Natura &Co 2021 Commitment to Life

Commitment to Life: 2021 progress

In 2020, **Natura &Co** unveiled its Sustainability Vision, *Commitment to Life*, laying out goals and actions to tackle some of the world's most pressing issues.

- → It focuses on addressing the climate crisis, defending human rights and shifting towards circularity and regeneration.
- → Each year, we update on our progress and challenges against our goals. Here follows our 2021 update.



Reduce our GHG emissions: become **Net Zero** by 2030.

Amazon: zero deforestation.

Science Based Targets for Biodiversity; enforce the Nagoya Protocol.

* Defend Human Rights and be Human-Kind

For our associates: gender **equality**, inclusion of under represented groups, and living wage for all.

For our wider network: measured **increases in earnings**, education and health.

Intolerance to **human rights** infringement across our supply chain.

Circularity and Regeneration

Full Packaging Circularity.

95%+ **Renewable** or Natural ingredients.

95%+ Biodegradable formulas.

Investments and collaborative action in **Regenerative**Solutions.

About Natura &Co

Our Aspiration: We will dare to innovate to promote positive economic, social and environmental impact – and become the best beauty company FOR the world.

Our Purpose: To nurture beauty and relationships for a better way of living and doing business.

7.7+* million Co

million Consultants & Representatives *As of December 31, 2021. 64

sourcing communities

3,700+

stores & franchises

35,000+

employees & associates

100+ countries around

the world

4U.10 billion R\$ consolidated net revenue

Natura

Founded in 1969, CFT #1 in Brazil.
Carbon neutral since 2007. Cruelty
Free. 90% vegan. 1st public traded B
Corp™ in 2014, 3rd certification in
2020. Natura's EKOS line certified by
The Union for Ethical Biotrade (UEBT).







Aesop

Founded in 1987 in Australia, 247 stores in 27 markets, renowned for products created with meticulous attention to detail, and for refined aesthetics. Aesop became a B Corp™ certified company in 2020.





The Body Shop

Founded by British entrepreneur Anita Roddick in 1976, The Body Shop champions change-making beauty and campaigns for social and environmental justice in more than 80 countries around the world.





Avon

Founded in 1886 in NYC. 5.6 million Representatives, 65+ countries, donated over US\$ 1.1 billion to women's causes. Products of exceptional quality and most democratic beauty brands in the world.

Natura &Co 2021 Commitment to Life

Address the Climate Crisis & Protect the Amazon

Goals are presented in **pink**

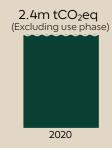
Net Zero GHG emissions

Our partners include
Transform to Net Zero, a
cross-sector initiative to
accelerate the transition to a
Net Zero global economy by
2050 and UN Global Compact
Climate Ambition Accelerator.

We hired an external consultant, Carbon Trust, to consolidate and calculate the organizational footprints for scopes 1, 2, and 3.

During 2021, we concluded our 2020 GHG inventory baseline for Natura &Co, as the first step to address our ambition to become Net Zero.

Become **Net Zero**, delivering 1.5°C 20 years ahead of the UN Commitment



Science Based Targets Initiative (SBTi) **for all companies** scopes 1, 2, and 3

We will submit our science-based targets to SBTi by April 2022 and we expect to receive their approval in the coming months.

Protect the Amazon

In 2021, Natura &Co and Natura joined forces with MapBiomas, InfoAmazonia and Hacklab to launch the PlenaMata portal, a unique platform that monitors deforestation in the Amazon in real time.

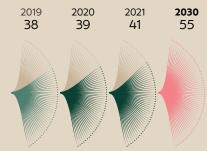
Amazon preservation from 1.8m to **3m ha**



33 to 40 communities



Increase revenue streams with **55** bio-ingredients (from 38)



Share at least **R\$ 60 million** in value with communities (from **P\$ 33 million**)



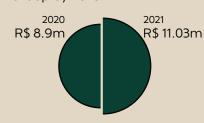
Biodiversity

To halt and reverse biodiversity loss, we are partnered with Science Based Targets
Network (SBTN), Business for Nature, and are co-chairs of WEF's Champions for Nature.

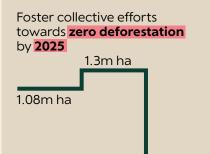
Help **create targets** with a network of partnerships (UEBT, SBTN, BfN, WEF)

We are part of the corporate engagement for Science Based Target Network (SBTN). To help the construction of the SBTN methodology, we are piloting the methodology specifically with our Natura Ekos line and fulfilled Step 1 of 5

Expand from Natura's 16 year payment of ABS (access and benefit sharing) to the Group by **2025**



PlenaMata data shows 2021 had the highest deforestation rates in the Amazon since 2006



2021

2020

0 ha

2025

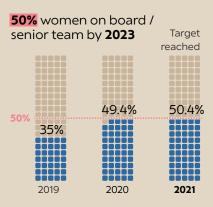
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Defend Human Rights & be Human-Kind

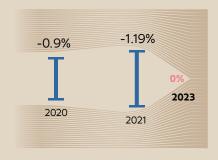
Goals are presented in **pink**

Our People

We sit on the Board of UN Global Compact and are patrons of Target Gender Equality, its accelerator program for companies to set and reach ambitious targets for women's representation.



