# VIVARA PARTICIPAÇÕES S/A

and subsidiaries

Interim financial statements individual company and consolidated for the For the quarter ended June 30, 2025

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## Report on the review of interim financial information (ITR)

(A free translation of the original report in Portuguese, as filed with the Brazilian Securities Commission – CVM)

To Shareholders and Board of Directors and Management Vivara Participações S.A. São Paulo - SP

#### Introduction

We have reviewed the accompanying individual and consolidated interim financial information of Vivara Participações S.A. (the "Company") contained in the Quarterly Information Form (ITR) for the quarter ended June 30, 2025, which comprises the statement of financial position as of June 30, 2025 and the respective statements of income, comprehensive income for the three and six-month periods then ended, changes in equity and cash flows for the three and six-month periods then ended, including the explanatory notes.

The Company's management is responsible for the preparation of the individual and consolidated interim financial information in accordance with Technical Pronouncement CPC 21 (R1) - Interim Financial Reporting and international standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board – (IASB), as well as for the presentation of these information in accordance with the standards issued by the Brazilian Securities Commission, applicable to the preparation of Quarterly Information – (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

#### Scope of review

We conducted our review in accordance with Brazilian and International standards on review engagements of Interim Financial Information (NBC TR 2410 – Review of Interim Financial Information Performed by the Auditor of the Entity and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for the financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Conclusion on the individual and consolidated interim financial information
Based on our review, nothing has come to our attention that causes us to believe that the
accompanying individual and consolidated interim financial information included in the
Quarterly Information referred to above was not prepared, in all material respects, in
accordance with CPC 21 (R1) and IAS 34, applicable to the preparation of Quarterly
Information (ITR), and presented in accordance with the standards issued by the Brazilian

## Other matters - Statements of value added

The interim financial information as referred to above includes individual and consolidated statements of added value (DVA) for the six-month period ended June 30, 2025, prepared under responsibility of Company's management, presented as supplementary information for the purposes of IAS 34. The financial information was submitted to review procedures followed together with the review of the Quarterly Information, in order to form our conclusion whether these statements are reconciled to the interim financial information and to the accounting records, as applicable, and whether their form and content are in accordance with the criteria set on Technical Pronouncement CPC 09 - Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that Statement of Value Added has not been prepared, in all material respects, in accordance with the requirements described at the Technical Pronouncement and consistent with the individual and consolidated interim financial information taken as a whole.

São Paulo, August 7, 2025

Securities Commission.

KPMG Auditores Independentes Ltda. CRC 2SP-014428/O-6

Original report in Portuguese signed by Rafael Santos Pereira Accountant CRC 1SP255172/O-5

#### STATEMENTS OF FINANCIAL POSITION AS OF JUNE 30, 2025

(In thousands of real - R\$)

		Pare	nt	Consoli	dated	_		Pare	nt	Consolic	dated
<u>Assets</u>	Notes	06/2025	12/2024	06/2025	12/2024	LIABILITIES AND EQUITY	Notes	06/2025	12/2024	06/2025	12/2024
Current	_					Current					
Cash and cash equivalents	3	4,172	3,482	186,085	278,153	Trade and other payables	11	464	266	160,954	158,736
Securities	4	-	-	-	4,530	Trade payables agreements 11		-	=	12,432	214,135
Trade accounts receivable	5	-	-	785,278	955,208	Loans and financing 14		-	-	159,490	113,370
Inventories	6	-	=	1,496,595	1,332,578	Payroll and related charges 12		457	158	119,622	125,293
Tax recoverable	7	42	-	129,569	156,755	Taxes payable 13		11	10	45,090	63,727
Income tax	19.4	53	1,600	41,934	33,149	Income tax	19.4	-	=	34,328	43,254
Prepaid expenses and other receivables		218	419	65,009	21,515			-	-	13,245	14,933
Total current assets		4,485	5,501	2,704,470	2,781,888	Interest on equity capital payable		-	2	-	2
						Dividends payable		8	155,186	8	155,186
						Related parties	18	2,696	1,646	-	-
						Leases - right of use payable	27	=	=	85,182	88,069
NON-CURRENT						Other liabilities 15		815	1,089	24,657	18,982
Derivative financial instruments	14	_	-	-	1,276	Total current liabilities		4,451	158,357	655,008	995,687
Judicial deposits	16.2	-	_	25,518	24,779						
Deferred tax	19.6	_	-	546,456	429,267						
Prepaid expenses and other receivables		-	_	1,690	2,879	NON-CURRENT					
Tax recoverable	7	-	_	21,728	48,438	Loans and financing	14	_	_	316,824	285,191
Income tax	19.4	_	_	55,462	64,705	Derivative financial instruments	14	_	-	24,934	-
Long-term assets				650,854	571,344	Tax liabilities	13	_	-	114	150
Investments	8	2,763,128	2,650,466			Provision for civil, labor and tax risks	16.1	317	7	26,879	18,317
Property plant and equipment	9	2,703,120	2,030,400	865,697	853,172	,	27	517	,	495,068	472,131
Intangible	10		_	65,179	67,326	Other liabilities	15	336	661	4,864	5,312
-	10	2,763,128	2,650,466	1,581,730	1,491,842	Total non-current liabilities	13	653	668	868,683	781,101
Total non-current assets		2,703,128	2,030,400	1,381,730	1,431,642	Total non-current liabilities				808,083	781,101
						EQUITY					
						Share capital	17.1	1,705,381	1,705,381	1,705,381	1,705,381
						Capital reserves		(53,041)	(53,041)	(53,041)	(53,041)
						Treasury shares	17.3	(25,361)	(26,850)	(25,361)	(26,850)
						Options granted	29	2,854	4,346	2,854	4,346
						Profit reserves		866,642	866,640	866,642	866,640
						Retained earnings		266,128	-	266,128	-
						Other comprehensive income	8	(94)	466	(94)	466
						Total equity		2,762,509	2,496,942	2,762,509	2,496,942
TOTAL ASSETS		2,767,613	2,655,967	4,286,200	4,273,730	TOTAL EQUITY AND LIABILITIES		2,767,613	2,655,967	4,286,200	4,273,730
The notes are an integral part of these quarterly financi	al statements.										

## STATEMENTS OF PROFIT OR LOSS

## FOR THE THREE-MONTH AND SIX-MONTH PERIOD ENDED JUNE 30, 2025

(In thousands of real - R\$)

		Parent				Consolidated				
	Notes	2Q25	2Q24	6M25	6M24	2Q25	2Q24	6M25	6M24	
Net revenue from sales of merchandise and services	20	-	_	-	-	761,021	656,323	1,298,102	1,100,913	
Cost of sales and services	21.1	-	-	-	-	(210,814)	(204,561)	(383,215)	(346,162)	
GROSS PROFIT		-	-	-	-	550,207	451,762	914,887	754,751	
OPERATING INCOME (EXPENSES)										
Selling expenses	21.2	-			-	(278,707)	(245,706)	(484,156)	(442,000)	
Administrative and general expenses	21.3	(3,331)	(6,566)	(5,914)	(7,112)	(76,343)	(63,366)	(143,169)	(124,524)	
Share of profit of equity-accounted investees	8.2	156,425	217,447	274,222	253,761	-	-	-	-	
Other operating revenues (expenses), net	23	38	<u> </u>	(307)	<u>-</u>	(6,538)	81,210	(8,521)	77,019	
PROFIT BEFORE FINANCE INCOME (EXPENSE)		153,132	210,881	268,001	246,649	188,619	223,900	279,041	265,246	
NET FINANCE INCOME (EXPENSE)										
Finance income	24	159	89	345	133	12,255	27,912	26,106	35,889	
Finance expense	25	(16)	(9)	(32)	(12)	(45,663)	(24,417 <u>)</u>	(79,327)	(47,894)	
PROFIT BEFORE INCOME AND SOCIAL CONTRIBUTION T	AXES	153,275	210,961	268,314	246,770	155,211	227,395	225,820	253,241	
INCOME AND SOCIAL CONTRIBUTION TAXES										
Currents	19.6	(2,186)	-	(2,186)	-	(36,296)	(32,157)	(76,881)	(51,516)	
Deferred	19.6		<u> </u>	<u> </u>	<u>-</u>	32,174	15,723	117,189	45,045	
PROFIT FOR THE PERIOD		151,089	210,961	266,128	246,770	151,089	210,961	266,128	246,770	
BASIC EARNINGS PER SHARE - RŞ	26	0.64270	0.89712	1.13210	1.04927					
DILUTED EARNINGS PER SHARE - R\$	26	0.64249	0.89680	1.13172	1.04890					
The notes are an integral part of these quarterly financia	l statements.									

# STATEMENTS OF COMPREHENSIVE INCOME FOR THE THREE-MONTH AND SIX-MONTH PERIOD ENDED JUNE 30, 2025 (In thousands of real - R\$)

		Pare	nt		Consolidated			
-	2Q25	2Q24	6M25	6M24	2Q25	2Q24	6M25	6M24
PROFIT FOR THE PERIOD	151,089	210,961	266,128	246,770	151,089	210,961	266,128	246,770
Adjustment - accumulated from conversion - effect of associate	(199)	2	(95)	2	(199)	2	(95)	2
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	150,890	210,963	266,033	246,772	150,890	210,963	266,033	246,772

The notes are an integral part of these quarterly financial statements.

## STATEMENTS OF CHANGES IN EQUITY

FOR THE THREE-MONTH AND SIX-MONTH PERIOD ENDED JUNE 30, 2025

(In thousands of real - R\$)

	Notes	Capital	Capital reserves	Options Granted	Treasury shares	Profit reserves	Retained earnings	Other comprehensive income	Total
BALANCES AS OF JANUARY 1, 2024		1,105,381	(53,041)	8,940	(24,176)	896,617			1,933,721
Profit for the period			_	_	_	_	246,770	-	246,770
Stock buy-back		-	-	-	(6,973)	-	-	-	(6,973)
Shares assigned from long-term incentives		-	-	(2,226)	2,226	-	-	-	-
Long-term incentive plan		-	-	489	-	-	-	-	489
Unclaimed dividends		-	-	-	-	1	-	-	1
Translation adjustment for the period				<u> </u>				2	2
BALANCES AS OF JUNE 30, 2024		1,105,381	(53,041)	7,203	(28,923)	896,618	246,770	2	2,174,010
BALANCES AS OF JANUARY 1, 2025		1,705,381	(53,041)	4,346	(26,850)	866,640	-	466	2,496,942
Profit for the year	17.3						266,128		266,128
Shares assigned from long-term incentives	29	-	-	(1,489)	1,489	-		-	-
Long-term incentive plan	29	-	-	650	· -	-	-	-	650
Long-term incentive payments		-	-	(653)	-	-	-	-	(653)
Unclaimed dividends		-	-	-	-	2	-	-	2
Translation adjustment for the period	8							(560)	(560)
BALANCES AS OF JUNE 30, 2025		1,705,381	(53,041)	2,854	(25,361)	866,642	266,128	(94)	2,762,509
The notes are an integral part of these quarterly financial statements.									

