2Q25 Earnings Presentation

Investor Relations

Forward Looking Statements

This presentation may contain certain statements that express the management's expectations, beliefs and assumptions about future events or results. Such statements are not historical fact, being based on currently available competitive, financial and economic data, and on current projections about the industries B3 works in.

The verbs "anticipate," "believe," "estimate," "expect," "forecast," "plan," "predict," "project," "target" and other similar verbs are intended to identify these forward-looking statements, which involve risks and uncertainties that could cause actual results to differ materially from those projected in this presentation and do not guarantee any future B3 performance. The factors that might affect performance include, but are not limited to: (i) market acceptance of B3 services; (ii) volatility related to (a) the Brazilian economy and securities markets and (b) the highly-competitive industries in which B3 operates; (iii) changes in (a) domestic and foreign legislation and taxation and (b) government policies related to the financial and securities markets; (iv) increasing competition from new entrants to the Brazilian markets; (v) ability to keep up with rapid changes in technological environment, including the implementation of enhanced functionality demanded by B3 customers; (vi) ability to maintain an ongoing process for introducing competitive new products and services, while maintaining the competitiveness of existing ones; (vii) ability to attract new customers in domestic and foreign jurisdictions; (viii) ability to expand the offer of B3 products in foreign jurisdictions.

All forward-looking statements in this presentation are based on information and data available as of the date they were made, and B3 undertakes no obligation to update them in light of new information or future development.

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Highlights

Operational Performance

		2Q25	2Q25/2Q24	2Q25/1Q25
Market - Derivatives				
General	ADV (thousands of contracts)	11,821	*-2.9%*	*6.2%*
	Average RPC (R$)	1.162	*3.0%*	*-4.7%*
OTC Derivatives	Outstanding volume (R$ bn)	7,983	*22.6%*	*1.1%*
Market – Equities				
Equities	ADTV (R$ millions)	26,067	*9.2%*	*9.4%*
	Margin *(bps)*	3.159	*-0.191 bps*	*0.026 bps*
Market – Fixed Income				
Fixed Income	New issuances (R$ bn)	5,114	*13.5%*	*7.2%*
	Outstanding volume (R$ bn)	8,127	*17.9%*	*5.5%*
Data Analytics Solutions				
SNG	# of vehicles financed (thousands)	1,730	*-2.4%*	*3.1%*
Technology and Platforms				
OTC Utilization	Average number of customers	22,372	*4.7%*	*-1.0%*

Highlights

Financial Performance

(R$ million)	2Q25	2Q25/2Q24	2Q25/1Q25	1S25	1S25/1S24
Total Revenues	**2,745.8**	**0.7%**	**3.3%**	**5,403.0**	**4.0%**
Markets	1,866.6	0.4%	4.7%	3,649.9	3.7%
Capital Markets Solutions	159.8	2.5%	1.8%	316.7	4.2%
Data Analytics Solutions	258.3	1.1%	0.0%	516.7	1.7%
Technology and Plataforms	460.6	12.6%	0.2%	920.1	14.6%
Net Revenues	**2,542.3**	**3.5%**	**6.5%**	**4,930.3**	**5.4%**
Expenses	**(844.3)**	**15.8%**	**1.9%**	**(1,672.8)**	**1.0%**
Personnel and charges	(376.8)	8.5%	-0.6%	(756.0)	7.4%
Data processing	(174.2)	19.1%	9.2%	(333.8)	14.3%
Depreciation and amortization	(96.8)	9.0%	-0.7%	(194.4)	-47.3%
Other	(196.5)	34.0%	2.2%	(388.6)	33.5%
Recurring EBITDA[1]	**1,721.1**	**-2.7%**	**3.7%**	**3,381**	**1.8%**
Recurring EBITDA margin[1]	*69.8%*	*-353 bps*	*24 bps*	*69,6%*	*-269 bps*
Financial result	135.7	-	769.1%	151,3	2189%
Recurring Net Income[1]	**1,278.6**	**4.2%**	**13.3%**	**2,407.1**	**2.1%**
Recurring EPS	**R$ 0.25**	**13.4%**	**20.2%**	**R$ 0.47**	**17.1%**

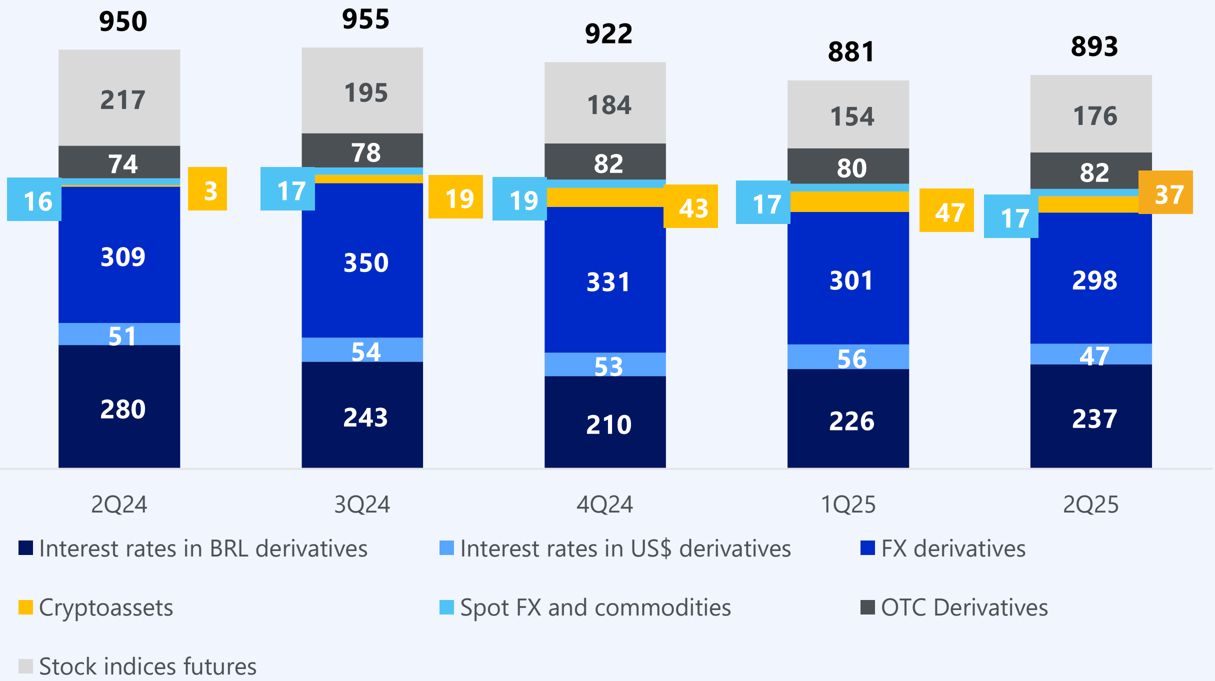
[1] See reconciliations on slide 19 attached

Derivatives

33% of the total revenue

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
893	-6%	1%



Segment impacted from the 4Q21 by the cash flow hedge accounting constituted in the bond issuance. More information on our earnings release.