Equitable pay, closing the gender gap by **2023**



Work towards **30%** inclusion, in management, of under-represented groups

Throughout 2021 we reviewed various solutions to assess D&I data as we faced data privacy and legislative issues in many of the markets in which Natura &Co operates. With the support of an external consultancy, an online survey tool will be used to anonymously gather data from our employees to support the establishment of our baseline.

Living wage (or above) for all by 2023



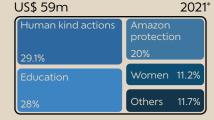
Our Wider Network

Our network reflects the omnichannel nature of our business. We work with the World Federation of Direct Selling (WFDSA) and Seldia (The European Direct Selling Association).

Measurable gains for Consultants/Representatives and sourcing communities

In 2021 we completed an initial pilot project to measure the socio-economic impact that our Natura &Co direct selling companies have on the lives of Consultants / Representatives in our network.

Increase investments in key causes by 20% to **U\$ 600 million**



*Data only reflects 2021 result. 2020 figure to be reviewed with new methodology.

Promote our trusted and reliable model for the future of direct sales, health and digital inclusion

As the Chair of the WFDSA Ethics Committee, Natura is leading activities to promote ethics beyond compliance, continuously raising WFDSA and DSAs' self-regulatory standards ("The Code") above local legislation/regulation. Our costs have increased slightly since 2020 by approximately 23%, however this is mainly due to the increase in the Living Wage Rates.

Our 2020 figures were re-calculated based on new and more robust certification criteria. Palm Oil, Paper, Alcohol, Soy and Cotton values reflect certification %. Mica value reflects traceability % as there is no global certification standard available for Mica.

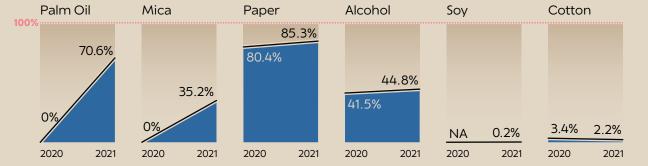
Human Rights & Supply Chain

We support the UN Working Group developing the UN Guiding Principles on Business and Human Rights in their work to undertake a decade of action on business and human rights.

Adopt robust Human Rights policy in line with UN Guiding Principles by **2023**

Natura &Co's new Human Rights statement was unanimously approved by its Board of Directors in 2021

Full (100%) traceability and/or certification for critical supply chains by 2025



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Embrace Circularity & Regeneration

Packaging Circularity

We are a signatory to The Ellen MacArthur Foundation's New Plastics Economy Global Commitment, united with 1,000 organizations across the plastic packaging value chain, progressing towards a circular economy.

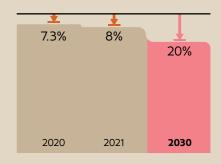
Formula Circularity

Alongside Henkel, L'Oreal, LVMH, P&G, and Unilever, Natura &Co is a founding member of the EcoBeautyScore Consortium, created to meet consumer demand for greater transparency about the environmental impact of cosmetic products.

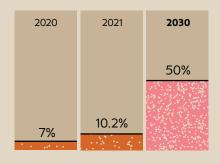
Regeneration

Natura is a founding member of the Union for Ethical BioTrade (UEBT), and together we work with others to engage companies on the journey to regenerate nature and protect people through the ethical sourcing of biodiversity ingredients.

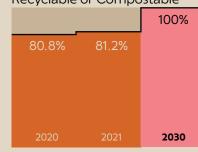
20% (or more) less packaging material (in weight)



50% of all plastic used to be of recycled content (in weight)

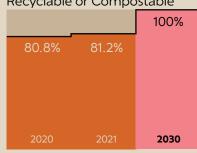


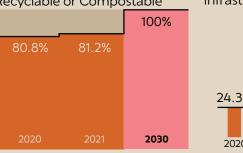
100% of all packaging material: Reusable or

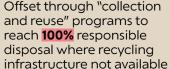




Recyclable or Compostable





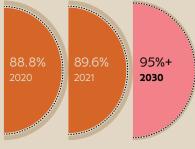


Goals are presented in **pink**

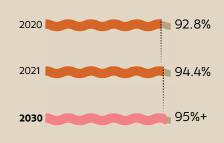


Reduction in numbers reported by Natura &Co LATAM, especially Natura Cosmeticos (from 56.1% to 47.4% in weight).

95%+ renewable or natural ingredients



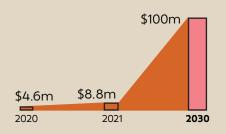
95%+ biodegradable formulas



100% of new formulas will have lower environmental footprint, measured by life cycle analysis (LCA) by 2025

In 2021, a team with components from all the companies of the Group was defined, a consulting firm was hired (Quantis), and the scope of the tool construction was defined in line with the EcoBeautyScore Consortium.

Invest **US\$100 million** (or more) in developing regenerative solutions, such as: biotechnology e.g. from



waste to ingredients, plastics, etc.

Find out more in our Natura &Co annual report 2021