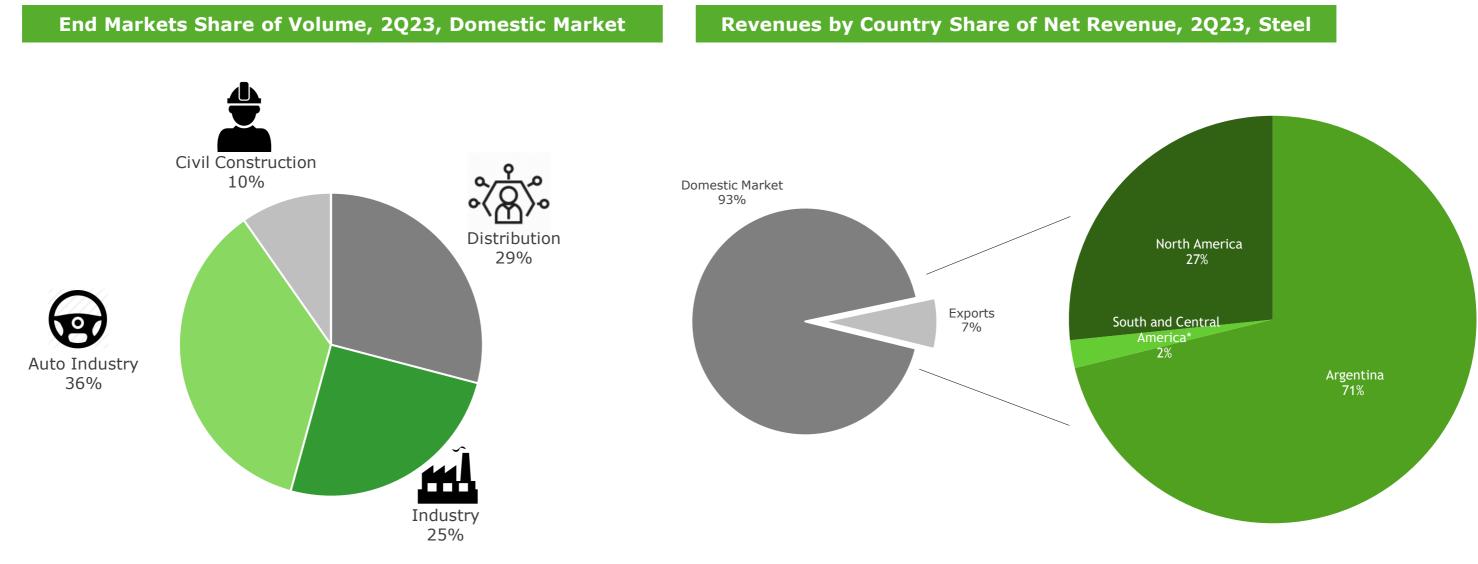




2022

2 **Diversification Across Products and Markets** USIMINAS

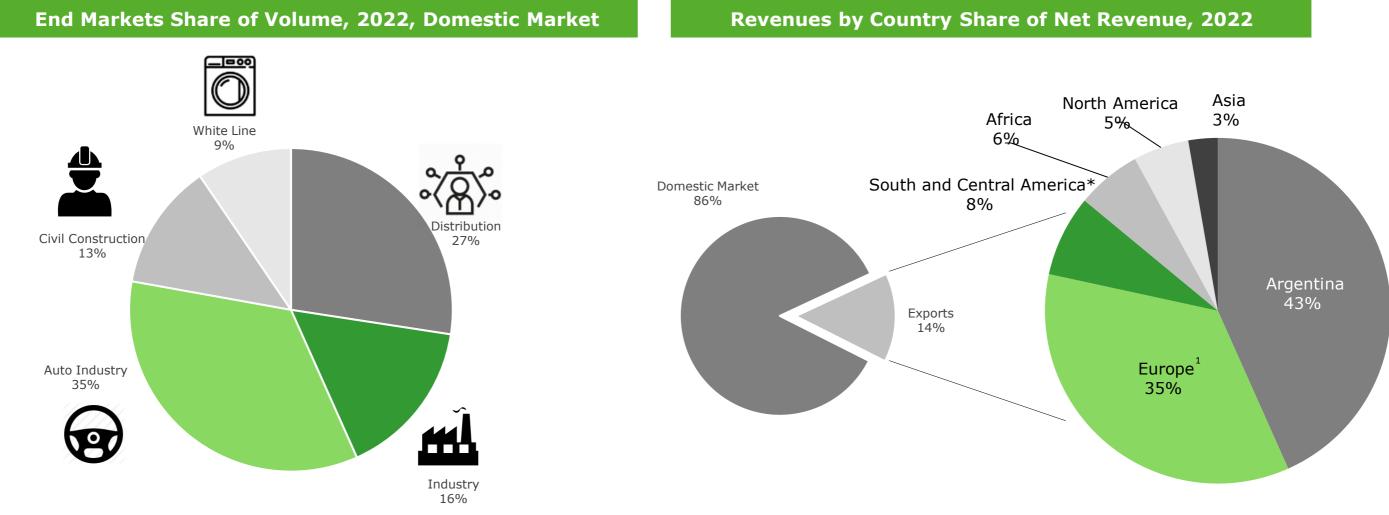
Usiminas has capacity to produce a wide variety of steel, allowing for flexibility to adjust its production according to market demands domestically and internationally



*Argentina excluded