HIGHLIGHTS 2Q25 / 2Q24:

The ADV totaled 11.8 million contracts, 3% below 2Q24, explained by decrease in interest volumes in BRL and Stock Indices, partially offset by the growth of Bitcoin Futures and the launch of Ethereum and Solana futures in June 2025.

Increase of 3% in the average RPC due to increases in all contract groups except for Cryptoassets. In FX Rates and Interest in USD, appreciation of the USD against the BRL, while in Interest in BRL , a higher volume of contracts with longer maturities.

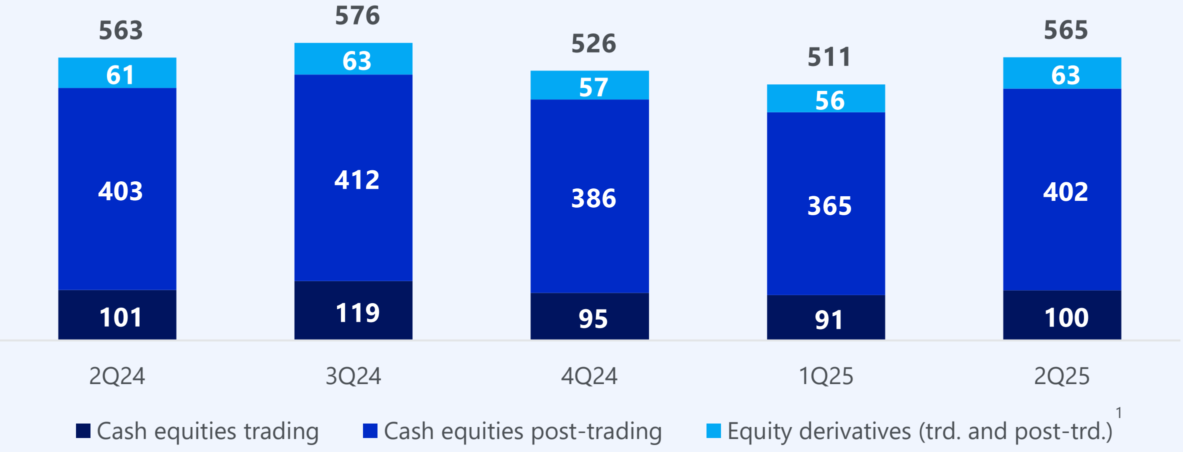
Increase of 11% in OTC derivatives revenue due to an increase in revenue from Swap operations and a 23% growth in the average stock of derivatives.

Equities

21% of the total revenue

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
565	0%	11%



HIGHLIGHTS 2Q25 / 2Q24:

Revenue from trading and post-trading for stocks in line with 2Q24, with a 9% increase in ADTV, partially offset by a lower margin in the equity market

Turnover closed the quarter at 143%, higher than recorded in 2Q24 (136%) and 1Q25 (141%)

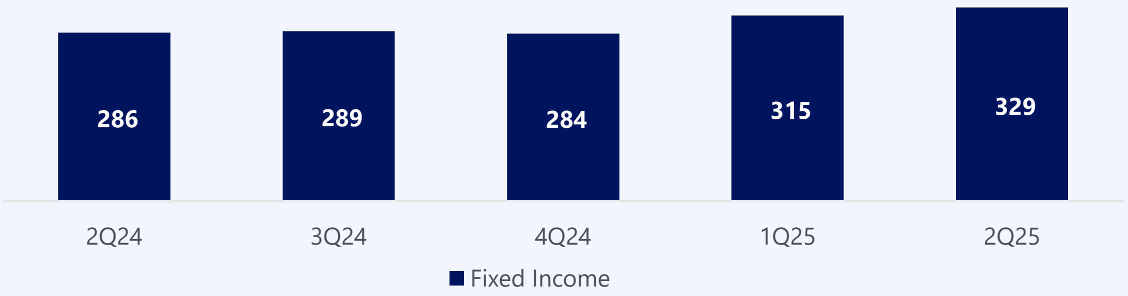
Revenues of 2Q24, 3Q24 and 4Q24 not adjusted for educational incentives of, respectively, negative values of R$ 1.7 m, R$1.8 m and R$11.5m,
[2]Includes: Options on Equities and Index, Single Stock Futures Contract and Forward Equities

Fixed Income and Credit

12% of the total revenue

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
329	+15%	+4%



HIGHLIGHTS 2Q25 / 2Q24:

Growth in revenues from banking instruments, which showed an 11% increase in issuances and a 14% increase in the Outstanding Balance.

In other instruments, highlights include the growth of 37%, 36%, and 50% in issuances of CLCA, LCA, and LCI

In corporate debt, highlights include a 23% increase in outstanding balance in 2Q24, and a 3.0% increase compared to 1Q25, demonstrating, for yet another quarter, a positive performance in the debt capital markets.

Securities Lending

3% of the total revenue

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
80	+30%	+6%

HIGHLIGHTS 2Q25 / 2Q24:

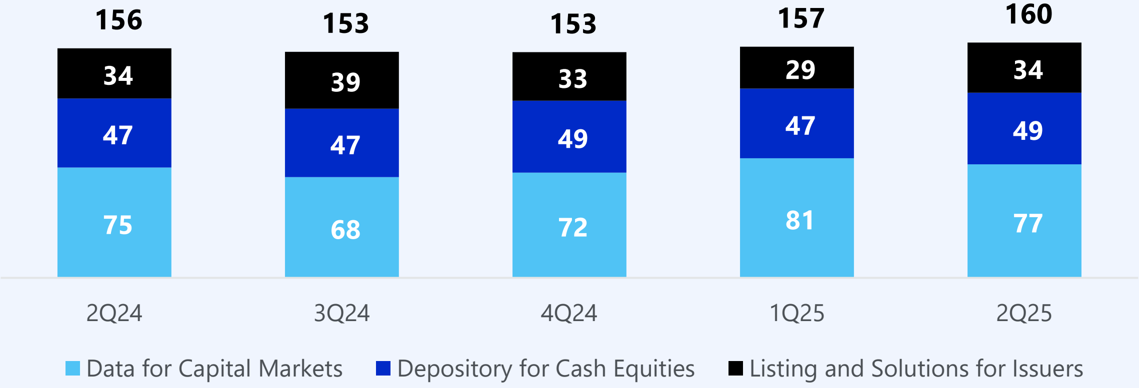
The average open position grew by 19%, and the average lender rate increased by 40 bps, both influenced by greater volatility in the period

Capital Markets Solutions

6% of the total revenue

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
160	+3%	+2%



HIGHLIGHTS 2Q25 / 2Q24:

Increase of 3% revenue in Data for Capital Markets, mainly due to higher revenue from DataWise+, a product with detailed analysis of investors and participants in all listed products, offering a complete overview of exchange market operations.

