

December 20, 2021



**Arcos Dorados Holdings Inc.
(NYSE: ARCO)
2022 Investor Update Event and Webcast**

**Scheduled for:
Wednesday, January 26, 2022
9:30 a.m. São Paulo / 7:30 a.m. New York**

Montevideo, Uruguay – Arcos Dorados Holdings Inc. (NYSE: ARCO) (“Arcos Dorados” or the “Company”), the world’s largest independent McDonald’s franchisee, will host its 2022 Investor Update Event and Webcast on Wednesday, January 26, 2022 in São Paulo, Brazil.

This event, held for analysts and institutional investors, will feature presentations by members of the Company’s senior management team. The team will preview the Company’s future growth plans and take a closer look at its 3D’s Strategy (Digital, Delivery and Drive-thru) as well as its Recipe for the Future ESG platform. For those who are able to attend in person, check-in will open and breakfast will be available beginning at 8:30 am BRT, with presentations beginning at 9:30 am BRT.

Pre-registration is required to participate in person and must be completed by Wednesday, January 12, 2022, by clicking on this link: [Arcos Dorados 2022 Investor Update - Pre-Registration](#). Individual attendees will receive a follow-up communication to confirm their in-person participation and more details related to the venue and agenda.

Analysts and investors who are unable to attend in person will be able to join the event via webcast (Google Chrome is recommended) by clicking on: [Arcos Dorados 2022 Investor Update - Webcast](#). The link will also be available on the Events section of the Company’s Investor Relations webpage, www.arcosdorados.com/ir.

A replay of the webcast will be available using the same link, through March 16, 2022.

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About Arcos Dorados

Arcos Dorados is the world's largest independent McDonald's franchisee, operating the largest quick service restaurant chain in Latin America and the Caribbean. It has the exclusive right to own, operate and grant franchises of McDonald's restaurants in 20 Latin American and Caribbean countries and territories with more than 2,250 restaurants, operated by the Company or by its sub-franchisees, that together employ over 90 thousand people (as of 09/30/2021). The Company is also committed to the development of the communities in which it operates, to providing young people their first formal job opportunities and to utilize its Scale for Good to achieve a positive environmental impact. Arcos Dorados is listed for trading on the New York Stock Exchange (NYSE: ARCO). To learn more about the Company, please visit the investors section of its website: www.arcosdorados.com/ir.