2 **Diversification Across Products and Markets**

Usiminas has capacity to produce a wide variety of steel, allowing for flexibility to adjust its production according to market demands domestically and internationally



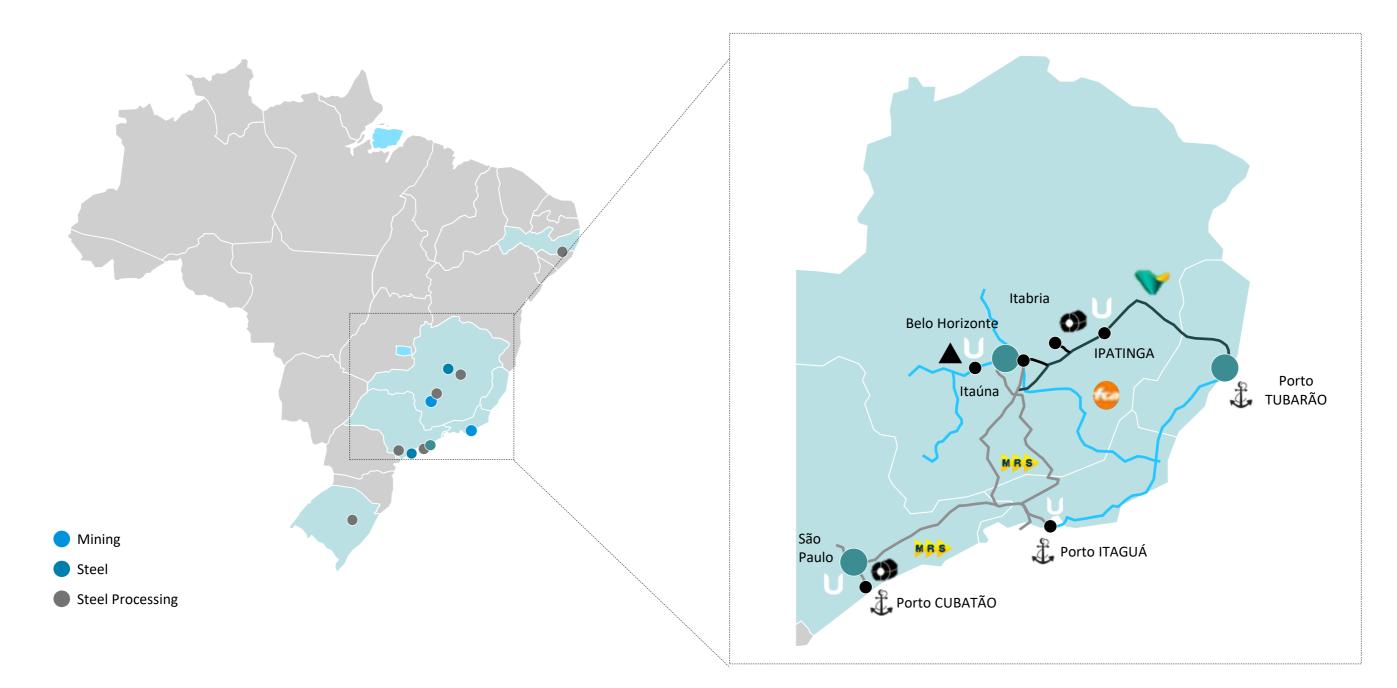
¹ Europe includes: Germany, Belgium, Spain, UK, Portugal, Switzerland, Italy, Netherlands and Luxembourg.