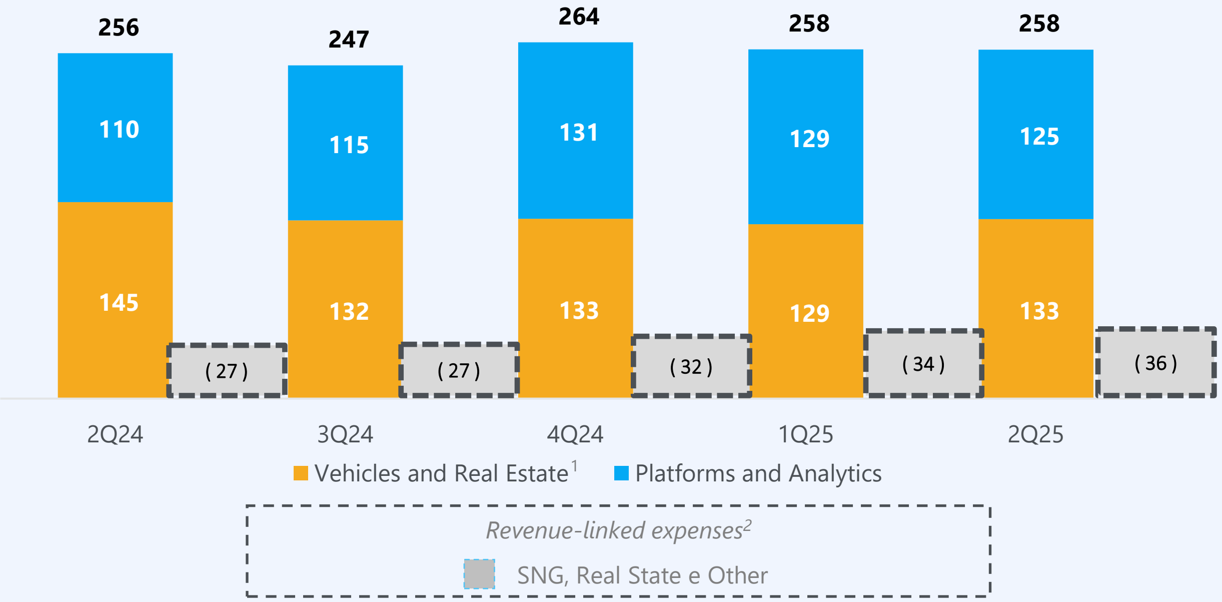
In Depository for Cash Equities, increase of 4% is mainly explained by a higher average balance during the period.

Data Analytics Solutions

9% of the total revenue

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
258	+1%	0%



[1] Includes: SNG and other services for the vehicle financing chain; Colateral management. registration of real estate contracts and others.
[2]Considers only the revenue-linked expenses related to the Infrastructure for financing segment.

HIGHLIGHTS 2Q25 / 2Q24:

A decrease of 9% in revenue of Vehicles and Real Estate, explained mainly by the comparison with 2Q24, when there was an impact from non-recurring revenues from the Desenrola program (excluding this effect, revenues would have grown by 5%).

The number of sold vehicles in Brazil increased 11%, while there was a decrease of 2% in the number of financed vehicles.

Growth in Platforms and Analytical Data is explained by the increase in revenues from the Credit, Loss Prevention, and Insurance verticals.

Technology and Plataforms

17% of the total revenue

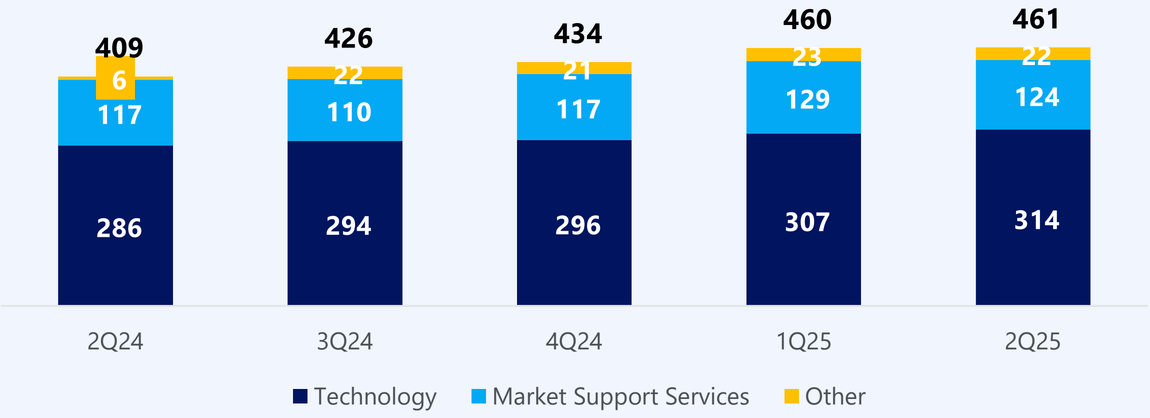
HIGHLIGHTS 2Q25 / 2Q24:

In Technology, a 10% increase, reflecting the increase in the number of clients in the OTC segment, annual inflation adjustments in the Monthly Utilization line and technology products such as co-location

A 6% increase in Market Support Services due to the growth in the outstanding balance of fund quotas.