## STATEMENTS OF CASH FLOWS

#### FOR THE SIX-MONTH PERIOD ENDED JUNE 30, 2025

(In thousands of real - R\$)

		Parent		Consol	lidated	
	Notes	06/30/2025	06/30/2024	06/30/2025	06/30/2024	
CASH FLOWS FROM OPERATING ACTIVITIES						
Profit for the period		266,128	246,770	266,128	246,770	
Adjustments to reconcile profit for the period to net cash generated by operating activities:						
Depreciation and amortization	9 and 10	-	-	81,645	79,704	
Foreign exchange charges and gains and losses on loans and financing	25	-	-	27,678	13,497	
Interest on direct lease for use Leases	25	-	-	35,227	28,535	
Current and deferred income and social contribution taxes	19.6	2,186	-	(40,308)	6,471	
Impairment loss on inventories	6.3	-	-	(2,031)	870	
Provision for civil, labor and tax risks	23	310	-	12,437	8,348	
Allowance for trade receivables (ECL)	23	- (274 222)	(252.764)	59	(64	
Share of profit of equity-accounted investees	8.3	(274,222)	(253,761)	120	-	
Write-off of property, plant and equipment and intangible assets	23 23	-	-	139	24	
Lease agreements written off	23	-	-	(703)	(1,017	
Foreign exchange gain (loss) on trade payables		-	-	2,469 684	-	
Charges on advanced payment of receivables  Tax credits		-	_	064	(82,136	
Long-term incentives		650	489	650	489	
Adjustments for inflation and earnings		(151)	(76)	(6,259)	(23,881	
Adjustments for initiation and carrings		(131)	(70)	(0,233)	(23,001	
Changes in operating assets and liabilities:						
Trade accounts receivable		-	-	169,871	96,214	
Inventories		-	-	(161,986)	(103,098	
Related parties		1,050	(955)	-	-	
Recoverable taxes		(530)	-	18,874	42,290	
Judicial deposits		-	-	(98)	(59	
Other receivables		201	22	(42,989)	(351	
Trade and other payables		292	-	(201,954)	107,400	
Payroll and related charges		299	(44)	(5,671)	(15,169	
Taxes payable		-	423	(18,674)	(32,103	
Variable leases and condominium fees payable		-	-	(1,688)	217	
Contingencies paid		-	-	(3,875)	(8,289	
Other liabilities		(693)	(4,171)	5,033	(10,402	
Long-term incentives paid		(653)		(653)		
Net cash from (used in) operating activities		(5,133)	(11,303)	134,005	354,260	
Paid income and social contribution taxes		-	-	(45,675)	(21,910	
Interest paid on loans and financing	14	-	-	(22,168)	(10,444	
Interest paid on right-of-use leases		(5,133)	(11,303)	(17,458) <b>48,704</b>	(28,276 <b>293,630</b>	
Net cash from (used in) operating activities		(3,133)	(11,303)	40,704	293,030	
CASH FLOWS FROM INVESTMENT ACTIVITIES						
Dividend income	8.4	161,000	107,796	-	-	
Financial investments		-	-	5,496	19,058	
Treasury shares		-	(6,973)	-	(6,973	
Acquisition of property, plant and equipment	8	-	-	(29,567)	(54,256	
Acquisition of intangible assets	9	-	-	(6,776)	(19,241	
Capital contribution to subsidiaries			(53)			
Net cash from (used in) investing activities		161,000	100,770	(30,847)	(61,412	
CASH ELOWS EDOM EINANCING ACTIVITIES						
CASH FLOWS FROM FINANCING ACTIVITIES Dividends paid		(155 177)	(07 602)	(155 170)	(07 602	
·	14	(155,177)	(87,693)	(155,178) 146,635	(87,693	
Proceeds from trade payables agreement Payment of loans and financing	14 14	-	-	140,033	(50,070	
Payment of trade payables agreements	14	-	-	(48,182)	(50,070	
Payment of SWAP contracts	14	-	_	(+0,102)	(5,256	
Payment of leases - right of use	27	_	_	(53,200)	(36,575	
Net cash used in financing activities		(155,177)	(87,693)	(109,925)	(179,594	
· ·						
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		690	1,774	(92,068)	52,624	
Beginning balance of cash and cash equivalents		3,482	58	278,153	221,495	
Closing balance of cash and cash equivalents		4,172	1,832	186,085	274,119	

The notes are an integral part of these quarterly financial statements.

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## STATEMENTS OF VALUE ADDED FOR THE SIX-MONTH PERIOD ENDED JUNE 30, 2025 (In thousands of real - R\$)

		Parent		Consol	idated
	Notes	06/30/2025	06/30/2024	06/30/2025	06/30/2024
RECIPES	20			4 630 304	4 444 452
Revenue from contracts with customers	20	-	-	1,630,201	1,411,453
Other income	23	-	-	3,748	84,720
Revenue from construction of own assets	22	-	-	13,895	43,137
Estimated impairment loss on trade and other receivables - Reversal / (Recognition)	23	-	-	(59)	(177)
INPUT ACQUIRED FROM THIRD PARTIES					
Cost of goods, merchandise and services sold	21.1	-	-	(366,571)	(299,521)
Materials, energy, third-party services and others	21	(1,778)	(37)	(288,878)	(229,214)
Costs incurred with building own assets				(13,790)	(41,859)
GROSS VALUE ADDED		(1,778)	(37)	978,546	968,539
Depreciation and amortization	21	_	_	(76,875)	(79,704)
NET VALUE ADDED GENERATED BY THE COMPANY		(1,778)	(37)	901,671	888,835
VALUE ADDED RECEIVED BY TRANSFER					
Share of profit of equity-accounted investees	8.3 24	274,222	253,761	-	-
Finance income	24	345	133	26,106	35,889
TOTAL VALUE ADDED TO BE DISTRIBUTED		272,789	253,857	927,777	924,724
DISTRIBUTION OF VALUE ADDED					
Staff:					
Direct compensation		3,087	4,620	180,044	201,739
Benefits		140	546	41,501	38,519
FGTS - Severance Pay Fund		197	356	18,926	19,135
		3,424	5,522	240,471	259,393
Taxes, fees and contributions:					
Federal		3,217	1,549	119,210	163,069
State		· -	5	205,080	194,146
Municipal		4	5	3,554	2,981
'		3,221	1,559	327,844	360,196
Return on debt capital:					
Interest	25	16	6	78,623	46,135
Rentals		_	_	14,215	10,988
Other		-	-	494	1,242
		16	6	93,332	58,365
Return on equity:					
Dividends and interest on equity capital		-	-	-	-
Retained earnings		266,128	246,770	266,128	246,770
•		266,128	246,770	266,128	246,770
TOTAL VALUE ADDED DISTRIBUTED		272,789	253,857	927,775	924,724





# NOTES TO THE INDIVIDUAL AND CONSOLIDATED INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED JUNE 30, 2025

(In thousands of real - R\$, except when otherwise indicated)

#### 1. OPERATIONS

Vivara Participações S.A. ("Vivara Participações" or "Company"), headquartered in São Paulo, is the holding company that controls the Vivara Group, founded in 1962, which is engaged in manufacturing and selling jewelry and other items. The consolidated financial statements include the financial information of the Company and its subsidiaries Tellerina Comércio de Presentes e Artigos para Decoração S.A. ("Tellerina"), Conipa Indústria e Comércio de Presentes, Metais e Artigos de Decoração Ltda. ("Conipa") and Tellerina Panamá S.A. ("Tellerina Panamá").

The Company's reference shareholders are Nelson Kaufman and Marina Kaufman Bueno Netto, who together hold 46.4% of the shares.

	% of e	equity interest
Subsidiaries	06/30/2025	12/31/2024
Tellerina	100%	100%
Conipa	100%	100%
Tellerina Panama	100%	100%

Tellerina is headquartered in the city of Manaus, state of Amazonas and its administrative center is located in the city of São Paulo, state of São Paulo. Tellerina's main activities, through the network of stores under the "VIVARA" and "LIFE" banners, are the import, export and retail and wholesale trade of jewelry, costume jewelry, precious metals and alloys, veneers, precious stones, watches, chronometric instruments, leather goods and related products, as well as providing design and repair services for jewelry in general.

Conipa is headquartered in the city of Manaus, State of Amazonas, and its main activity is the manufacture of jewelry, goldsmithing and watchmaking artifacts with the commercialization of these products in retail and wholesale, also including the repair services of jewelry and watches.

Tellerina Panama is headquartered in Panama City - Republic of Panama. It is engaged in importing, exporting and retailing and wholesaling jewelry, costume jewelry, precious metal and alloy goods, veneer, precious stones, watches, chronometric instruments, leather goods and related products.

The number of points of sale in operation is shown as follows:

	•	BRAZIL	PANAMA		CONSOLIDATED	
Points of Sales	06/30/2025	12/31/2024	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Lojas Vivara	265	265	1	1	266	266
Lojas Life	192	180	-	-	192	180
Kiosks	11	11	-	-	11	11
Total	468	456	1	1	469	457

#### 2. BASIS OF PREPARATION OF THE INDIVIDUAL AND CONSOLIDATED INTERIM FINANCIAL STATEMENTS





These individual and consolidated interim financial statements have been prepared in accordance with IAS 34 International Standard - "Interim Financial Reporting", issued by the International Accounting Standards Board - IASB, and with technical pronouncement CPC 21 (R1) - Interim Financial Reporting. The interim financial information is presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission - CVM applicable to the preparation of interim financial information.

The individual and consolidated interim financial statements are presented in thousands of reais, and their functional currency is the real (R\$) and have been prepared on the historical cost of each transaction, except for certain derivative financial instruments measured at fair value.

All significant relevant information related to the interim financial statements, and only that information, is being disclosed and is that used by management to run the Company.

The individual and consolidated interim financial statements should be read in conjunction with the individual and consolidated financial statements for the year ended December 31, 2024, approved on March 18, 2025.

The same accounting policies applied in the preparation of the Company's annual financial statements for the year ended December 31, 2024 were applied to these interim financial statements. The material accounting policies were disclosed in note four to those financial statements.

The interim financial statements for the quarter ended June 30, 2025 were approved for disclosure by the Board of Directors on August 7, 2025.