*Argentina excluded

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3 **Assets Strategically Located in the Country's USIMINAS** Main Industrial and Logistic Axis in the Country

The location of Usiminas' assets allows for access to raw materials (e.g. iron ore), consumption centers and logistic terminals (railways, ports)



Seasoned and Specialized Management Team

Usiminas' Executive Board consists of professionals with deep knowledge in their respective areas

Marcelo Chara CEO



- Over 40 years of experience in the steel industry. He served as Executive President of Ternium Brasil from 2017 to 2023. He also served as Industrial Director at Ternium in Argentina, Industrial Vice President at Usiminas, Director at Sidor (Venezuela), among other executive positions at the Techint Group.
- · He was a director at Instituto Aço Brasil, at Alacero and vicepresident of the board at ABM.
- Gaduated in Metallurgical Engineering from the University of Birmingham (UK). He has been a professor at the Catholic University of Córdoba, the National University of La Plata and the Catholic University of La Plata.



- management.

Thiago da Fonseca Rodrigues

CFO and IR Vice President Officer

- More than 15 years of experience in the steel industry. Before joining Usiminas, he worked, among other companies, in the Brazilian operation of Ternium and Vale. He was a member of the Audit Committee of Usiminas.
- · He was a member of the Tax Affairs Council of Firjan and director of the Brazilian Foreign Trade Association (AEB).
- Graduated in Business Administration from PUC-RJ and postgraduated in Management from IBMEC-RJ.



Miguel Angel Homes Camejo Commercial Vice President Officer

- years.



Américo Ferreira Neto

Industrial Vice President Officer

- With a career spanning more than 30 years at Usiminas, he worked in the areas of Maintenance, Hot and Cold Rolling and, in 2016, became the executive director of the Cubatão Plant. In 2019, he held the same position at the Ipatinga Plant until reaching Industrial VP in 2020.
- Electrical engineer by Unisanta, with specialization in industrial automation by Unisantos and MBA in project management by FGV, he also has a master's degree in electrical engineering from USP.



- Finance.



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Toshihiro Miyakoshi

Technology and Quality Vice President Officer

• The executive returns to Brazil for his second season at the company, after a stint at Unigal in 2014.

• Graduated in metallurgy, he started his career at Nippon Steel, having held several positions directly linked to production and

• Has a career spanning more than 20 years dedicated to the steel sector, having held several positions in the Ternium Techint group in countries such as Venezuela, Argentina, Mexico and Colombia.

• Has been the head of the commercial VP at Usiminas for four

• Graduated in Economics from Universidad Catolica Andres Bello, in Venezuela, he participated in executive education programs at the universities of Chicago and Stanford, in the USA.

Gino Eugenio Ritagliati

Corporate Planning Vice President Officer

• Before being appointed VP of Corporate Planning, he was a member of the Audit Committee at Usiminas. He has more than 15 years of experience in positions in the Economic, Commercial and Industrial Engineering areas of the Ternium Techint group in Argentina and Brazil.

