VIVARA PARTICIPAÇÕES S.A.

Corporate Taxpayer ID (CNPJ): 33.839.910/0001-11 Company Registry (NIRE): 35300539087

MINUTES OF THE BOARD OF DIRECTORS MEETING HELD ON FEBRUARY 4, 2021

- **1. Date, Time and Venue:** On February 4, 2020, at 8 a.m., at the registered office of Vivara Participações S.A., located at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, conjunto commercial 152, Brooklin Paulista, CEP 04711-904, in the city and state of São Paulo ("Company").
- **2. Call Notice and Attendance:** Call notice was waived, pursuant to article 19, sole paragraph, of the Bylaws of the Company, since all the directors were present.
- **3. Presiding Board:** The Meeting was presided over by João Cox Neto, with Márcio Monteiro Kaufman acting as his secretary.
- **4. Agenda:** To discuss and vote on the following agenda: (i) take cognizance of the resignation tendered by Márcio Monteiro Kaufman from the position of Chief Executive Officer of the Company; (ii) approve the election of his successor to the position of Chief Executive Officer of the Company; and (iii) authorize the executive officers of the Company to take all the necessary measures to carry out the above resolutions.
- **5. Resolutions:** After examining and discussing the items on the agenda, the directors of the Company, unanimously and without any reservations, resolved to:
- **5.1.** Take cognizance of the resignation tendered by **Márcio Monteiro Kaufman**, Brazilian, married, business administrator, bearer of identity card (RG) 30.803.380-2 (SSP/SP) and inscribed in the individual taxpayers register (CPF) under no. 219.223.278-08, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, in the city and state of São Paulo, from the position of Chief Executive Officer of the Company, as per the letter received on this date, which will be filed at the registered office of the Company.
 - 5.1.1. Thank Márcio Monteiro Kaufman and recognize his contribution, as Chief Executive Officer, to the growth and consolidation of the Company.
- **5.2.** Approve the election of **Paulo Kruglensky**, Brazilian, married, business administrator, bearer of identity card (RG) 32.229.203-7 (SSP/SP) and inscribed in the individual taxpayers

register (CPF) under no. 220.846.998-43, with business address at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904, in the city and state of São Paulo, as successor of **Márcio Monteiro Kaufman**, identified above, for the position of Chief Executive Officer of the Company.

- 5.2.1. Place on record that Márcio Monteiro Kaufman will remain with the Company, performing his duties as member of the Board of Directors.
- 5.2.2 Paulo Kruglensky was elected the new Chief Executive Officer of the Company for the remainder of the unified term of office of other executive officers, until August 15, 2021.
- 5.2.3. Place on record that Paulo Kruglensky, elected hereby as Chief Executive Officer, currently holds the position of Vice President of Operations of the Company, which he will hold together with the position of Chief Executive Officer.
- 5.2.4. Place on record that, based on information received by the Company management, pursuant to applicable laws, the executive officer hereby elected is capable of signing, without any reservations, the clearance certificate mentioned in article 147, paragraph 4 of the Federal Law 6,404, of December 15, 1976, as amended, and article 2 of CVM Instruction 367, of May 29, 2002.
- 5.2.5. Place on record that the executive officer hereby elected will take office within thirty (30) days from this date after signing the respective instrument of investiture to be drawn up in the Company's records, together with the clearance certificate as per item 5.2.4 above.
- 5.2.6. Place on record that, with the election of the new Chief Executive Officer hereby approved, the Executive Board of the Company now has the following members, with unified term of office until August 15, 2021:
- (i) Paulo Kruglensky, Chief Executive Officer and VP of Operations;
- (ii) Otavio Chacon do Amaral Lyra, <u>CFO and Investor Relations Officer</u>;
- (iii) Marina Kaufman Bueno Netto, VP of Marketing; and
- (iv) Carla Rosana Sgrott Sauer, <u>Human Resources Officer</u>.
- **5.3.** Authorize the executive officers to take all the necessary measures to carry out the above resolutions.

6. Closure: There being no further business to be addressed, the meeting was called to close and these minutes were drawn up, read, approved and signed by all those present. São Paulo, February 4, 2021. **Presiding Board:** João Cox Neto, Chairman; Márcio Monteiro Kaufman, Secretary; **Directors present:** João Cox Neto, Sylvia de Souza Leão Wanderley, Márcio Monteiro Kaufman, Anna Andrea Votta Alves Chaia and Fábio José Silva Coelho.

This is a free translation of the original document drawn up in the Company's records.

São Paulo, February 4, 2021.

Presiding Board:	
 João Cox Neto	 Márcio Monteiro Kaufman
Chairman	Secretary