



MATERIAL FACT AND NOTICE TO THE SHAREHOLDERS

São Paulo, March 25, 2026 – GOL Linhas Aereas Inteligentes S.A. (B3: GOLL54) ("GOL" or "Company"), one of Brazil's Leading airlines, in accordance with article 157, paragraph 4, of Law No. 6,404/1976 ("Brazilian Corporation Law") and the Resolution of the Brazilian Securities and Exchange Commission ("CVM") No. 44/2021, and in addition to the material facts disclosed on October 13, 2025, November 4, 2025, November 13, 2025, January 9, 2026, January 29, 2026, February 4, 2026, February 9, 2026, February 19, 2026 and February 23, 2026, by the Company, comes, in the context of: (i) the merger ("**Merger**") of the Company and Gol Investment Brasil S.A. ("**GIB**" or "**Offeror**") by Gol Linhas Aéreas S.A. ("**GLA**"); and (ii) the tender offer for the acquisition of preferred shares issued by the Company ("**Tender Offer**") launched by the Offeror, due to the Company's exit from the special listing segment called Level 2 of Corporate Governance of B3 S.A. – Brasil, Bolsa, Balcão, launched on January 29, 2026, informing its shareholders and the market in general as follows.

1. RESULT OF THE PERIOD OF SALE OF REMAINING SHARES

Pursuant to item 4.12 of the Tender Offer Notice, and according to a material fact disclosed on February 23, 2026, shareholders who did not sell their shares during the Tender Offer auction held on February 19, 2026, had the opportunity to sell them to the Offeror during the period of up to thirty (30) days, starting on February 23, 2026 and ending on March 25, 2026, at the same price paid by the Offeror under the Tender Offer, duly updated by the SELIC rate until the date of effective payment ("**Acquisitions of Remaining Shares**").

During the period of Acquisitions of Remaining Shares, the Offeror acquired 730,906,601 remaining preferred shares of the selling shareholders, representing 0.0607% of the Company's total capital stock.

The payment to shareholders who sold preferred shares in the period of the Acquisitions of Remaining Shares will be completed by March 30, 2026.

2. RESULT OF THE SUBSCRIPTION BONUSES

Pursuant to the "*Protocolo e Justificação da Incorporação da Gol Investment Brasil S.A. e da Gol Linhas Aéreas Inteligentes S.A. pela Gol Linhas Aéreas S.A.*", entered into on October 10, 2025 ("**Protocol**"), and according to the material fact disclosed on February 23, 2026, during the period between February 24, 2026 and March 15, 2026, the holders of the warrants issued by the Company (traded under the ticker "GOLL80") ("**GLAI Subscription Bonuses**") had the opportunity to exercise them. During the exercise period, no GLAI Subscription Bonuses were exercised.

3. RESULT OF THE EXERCISE OF THE RIGHT OF WITHDRAWAL

Pursuant to the Protocol, and according to a material fact disclosed on February 23, 2026, the period of thirty (30) days for the exercise of the right of withdrawal ("**Period of Exercise of the**



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Right of Withdrawal") by the Company's Eligible Shareholders (as defined in the Protocol) who disagreed with the Merger, began on February 24, 2026, pursuant to articles 137, §1 and 264, §3 of the Brazilian Corporation Law ("**Right of Withdrawal**"). We inform you that the Period of Exercise of the Right of Withdrawal has ended.

3.1. Result of the Right of Withdrawal. The Right of Withdrawal was exercised by Eligible Shareholders holding 12,971,679 (twelve million, nine hundred and seventy-one thousand, six hundred and seventy-nine) preferred shares issued by the Company.

3.2. Refund Amount: Under the terms: (i) Protocol; (ii) Brazilian Corporation Law; and (iii) Article 5, paragraph 6 of the Company's Bylaws, the amount of reimbursement to the Company's Eligible Shareholders will be R\$ 11.45 (eleven reais and forty-five cents) per lot of 1,000 (one thousand) preferred shares, considering the economic value of the Company's shares determined in the appraisal report of the Tender Offer.

The total amount of the reimbursement to be paid by the Company to the Eligible Shareholders is R\$ 148,525.56 (one hundred and forty-eight thousand, five hundred and twenty-five reais and fifty-six cents).