Graduated in Accounting, with specializations in Economics and

Solid Corporate Governance

5

Recently approved programs that ensure safety for the investor, transparency of actions, management control and clarity in communication



Directors in October 2018

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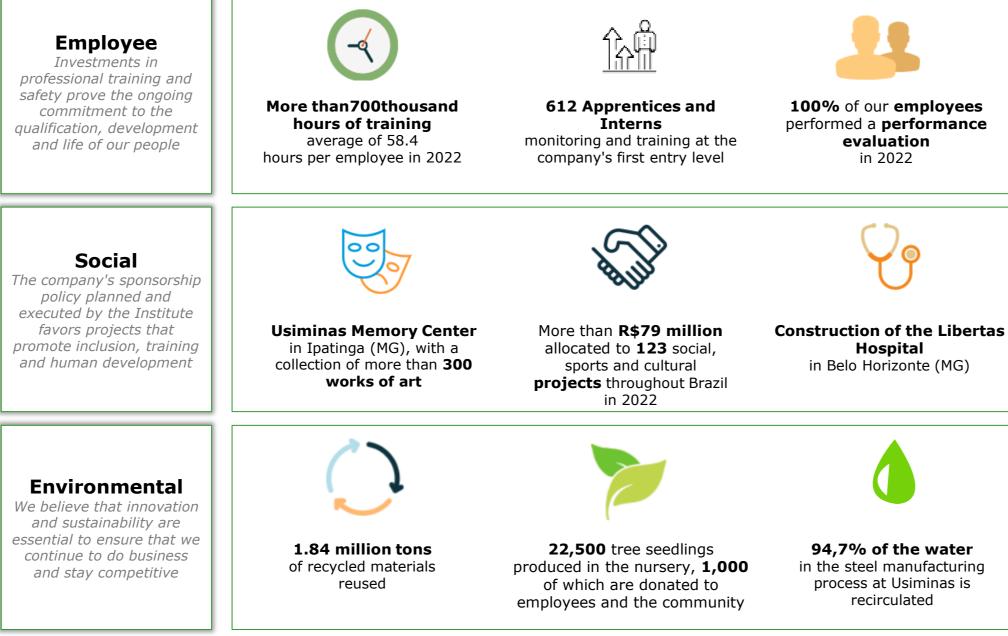
Policies of the Brazilian Corporate Governance Code

Policy of on the Remuneration of the Members of the

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[©] Culture of Employee, Social and **Environmental Responsibility**

Usiminas translates concepts into practice, conciliating the objective of all stakeholders



USIMINAS





"Mãos Seguras" **627** hand safety devices created in 2021



VOU – Usiminas volunteers **1.364** registered employees and more than **9,000** items donated in 2022



More than 1.5 thousand springs preserved by the Caminhos do Vale program

Rating Agencies' Views Comments from latest available rating reports

S&P Global Ratings

Moody's

On Sept. 15, 2021, S&P Global Ratings raised its global scale issuer credit ratings on Usiminas to 'BB' from 'BB-' and its national scale issuer credit and issue-level ratings to 'brAAA' from 'brAA+'.

The stable outlook reflects our expectation of strong results in the second half of 2021 and in 2022, despite cost pressures, allowing Usiminas to keep EBITDA margins above 20% and gross debt to EBITDA consistently below 2.0x. We also expect management to maintain its conservative financial policy on dividends, share repurchase and investment decisions, a robust liquidity position, and smooth debt amortization profile.

Record high results, sound liquidity, and sharp deleveraging underpin the upgrade. Usiminas' EBITDA and free cash flows surged in the past 12 months ended June 2021, given robust steel demand despite considerable price hikes.

Usinas Siderurgicas de Minas Gerais S.A.'s (Usiminas) Ba2 ratings reflect the company's solid position in the Brazilian flat-steel market and its history of quickly adjusting operations to market conditions in Brazil. The ratings are also supported by Usiminas' good credit metrics and liquidity through economic and commodity cycles, and its enhanced financial flexibility to withstand the volatility in its main end markets. Usiminas has been able to pull levers to prevent cash burn and maintain covenant compliance in the recent past, which reduces potential liquidity risks in tougher operating environments.

