

**GOL LINHAS AÉREAS INTELIGENTES S.A.**  
**("Publicly-held Company")**

**CNPJ No. 06.164.253/0001-87**  
**NIRE 35.300.314.441**

**MINUTES OF THE BOARD OF DIRECTORS' MEETING**  
**HELD ON AUGUST 04, 2023**

I. **Date, Time and Place:** On August 4, 2023, at 3pm, in a hybrid form, considered as held at the head office of Gol Linhas Aéreas Inteligentes S.A. ("**Company**"), at Praça Comandante Linneu Gomes, s/no., Portaria 3, in the Meeting Room of the Board of Directors, Jardim Aeroporto, Zip Code 04626-020, in the City and State of São Paulo.

II. **Call Notice and Attendance:** The call notice was waived due to the attendance of all members of the Board of Directors, by videoconference, pursuant to Article 19 of the Company's Bylaws.

III. **Presiding Board:** Mr. Constantino de Oliveira Junior was the Chairman of the meeting, and invited me, Mrs. Renata Domingues da Fonseca Guinesi, to act as secretary of the meeting.

IV. **Agenda:** To pass resolutions on the following matters: (i) the resignation of Mr. Eduardo José Bernardes Neto from the positions of Vice-President Officer and member of the Company's Alliances Committee; e (ii) the election of member of the Company's Alliances Committee.

V. **Resolutions:** Following the necessary explanation and after a detailed analysis of the documents regarding the matters listed herein, the members of the Company's Board of Directors approved, by unanimous voting:

(i) Consign the resignation of Mr. **Eduardo José Bernardes Neto** from the positions of Vice-President Officer and member of the Company's Alliances Committee, for which he was elected at the Board of Directors' Meeting held on May 2, 2023, under nº 223.569/23-9 in the session 05/30/2023 of the Board of Trade of State of São Paulo pursuant to the resignation letter presented by him to the Company on the date hereof and filed at the Company's headquarters; and

(ii) The election of Mr. **Mateus Pongeluppi**, Brazilian, married, accountant, bearer of Identity Card RG No 30.103.065-0, issued by SSP/SP, enrolled with the CPF/MF under No. 324.480.868-93, with professional street address at Praça Comandante Linneu Gomes, s/n, Portaria 3, Jardim Aeroporto, Zip Code 04626-020, as new member of the Company's

Alliances Committee, with a unified term of office with the other members of the respective Committee elected at the Board of Directors' Meeting held on May 2, 2023.

The member of the Company's Alliances Committee hereby elected declared, in accordance with the provisions set forth in Article 37, item II, of Law No. 8,934/1994 and Article 147, paragraphs 1 and 2, of the Law No. 6,404/1976, that has not been charged for any crime provided for by law nor any legal or regulatory restrictions which would prevent him from exercising business activities. The instrument of investiture of the Company's Alliances Committee member elected herein, with the applicable legal representations for the exercise of their positions, were duly signed and is filed at the Company's headquarters.

Due to the above resolution, the Company's Alliances Committee is now composed of the following members: (a) Mr. **Constantino de Oliveira Junior**, Brazilian, married, businessman, bearer of Identity Card RG No. 929.100, issued by SSP/DF, enrolled with the CPF/MF under No. 417.942.901-25; (b) Mr. **Celso Guimarães Ferrer Junior**, Brazilian, married, economist, bearer of Identity Card RG No. 24982348, issued by SSP/SP, enrolled with the CPF/MF under No. 309.459.748-33; both with business address at Praça Comandante Linneu Gomes, s/n, Portaria 3, Jardim Aeroporto, Zip Code 04626-020, in the city of and State of São Paulo; and (c) Mr. **Mateus Pongeluppi**, already qualified.

**VI. Signatures:** As there was nothing further to discuss, the meeting was closed for drawing up these minutes, which were read, approved and signed by the members of the Board of Directors present and by the Chairman and Secretary of the Meeting. Chairman: Sr. Constantino de Oliveira Junior; Secretary: Renata Domingues da Fonseca Guinesi; Members of the Board of Directors: Constantino de Oliveira Junior, Joaquim Constantino Neto, Ricardo Constantino, Adrian Neuhauser, Richard Freeman Lark Jr., Anmol Bhargava, Marcela de Paiva Bomfim Teixeira, Germán Pasquale Quiroga Vilardo e Philipp Michael Schiemer.

*I hereby certify that this is a faithful copy of the minutes that were drawn up in the proper book.*

São Paulo, August 04, 2023.

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Constantino de Oliveira Junior  
Chairman

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Renata Domingues da Fonseca Guinesi  
Secretary

**Renunciate Director:**

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Eduardo José Bernardes Neto