#### 3. CASH AND CASH EQUIVALENTS

#### 3.1 Breakdown of balances

	Pare	ent	Consolidated		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Cash	-	-	8,546	10,540	
Banks - checking accounts	-	-	6,937	4,486	
Short term investments	4,172	3,482	170,602	263,127	
Total	4,172	3,482	186,085	278,153	

#### 3.2 Details about short term investments

		Par	ent		Consolidated			
	06/30/2025	Average CDI rate	12/31/2024	Average CDI rate	06/30/2025	Average CDI rate	12/31/2024	Averag e CDI rate
Bank certificate of deposits (CDB) Automatic	4,141	88,0%	3,470	88,0%	142,574	91,2%	251,540	98,6%
investments	31	2,0%	12	2,0%	5,464	2,0%	11,587	2,0%
Financial bills	-	-	-	-	22,564	102,0%	-	_
Total	4,172		3,482		170,602		263,127	

#### 4. SECURITIES





#### 4.1 Breakdown of balances

	Consolidated							
	06/30/2025	Profitability	12/31/2024	Profitability				
Financial bills	-	-	4,530	103.0%				
Total	-		4,530					

Financial bills are fixed-rate or floating income securities issued by financial institutions and purchased in the primary and secondary markets.

## 5. TRADE AND OTHER RECEIVABLES

#### 5.1 Breakdown of balances

	Conso	lidated
	06/30/2025	12/31/2024
Credit card	782,671	952,984
Bank slips	2,721	2,209
Checks	186	256
Subtotal	785,578	955,449
Past-due	388	562
Not due	785,190	954,887
Subtotal	785,578	955,449
(-) Estimated credit losses ("ECL")	(300)	(241)
Total	785,278	955,208

Balances not due are comprised, primarily by sales made through credit cards, which may be paid in up to 10 installments, with no finance charges. As of June 30, 2025, the average term of receivables was 91 days (115 days as of December 31, 2024).

The Company assessed and concluded that the effects of the present value adjustment are not material and, in accordance with its accounting policy, decided not to recognize them.

#### **5.2** Allowance for ECL

	Cons	Consolidated	
	06/30/2025	12/31/2024	
Balance at the beginning of the period	(241	) (474)	
Additions	(94	) (370)	
Reversals	3!	603	
Balance at the end of the period	(300	) (241)	





#### 6. INVENTORIES

#### 6.1 Breakdown of balances

	Consolidated	
	06/30/2025	12/31/2024
Finished goods	1,098,561	866,841
Raw materials	337,653	353,107
Consumables and packaging material	60,207	48,252
Inventories in transit and import advances	174	64,378
Total	1,496,595	1,332,578

As of June 30, 2025, inventories included in the Cost of Goods Sold the amount of R\$337,005 (R\$270,132 as of June 30, 2024).

As of June 30, 2025, overhead costs allocated to inventory balances totaled R\$65,298 (R\$52,746 as of March 31, 2025 and R\$43,911 as of December 31, 2024).

#### **6.2** Allowance for losses

The Company's subsidiaries recognize an impairment for slow-moving inventories and estimated losses on the melting of gold and silver jewelry from discontinued collections or acquired from clients. Provisions are recognized at the weighted average cost of inventories at the reporting date.

Finished goods are considered as slow moving are the ones that the turnover is longer than the Company's operating cycle. The operating cycle is the time between the acquisition of assets for production and their sale in cash or its equivalents. The operating cycle of the Vivara Group is longer than 12 months.

Losses on the melting of jewelry are not significant as a percentage due to the technology used to recover the raw materials involved (gold, silver and stones).

Impairment is recognized in profit or loss as Cost of acquisition of merchandise and raw materials and products for resale, according to note 21.1.

	Conso	Consolidated	
	06/30/2025	12/31/2024	
Balance at the beginning of the period	(5,217)	(4,457)	
Additions	(2,432)	(5,469)	
Reversals	4,463	4,709	
Balance at the end of the period	(3,186)	(5,217)	





#### 7. RECOVERABLE TAXES

#### 7.1 Breakdown of balances

	Parent		Consolidated		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
State VAT - ICMS 7.2	-	-	105,051	100,630	
Federal VAT – PIS and COFINS 7.3	-	-	38,233	100,622	
Federal VAT - IPI	-	-	4,887	3,905	
Other recoverable taxes	42	-	3,126	36	
Total	42	-	151,297	205,193	
Current assets	42	-	129,569	156,755	
Non-current assets	-	-	21,728	48,438	
Total	42	-	151,297	205,193	

#### **7.2 ICMS**

#### a) Tellerina 's tax credit

ICMS credits recognized in non-current assets basically consist of credit balances generated for the operations of Vivara stores, which are mainly located in the states of São Paulo, Pernambuco, Pará and Alagoas. Moreover, credit balances are also generated in the new stores and in those that are maturing because of the initial supply of inventories and the transfers between the distribution center and the stores. These amounts are recognized in current assets.

#### b) Conipa's tax credit

ICMS tax credit consist of the acquisitions of raw material made by Conipa's branch in São Paulo and, since 2023, may be transferred to Tellerina through the e-CredAc system, introduced by CAT Administrative Rule No. 26/2010 issued by the São Paulo State Finance Department.

As of June 30, 2025, the ICMS tax credit related to transactions linked to e-CredAc totaled R\$18,832 (R\$42,195 as of December 31, 2024).

The expected realization of ICMS credits is as follows:

	Conso	idated	
	06/30/2025	12/31/2024	
in 1 year	83,32	81,007	
hin 1 to 2 years	21,72	3 19,623	
I	105,05	100,630	





## 7.3 PIS and COFINS

## a) **Untimely credits**

Untimely credits are basically related to the acquisition of raw materials by Conipa's branch in São Paulo. As of June 30, 2025, the balance to be offset from these credits totals R\$26,700 (R\$84,281 as of December 31, 2024).

The expected realization of PIS and COFINS credits is as follows:

	Consolidated	
	06/30/2025	12/31/2024
Within 1 year	38,233	71,807
Within 1 to 2 years	-	28,815
Total	38,233	100,622

#### 8. INVESTMENT

## **8.1** Information about subsidiaries

		06/30/2025			12/31/2024	
	Tellerina	Conipa	Tellerina Panama	Tellerina	Conipa	Tellerina Panama
Current assets	3,606,302	644,038	12,995	3,348,523	2,844,647	12,933
Non-current assets	1,268,082	2,941,397	5,295	1,004,826	179,608	5,539
Total assets	4,874,384	3,585,435	18,290	4,353,349	3,024,255	18,472
Current liabilities	542,537	435,337	12,490	2,887,752	480,517	10,922
Non-current liabilities	3,649,922	265,192	1,966	765,520	12,401	2,512
Equity	700,076	2,370,337	4,478	704,075	1,648,632	6,667
Total equity and liabilities	4,892,535	3,070,866	18,934	4,357,347	2,141,550	20,101
Net income (loss)	(18,151)	514,569	(644)	(3,998)	882,705	(1,629)
% of equity interest	100%	100%	100%	100%	100%	100%

## 8.2 Share of profit (loss) of equity-accounted investees

	06/30/2025			
	Tellerina	Conipa	Tellerina Panama	Company
Net income (loss)	(18,151)	514,569	(644)	495,774
Eliminations:				
Unrealized profit on inventories	(1,132)	(334,553)	-	(335,685)
Deferred taxes	385	113,748	-	114,133
Share of profit (loss) of equity-accounted				
investees	(18,898)	293,764	(644)	274,222





	30/06/2024			
	Tellerina	Conipa	Tellerina Panama	Parent
Net income (loss)	(28,123)	372,758	(1)	344,634
Eliminations:				
Unrealized profit on inventories	-	(117,307)	-	(117,307)
Deferred taxes	-	26,434	-	26,434
Share of profit (loss) of equity-accounted				
investees	(28,123)	281,885	(1)	253,761

## **8.3 Movements in investments**

	Tellerina	Conipa	Tellerina Panama	Parent
Balance as of 01/01/2024	609,365	1,490,117	-	2,099,482
Capital contribution	-	-	6,201	6,201
Share of profit (loss) of equity-accounted investees	(3,899)	670,641	(1,629)	665,113
Other comprehensive income	-	-	466	466
Dividends received	-	(120,796)	-	(120,796)
Balance as of 12/31/2024	605,466	2,039,962	5,038	2,650,466
Share of profit (loss) of equity-accounted investees	(18,898)	293,764	(644)	274,222
Other comprehensive income	-	-	(560)	(560)
Dividends received	-	(161,000)	-	(161,000)
Balance as of 06/30/2025	586,568	2,172,726	3,834	2,763,128

## 9. PROPERTY, PLANT AND EQUIPMENT

## 9.1 Breakdown of balances

	Consolidated			
		06/30/2025		12/31/2024
	Cost	Accumulated depreciation	Net	Net
Leasehold improvements	340,667	(147,641)	193,026	204,894
Furniture and fixtures	110,142	(46,761)	63,381	67,194
Machinery, equipment and facilities	102,466	(29,883)	72,583	65,501
Vehicles	302	(68)	234	264
IT equipment	29,818	(20,625)	9,193	10,378
Land	350	-	350	350
Right-of-use assets - leases	886,060	(372,429)	513,631	501,325
Right-of-use asset – cloud	12,380	(12,380)	-	33
Construction in progress	13,299	-	13,299	3,233
Total	1,495,484	(629,787)	865,697	853,172



Life VIVARA

## 9.2 Allowance for impairment

The Company defined the stores of its subsidiary Tellerina as cash-generating units. According to the valuation made for the year ended December 31, 2024, considering the operating results and positive cash flows of its subsidiaries, and in the absence of new facts and circumstances that require a revaluation, Management concluded that, as of June 30, 2025, there are no indications of impairment of tangible and intangible assets.





## 9.3 Changes in balances

				Consc	olidated						
	01/01/2024	Additions	Write-off	Transfers	Translation adjustment	12/31/2024	Additions	Write-off	Transfers	Translation adjustment	06/30/2025
Cost:											
Leasehold improvements	230,648	847	-	106,364	1	337,860	290	-	2,524	(7)	340,667
Furniture and fixtures	81,160	3,505	(338)	23,469	17	107,813	1,349	-	1,081	(101)	110,142
Machinery, equipment and facilities	63,328	13,613	(830)	14,056	1	90,168	12,144	(76)	233	(3)	102,466
Vehicles	112	190	-	-	-	302	-	-	-	-	302
IT equipment	23,472	4,412	(72)	758	-	28,570	1,198	-	50	-	29,818
Land	350	-	-	-	-	350	-	-	-	-	350
Right-of-use assets - leases Real estate (a)	712,483	132,828	(13,491)	-	377	832,197	59,914	(5,666)	-	(385)	886,060
Right-of-use asset - cloud	12,380	-	-	-	-	12,380	-	-	-	-	12,380
Construction in progress	67,839	79,877	-	(144,647)	164	3,233	14,198	-	(3,888)	(244)	13,299
Subtotal	1,191,772	235,272	(14,731)	-	560	1,412,873	89,093	(5,742)	-	(740)	1,495,484
Depreciation:											
Leasehold improvements	(104,792)	(28,174)	-	-	-	(132,966)	(14,673)	-	(4)	2	(147,641)
Furniture and fixtures	(29,911)	(10,708)	-	-	-	(40,619)	(6,149)	-	4	3	(46,761)
Machinery, equipment and facilities	(16,587)	(8,251)	171	-	-	(24,667)	(5,223)	7	-	-	(29,883)
Vehicles	(9)	(29)	-	-	-	(38)	(30)	-	-	-	(68)
IT equipment	(13,276)	(4,949)	33	-	-	(18,192)	(2,433)	-	-	-	(20,625)
Right-of-use assets - leases	(250,199)	(87,868)	7,215	-	(20)	(330,872)	(44,270)	2,663	-	50	(372,429)
Right-of-use asset - cloud	(11,252)	(1,095)	-	-	-	(12,347)	(33)	-	-	-	(12,380)
Subtotal	(426,026)	(141,074)	7,419	-	(20)	(559,701)	(72,811)	2,670	-	55	(629,787)
Total	765,746	94,198	(7,312)	-	540	853,172	16,282	(3,072)	-	(685)	865,697

a) Contains amounts from non-cash transactions, see details in note 31.