On November 16, we upgraded Usiminas' ratings to Ba2 from Ba3 with a stable outlook to reflect the strengthening observed in the company's liquidity position and leverage ratios since the beginning of 2021, which provides more buffer for the company to withstand future volatility in operations and mitigates risks associated with upcoming investments. Even though we expect the favorable market conditions to gradually moderate over the next 12-18 months, the cash Usiminas generated during the last year creates a lasting buffer to net leverage metrics, covenant compliance and liquidity, all of which reduce the company's overall credit risk.

by Usiminas.

USIMINAS

FitchRatings

On June 18, 2021, Fitch Ratings upgraded the Long-Term Foreign and Local Currency IDRs (Issuer Default Ratings) of Usinas Siderúrgicas de Minas Gerais SA (Usiminas) to 'BB' from 'BB-', and its National Long-Term Rating to 'AA+(bra)' from 'A+(bra)'. In addition, Fitch upgraded to 'BB', from 'BB-', the rating of the senior unsecured notes due 2026, issued by Usiminas International S.a.r.l. and guaranteed

The Outlook on Usiminas' Foreign and Local Currency IDRs and Long-Term National Rating remains Stable.

The rating upgrade reflects Usiminas' low absolute and relative debt levels, its manageable debt amortization profile and performance despite the coronavirus pandemic, as well as the maintenance of a solid operating profile amid a favorable environment for the steel in Brazil, after the worst moment of the pandemic.

Income Statement – Per Business USIMINAS Unit

(Quarterly, R\$mm, except otherwise indicated)

		momes	tatement per bu	siness units -	Non Audited - Qi	uarteny				
R\$ million	Mining		Steel*		Steel Processing		Adjustment		Consolidated	
	2Q23	1Q23	2Q23	1Q23	2Q23	1Q23	2Q23	1Q23	2Q23	1Q23
Net Revenue	905	784	5,976	6,390	2,100	2,134	(2,093)	(2,052)	6,887	7,255
Domestic Market	140	212	5,484	5,773	2,095	2,131	(2,093)	(2,052)	5,626	6,063
Exports	765	572	493	617	5	3	-	-	1,262	1,192
COGS	(685)	(493)	(5,651)	(5,875)	(2,070)	(2,054)	2,102	2,051	(6,305)	(6,370)
Gross Profit or Loss	2 2 0	291	3 2 5	516	30	80	8	(2)	582	885
Operating Income amd Expenses	(151)	(106)	(321)	(258)	(38)	(25)	(4)	(1)	(514)	(389)
Selling	(116)	(65)	(29)	(39)	(12)	(5)	1	-	(155)	(109)
General and Administrative	(13)	(12)	(120)	(114)	(20)	(19)	4	5	(148)	(140)
Other Operating Income and expenses, Net	(23)	(30)	(172)	(104)	(6)	(2)	(9)	(6)	(210)	(141)
EBIT	68	185	4	2.58	(9)	55	4	(2)	68	495
Depreciation and amortization	77	68	185	179	10	10	(10)	(9)	262	2.49
Equity in the results of investees	36	19	119	206	-	-	(93)	(179)	62	45
EBITDA (Instruction CVM 527)	182	271	308	643	2	65	(99)	(190)	393	789
EBITDA Margin	20.1%	34.6%	5.2%	10.1%	0.1%	3.1%	4.7%	9.3%	5.7%	10.9%
Adjusted E BITDA	147	254	184	438	2	65	34	25	366	783
Adj.EBITDA Margin	16.2%	32.4%	3.1%	6.9%	0.1%	3.1%	-1.6%	-1.2%	5.3%	10.8%

Income Statement per Business Units - Non Audited - Quarterly

*Consolidated 70% of Unigal and 100% of Usiminas Mecânica

Note: All intercompany transactions are made at arm's length basis.





