

VIVARA PARTICIPAÇÕES S.A.

Corporate Taxpayer ID (CNPJ): 33.839.910/0001-11
Company Registry (NIRE): 35.300.539.087 | CVM Code 02480-5
(Publicly-Held Company)

**MINUTES OF THE BOARD OF DIRECTORS MEETING
HELD ON NOVEMBER 11, 2020**

1. **DATE, TIME AND PLACE:** On November 11, 2020, at 8:30 a.m., at the registered headquarters of Vivara Participações S.A., a joint stock company located at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, in the city and state of São Paulo (“Company”).
2. **CALL NOTICE:** Call notice was dispensed with, pursuant to article 19, sole paragraph, of the Bylaws of the Company, since all the directors were present.
3. **ATTENDANCE:** All the directors of the Company were present.
4. **PRESIDING BOARD:** The Meeting was presided over by João Cox Neto, with Márcio Monteiro Kaufman acting as his secretary.
5. **AGENDA:** The directors of the Company examined, discussed and deliberated on the following agenda: **(i)** take cognizance and analyze the quarterly report of the activities of the Audit, Risks and Finance Committee; **(ii)** examine the quarterly financial information of the Company for the period from July 1, 2020 to September 30, 2020; **(iii)** take cognizance and record the resignation of José Ernesto Beni Bolonha from the position of vice chairman of the Board of Directors; **(iv)** on account of the above resolution, elect the new vice chairman of the Board of Directors; **(v)** elect the members of the Audit, Risks and Finance Committee; **(vi)** elect the members of the People, Culture and Governance Committee; and **(vii)** authorize the Board of Executive Officers of the Company to take all applicable measures to carry out the resolutions taken.
6. **RESOLUTIONS:** Once the meeting was called to order, after examining, discussing and voting on the items on the agenda, as applicable, the directors of the Company decided the following:
 - 6.1. To place on record that the information about the activities of the Audit Committee between July 1 and September 30, was submitted and analyzed, as per copy of the report

which, after being initialed by those present, will be filed at the headquarters of the Company.

6.1.1. To place on record that Fábio José Silva Coelho and João Cox Neto, as directors, refrained from analyzing the report on the activities of the Audit Committee presented, per item 6.1 above.

6.2. To approve, unanimously and without any reservations, the quarterly financial information of the Company for the period from July 1, 2020 to September 30, 2020, accompanied by the special audit report from independent auditors, and authorize the Board of Executive Officers to disclose this financial information pursuant to applicable law.

6.3. To take cognizance and record the resignation, as per the letter submitted on November 9, 2020, of **José Ernesto Beni Bolonha**, Brazilian, divorced, business manager, bearer of identity card (RG) 3.817.959-3, SSP/SP, inscribed in the individual taxpayers register (CPF) under no. 532.430.488-34, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, from the position of Vice Chairman of the Board of Directors, to which he was elected at the Extraordinary Shareholders Meeting of the Company held on August 15, 2019.

6.4. To approve, unanimously and without any reservations, the election of **Sylvia de Souza Leão Wanderley**, Brazilian, married, bachelor's degree in social communication, bearer of identity card (RG) 58461047, inscribed in the individual taxpayers register (CPF) under no. 731.199.977-49, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as vice chairwoman of the Board of Directors of the Company for the remainder of the current term of office, which will end at the Annual Shareholders Meeting that will examine the accounts and financial statements of the fiscal year ended December 31, 2020.

6.4.1. Based on the information received by the Company management, pursuant to applicable laws, Sylvia, elected director hereby, is capable of signing, without any reservations, the clearance certificate mentioned in article 147, paragraph 4 of the Brazilian Corporations Law, which will be filed at the headquarters of the Company.

6.4.2. Sylvia will take office after signing the instrument of investiture to be drawn up in the Company's records, when she will sign the clearance certificate envisaged in item 6.2.1 above.