## **10 INTANGIBLE ASSETS**

## 10.1 Changes in balances

					Consoli	dated					
	Useful life (in years)	01/01/2024	Additions	Transfers	Translation adjustment	12/31/2024	Additions	Write-off	Transfers	Translation adjustment	06/30/2025
Cost:											
Point of sale IT systems under	5 -	32,225	-	-	-	32,225	-	-	-	-	32,225
implementation		26,468	14,565	(30,967)	13	10,079	4,609	-	(1,415)	(13)	13,260
IT system	5	60,588	7,014	30,967	-	98,569	2,167	(13,973)	1,415	(7)	88,171
Other intangible assets	5	305	-	-	-	305	-	-	-	-	305
Subtotal		119,586	21,579	-	13	141,178	6,776	(13,973)	-	(20)	133,961
Amortization:											
Commercial points		(31,239)	(342)	-	-	(31,581)	(171)	-	-	-	(31,752)
IT system		(29,039)	(13,054)	-	-	(42,093)	(8,631)	13,903	-	-	(36,821)
Other intangible assets		(117)	(61)	-	-	(178)	(31)	-	-	-	(209)
Subtotal		(60,395)	(13,457)			(73,852)	(8,833)	13,903	-	-	(68,782)
Total		59,191	8,122	-	13	67,326	(2,057)	(70)	-	(20)	65,179





#### 11. TRADE AND OTHER PAYABLES

#### 11.1 Trade and other payables

The balance consists of purchases of raw material, inputs, packaging, merchandise for resale and services from third parties with an average payment term of 92 days.

	Parent		Consol	idated
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Trade payables				
Domestic	-	-	60,917	58,126
Foreign	-	-	30,179	35,528
Total trade payables	-	-	91,096	93,654
Other payables				
Services payable	464	266	69,858	65,082
Total Other payables	464	266	69,858	65,082
Total trade and other payables	464	266	160,954	158,736

#### 11.2 Trade payables agreements

The Company's subsidiaries have agreements with financial institutions whereby suppliers of products, capital goods and services can structure advances on receivables related to business transactions carried out between the parties.

Management determined that the economic substance of these transactions remains operational, given that the decision to advance receivables is made only by suppliers, with no change in the original terms negotiated with the Company or in the agreed amounts.

The financial cost of advance payment of receivables, which are borne by suppliers, bears a weighted average monthly rate of 1.13% and the average maturity of advanced securities is 90 days.

Moreover, there is no significant exposure to any financial institution individually related to these transactions. The resulting liabilities are not considered net debt and are subject to usual market covenants (financial and non-financial), all of which were fully complied with by the Company as of June 30, 2025. Among the covenants provided for in the contract, the following stand out: not being protested against an instrument in an amount equal to or greater than R\$10,000, not declaring bankruptcy or filing for court-supervised reorganization.

The balances related to these transactions are classified as "Trade payables - agreement" and payments are made directly to financial institutions, under the same conditions originally agreed with suppliers. Accordingly, all cash flows related to these transactions are presented as operating in the statement of cash flows.

As of June 30, 2025, the balance payable related to these transactions is R\$12,432 (R\$214,135 as of December 31, 2024).





#### 12. PAYROLL AND RELATED CHARGES

## 12.1 Breakdown of balances

	Parent		Consol	idated
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Accrued vacation pay	-	-	41,322	40,236
Accrued 13º salary	-	-	17,759	-
Wages	102	80	22,842	32,797
Profit sharing and bonuses	-	-	10,650	14,228
FGTS	-	-	2,958	4,813
INSS	221	30	12,765	17,298
Withholding income tax - IRRF	134	48	9,311	14,602
Other	-	-	2,015	1,319
Total	457	158	119,622	125,293

## **13. TAX LIABILITIES**

#### 13.1 Breakdown of balances

	Pare	ent	Consolidated		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
State VAT – ICMS	-	-	26,736	34,789	
Federal VAT – PIS and COFINS	4	1	11,555	23,536	
Taxes in installments	-	-	181	217	
F.T.I and U.E.A. (a)	-	-	3,867	2,997	
Other	7	9	2,865	2,338	
Total	11	10	45,204	63,877	
Current liabilities	11	10	45,090	63,727	
Non-current liabilities	-	-	114	150	
Total	11	10	45,204	63,877	

<sup>(</sup>a) The Fund for the Promotion of Tourism, Infrastructure, Service and Interiorization of the Development of the State of Amazonas "F.T.I." is a state tax due by Conipa on its sales of industrialized products in the Manaus Free Trade Zone to the other states of the Federation. The "UEA" is a state fee directed by the Government to the State University of the Amazon.





#### 14. LOANS AND FINANCING

## 14.1 Breakdown of balances

	Consolidated			
Institution and type	Rate	Due date	06/30/2025	12/31/2024
In local currency				
Itaú BBA S.A Working capital	CDI rate + 1.85% p.a.	02/2025	-	63,055
Itaú BBA S.A Working capital	CDI rate + 0.95% p.a.	09/2026	41,658	41,347
Itaú BBA S.A Working capital	CDI rate + 1.69% p.a.	02/2027	63,610	-
Total loans in local currency			105,268	104,402
In foreign currency				
Santander - Resolution 4131	CDI rate + 0.55% p.a.	12/2026	217,484	245,977
Total foreign currency loans			217,484	245,977
Financing - trade payables Agreements				
Itaú		06/2025	-	27,774
Itaú		09/2025	106,800	-
Itaú		11/2025	34,619	-
Santander		03/2025	-	20,408
Santander		09/2025	12,143	-
Total financing from supplier agreements			153,562	48,182
Total loans and financing			476,314	398,561
Current liabilities			159,490	113,370
Non-current liabilities			316,824	285,191
Total			476,314	398,561
Derivative instruments - swap agreements				
Santander - Derivative (assets)/liabilities	Exchange rate + 5.77% p.a.	12/2026	24,934	(1,276)
Total derivative instruments and swap agreements	·		24,934	(1,276)
Total loans and financing, net of derivative instruments			501,248	397,285

The agreements mentioned above, whose maturity is expected by the date these financial statements were issued, were settled on time.

For all loan and financing agreements in effect with financial institutions, there are no covenants, only early settlement clauses if the issuer protests instruments worth more than R\$10,000.





#### 14.2 Maturities of non-current liabilities

	Consolidated		
	06/30/2025	12/31/2024	
to 2 years	316,824	285,191	
	316,824	285,191	

## 14.3 Changes in loans and financing

	Consolid	lated
	06/30/2025	12/31/2024
Balance at the beginning of the period	397,285	278,679
Funding - bank loans	-	190,000
Funding - trade payables partnerships	146,635	48,182
Payments of bank loans	-	(122,414)
Payments of trade payables under agreements	(48,182)	-
Payment of derivative contracts	-	(5,256)
Payment of interest	(22,168)	(25,111)
Cash flows from loans and financing	76,285	85,400
Incurred interest and foreign exchange	13,708	24,966
Incurred interest - trade payables agreements	6,927	-
Finance charges from swaps incurred	7,043	8,239
Non-cash fluctuations (a)	27,678	33,205
Balance at end of the period	501,248	397,285

a) Contains amounts from non-cash transactions, see details in note 31.

## **15. OTHER LIABILITIES**

## 15.1 Breakdown of balances

The balance of other liabilities consists of customer advances, deferred revenue and other contractual obligations.

	Parent		Cons	olidated
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Customer advances	-	-	13,362	14,990
Deferred revenue	-	-	7,198	6,828
Other contractual obligations	1,151	1,750	8,961	2,476
Total other liabilities	1,151	1,750	29,521	24,294
Current liabilities	815	1,089	24,657	18,982
Non-current liabilities	336	661	4,864	5,312
Total	1,151	1,750	29,521	24,294





#### 16. PROVISION FOR CIVIL, LABOR AND TAX RISKS AND COURT DEPOSITS

#### 16.1 Changes in contingencies

	Parent		Consolidated					
	Labor (b)	Total	Civil (a)	Labor (b)	Tax (c)	Total		
Balance as of 01/01/2024	-	-	2,955	6,553	5,066	14,574		
Additions	7	7	7,364	19,646	3,556	30,566		
Payments	-	-	(1,569)	(8,499)	(3,105)	(13,173)		
Reversals	-	-	(3,959)	(8,928)	(763)	(13,650)		
Balance as of 12/31/2024	7	7	4,791	8,772	4,754	18,317		
Additions	397	397	4,786	10,718	994	16,498		
Payments	-	-	(796)	(3,080)	-	(3,876)		
Reversals	(87)	(87)	(278)	(3,741)	(41)	(4,060)		
Balance as of 06/30/2025	317	317	8,503	12,669	5,707	26,879		

#### a. Civil claims

Consist of actions for the renewal of shop leases, whereby the Group is obliged to pay temporary rents until a final decision is issued, with the recognition of a provision between the amount paid as temporary rent and that determined in a lawsuit; and lawsuits involving consumer rights, where the provision is calculated based on the history of losses on the entire mass of lawsuits and the historical value of losses by type of claim.

#### b. Labor claims

Labor contingencies consist of labor lawsuits filed by former employees, primarily claiming payment of overtime and its related charges, vacation pay and bonus, remunerated weekly rest, termination benefits, 13o salary, pain and suffering damages, bonuses, employment relationship and annulment of the overtime bank. Proceedings are classified according to each request and the history of the risk of unfavorable outcome for each case. Therefore, the provision is accrued considering the amounts involved that are at risk of probable loss.

