

VIVARA PARTICIPAÇÕES S.A.
Publicly-Held Company
Corporate Taxpayer ID (CNPJ/ME) No. 33.839.910/0001-11
Corporate Registry (NIRE) 35.300.539.087 | CVM Code No. 02480-5

**MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON AUGUST 11, 2021**

1. **DATE, TIME AND PLACE:** Held on August 11, 2021, at 8:30 am, at the headquarters of Vivara Participações S.A. ("Company"), located in the City of São Paulo, State of São Paulo, at Rua Arquiteto Olavo Redig de Campos, 105, 15º andar, Torre A, cj. 152, Brooklin Paulista, CEP 04711-904.
2. **CALL AND ATTENDANCE:** Call formalities were waived, in view of the attendance of all members of the Board of Directors, pursuant to art. 19, sole paragraph, of the Company's Bylaws.
3. **PRESIDING BOARD:** Chairman, Mr. João Cox Neto. Secretary, Mrs. Ana Beatriz Tiago Alves.
4. **AGENDA:** The members of the Company's Board of Directors met to examine, discuss and resolve on: (i) the management proposal, to be submitted to the extraordinary general meeting, to terminate the Stock Option Plan approved at the extraordinary general meeting held on September 18, 2019 ("SOP 2019"); (ii) the management proposal, to be submitted to the general meeting, for the creation of the Company's Stock Grant Plan ("Stock Grant Plan"); (iii) the management proposal, to be submitted to the general meeting, for the creation of the Company's Stock Investment Plan (Matching Shares) ("Matching Plan"); (iv) the calling of an Extraordinary General Meeting of the Company to resolve on the matters indicated in items (i), (ii) and (iii) above; and (v) authorization for the Officers to perform all acts necessary to carry out the previous resolutions.
5. **RESOLUTIONS:** After examining, discussing and voting on the matters, the members of the Company's Board of Directors unanimously resolved on the following:
 - 5.1. Approve the management proposal, to be submitted for deliberation at the general meeting, to terminate the SOP 2019.
 - 5.1.1. Establish that the proposal to terminate the SOP 2019 is part of the context of updating and improving the share-based incentive regime adopted by the Company, which also includes the proposal to create new plans of this nature.
 - 5.1.2. Establish that, to date, no options have been granted under the SOP 2019.
 - 5.2. Approve the management proposal, to be submitted for deliberation at the general meeting, for the creation of the Stock Grant Plan, according to the copy that is filed at the Company's headquarters.
 - 5.3. Approve the management proposal, to be submitted for deliberation at the general meeting, for the creation of the Matching Plan, according to the copy that is filed at the Company's headquarters.
 - 5.4. Approve the calling of the Company's Extraordinary General Meeting to resolve on the matters dealt with in items 5.1, 5.2 and 5.3 above, in accordance with the agenda and the management proposal that are filed at the Company's headquarters.

5.4.1. Establish that, under the terms and periods of the relevant legislation and regulations, the information and documents related to the matters to be resolved at the Extraordinary General Meeting will be disclosed to the shareholders in due course.

5.5 Authorize the Officers to perform all acts necessary to implement the previous resolutions.

6. **CLOSURE, DRAWING UP AND APPROVAL OF THE MINUTES:** There being no further business to discuss, the floor was offered to anyone wishing to express themselves and, in the absence of any manifestations, the meeting was closed and these minutes were drawn up, read, approved and signed by all those present.

São Paulo, August 11, 2021. [signature page below]

(Signature page of the Minutes of the Meeting of the Board of Directors of Vivara Participações S.A. held on August 11, 2021).

Presiding Board:

João Cox Neto
Chairman

Ana Beatriz Tiago Alves
Secretary

Members of the Board of Directors present:

João Cox Neto

Sylvia de Souza Leão Wanderley

Anna Andrea Votta Alves Chaia

Marcio Monteiro Kaufman

Fabio José Silva Coelho