Revenues *(R$ million)*

2Q25	Δ 2Q24	Δ 1Q25
461	+13%	0%



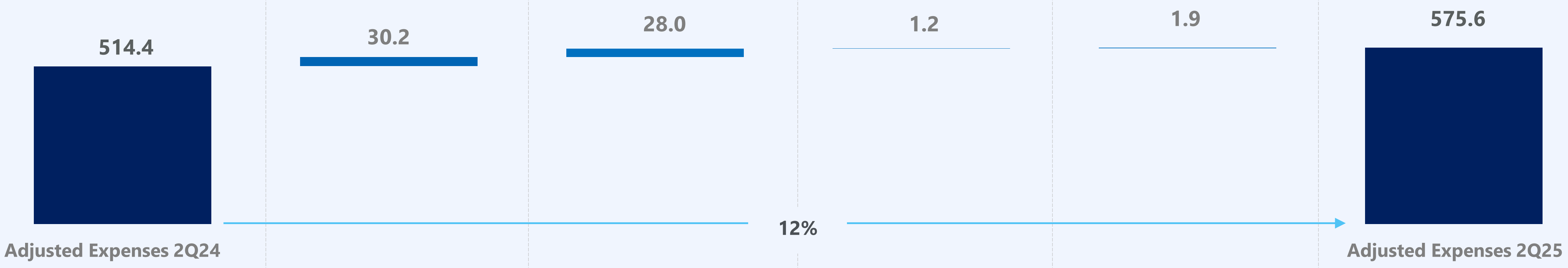
Adjusted Expenses[1] *(R$ million)*

Adjusted personnel[2] (+10%): annual adjustment of salaries; impacts from the acquisitions of Neoway and Neurotech.

Data processing (+19%): Project scheduling; intensification of cloud technology usage; acceleration in project delivery; and adjustment of recurring technology contracts

Third-party services (+7%): non-recurring consultancy expenses

Others[3] (+5%)



(in R$ million and % of total adjusted expenses)	**Adjusted Personnel**	**Data Processing**	**Third-party services**	**Others**
2Q25	342.4 (59%)	174.2 (30%)	18.2 (3%)	40.9 (7%)
1Q25	327.7 (60%)	159.6 (29%)	24.0 (4%)	35.7 (7%)
2Q24	312.1 (61%)	146.2 (28%)	17.0 (3%)	39.0 (8%)

[1]Adjusted to exclude (i) depreciation and amortization; (ii) long-term stock-based compensation (principal + payroll taxes); (iii) provisions; (iv) revenue-linked expenses; (v) other expenses. [2] Excludes the long-term stock-based compensation (principal + payroll taxes). 3 Includes expenses with maintenance, taxes, board and committee members compensation and others.

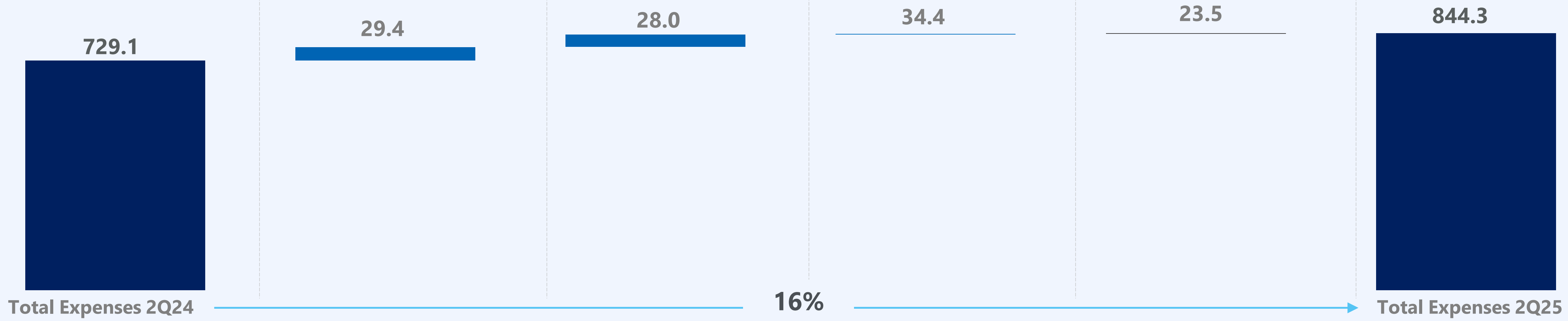
Total Expenses *(R$ million)*

Personnel and charges (+8%): annual adjustment of salaries; impacts from the acquisitions of Neoway and Neurotech.

Data processing (+19%): Project scheduling; intensification of cloud technology usage; acceleration in project delivery; and adjustment of recurring technology contracts

Revenue-linked expenses (+50%): higher amount of the Treasury Direct and Bitcoin Futures incentives

Others[1] (+20%) Increase with strategic consultancies and provisions linked to the price of B3SA3

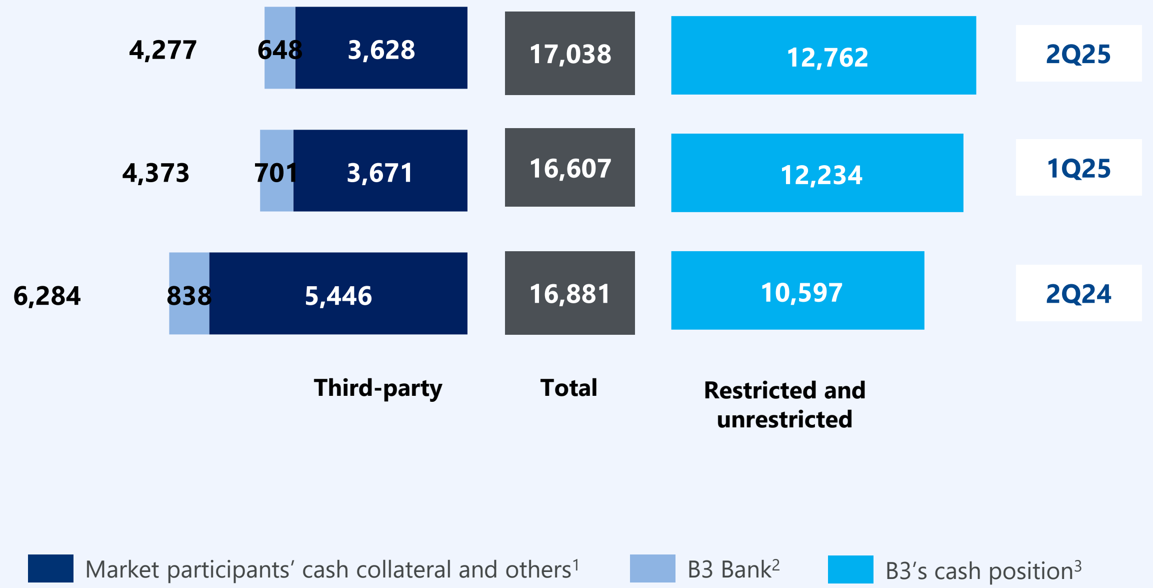


(in R$ million and % of total expenses)	Personnel and charges	Data processing	Revenue-linked expenses	Others
2Q25	376.8 (45%)	174.2 (21%)	103.2 (12%)	190.1 (23%)
1Q25	379.2 (46%)	159.6 (19%)	101.5 (12%)	188.2 (23%)
2Q24	347.4 (48%)	146.2 (20%)	68.9 (23%)	166.5 (23%)

