

REDE D'OR SÃO LUIZ S.A.

Publicly Held Company — CVM Code No. 2482-1

CNPJ/ME No. 06.047.087/0001-39 | NIRE 35.300.318.099

Rua Francisco Marengo, No. 1,312, ZIP Code: 03313-000, São Paulo, SP

ISIN Code of the Shares: "BRRDORACNOR8"

Trading Code of the Shares on B3: "RDOR3"

NOTICE TO THE MARKET

Rede D'Or São Luiz S.A. ("Company") hereby informs its shareholders and the market in general that, on this date, it has entered into an Investment, Share Purchase and Sale, and Other Covenants Agreement (the "Investment Agreement") with Atlântica Hospitais e Participações S.A. and Atlântica Empreendimentos Imobiliários Ltda. ("Atlântica") — companies focused on hospital investment and indirect subsidiaries of Bradsaúde S.A. — concerning the contribution of real property located in São Conrado neighborhood, in the city of Rio de Janeiro, State of Rio de Janeiro, where the construction, development, and operation of Hospital São Conrado D'Or will be carried out in the future, as part of the "Atlântica D'Or" hospital network, a corporate partnership held 50.01% by Rede D'Or, as hospital operator, and 49.99% by Atlântica.

On the closing date of the transaction, in consideration for the acquisition of shares corresponding to 49.99% of the real property assets of Hospital São Conrado D'Or, Atlântica shall pay Rede D'Or an acquisition price of R\$ 59,246,915.32 (fifty-nine million, two hundred forty-six thousand, nine hundred fifteen Reais and thirty-two centavos), to be paid in cash, partly at closing and partly within up to six (6) months from the closing date.

The consummation of the transaction described above is subject to the fulfillment of certain conditions precedent customary in transactions of this nature, including the requisite regulatory approvals.

São Paulo, May 26, 2025.

Otávio de Garcia Lazcano

Chief Financial Officer and Investor Relations Officer