#### c. Tax claims

In August 2020, the Federal Supreme Court (STF), in the judgment of RE No. 1,072,485/PR, recognized the legitimacy of the levy of social security contribution (INSS) on the constitutional third of vacation. This decision reversed the previous understanding of the Superior Court of Justice (STJ), issued on February 26, 2014, which considered the payment to be of an indemnity nature and, therefore, exempt from contribution.

In May 2025, the writ of mandamus filed by Conipa was judged by the Federal Regional Court of the 1st Region (TRF1), which partially upheld the Union's appeal. The decision maintained the removal of the collection of social security contribution on the first 15 days of leave for health reasons but recognized the legitimacy of the levy on the constitutional third of vacation. In view of this, on July 15, 2025, Conipa made the full judicial deposit of the amounts due, with retroactive effect to the accrual period of August 2020.

In the case of subsidiary Tellerina, the injunction granted under the writ of mandamus remains in effect, ruling out, to date, the obligation to pay the contribution on the one-third bonus of vacation.





Considering the judgment rendered by the Federal Supreme Court and the evaluation made by management with the support of its legal counselors, the Company understands that the risk of loss is classified as probable, and for that reason it has kept an accounting provision since August 2020.

#### 16.2 Changes in judicial deposits

	Consolidated						
	Civil	Labor	Tax	Total			
Balance as of 01/01/2024	7,298	907	15,694	23,899			
Additions	305	28	3	336			
Adjustment for inflation	979	155	110	1,244			
Withdraws	(240)	(457)	(3)	(700)			
Balance as of 12/31/2024	8,342	633	15,804	24,779			
Additions	199	39	67	305			
Adjustment for inflation	450	28	162	640			
Withdraws	(192)	(14)	-	(206)			
Balance as of 06/30/2025	8,799	686	16,033	25,518			

## 16.3 Proceedings whose unfavorable outcome is possible

As of June 30, 2025, ongoing lawsuits classified as risk of possible unfavorable outcome, according to the assessment of the Company's legal counselors, are as follows:

	Cons	olidated
	06/30/2025	12/31/2024
Labor	46,796	48,419
Civil	13,899	12,975
Tax	147,527	142,512
Total	208,222	203,906

Labor claims classified as possible risk are measured according to the amount of the plaintiffs' initial petitions, which usually reflect high estimates of the labor rights claimed by the plaintiffs. As for cases classified as probable risk, the amounts are estimated by legal counselors according to the nature of each demand.

Civil lawsuits that pose a possible risk of unfavorable outcome are related to the renovation of points of sale.

Tax risks consist mainly of judicial proceedings and assessments of deficiency related to ICMS (State VAT) in the states of Alagoas, Bahia, Espírito Santo, Rio de Janeiro and Pernambuco, and federal assessments of deficiency related to IRPJ, CSLL, PIS and COFINS.





#### 17. EQUITY

## 17.1 Capital

The limit of the Company's authorized share capital is two hundred and eighty million (280,000,000) ordinary shares.

As of June 30, 2025, paid-in share capital totaled R\$1,705,381 (R\$1,705,381 as of December 31, 2024).

The capital reserve consists of the costs of issue of shares.

## 17.2 Shareholding structure

		%
	Ordinary shares	Of interest
Reference shareholders	109,510,245	46,4%
Management	2,377,978	1,0%
Treasury shares	1,071,681	0,4%
Free-float shares	123,237,865	52,2%
Total	236,197,769	100,0%

#### 17.3 Treasury shares

The Company's share repurchase plan, approved on May 7, 2025 at a meeting of the Board of Directors, is effective for 12 months.

	Consolidated				
	Number of shares	Purchase	Average price		
	Stidles	amount (in R\$)	per share (in R\$)		
Balance as of 01/01/2024	996,955	24,176,048	24.25		
Assigned shares ILP Plans	(179,365)	(4,298,805)	23.97		
Repurchase of treasury shares	317,000	6,972,954	22.00		
Balances as of December 31, 2024	1,134,590	26,850,197	23.67		
Assigned shares ILP Plans	(62,909)	(1,489,056)	23.67		
Balances as of June 30, 2025	1,071,681	25,361,141	23.67		

#### **18. RELATED PARTIES**

#### 18.1 Breakdown of balances

	Parent		
Liabilities	06/30/2025	12/31/2024	
Current			
Tellerina Comércio de Presentes	2,696	1,646	
Total	2,696	1,646	

Balances payable to subsidiary Tellerina consist mainly of the corporate expenses from the Shared Services Center, which include expenses on personnel and administrative services.





#### 18.2 Intra-group transactions and balance eliminated on consolidation

The Group's companies carry out transactions with each other related to the purchase and sale of goods and raw materials, collection of administrative expenses through a Shared Service Center and royalties related to jewelry design copyrights. All intercompany transactions have been eliminated for consolidation and disclosure purposes.

	06/30/2025			30/06/2024			
	TELLERINA	CONIPA	VIVARA	TELLERINA PANAMA	TELLERINA	CONIPA	VIVARA
<u>Transactions</u>							
Sales (purchases) of goods	(1,468,276)	1,468,276	-	-	(883,399)	883,399	-
Export (import) of goods	2,183	-	-	(2,183)	-	-	-
Sales (purchases) of raw materials	55,316	(55,316)	-	-	32,040	(32,040)	-
Export (import) of PP&E	45	-	-	(45)	-	-	-
Copyright Administrative expenses on the Shared	194,396	(194,396)	-	-	130,465	(130,465)	-
Services Center	9,574	(7,022)	(2,552)	-	12,108	(7,651)	(4,457)
Total	(1,206,762)	1,211,542	(2,552)	(2,228)	(708,786)	713,243	(4,457)

Vivara's Group has a contract for the transfer of expenses incurred by administrative departments through the Shared Services Center (CSC). The CSC's administrative expenses include expenses on personnel and third-party services.

#### 18.3 Management personnel compensation

At an Annual General Meeting held on April 22, 2025, shareholders approved the global compensation limit to be paid to the Board of Directors and Management for 2025 to up to R\$13,877 (R\$24,328 for 2024).

	06/30/2025				30/06/2024	
Management personnel compensation	Fixed	Variable	Total	Fixed	Variable	Total
Board of Directors	913	742	1,655	504	289	793
Management	2,288	3,668	5,956	1,440	2,236	3,676
Total	3,201	4,410	7,611	1,944	2,525	4,469

#### 19. INCOME AND SOCIAL CONTRIBUTION TAXES

#### 19.1 Tax incentives - operating profit

The jewelry plant is located in Manaus, in the area of the Superintendence for the Development of the Amazon (SUDAM) and through Resolution No. 1,175/20224 issued by the Collegiate Board of the Superintendence for the Development of the Amazon (Dicol/Sudam), of December 27, 2024, Conipa extended until December 31, 2033 the incentive of reducing the amount of IRPJ payable equivalent to 75% of the amount calculated on the operating profit, It was applied to the sales of products





manufactured in-house and produced in Manaus Free Trade Zone, recognized in profit or loss and subsequently allocated to the profit reserve in equity.

Based on the benefit granted, Conipa is required to: (i) comply with labor and social legislation and environmental protection and control standards; (ii) apply IRPJ reduction amounts in activities directly linked to production in SUDAM's area of operation; (iii) set up a capital reserve with the amount resulting from the reduction, which may only be used to absorb losses or increase share capital; (iv) prohibit the distribution to partners or shareholders of the amount of the tax that is not paid due to the reduction, under penalty of loss of the incentive and the obligation to collect, in relation to the amount distributed, the tax that Conipa has failed to pay, without prejudice to the incidence of the tax on the profit distributed as income and the applicable penalties; and (v) annually submit an income statement, indicating the amount of the reduction corresponding to the fiscal year, observing the rules in force on the matter.

#### 19.2 Tax incentives - ICMS credits

Subsidiaries Tellerina and Conipa benefit of deemed credit and ICMS tax incentive credit, which provides for a reduction in the ICMS rate applied to the taxation of shipments without the right of credit when the credit is received, in the states of Amazonas, Minas Gerais, Pará, Espírito Santo and Pernambuco. The benefit is for reinvestment in those states and is recognized as grant income. The incentive amounts were allocated, until December 31, 2023, to the reserve in equity and may not be distributed as profit to the Company. As of January 1, 2024, as provided for in Law No. 14,789/2023, the tax benefits granted by the federative units are no longer mandatory to allocate state subsidy revenues to the reserve in Shareholders' Equity.

#### 19.3 IRPJ and CSLL credits

#### a) Credit balance

#### VIVARA PARTICIPAÇÕES

The Company presented a tax credit in the calculation of IRPJ and CSLL for the years 2021 and 2024. As of June 30, 2025, there remains the amount of R\$53 (R\$1,600 as of December 31, 2024) of balance to be offset.

#### **CONIPA**

Conipa, as a result of the operating profit tax benefit, presented a tax credit of IRPJ in relation to the estimates paid and the debit balance in the calculation for the years from 2020 to 2024. As of June 30, 2025, there remains the amount of R\$33,914 (R\$28,660 as of December 31, 2024) of balance to be offset.

On July 21, 2025, Conipa used the IRPJ credit balance for 2023 in the total amount adjusted for inflation in the amount of R\$15,188.

#### **Tellerina**

Tellerina reported a tax credit balance when assessing corporate income tax for the years 2021, 2023 and 2024. As of June 30, 2025, there remains the amount of R\$14,757 (R\$14,535 as of December 31, 2024) of balance to be offset.

#### b) Grant receivables

In 2014 and 2015, Tellerina recognized IRPJ and CSLL tax credits in the total amount of R\$36,848 originating from the deduction of tax incentives classified as investment grants, as provided for in article 30 of Act No. 12,973/2014 from the calculation base of these taxes.





Those credits were offset against federal taxes, but their requests were rejected by the Federal Revenue Service. The Company filed statements of noncompliance at the administrative level.

By the date these interim quarterly financial statements were disclosed, the proceedings related to the IRPJ and CSLL for 2014, as well as the IRPJ for 2015, were still being processed. The Company obtained a favorable decision on the social contribution tax assessed for 2015 and will start to offset that credit in August 2025.

According to the Company's legal counselors, if the refunds claimed by the Company are not recognized at the administrative level, and once the discussion at the Board of Tax Appeals is closed, a lawsuit will be filed to annul the order denying the refund, pursuant to article 169 of the Brazilian Tax Code (CTN), in order to ensure a merits analysis of the existence, composition and validity of the negative balances of corporate income and social contribution taxes. The risk of loss is possible.

## c) Right to a credit on the unconstitutionality of taxation on the SELIC (Central Bank overnight rate)

IRPJ and CSLL credits were recognized based on the decision rendered by the Supreme Court on September 27, 2021 on special appeal No. 1,063,187 regarding on the unconstitutionality of paying IRPJ and CSLL interest at the SELIC rate on credits received by taxpayers when undue tax payments are repaid.