[1]*Includes other expenses of the Company described in the Income Statement: Depreciation & amortization, Third-party services, Maintenance in general, Promotion and publicity, Taxes and charges, Board and committee members compensation and other expenses .*

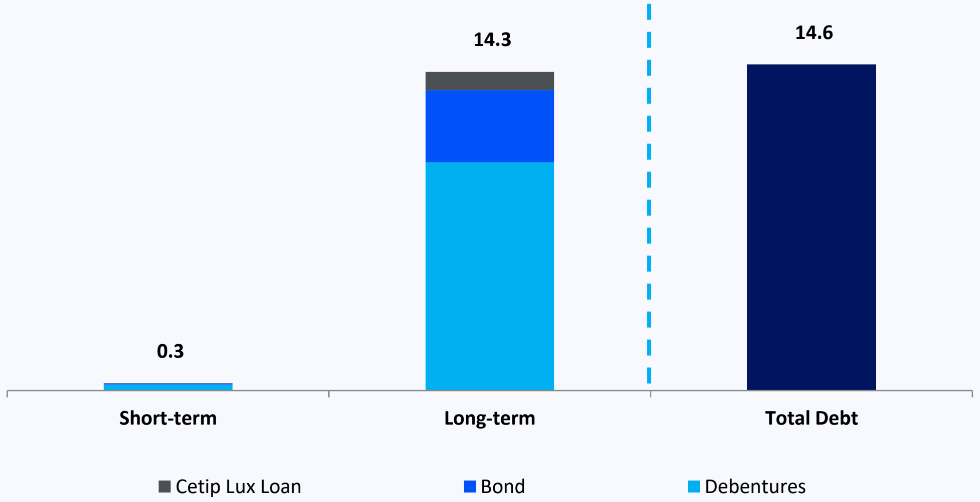
Financial Highlights

Cash and Financial Investments *(R$ million)*



[1]Includes earnings and rights on securities in custody and deposits in an escrow account. Third-party cash is not considered as B3's own cash, but the Company earns interest on most of this cash balance. [2]Primarily composed of B3 Bank clients' deposits. [3]Does not include investments in NUAM Exchange and Fundo L4..

Debt Amortization Schedule *(R$ billion)*



Debt | Amount	Maturity
B3 Inova | US$ 150 mi	Aug/26, Sep/26 e Aug/27
Debenture 2nd issuance | R$1.20 bn	May/25
Debenture/CRI 4th issuance | R$205 mi	Dec/28. Dec/29 and Dec/30
Debenture 7th issuance | R$2.55 bn	Oct/27 e Oct/28
Debenture 8th issuance | R$4.50 bn	May/27. May/28 and May/29
Debênture 9th issuance | R$1.70 bn	Jan/30 and Jan/31
Sustainability-linked bond | US$598.28 mi	Sep/31[4]

Gross indebtedness at the end of June was **2.2x recurring LTM EBITDA**

[4]Bond has hedge accounting – see note 9 of Financial Statement

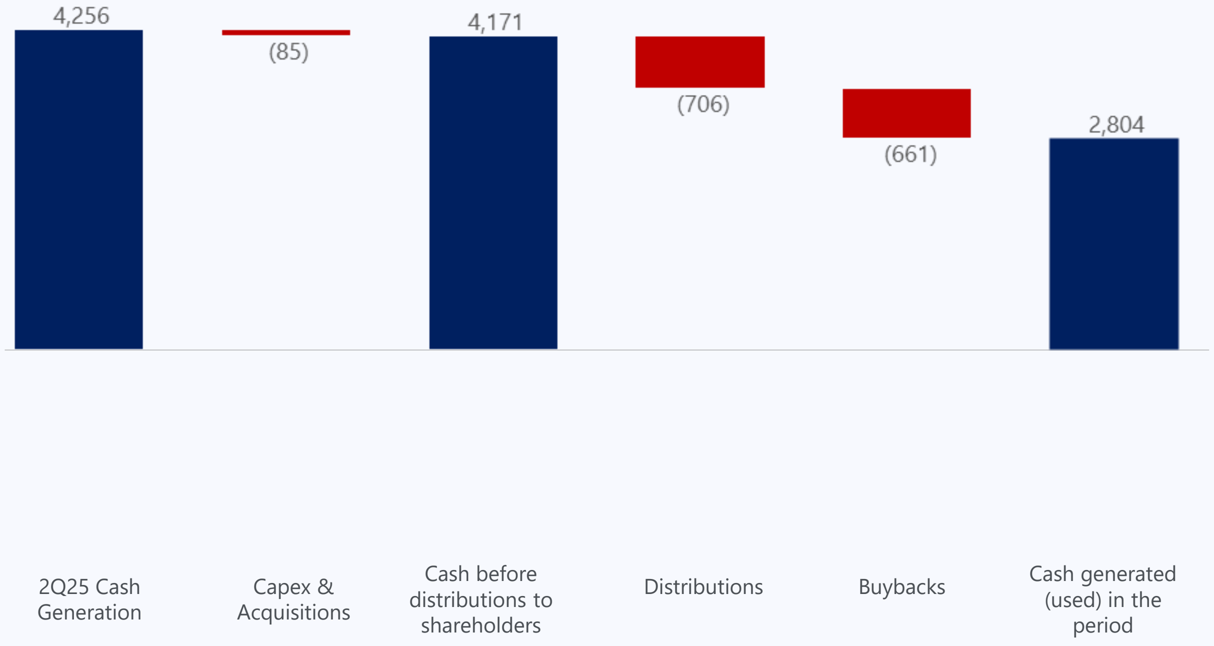
Financial Highlights

Cash Generation *(R$ million)*

R$ million	6M25	6M24
Adj. net cash from operating activities[1]	3,237	3,067
Net cash from investment activities[2]	(12)	4
Net cash from financing activities before distributions[3]	1,030	(2,499)
Cash generation (before distributions, CAPEX and acquisitions)	**4,256**	**572**
CAPEX & Acquisitions	(85)	(76)
Distributions	(706)	(763)
Buyback	(661)	(1,505)
Cash generated (used) in the period	**2,804**	**(1,771)**

