

**B3 S.A. – BRASIL, BOLSA, BALCÃO**  
**PUBLICLY-HELD COMPANY**  
**CNPJ N. 09.346.601/0001-25**  
**NIRE 35.300.351.452**

**MINUTES OF THE ORDINARY MEETING OF THE BOARD OF DIRECTORS**  
**HELD ON SEPTEMBER 18, 2025**

**1. Date, Time and Place:** On September 18, 2025, at 12:30 pm, at the headquarters of B3 S.A. – Brasil, Bolsa, Balcão (“B3” or “Company”), located in this City of São Paulo, State of São Paulo, at Praça Antonio Prado, No. 48, Downtown, with simultaneous participation via videoconference.

**2. Attendance:** Mr./Ms. Caio Ibrahim David - Chairman, André Guilherme Cazzaniga Maciel, Claudia de Souza Ferris, Claudia Farkouh Prado, Florian Bartunek, José de Menezes Berenguer Neto, Mauricio Machado de Minas, Pedro Paulo Giubbina Lorenzini and Rachel Ribeiro Horta – Directors. Justified absence of Ms. Claudia Politanski and Ms. Cristina Anne Betts.

**3. Presiding Board:** Mr. Caio Ibrahim David – Chairman; and Ms. Cristiana Rebelo Wiener – Secretary.

**4. Discussions were held by the Board of Directors, having authorized the drawing up of these minutes in summary form:**

**4.1.** Based on Article 57 of the Bylaws, approve the payment to the Company's shareholders of interest on equity, in the total amount of R\$ 402,500,000.00, equivalent to a gross amount of R\$ 0.07787449 per share, with the payment being made at a net amount of R\$ 0.06619332 per share, considering the number of shares outstanding as of August 29, 2025, in accordance with the provisions of item 4.1.2 below, already deducting the 15% withholding tax on the amount, except for shareholders who are subject to different taxation or who are exempt from such taxation, as follows:

**4.1.1.** The amount now distributed as interest on equity, in accordance with Article 9 of Law No. 9,249/95, will be attributed to the mandatory dividends for the fiscal year 2025, in accordance with applicable law;

**4.1.2.** The amounts per share are estimated and may be modified due to the sale of treasury shares to meet the Company's Stock Grant Plan or other equity-based plans, or as a result of share acquisitions under the Buyback Program;

**4.1.3.** The aforementioned payment will be made on October 7, 2025, and will be based on the shareholding position as of September 23, 2025; and

**4.1.4.** The Company's shares will be traded on a "with" basis until September 23, 2025, inclusive, and on an "ex" basis for interest on equity and dividends starting from September 24, 2025.

**5. Closing:** There being no further business to be resolved, these minutes were drawn up for the approval and signing by all attending Directors. São Paulo, September 18, 2025. Signatures: André Guilherme Cazzaniga Maciel, Caio Ibrahim David, Claudia de Souza Ferris, Claudia Farkouh Prado, Florian Bartunek, José de Menezes Berenguer Neto, Mauricio Machado de Minas, Pedro Paulo Giubbina Lorenzini and Rachel Ribeiro Horta.

This is a true copy of the minutes recorded in the proper register.

Caio Ibrahim David  
Chairman