3.3. Refund Payment: The payment of the reimbursement to the Eligible Shareholders will be made on March 27, 2026, by means of credit in the respective custody account, according to the data registered with the custodian institutions or, as the case may be, based on the bank details informed in the reimbursement request provided for in item 4.4 of the material fact disclosed by the Company on February 23, 2026.

4. EFFECTIVENESS OF THE MERGER AND LAST DAY OF NEGOTIATION

In view of the result obtained within the scope of the Right of Withdrawal, the Company's Board of Directors, in a meeting held on this date, resolved not to exercise the right set forth in article 137, paragraph 3, of the Brazilian Corporation Law.

Thus, and considering the end of the period for exercising the Right of Withdrawal and the period related to the Acquisitions of Remaining Shares, the Board of Directors confirmed the Merger of the Company, which will become effective as of **April 1, 2026**, the date on which the Company will be extinguished, pursuant to article 219 of the Brazilian Corporation Law ("**Effective Date**").

It was ratified by the Company's management and by GLA, pursuant to the Protocol, that the entire equity of the Company and GIB, as well as all accounting equity variations occurring between the Base Date of the Merger (June 30, 2025, as defined in the Protocol) and the Effective Date, will be fully absorbed by GLA.

As a result of the implementation of the Merger, under the terms of the Protocol, GLA's capital will be increased by R\$ 13,927,981,603.57 (thirteen billion, nine hundred and twenty-seven



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million, nine hundred and eighty-one thousand, six hundred and three reais and fifty-seven cents), through the issuance of 42,116,945,002,327 (forty-two trillion, one hundred and sixteen billion, nine hundred and forty-five million, two thousand, three hundred and twenty-seven) common shares, provided that R\$ 1,000,000.00 (one million reais) will be allocated to GLA's share capital account, and the remaining portion, amounting to R\$ 13,926,981,603.57 (thirteen billion, nine hundred and twenty-six million, nine hundred and eighty-one thousand, six hundred and three reais and fifty-seven cents), will be allocated to GLA's capital reserve account.

Each GOL shareholder will receive: (1) 1 share of GLA common stock for each share of the Company's common stock owned by it, and (2) 35 shares of GLA common stock for each preferred share of the Company owned by it.

In turn, on the Effective Date, GLAI Subscription Bonus holders will receive new subscription bonuses issued by GLA for subscription of common shares issued by such company.

The Company's management points out that the last day of trading of the securities issued by the Company on the stock exchange will be March 27, 2026.

As informed by GLA's management to the Company, GLA hired Itaú Corretora de Valores S.A. as the bookkeeper of the shares and subscription warrants issued by GLA ("**Bookkeeper**").

Thus, after the Effective Date, all trading of such securities will be carried out using the Bookkeeper's forms (i.e., there will be no more trading on the stock exchange).

Any information regarding the shareholding positions must also be requested directly from the Bookkeeper.

5. TIMELINE OF SUBSEQUENT STEPS

The following schedule of the Merger is also set forth, subject to the terms of the Protocol and subject to variations that, if applicable, will be communicated to the Company's shareholders and the market in general:

Estimated Date	Event
March 27, 2026	<ul style="list-style-type: none">Last trading day of the Company's preferred shares (GOLL54) and warrants (GOLL80) on B3.
April 1, 2026	<ul style="list-style-type: none">Effective Date of the Merger, on which the Company will be extinguished, pursuant to Article 219 of the Brazilian Corporation Law ("Effective Date of the Merger").



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About GOL

GOL is one of Brazil's leading domestic airlines and part of the Abra Group. Since its founding in 2001, the Company has maintained the lowest unit cost in Latin America, democratizing air travel. GOL has alliances with American Airlines and Air France-KLM and offers 18 codeshare and interline agreements to its customers, providing greater convenience and seamless connections to destinations served by these partners. With the purpose of "Being the First for Everyone", GOL delivers the best travel experience to its passengers and offers the best loyalty program, Smiles. In cargo transportation, GOLLOG enables package delivery to various regions in Brazil and abroad. The Company has a team of 14,7 highly qualified aviation professionals focused on Safety — GOL's number one value — and operates a standardized fleet of 143 Boeing 737 aircraft. The Company's shares are traded at B3, under the ticker GOLL54. For more information, visit www.voegol.com.br/ir.

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