[1]*Cash flow from operating activities. adjusted by the variation of financial investments and third-parties collateral.* [2] *Cash flow from investment activities other than capex and acquisitions.* [3] *Cash flow from interest and amortization paid and debt issued in the period.*

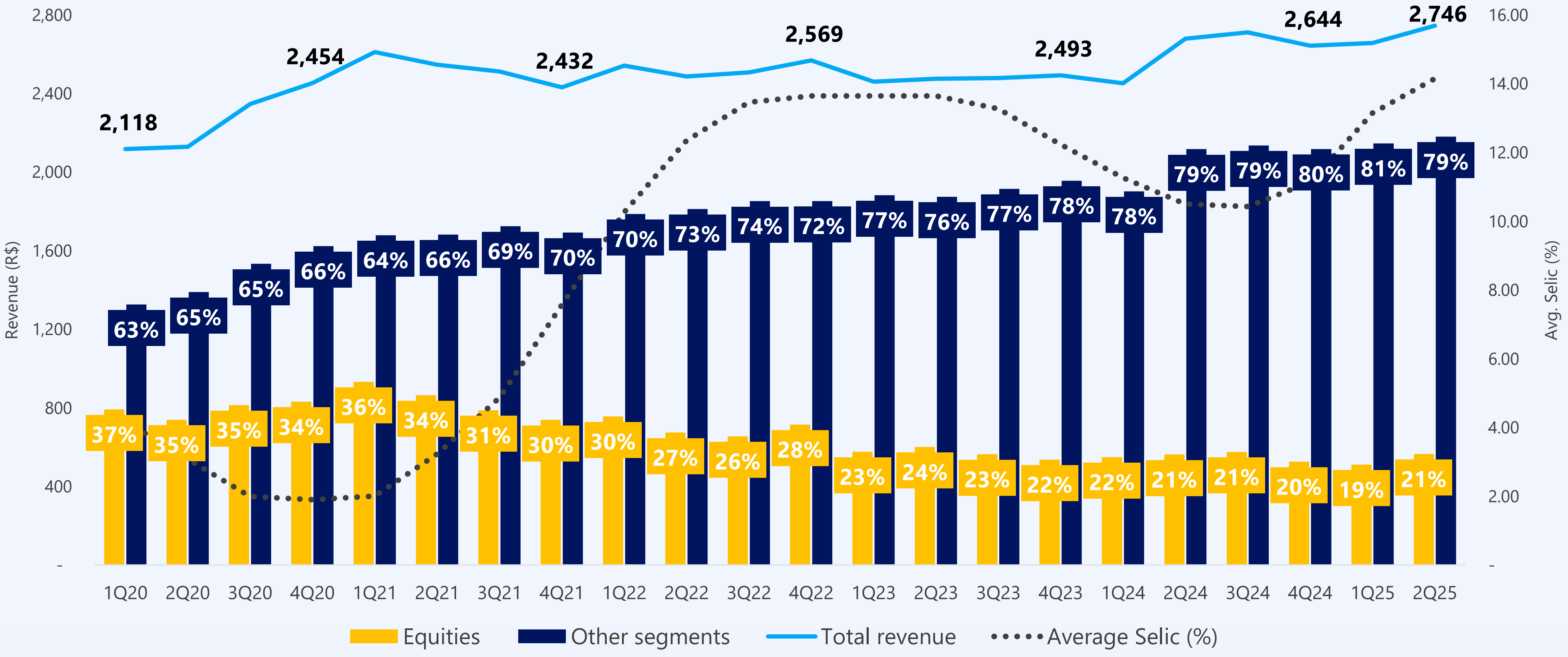
Cash Destination – 6M25 *(R$ million)*



Appendix

Diversified Business Model

Company's Quarterly Revenue
(in R$ million)



CAGR[1]
4%

CAGR[1]
10%

CAGR[1]
-9%

Revenue from other segments includes Derivatives, Fixed Income and Credit, securities lending, Capital Markets Solutions, Data Analytics Solutions and Tecnology and Plataforms. [1] From 2020 to LTM 24.

Financial Statements

Adjusted Expenses

(In R$ millions)	2Q25	2Q24	2Q25/2Q24	1Q25	2Q25/1Q25
Expenses	**(828.5)**	**(927.1)**	***-10.6%***	**(908.2)**	**-8.8%**
(+) Depreciation and amortization	96.8	88.8	*9.0%*	97.5	-0.7%
(+) Long-term stock-based incentive program	34.5	35.3	*-2.3%*	51.5	-33.0%
(+) Provisions (recurring and non-recurring)	32.6	26.1	*24.9%*	27.8	17.1%
(+) Revenue-linked expenses	103.2	68.9	*49.9%*	101.5	1.7%
(+) Other extraordinary expenses	1.5	(4.4)	-	3.2	-51.3%
Adjusted expenses	**(575.6)**	**(514.4)**	**11.9%**	**(547.0)**	**5.2%**

Financial Statements

Recurring EBITDA

(In R$ millions)	2Q25	2Q24	2Q25/2Q24	1Q25	2Q25/1Q25
EBITDA	**1,794.8**	**1,816.8**	**-1.2%**	**1,657.0**	**8.3%**
(+) Other non-recurring revenues	1.5	(4.4)	-134.9%	3.2	-51.3%
(+) Reversal of provisions	(75.3)	(43.2)	74.1%	-	-
Recurring EBITDA	**1,721.1**	**1,769.1**	***-2.7%***	**1,660.2**	***3.7%***
Recurring EBITDA margin	*69.8%*	*73.3%*	*-353 bps*	*69.5%*	*24 bps*