Income Statement – Per Business USIMINAS Unit

(Acumulated, R\$mm, except otherwise indicated)

R\$ million	Mining		Steel*		Steel Processing		Adjustment		Consolidated	
	1H23	1H22	1H23	1H22	1H23	1H22	1H23	1H22	1H23	1H22
Net Revenue	1,688	1,972	12,367	14,675	4,234	4,552	(4,146)	(4,824)	14,143	16,376
Domestic Market	352	568	11,256	12,418	4,226	4,546	(4,146)	(4,824)	11,689	12,708
Exports	1,336	1,405	1,110	2,257	8	6	-	-	2,454	3,668
COGS	(1,178)	(1,062)	(11,526)	(11,964)	(4,124)	(4,153)	4,152	4,705	(12,675)	(12,474)
Gross Profit (Loss)	510	910	841	2,712	110	400	6	(119)	1,467	3,903
Operating Income (Expenses)	(257)	(284)	(579)	(592)	(63)	(77)	(5)	7	(904)	(946)
Selling	(180)	(200)	(68)	(134)	(17)	(30)	1	-	(264)	(364)
General and Administrative	(24)	(21)	(234)	(230)	(39)	(36)	9	9	(288)	(278)
Other Operating Income (expenses), Net	(53)	(63)	(277)	(228)	(7)	(12)	(14)	(2)	(351)	(305)
EBIT	253	626	262	2,120	47	322	2	(112)	564	2,956
Depreciation and amortization	146	103	364	344	20	14	(19)	(17)	511	443
Equity in the results of investees	55	40	325	521	-	-	(273)	(470)	107	91
EBITDA (Instruction CVM 527)	454	768	951	2,985	67	336	(289)	(599)	1,182	3,490
EBITDA Margin	26.9%	38.9%	7.7%	20.3%	1.6%	7.4%	7.0%	12.4%	8.4%	21.3%
Adjusted EBITDA	401	730	622	2,466	67	336	60	(42)	1,149	3,490
Adj.EBITDA Margin	23.7%	37.0%	5.0%	16.8%	1.6%	7.4%	-1.4%	0.9%	8.1%	21.3%

Income Statement per Business Units - Non Audited - Accumulated

*Consolidated 70% of Unigal and 100% of Usiminas Mecânica

Note: All intercompany transactions are made at arm's length basis.





Environmental, Social and Governance (ESG) Follow-up of Goals:

Material Theme Goal Objective of Zero Accidents, in compliance with the Strategic Safety Plan, with focus on achieving a Safety Index of People management 1.0: Reach 18% of women in leadership positions by 2023; People management Conducting a GHG inventory at Soluções Usiminas by 09/30/2023; Climate changes Adhesion of Mineração Usiminas to the Brazilian GHG Protocol Program; Climate changes Relationship with Stakeholders Improvement of the General Customer Satisfaction Index: Relationship with Stakeholders Sustainability in the supply chain, strengthening relationships and reducing risks at 75% of strategic suppliers; Strengthening relationships with formal and community leaders in Vale do Aco and Baixada Santista Relationship with Stakeholders Management of natural resources and Donation of 100% of the steel aggregate generated in 2023 to the Caminhos do Vale program environmental impacts

In line with planning.

Late in relation to planning

SDG		Comments
3 and 8		The Safety index obtained a result above the established reference. The Company is adopting several preventive actions to revert this result;
5	•	Deviation generated by the removal of employees on maternity leave
13	•	Done. The inventory was completed on 06/30/2023.
13		Evolution in line with plan
12	•	Evolution in line with plan
12		Evolution in line with plan
17	•	Evolution in line with plan
12	٠	Evolution in line with plan

tas PZ Variação





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Declarations relative to business perspectives of the Company, operating and financial results and projections, and references to the growth of the Company, constitute mere forecasts and were based on Management's expectations in relation to future performance. These expectations are highly dependent on market behavior, on Brazil's economic situation, on the industry and on international markets, and are therefore subject to change.



Integrated Control Center of Mineração Usiminas