Tellerina filed writ of mandamus No. 1020648-21.2020.4.01.3200 at the First Federal Court of Manaus, which was successful and unappealable on March 7, 2024 and a declaration of non-execution was declared on May 13, 2024. The Company filed the request for the approval of the credits on June 3, 2024 and obtained the approval of the credits on September 2, 2024 from the Brazilian Federal Revenue Service. As of June 30, 2025, there remains R\$7,472 (R\$12,335 as of December 31, 2024) of outstanding balance.

#### d) <u>Breakdown of balances</u>

	Parent		Consolidated		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
IRPJ	53	1,600	80,827	80,531	
CSLL	-	-	16,569	17,323	
Total	53	1,600	97,396	97,854	
Current assets	53	1,600	41,934	33,149	
Non-current assets	-	-	55,462	64,705	
Total	53	1,600	97,396	97,854	

## e) Expected realization of credits

	Parent		Consolidated		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Within 1 year	53	1,600	41,934	33,149	
From 1 to 2 years	-	-	16,132	23,504	
From 2 to 3 years	-	-	39,330	41,201	
Total	53	1,600	97,396	97,854	





## 19.4 IRPJ (Corporate Income Tax) and CSLL (Social Contribution Tax) payable

Conipa made advance payments of R\$45,675 in IRPJ and CSLL using a monthly estimate based on revenues. As a result of the operating profit benefit, the balance of the annual adjustment is a credit for IRPJ and a debit entry for CSLL. The remaining balance of Conipa's social contribution tax payable adjustment for 2024 was offset against federal PIS and COFINS credits on June 30, 2025.

	Conso	lidated
	06/30/2025	12/31/2024
payable	8,044	-
L payable	26,284	43,254
tal	34,328	43,254

## 19.5 Reconciliation of income and social contribution tax expenses

	Parent		Consolidated	
	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Profit before income and social contribution taxes	268,313	246,770	225,820	253,241
Combined statutory tax rate	34%	34%	34%	34%
Income and social contribution taxes nominal rate	(91,226)	(83,902)	(76,778)	(86,102)
Income and social contribution tax losses for which no deferred taxes were recognized	(4,196)	(2,377)	(4,412)	(2,377)
Permanent differences:				
Share of profit of equity-accounted investees	93,236	86,279	-	-
Other non-deductible expenses	-	-	(7,246)	(14,428)
Tax incentive - ICMS	-	-	50,796	34,996
Tax incentive - operating profit	-	-	77,948	61,440
Total	(2,186)	-	40,308	(6,471)
Current	(2,186)	-	(76,881)	(51,516)
Deferred	-	-	117,189	45,045
Total	(2,186)	-	40,308	(6,471)
Effective rate - current tax	0,81%	0,00%	-17,85%	2,56%





## 19.6 Deferred income and social contribution taxes

		Consol	idated	
	06/30/2025	06/30/2025	12/31/2024	12/31/2024
	<u>IRPJ</u>	<u>CSLL</u>	<u>IRPJ</u>	<u>CSLL</u>
<u>Deferred tax assets on temporary differences:</u>				
Allowance for impairment loss (ECL)	300	300	241	241
Inventory valuation allowance	3,186	3,186	5,401	5,401
Accrued expenses	86,726	86,726	84,955	84,955
Unrealized profit from subsidiaries' operations	1,365,303	1,365,303	1,029,612	1,029,612
Provision for civil, labor and tax risks	26,562	26,562	18,310	18,310
Leases Right-of-use	571,544	571,544	541,707	541,707
Tax losses carry forward	69,645	68,901	71,116	70,372
Base of calculation of deferred tax assets	2,123,266	2,122,522	1,751,342	1,750,598
Deferred income tax assets		530,816		437,835
Deferred social contribution tax assets		191,027		157,553
Deferred income and social contribution tax assets		721,842		595,388
<u>Deferred tax liabilities on temporary differences:</u>				
Right of Use	(491,995)	(491,995)	(474,664)	(474,664)
Depreciation - tax rate x economic rate	(23,849)	(23,849)	(13,926)	(13,926)
Base of calculation of deferred tax liabilities	(515,844)	(515,844)	(488,590)	(488,590)
Deferred income tax liabilities		(128,961)		(122,148)
Deferred social contribution tax liabilities		(46,426)		(43,973)
Deferred income and social contribution tax liabilities		(175,387)		(166,121)
Deferred income tax		401,855		315,687
Deferred social contribution tax		144,601		113,580
Deferred income and social contribution taxes		546,456		429,267

## 20. NET REVENUE FROM THE SALE OF MERCHANDISE AND SERVICES

## 20.1Breakdown of balances

	Consolidated			
	2Q25	6M25	2Q24	6M24
Gross revenue	967,804	1,627,386	840,827	1,419,285
Gross service revenue	2,076	4,483	2,619	4,972
Gross revenue deductions:				
ICMS	(184,852)	(316,863)	(166,370)	(279,781)
ICMS – tax benefit	67,853	149,399	61,774	102,929
COFINS	(64,807)	(112,657)	(53,378)	(95,240)
PIS	(13,869)	(24,257)	(11,603)	(20,691)
F.T.I. and UEA	(12,938)	(27,588)	(10,592)	(17,535)
ISS	(75)	(133)	(105)	(223)
Sales deductions	(171)	(1,668)	(6,850)	(12,803)
Total	761,021	1,298,102	656,322	1,100,913





#### **21. EXPENSES BY NATURE**

The Vivara Group presents the statement of profit or loss using the classification of expenses based on its function. Information about the nature of these expenses, recognized in the statement of profit or loss, is presented below:

## 21.1Cost of sales and services

	Consolidated			
	2Q25	6M25	2Q24	6M24
Cost of sales and services	(200,898)	(366,571)	(179,345)	(300,338)
Personnel	(7,270)	(11,381)	(20,045)	(35,983)
Depreciation and amortization	(542)	(827)	(3,186)	(6,318)
Electricity, water and telephone	(57)	(82)	(361)	(622)
Freight	(2,047)	(4,354)	(1,624)	(2,901)
Total	(210,814)	(383,215)	(204,561)	(346,162)

## 21.2 Selling expenses

	Consolidated			
	2Q25	6M25	2Q24	6M24
Personnel	(131,327)	(234,417)	(125,089)	(217,563)
Freight	(11,925)	(19,098)	(8,457)	(16,014)
Marketing expenses	(31,527)	(51,371)	(26,564)	(49,933)
Professional services	(,11,791)	(,20,048)	(6,868)	(14,522)
Rents and condominium fees	(27,678)	(48,516)	(25,544)	(43,328)
Depreciation and amortization	(21,716)	(43,421)	(21,290)	(42,577)
Commission on cards	(17,527)	(29,256)	(16,396)	(27,588)
Electricity, water and telephone	(2,314)	(4,813)	(2,084)	(4,102)
Taxes and fees	(6,527)	(10,924)	(4,761)	(10,502)
Other expenses by nature	(16,375)	(22,292)	(8,653)	(15,871)
Total	(278,707)	(484,156)	(245,706)	(442,000)

## **21.3**General and administrative expenses

	Parent			
	2Q25	6M25	2Q24	6M24
Personnel	(2,553)	(4,433)	(6,046)	(7,012)
Professional services	(527)	(1,023)	(283)	301
Rents and condominium fees	-	-	-	-
Electricity, water and telephone	-	-	-	-
Depreciation and amortization	-	-	-	-
Taxes and fees	(196)	(343)	(170)	(277)
Other expenses by nature	(55)	(115)	(67)	(124)
Total	(3,331)	(5,914)	(6,566)	(7,112)





	Consolidated			
	2Q25	6M25	2Q24	6M24
Personnel	(24,927)	(47,127)	(24,639)	(47,616)
Professional hired services	(25,239)	(43,988)	(12,673)	(26,124)
Rents and condominium fees	(447)	(702)	(94)	(538)
Electricity, water and telephone	(535)	(1,024)	(312)	(1,127)
Depreciation and amortization	(16,217)	(32,627)	(16,444)	(30,809)
Taxes and fees	(1,904)	(4,287)	(1,932)	(5,052)
Other expenses by nature	(7,074)	(13,414)	(7,273)	(13,258)
Total	(76,343)	(143,169)	(63,367)	(124,524)

#### 22. SEGMENT INFORMATION

The Group has only one operating segment, defined as retail. The Group is organized and evaluated for performance as a single business unit for business and managerial purposes. Information is presented consistently to the Group's chief decision maker, who is the CEO, who is responsible for the allocation of funds and assessing operations.

The Group's products are controlled and managed by management as a single business segment. They are distributed by different categories and sales channels. However, the CEO assesses the Group's total business, managerial and administrative results, considering that the entire cost and expense structure is shared by all product categories.

For managerial purposes, management tracks gross revenue, net of returns, consolidated by category and sales channel, as shown below:

		Consolidat	ted	
	2Q25	6M25	2Q24	6M24
Jewelry	482,171	811,323	417,664	705,858
Life	344,709	578,323	294,740	500,977
Watches	128,167	211,272	110,025	176,451
Accessories	12,587	24,801	11,547	23,196
Services	2,076	4,483	2,619	4,972
Total	969,709	1,630,201	836,595	1,411,454
Stores	839,688	1,413,491	723,546	1,216,620
Digital Sales	126,641	210,881	110,069	187,640
Other	1,304	1,346	361	2,222
Services	2,076	4,483	2,619	4,972
Total	969,709	1,630,201	836,595	1,411,454





## 23. OTHER OPERATING REVENUES (EXPENSES) NET

	Parent			
	2Q25	6M25	2Q24	6M24
Provision for civil, labor and tax risks	36	(310)	-	-
Total	36	(310)	-	-

	Consolidated			
	2Q25	6M25	2Q24	6M24
Tax credits (a)	-	-	82,136	82,136
Provision for civil, labor and tax risks	(7,872)	(12,437)	(2,816)	(8,348)
Expected credit losses	(26)	(59)	25	64
Write-off of property, plant and equipment items	-	(139)	(24)	(24)
Lease agreements written off	-	703	897	1,017
Other revenues (expenses)	1,360	3,411	993	2,174
Total	(6,538)	(8,521)	81,211	77,019

a) Untimely credits of PIS and COFINS credits on the acquisition of raw materials by Conipa's branch in São Paulo.

## **24. FINANCE INCOME**

Finance income comprises interest income that is recognized using the effective interest method.