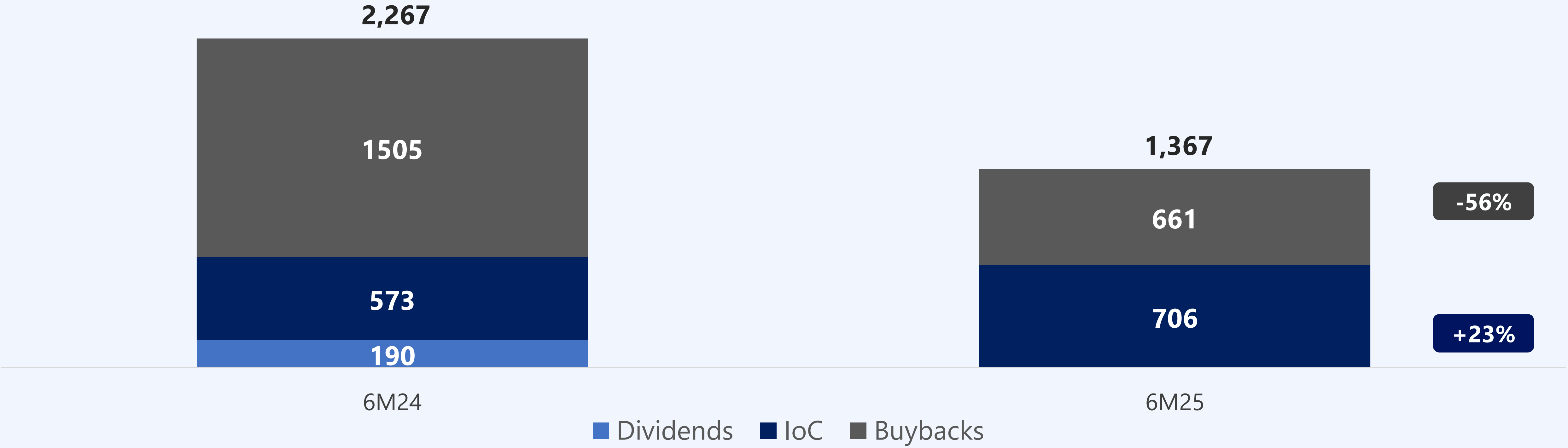
Net Income Reconciliation

(In R$ millions)	2Q25	2Q24	2Q25/2Q24	1Q25	2Q25/1Q25
Net income (attributable to shareholders)	**1,325.6**	**1,244.1**	**6.6%**	**1,106.1**	**19.9%**
(+) Reversal of provisions	(103.8)	(43.2)	140.2%	-	-
(+) Other non-recurring expenses	1.5	(4.4)	-	3.2	-51.3%
(+) Tax impacts from non-recurring items	34.8	16.2	114.7%	(1.1)	-
(+) Amortization of intangible assets	20.4	14.0	45.8%	20.4	0.1%
Recurring net income	**1,278.6**	**1,226.6**	**4.2%**	**1,128.6**	**13.3%**
(+) Deferred tax (goodwill from Neoway and Neurotech)	40.7	-	-	-	-
Recurring net income adjusted by goodwill tax benefit	**1,319.2**	**1,226.6**	**7.6%**	**1,1286**	**16.9%**

Note: amortization of intangible amount net of taxes, calculated at a rate of 34% applied to the deductible portion

Return to Shareholders

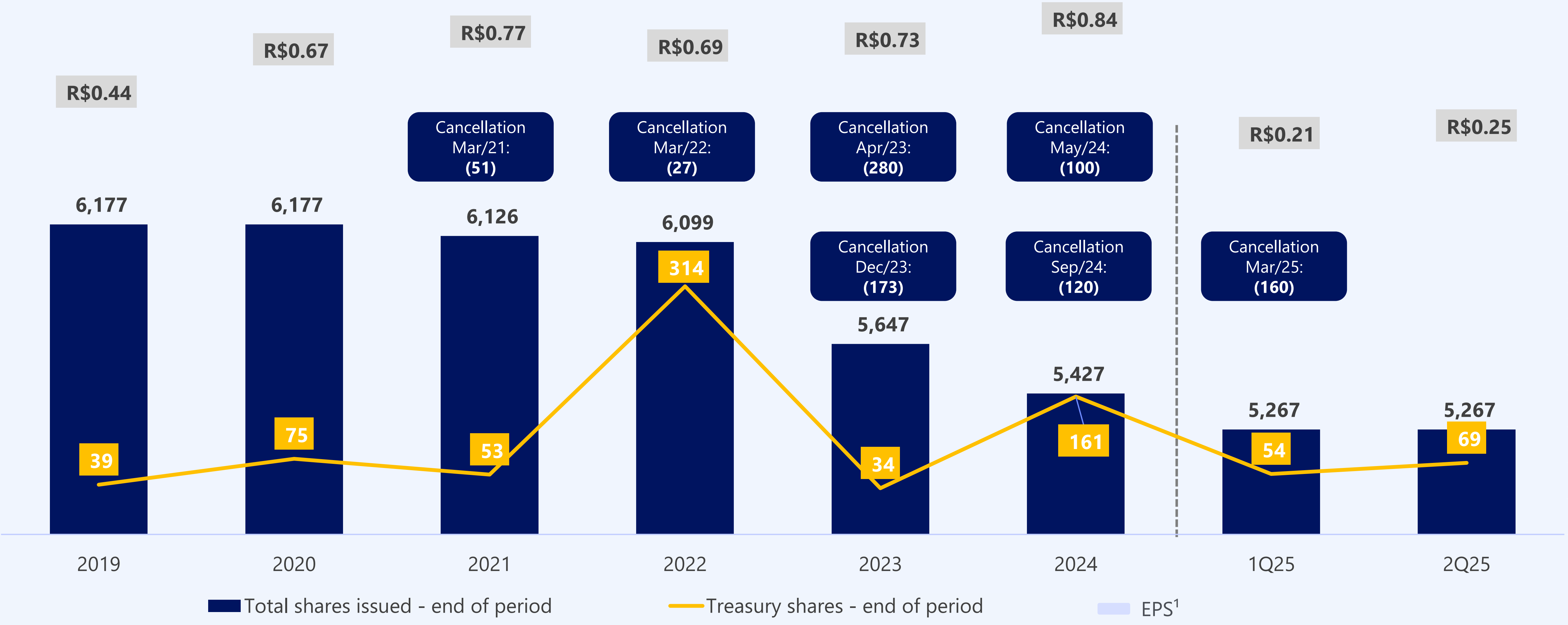
Return to Shareholders
(R$ million)



