

This is a faithful free translated version of the minutes of the Board of Directors' Meeting of Gol Linhas Aéreas Inteligentes S.A. held on January, 23 2026, at 11am, which was duly executed by the attending members of the Board of Directors.

GOL LINHAS AEREAS INTELIGENTES S.A.

Publicly held Company
CNPJ/MF No. 06.164.253/0001-87
NIRE 35.300.314.441

**MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON FEBRUARY, 23 2026**

- I. DATE, TIME AND PLACE:** On February 23, 2026, at 11am, in hybrid format, considered to be held at the headquarters of Gol Linhas Aéreas Inteligentes S.A. ("**Company**"), at Rua Verbo Divino, No. 1.661, 11th floor, Chácara Santo Antônio, zip code 04719-906, in the city and state of São Paulo.
- II. CALL AND ATTENDANCE:** The call notice was submitted pursuant to Article 19, paragraph 3 of the Company's Bylaws, with the attendance of the majority of members of the Company's Board of Directors.
- III. PRESIDING BOARD:** President: Mrs. Antonio Kandir; Secretary: Mrs. Felipe Fieri Silva.
- IV. AGENDA:** To resolve on **(i)** the satisfaction of the conditions precedent for Merger, provided for in clause 2.1.1. of the "*Protocol and Justification of the Merger of Gol Investment Brasil S.A. and Gol Linhas Aereas Inteligentes S.A. by Gol Linhas Aéreas S.A.*", entered into on October, 10 2025 ("**Protocol**"); **(ii)** the beginning of the Right of Withdrawal Exercise Period (as defined below); and **(iii)** to authorize the Company's management to take all measures and perform the acts and measures necessary with respect to the implementation of the resolutions taken at this meeting.
- V. DELIBERATION:** Once the meeting was called to order, after analysis and discussion of the items on the Agenda, the members of the Board of Directors approved, by unanimous vote of those present, without any reservations:
 - (i)** to record, in compliance with clause 2.1.1. of the Protocol, the satisfaction of the conditions precedent of the merger, by Gol Linhas Aéreas S.A. ("**GLA**"), of the entire assets of the Company and Gol Investment Brasil S.A. ("**Merger**");

- (ii) register, pursuant to clause 4.3 of the Protocol, the beginning of the twenty (20) day period (i.e., period starting on February 24, 2026 and ending on March 15) ("**Subscription Bonus Exercise Period**"), for the exercise, by their respective holders, of the Subscription Bonuses ("**GLAI Subscription Bonus**") issued by the Company (traded under the ticker "**GOLL80**"). On the Effective Date of the Merger (as designated in item (iii)(a) below), holders of the GLAI Subscription Bonus who have not exercised such security shall receive new subscription bonuses issued by GLA ("**GLA Subscription Bonus**"), for subscription of common shares issued by such company, pursuant to the Protocol;
- (iii) register, pursuant to clauses 5.3 and 5.4 of the Protocol, the beginning of the thirty (30) day period (i.e., period beginning on February 24, 2026 and ending on March 25) ("**Right of Withdrawal Exercise Period**"), for the exercise of the right of withdrawal by the Company's Eligible Shareholders (as defined in the Protocol) who dissent to the Merger, as ensured under the terms of articles 137, paragraph 1 and 264, paragraph 3 of Law No. 6,404/76.

The following estimated schedule and the next steps of the Merger are also set out, subject to the terms of the Protocol and subject to variations that, if applicable, will be communicated to the Company's shareholders and the market in general:

Estimated Date²	Event
February 24, 2026	<ul style="list-style-type: none"> • Beginning of the Right of Withdrawal Exercise Period. • Beginning of the Subscription Bonus Exercise Period.
March 15, 2026	<ul style="list-style-type: none"> • End of the Subscription Bonus Exercise Period.
March 25, 2026	<ul style="list-style-type: none"> • End of the Right of Withdrawal Exercise Period.
March 27, 2026	<ul style="list-style-type: none"> • Last day of trading of the Company's preferred shares (GOLL54) and subscription bonuses (GOLL80) on B3.
April 1, 2026	<ul style="list-style-type: none"> • Effective date of the Merger, on which the Company will be extinguished, pursuant to article 219 of Law No. 6,404/76 ("Effective Date of Merger").

The Company's Board of Directors will hold a new meeting to determine and inform GLA of the number of common shares and GLA Subscription Bonus to be issued by GLA as a result of the Merger. Based on such information, the Company's shareholder, still the Company's sole shareholder before the Merger, will hold a general meeting of GLA to resolve on the approval of the capital increase resulting from the Merger, in order to define the number of common shares and GLA Subscription Bonus to be issued and GLA's Board

² Dates subject to confirmation and may be changed.

of Directors will meet after the end of the applicable deadlines to declare the consummation of the Merger and to set the date of its effectiveness.

It is hereby noted that the dates indicated above are subject to confirmation by the Company's Board of Directors after the end of the Right of Withdrawal Exercise Period, pursuant to the paragraph above.

(iv) To authorize the Company's management to take the necessary steps and perform the necessary acts in relation to the implementation of the above resolutions, including the practice of all acts necessary for the formalization of the issuance of the new shares and GLA Subscription Bonus, to be issued as a result of the Merger.

VI. CLOSURE AND SIGNATURES: There being no further business to discuss, the meeting was adjourned, and these minutes were drawn up, which were read, approved and signed by the members of the Board of Directors present and signed by the Chairman and Secretary. The members of the Board present, the Chairman and the Secretary also signed a faithful version of these minutes in English, which will remain on file at the Company's headquarters.

São Paulo, February 23, 2026.

Presiding Board:

Antonio Kandir
President

Felipe Fieri Silva
Secretary

Board Members:

Antonio Kandir

Timothy Robert Coleman

Marcela de Paiva Bonfim Teixeira

Philipp Michael Schiemer

Manuel José Irrázaval Aldunate