6.4.3. In view of the resolutions taken in items 6.1 and 6.2 above, to place on record that the Board of Directors of the Company will now consist of the following members from this date, for the current term of office that will end at the Annual Shareholders Meeting that will examine the accounts and financial statements of the fiscal year ended December 31, 2020:

- (i) João Cox Neto**, Brazilian, married, economist, bearer of identity card (RG) 3.944.885, SSP/SP, inscribed in the individual taxpayers register (CPF) under no. 239.577.781-15, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, holding the position of Chairman of the Board of Directors;
- (ii) Sylvia de Souza Leão Wanderley**, Brazilian, married, bachelor's degree in social communication, bearer of identity card (RG) 58461047, inscribed in the individual taxpayers register (CPF) under no. 731.199.977-49, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, holding the position of Vice Chairwoman of the Board of Directors;
- (iii) Márcio Monteiro Kaufman**, Brazilian, married, business manager, bearer of identity card (RG) 30.803.380-2, inscribed in the individual taxpayers register (CPF) under no. 219.223.278-08, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, holding the position of Director;
- (iv) Anna Andrea Votta Alves Chaia**, Brazilian, married, bachelor's degree in marketing, bearer of identity card (RG) 27192934-1, inscribed in the individual taxpayers register (CPF) under no. 107.966.418-11, resident and domiciled in the city and state of São

Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, holding the position of Director; and

- (v) **Fábio José Silva Coelho**, Brazilian, married, engineer, bearer of identity card (RG) 36288162, SSP/SP, inscribed in the individual taxpayers register (CPF) under no. 711.133.807-30, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, holding the position of Director.

6.5. To approve, unanimously and without any reservations, the election of the following persons to the Audit, Risks and Finance Committee of the Company, who will serve until the first meeting of the Board of Directors to be held after the Annual Shareholders Meeting that will examine the accounts of fiscal year 2020:

- (i) **Simone Vilmsens**, Brazilian, married, business manager, bearer of identity card (RG) 24.874.894-4, inscribed in the individual taxpayers register (CPF) under no. 189.663.748-59, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as Coordinator of the Audit, Risks and Finance Committee of the Company.
- (ii) **João Cox Neto**, Brazilian, married, economist, bearer of identity card (RG) 3.944.885, SSP/SP, inscribed in the individual taxpayers register (CPF) under no. 239.577.781-15, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as member of the Audit, Risks and Finance Committee of the Company.
- (iii) **Fábio José Silva Coelho**, Brazilian, married, engineer, bearer of identity card (RG) 36288162, SSP/SP, inscribed in the individual taxpayers register (CPF) under no. 711.133.807-30, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as member of the Audit, Risks and Finance Committee of the Company.

6.5.1. To place on record that all the actions taken by the members of the Audit, Risks and Finance Committee of the Company from August 15, 2020, the original date of end of their terms of office, to this date, are hereby ratified.

6.6. To approve, unanimously and without any reservations, the election of the following persons to the People, Culture and Governance Committee of the Company, who will serve until the first meeting of the Board of Directors to be held after the Annual Shareholders Meeting that will examine the accounts of fiscal year 2020:

- (i) **Carla Rosana Sgrott Sauer**, Brazilian, married, computer scientist, bearer of identity card (RG) 644087845, inscribed in the individual taxpayers register (CPF) under no. 750.421.779-49, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as Coordinator of the People, Culture and Governance Committee of the Company.
- (ii) **Anna Andrea Votta Alves Chaia**, Brazilian, married, bachelor's degree in marketing, bearer of identity card (RG) 27192934-1, inscribed in the individual taxpayers register (CPF) under no. 107.966.418-11, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as member of the People, Culture and Governance Committee of the Company; and
- (iii) **Sylvia de Souza Leão Wanderley**, Brazilian, married, bachelor's degree in social communication, bearer of identity card (RG) 58461047, inscribed in the individual taxpayers register (CPF) under no. 731.199.977-49, resident and domiciled in the city and state of São Paulo, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, as member of the People, Culture and Governance Committee of the Company.

6.6.1. To place on record that all the actions taken by members of the People, Culture and Governance Committee of the Company from August 15, 2020, the original date of end of their terms of office, to this date, are hereby ratified.

6.7. To authorize the executive officers of the Company to take all measures and sign all documents required to carry out the resolutions approved herein.

7. CLOSURE, DRAWING UP AND APPROVAL OF MINUTES: There being no further business to be addressed, the floor was offered to anyone who wanted to speak and since nobody came forward, the meeting was called to close and these minutes were drawn up, read, approved and signed by all those present.

São Paulo, November 11, 2020.

Presiding Board:

João Cox Neto
Chairman

Márcio Monteiro Kaufman
Secretary

[Signatures on the next page]

[Signature page of the Minutes of the Board of Directors Meeting of Vivara Participações S.A. held on November 11, 2020.]

Directors Present:

João Cox Neto

Márcio Monteiro Kaufman

Anna Andrea Votta Alves Chaia

Fabio José Silva Coelho