		Parent			
	2Q25	6M25	2Q24	6M24	
Income from short-term investments	96	179	51	51	
Index gain	52	151	32	76	
Foreign exchange gains	5	9	6	6	
Other finance income	6	6	-	-	
Total	159	345	89	133	

	Consolidated			
	2Q25	6M25	2Q24	6M24
Income from short-term investments	4,405	9,401	8,496	15,618
Index gain	1,696	5,292	19,318	20,076
Foreign exchange gains	5,958	11,092	3	18
Other finance income	196	321	95	177
Total	12,255	26,106	27,912	35,889





#### **25. FINANCE EXPENSE**

Finance expenses comprise banking expenses that are recognized using the effective interest method.

	Parent			
	2Q25	6M25	2Q24	6M24
Tax on financial transactions - IOF	(3)	(3)	(1)	(1)
Banking fees	-	(1)	(1)	(1)
Interest and fines on taxes and accessory obligations	(3)	(11)	-	-
Foreign exchange losses	-	-	(3)	(3)
Finance costs other	(10)	(17)	(3)	(7)
Total	(16)	(32)	(8)	(12)

	Consolidated			
	2Q25	6M25	2Q24	6M24
Interest on loans and financing	(6,980)	(13,708)	(6,031)	(12,273)
Loss with derivative instruments	(4,984)	(7,043)	(102)	(1,223)
Interest on right-of-use leases	(17,554)	(35,227)	(14,334)	(28,535)
Tax on financial transactions - IOF	(108)	(131)	(5)	(17)
Banking fees	(68)	(165)	(55)	(156)
Interest and fines on taxes and accessory obligations	(350)	(1,864)	(596)	(1,558)
Foreign exchange losses	(7,256)	(12,032)	(1,864)	(2,130)
Charges on advanced receivables	(685)	(685)	-	-
Incurred interest - trade payables Agreements	(6,927)	(6,927)	-	-
Finance costs other	(751)	(1,545)	(1,430)	(2,002)
Total	(45,663)	(79,327)	(24,417)	(47,894)

## **26. EARNINGS PER SHARE**

The following table shows the determination of the profit available to shareholders and the weighted-average number of shares outstanding used to calculate basic and diluted profit.

	Consolidated			
	2Q25	6M25	2Q24	6M24
Numerator				
Profit for the period (a)	151,089	266,128	210,961	246,770
Denominator (in thousands of shares)				
Weighted-average number of shares	236,198	236,198	236,198	236,198
Weighted-average number of treasury shares	(1,114)	(1,124)	(1,043)	(1,015)
Weighted-average number of shares outstanding (b)	235,084	235,074	235,155	235,183
Basic earnings per share (real) (a/b)	0.64270	1.13210	0.89712	1.04927





	Consolidated			
	2Q25	6M25	2Q24	6M24
Denominator (in thousands of shares)				
Weighted-average number of shares	236,198	236,198	236,198	236,198
Weighted-average number of treasury shares	(1,114)	(1,124)	(1,043)	(1,015)
Weighted-average number of shares granted	79	79	85	85
Weighted-average number of diluted shares (c)	235,162	235,153	235,239	235,268
Diluted earnings per share (R\$) (a/c)	0.64249	1.13172	0.89680	1.04890

The dilutive effect on earnings per share is represented by share grant plans, shown in note 29.

#### 27. LEASES RIGHT-OF-USE

As of June 30, 2025, the Group had 471 (460 as of December 31, 2024) lease agreements entered into with third parties for the stores, kiosks, factory and administrative center. Of this total, 67 (64 as of December 31, 2024) contracts met the criteria for exempting the recognition of right-of-use and were classified as rental expenses.

Variable rent, short-term or low-value leases that were not recognized as right-of-use for the period are recognized as "Rents and condominiums" shown in note 21, total R\$14,215 (R\$10,989 as of June 30, 2024).

The Company measured its discount rates based on the benchmark BM&FBovespa rate of Dlxpré, 252 business days, obtained at B3, for the base date of the first-time adoption (risk-free interest rate observed in the Brazilian market), for the terms of its contracts, adjusted to the Company's reality (credit spread). Spreads were obtained by probing the main banks the Company has debt transactions with.

As of June 30, 2025, the 404 leases (396 as of December 31, 2024), classified as right-of-use leases, mature in between 5 and 10 years, and the weighted-average discount rate in the period is 12.62% per year (12.19% per year as of December 31, 2024).

The Company, in compliance with technical pronouncement CPC 06 (R2)/IFRS 16 when measuring and reassessing its lease liability and right-of-use financial statements, used the discounted cash flow technique considering the nominal rate and without considering the effects of future estimated inflation on discounted cash flows.

In order to comply with CVM Official Letter 02/2019, the minimum inputs for projecting the nominal rate and discounted cash flow recommended by CVM are disclosed, using as parameter the average inflation between the CDI rate x IPCA obtained on B3's website, base date June 30, 2025.

The table below shows the discount rates, and the future inflation rate applied to the contracts, vis a vis the contracts' terms:

#### Contracts with deadlines and discount rates

	Qty.	Average discount	Average future
Contract terms	Contracts	rate	inflation rate
3 years		2 15.28%	6.94%
5 years		1 8.00%	2.27%
5 years		1 16.78%	6.31%
6 years	1	11.05%	6.46%
7 years	1	2 13.94%	6.66%



		Life	VΙVΛRΛ
			10
8 years	18	13.97%	6.43%
9 years	12	14.02%	6.46%
10 years	340	13.96%	6.49%
Total	404		

The balances and changes in right-of-use lease liabilities for the period are as follows:

	Consolidated		
	06/30/2025	12/31/2024	
Balance at the beginning of the period	560,200	502,684	
New contracts (a)	10,356	61,608	
Remeasurement (a)	49,173	66,224	
Write-offs for the period	(3,706)	(7,569)	
Accrued finance charges	35,227	60,051	
Interest payments	(17,458)	(58,434)	
Principal repayments	(53,200)	(64,716)	
Translation adjustment	(342)	352	
Balance at end of the period	580,250	560,200	
Current liabilities	85,182	88,069	
Non-current liabilities	495,068	472,131	
Total	580,250	560,200	

a) Contains amounts from transactions with no cash effect, see details in note 31

As required by technical pronouncement CPC 06 (R2)/IFRS 16, the Company presents in the table below the maturity analysis of its contracts, undiscounted installments, reconciled to the balance in the balance sheet as of June 30, 2025:





	Consolidated		
Maturity of contracts	06/30/2025	12/31/2024	
Maturity of instalments:			
Within 1 year	127,917	125,438	
Within 1 to 2 years	122,658	115,327	
From 2 to 3 years	115,574	109,805	
From 3 to 5 years	215,998	197,032	
More than 5 years	300,785	309,582	
Total undiscounted installments	882,932	857,184	
Embedded interest	(302,682)	(296,984)	
Balance of right-of-use lease liabilities	580,250	560,200	

As of June 30, 2025, the potential PIS and COFINS credit on the gross contractual flow is R\$81,671 and at present value over the weighted average term is R\$53,673.

The changes in the balances of right-of-use assets are shown in the table below:

	Consolidated		
	06/30/2025	12/31/2024	
Cost:			
Balance at the beginning of the period	832,198	712,484	
Adding new contracts	10,356	61,608	
Remeasurement	49,173	66,224	
Write-offs for the period	(5,666)	(13,491)	
Translation adjustment	(385)	377	
Direct costs - commercial points	384	4,995	
Balance at end of the period	886,060	832,197	
Amortization:			
Balance at the beginning of the period	(330,872)	(250,199)	
Amortization expense for the period	(44,270)	(87,868)	
Write-offs for the period	2,663	7,215	
Translation adjustment	50	(20)	
Balance at end of the period	(372,429)	(330,872)	
Property lease rights of use - residual value	513,631	501,325	





#### 28. FINANCIAL INSTRUMENTS

## 28.1Categories of financial instruments

		Parent					Cons	olidated	
		06/30,	/2025	12/31/	2024	06/30	/2025	12/31/2024	
		Fair value	Book value	Fair value	Book value	Fair value	Book value	Fair value	Book value
Financial assets									
Amortized cost:									
Cash and cash equivalents	Level 2	4,172	4,172	3,482	3,482	163,521	163,521	278,153	278,153
Trade and other receivables	Level 2	-	-	-	-	785,278	785,278	955,208	955,208
Securities	Level 2	-	-	-	-	22,564	22,564	4,530	4,530
Subtotal		4,172	4,172	3,482	3,482	971,363	971,363	1,237,891	1,237,891
Fair value through profit or loss: Derivative financial instruments	Level 2	-	-	-	-	-	-	1,276	1,276
Total financial assets		2,214	2,214	3,482	3,482	971,363	971,363	1,239,167	1,239,167
<u>Financial liabilities</u> Amortized cost:									
Trade payables	Level 2	-	-	-	-	91,096	91,096	93,654	93,654
Trade payables - Agreements Interest on equity capital	Level 2	-	-	-	-	12,432	12,432	214,135	214,135
payable	Level 2	-	-	2	2	-	-	2	2
Dividends payable	Level 2 Level 2	3 606	2 606	155,186	155,186	8	8	155,186	155,186
Related party payables		2,696	2,696	1,646	1,646	477 416	476 214	200.200	200 5.01
Loans and financing	Level 2			-	-	477,416	476,314	396,396	398,561
Subtotal		2,704	2,704	156,834	156,834	580,952	579,850	859,373	861,538
Fair value through profit or loss:									
Derivative financial instruments	Level 2	-	-	-	-	24,934	24,934	-	-
Total financial liabilities		2,704	2,704	156,834	156,834	605,886	604,784	859,373	861,538

#### 28.2 Financial risks

The Company and its subsidiaries are exposed to several financial risks: market (exchange and interest), credit and liquidity risks. The Company's risk management focuses on the unpredictability of finance markets and aims to reduce possible adverse effects on its financial performance.

#### 28.3 Exchange rate risk management

Due to the financial obligations assumed by the Company, denominated in U.S. dollars, a foreign exchange hedging policy was implemented which establishes exposure levels linked to this risk, whereby the Company enters into derivative financial instruments such as swaps.

The Company's net exchange rate exposure is as follows:





		06/30/2025			1		
Type of transaction	Debt amount	Derivative instrument	Net exposure	Debt amount	Derivative instrument	Net exposure	
Resolution No. 4131	217,484	(217,484)	-	245,071	(245,071)	-	
Total loans and financing	217,484	(217,484)	-	245,071	(245,071)	-	
Foreign trade payables (a)	30,179	-	30,179	35,528	-	35,528	
Total foreign trade payables	30,179	-	30,179	35,528	-	35,528	
Total exchange rate exposure	247,663	(217,484)	30,179	280,599	(245,071)	35,528	
US dollar exchange rate Balance sheet	5,4571	5,4571	5,4571	6,1923	6,1923	6,1923	
Total exposure in US dollars	45,384	(39,853)	5,530	45,314	(39,577)	5,737	

(a) The Company's subsidiaries import goods, raw materials and inputs from foreign suppliers for manufacturing and marketing. These purchases are basically denominated in USD and are exposed to exchange rate variation.

