

Material Fact
Pastifício Santa Amália S.A. Acquisition
August/2021

Transaction Summary



Acquisition aligned with the Company's strategic expansion objectives and an important step towards the strategy of entering new categories in Brazil

Acquisition

100% of Pastifício Santa Amália S.A.

of Alicorp HoldCo España S.L. and Alicorp Invesiones S.A.

Investment Overview

- · Acquisition marks the entry in the pasta category in Brazil
- Portfolio includes well known recognized brands in pasta category
- Absolute leadership in the state of Minas Gerais and Area 2, with *premium*, *mainstream* and valued priced brands
- Geographical complementarity with leadership in regions with great growth potential in grains categories for Camil
- · Great growth potential

Brands

Speciale





Transaction

Total: R\$410 million

Schedule

Concluded:

- 16-ago: Board of Directors Approval
- 16-ago: Signature of the SPA

Next steps (Estimated):

- Aug to Sep/2021: CADE Analysis
- Up to Ouc/2021: Closing

Overview Pastifício Santa Amália



Overview

- ✓ Founded in 1954
- ✓ Amália and other 2 brands under its portfolio
- ✓ Top of Mind prized brands
- ✓ Net Revenue of R\$476mn in 2020
- ✓ Approx. Volume of 105k ton in 2020
- ✓ 991 employees in 2020
- ✓ Single Industrial Unit in Machado/MG:



Location: Machado, Minas Gerais

Total area: 127,400m²
Built area: 25,000m²

Market Share¹

Leadership position in Minas Gerais and Area 2

Area	Share	Position	
Minas Gerais (MG)	41.5%	#1	
Area 2	36.5%	#1	
Total Brazil	7.0%	#4	

Brands¹

Dialius							
		Pastas					
		Tier 1	Tier 2	Tier 3			
olio	Brands	Speciale	Amália	Sapore			
Portfolio	# SKUs	23	60	12			
Market	Market Share in MG by Tier ²	20.7%	44.0%	41.4%			
Performance	Sales Volumes (´000 MT)		Total 87.5				

Financials



12M20 Period ended on	© Camil 28/02/2021 12M20 Audited	Amália 31/12/2020 12M20	Camil Amália 12M20 Pro-forma
Financial Statements (R\$mn)			
Net Revenues	7,466.0	489.0	7,955.0
(-) Cost of Goods Sold	(5,805.0)	(323.7)	(6,128.7)
Gross Profit	1,661.0	165.3	1,826.2
(-) Sales, General and Administrative Expenses	(1,062.1)	(165.8)	(1,227.9)
(+) Other operating revenue	23.3	22.2	45.5
EBIT	622.2	21.7	643.9
(+) Depretiation and Amortization	164.8	17.8	182.6
EBITDA	787.0	39.5	826.5
Margins			
Gross Margin	22.2%	29.1%	23.0%
EBITDA Margin	10.5%	7.0%	10.4%

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