

**REDE D'OR SÃO LUIZ S.A.**  
**Publicly Traded Company – Category “A”**  
**CVM Code No. 2482-1**  
CNPJ/ME nº 06.047.087/0001-39 | NIRE 35.300.318.099  
Rua Francisco Marengo, nº 1.312  
CEP: 03313-000, São Paulo SP  
**ISIN Code of Common Shares “BRRDORACNOR8”**  
**Trading Code of Common Shares at B3: “RDOR3”**

#### **NOTICE TO SHAREHOLDERS**

**REDE D'OR SÃO LUIZ S.A.** (“Company”), pursuant to Article 37, §2, of CVM Resolution No. 81/22, informs to its shareholders and the market in general that according to the Calendar of Corporate Events released on December 5, 2025, the scheduled date for its Annual General Meeting (“AGM”) is April 30, 2026.

Further information about the AGM will be informed in due course.

São Paulo, January 15, 2026

Otávio de Garcia Lazcano  
Chief Financial and Investor Relations Officer