## **28.4 Derivative financial instruments**

The Company entered into swap agreement to mitigate the risk of exchange rate exposure generated by loans and financing denominated in foreign currency. These transactions consist of exchanging the exchange rate fluctuation for an adjustment related to a percentage of the CDI fluctuation.

The Company has a loan agreement for which no derivative swap agreement was entered into because of the interest rates agreed on this transaction.

The swap transactions outstanding as of June 30, 2025 are shown below:

			06/30/2025				12/31/2024		
Description	Rate - swap receivable	Fee - swap liabilities	Notional value	Fair value	Cumulative effect of MTM	Notional value	Fair value	Cumulative effect of MTM	
		CDI rate + 0.55%							
Derivative - swap	US\$ +5.77% p.a.	p.a.	218,507	243,441	(24,934)	245,071	243,795	1,276	
Grand total			218,507	243,441	(24,934)	245,071	243,795	1,276	

The liability balance of R\$24,934 consists of the net adjustment payable (R\$1,276 receivable as of December 31, 2024), calculated at market value as of June 30, 2025, of derivative financial instruments outstanding on that date, recorded in the "Derivative instruments" caption.

## 28.5Sensitivity analysis

#### Foreign exchange risk

The sensitivity analysis of financial instruments requires management to consider only the liabilities to foreign suppliers that are not hedged against exchange rate risk, given that they do not have equivalent derivative instruments recognized in the balance sheet. The exchange rate exposure of these transactions is shown in the table below:





Foreign Exchange Risk	06/30/2025	12/31/2024
Total foreign exchange exposure in local currency	30,179	35,528
Total foreign currency exposure	5,530	5,737

Therefore, only R\$30,179 is being applied to the sensitivity analysis, as a result of the considerations explained above. The US dollar exchange rate at the close of the financial statements was R\$5.4571.

In order to measure the estimated net impact of foreign currency fluctuations on profit or loss over the next 12 months, the Company prepared a sensitivity analysis of the exchange rate risk of loans under three scenarios.

In scenario I, the exchange rate was set at R\$5.57 according to the US dollar futures traded at B3, limited to 12 months. In scenario II, management estimated a 3% devaluation of the US dollar. For scenario III, the US dollar appreciated by 2.33%, according to the future exchange rate presented on the Central Bank of Brazil's Focus Report of July 11, 2025.

Group risk	Scenario I	Scenario II	Scenario III
Notional amount of net exposure (in foreign currency)	5,530	5,530	5,530
Notional amount of net exposure (in local currency)	30,179	30,179	30,179
Projected amount (in local currency)	30,802	29,878	31,521
Impact of movements in exchange rates	(623)	301	(1,342)
US dollar rate	5.57	5.40	5.70

#### Interest rate risk

Considering that as of June 30, 2025 all loans and financing denominated in foreign currency have swap agreements. The indexation of foreign currency liabilities to the CDI rate is changed due to the Group's policy of hedging against exchange risks, the risk becomes the exposure to the CDI variation. The Company's financial investments and investments in financial bills are also exposed to CDI variation, so that the Company has a net exposure to interest risk on transactions linked to the CDI variation:

	06/30/2025	12/31/2024
Loans, financing and derivatives exposed to CDI	347,686	397,285
Financial investments of cash and cash equivalents exposed to the CDI	(148,038)	(263,127)
Investments in financial bills indexed to the CDI rate	(22,564)	(4,530)
Total exposure to CDI	177,084	129,628

Management considers the risk of major fluctuations in the CDI rate in 2025 and in the sensitivity analysis for the risk of an increase in the CDI rate that would affect finance costs, it was considered two forecast scenarios, with a 10% increase in scenario II and a 23.56% increase in scenario III in CDI rate, respectively, according to the SELIC rate forecast at 15.00% by the end of 2025, according to Focus report of the Central Bank of Brazil of July 11, 2025.





Group risk	Scenario I	Scenario II	Scenario III
Net exposure to CDI	177,084	177,084	177,084
Projected amount	177,084	179,234	182,149
Impact of CDI fluctuations	-	(2,150)	(5,065)
CDI rate	12.14%	13.35%	15.00%

#### 28.6Credit risk management

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations,

A significant portion of the Group's receivables originate from credit card installment payments. The counterparties are major purchasers for which the Group has not defaulted or defaulted on their payments and is not expected to incur losses in the future; therefore the Group does not recognize provisions for these receivables.

## 28.7Liquidity risk management

Liquidity risk management implies the maintenance of funds available through repurchase and reverse repurchase agreements and the ability to settle market positions. Management continuously monitors estimates of the Group's liquidity requirements to ensure that it has sufficient cash to meet operating needs.

The table below shows the maturity of Company's financial liabilities:

		Cash Flows					
	Balances as of	Within	Within	From 2 to	Over		
Operation	06/30/2025	1 year	2 years	5 years	5 years	Total	
Trade payables	91,096	91,096	-	-	-	91,096	
Trade payables agreements	12,432	12,432	-	-	-	12,432	
Loans and financing	476,314	181,823	335,146			516,969	
Dividends payable	8	8	-	-	-	8	
Leases - right-of-use payable	580,250	127,917	122,658	331,572	300,785	882,932	
Derivative financial instruments	24,934	25,056	9,693	-	-	34,749	

		Cash Flows					
	Balances as of	Within	Within	From 2 to	Over		
Operation	12/31/2024	1 year	2 years	5 years	5 years	Total	
Trade payables	93,654	93,654	-	-	-	93,654	
Trade payables agreements	214,135	214,135	-	-	-	214,135	
Loans and financing	398,561	131,083	299,985			431,068	
Interest on equity capital payable	2	2	-	-	-	2	
Dividends payable	155,186	155,186	-	-	-	155,186	
Leases - right-of-use payable	560,200	125,438	115,327	306,837	309,582	857,184	





#### 28.8Fair values of financial instruments

When applicable, the Company uses technical pronouncement CPC 40/IFRS 7 - Financial Instruments: Disclosures for financial instruments measured at fair value in the balance sheet, which requires disclosure of fair value measurements by the levels in the fair value hierarchy:

Level 1 information: quoted prices (unadjusted) in active markets for identical assets or liabilities that subsidiaries can access at the measurement date.

Level 2 information: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 information: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

#### 29. SHARE-BASED PAYMENTS

Granted shares consist of share-based payment transactions related to compensation to employees, officers and board members of the Company and its subsidiaries and are accounted for in accordance with CPC 10(R1)/IFRS 2 Technical Pronouncement.

The Company measures the cost of share-based compensation transactions at the closing value of the share at grant date. Granted shares are recognized as expenses in the Company's profit or loss over the grace period, with an offsetting entry to "Granted options" in equity.

The shares granted to the participants of the Plans have a grace period of up to 36 months. The conditions for making the shares available to beneficiaries include remaining as the Company's employee, achievement of goals related to the performance indicators set for the period, among which ROIC ("Return On Invested Capital") and TSR ("Total Shareholder Return").

The dilutive effect of the outstanding shares granted is reflected as an additional dilution in the calculation of diluted earnings per share, according to note 28.

#### **Compensation Plans**

The purpose of the Incentive Plans is to align the long-term interests of participants with those of the Company's shareholders and to pursue social and sustainable purposes to create value for the Company. They may deliver shares representing at most five percent (5%) of the Company's total share capital to participants, through treasury shares issued by the Company.

#### a) Share Grant Plan ("Grant Plan");

Approved at an Extraordinary General Meeting, the Grant Plan establishes the possibility for the Company to deliver to the participants selected by the Board of Directors, under certain terms and conditions, treasury shares issued by the Company. Board members, directors, managers or high-level employees of the Company and its subsidiaries will be eligible to participate in the Grant Plan.

In May 2023, 84,763 shares were granted, within its global limit, related to the renewal of the share grant program, exclusively for Board Members. The shares will be made available within 30 days after the end of the term of office at the 2025 Annual General Meeting.

## b) Share Investment Plan ("Matching Shares" Plan").

The matching share plan establishes the granting of matching shares to participants selected by the Board of Directors, provided that, among other conditions, participants invest their own funds in the acquisition and maintenance of a certain number of shares issued by the Company during a grace period of 36 months. The Company's directors, managers or employees are eligible to take part in the matching





share plan.

Annually, in May, participants purchased shares using their own funds. Provided that the conditions stipulated in the program are fulfilled, after 36 months, they will be entitled to receive the number of shares provided for in each plan.

The accounting provision is recognized for the term of each plan and is recognized in the Company's profit or loss under the "Personnel" caption, as disclosed in note 21.3

Changes in plans are as follows:

Consolidated								
				Real				
	Number of	Term	Share					
	shares	(months)	price (R\$)	12/31/2024	Additions	Grants	Exclusions	06/30/2025
Board Members								
2023/2025	50,771	24	27,31	1,442	310	(520)	(361)	871
Executives 2022	-	36	-	981	661	(1,548)	(94)	-
Executives 2023	38,240	36	26,29	980	24	-	-	1,004
Executives 2024	42,080	36	22,94		118	(73)	(20)	967
Executives 2025	484	36	24,73	942	12	-	-	12
	131,575			4,345	1,125	(2,141)	(475)	2,854

#### **30. INSURANCE COVERAGE**

The Company adopts an insurance policy that considers, primarily, the concentration of risks and their materiality, taking into consideration the nature of its activity and the opinion of the Company's insurance advisers. Insurance coverage in amounts as of June 30, 2025 is as follows:

Consolidate	ed	
	End	Coverage of
Insurance coverage	of the term	insurance
Property damage	March-26	101,249
Coverage for loss of profit	March-26	424,985
Coverage for sundry risks (inventories)	February-26	352,800
Civil liability	April-26	20,000
D&) liability insurance	September-25	60,000
International transportation	April-26	1,800
Cyber risks	July-26	25,000





#### 31. NON-CASH EFFECT TRANSACTIONS

The additions to and remeasurements of right-of-use leases, as of June 30, 2025, totaled R\$59,529 (R\$127,832 as of December 31, 2024), consisting of new contracts and annual adjustments, and do not have an impact on cash when they are added to assets or liabilities.

As detailed in note 14.3, accrued interest, foreign exchange gains and losses and derivative charges, in the amount of R\$27,678 (R\$33,205 as of December 31, 2024), as detailed in note 14.3, do not generate cash effects when they are recognized in profit or loss. The related impacts on cash are reflected on the statement of cash flows, affecting operating and financing activities.

## Vivara Participações S/A

Management appointed as per the Company's bylaws

Icaro Borrello - President

Elias Leal Lima - Finance and Investor Relations Director

Bruno Kruel Denardin – Director without a special designation

#### **Accountant**

Rodrigo Alberto Ferreira - CRC 1SP 254.508/O-1