Active Share Buyback Program

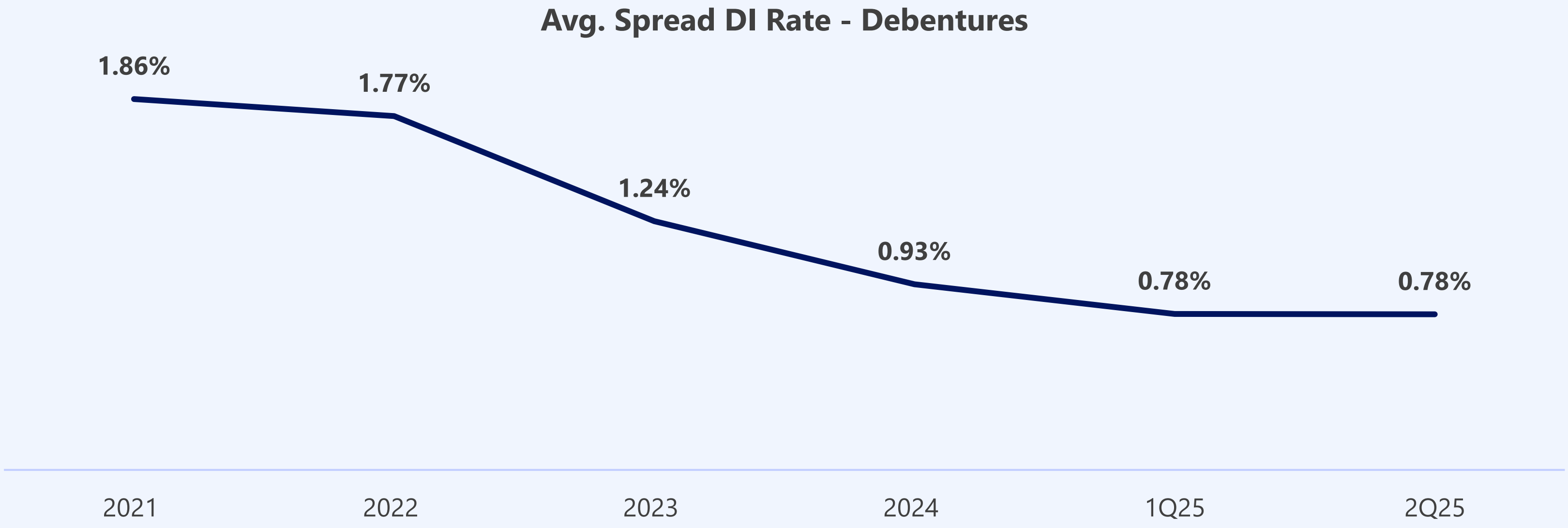
Since 2019, the Company has repurchased around 16% of its capital

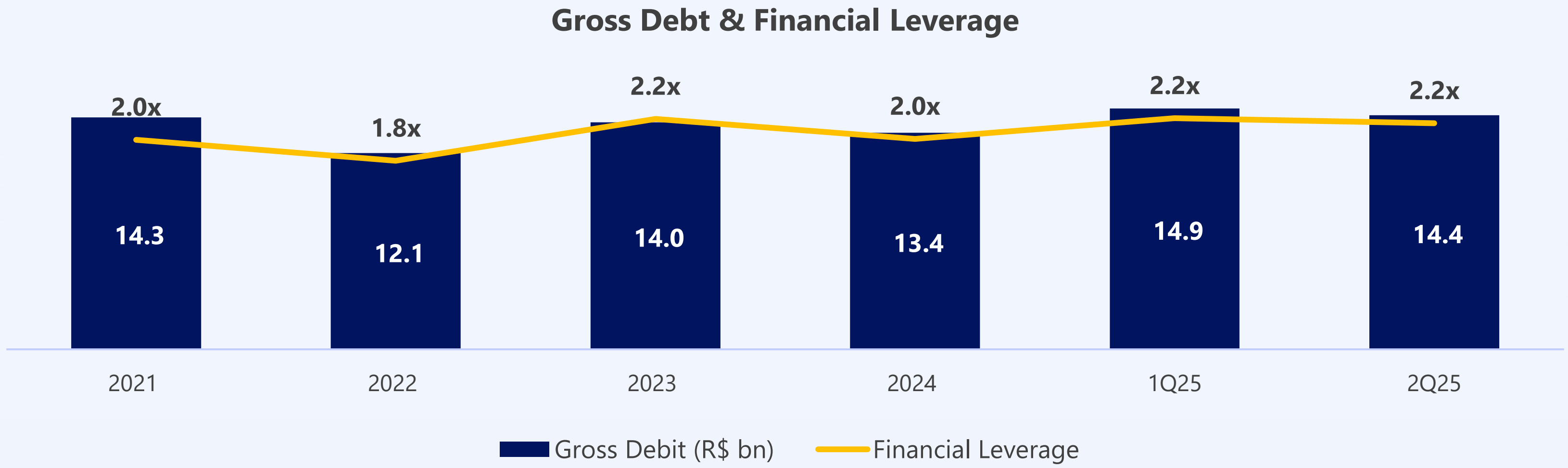
Shares issued, held in treasury, and canceled
(in millions of shares, except the EPS)

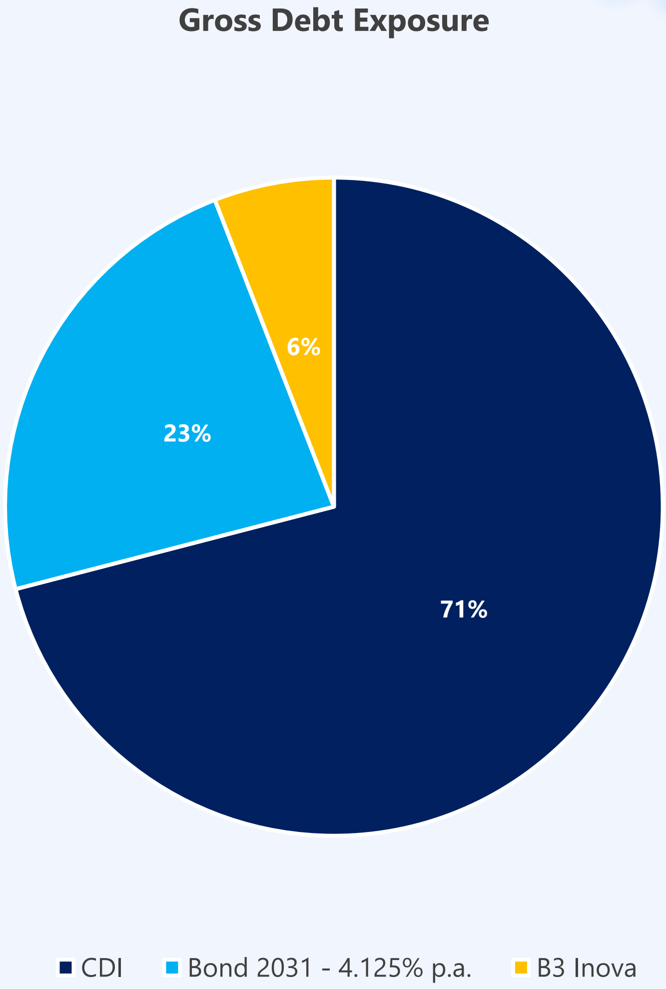


[1] Net income attributable to shareholders divided by the total number of shares issued at the end of the period. Values prior to the split, carried out in 2021, were adjusted to be comparable.

Capital structure







TKS!