

**COSAN S.A.**

COMPANY REGISTRY (NIRE): 35.300.177.045

CORPORATE TAXPAYER'S ID (CNPJ/MF): 50.746.577/0001-15

**MINUTES OF THE BOARD OF DIRECTORS' MEETING**

**HELD ON JANUARY 21, 2025**

1. **DATE, TIME, AND PLACE:** January 21, 2025, at 7 p.m., at the headquarters of Cosan S.A. ("Company"), located at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, sala 01, Itaim Bibi, CEP 04538-132, in the City and State of São Paulo.
2. **ATTENDANCE:** All members of the Company's Board of Directors attended the meeting, namely Rubens Ometto Silveira Mello, Chair of the Board of Directors; Marcelo Eduardo Martins, Vice Chair of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman, Ana Paula Pessoa, and Silvia Brasil Coutinho, Board of Directors Members. All Board members attended the meeting via conference call, as permitted by the Sole Paragraph of Article 19 of the Company's Bylaws.
3. **CALL NOTICE:** The call notice was waived due to the presence of all Board of Directors members, under Paragraph 1 of Article 18 of the Bylaws.
4. **PRESIDING:** RUBENS OMETTO SILVEIRA MELLO, Chair; and JEFFERSON DE VASCONCELOS MOLERO, Secretary.
5. **AGENDA:** To resolve on the Total Optional Early Redemption of the First Series Debentures issued under the terms of the "*Private Instrument of Indenture of the 3<sup>rd</sup> (third) Issue of Simple, Non-Convertible, Unsecured Debentures, in 3 (three) Series, for Public Distribution with Restricted Efforts of Cosan S.A.*" executed on July 15, 2021 and amended on August 09, 2021 ("Debenture Indenture"), as defined in Clause 5.1.1. of said instrument.
6. **RESOLUTIONS:** After the meeting was called to order, the Board of Directors members analyzed the matters on the agenda and, by a unanimous vote, approved the Total Optional Early Redemption of the First Series Debentures of the 3<sup>rd</sup> (third) Issue of Simple, Non-Convertible, Unsecured Debentures, in 3 (three) Series, for Public Distribution with Restricted Efforts of the Company, under the terms of

Clause 5.1.1. of its Indenture, through the advance payment of up to R\$850,000,000.00 (eight hundred and fifty million reais), equivalent to the face value, plus remuneration calculated *pro rata temporis* from the date of the last payment of remuneration to the date of the effective payment and the premium provided for in Clause 5.1.3.(I) of the Indenture. Additionally, said amount will only be confirmed on the business day prior to the date of the effective payment of redemption.

7. **CLOSURE**: There being no other business to address, the meeting was adjourned for the drawing up of these minutes, which were read, checked, found in order and signed by all attending members. São Paulo (SP), January 21, 2025. (signed) Rubens Ometto Silveira Mello – Chair of the Board of Directors; Jefferson de Vasconcelos Molero – Secretary; Marcelo Eduardo Martins - Vice Chair of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman, Ana Paula Pessoa, and Silvia Brasil Coutinho – Board Members.

This is a free English translation of the original minutes drawn up in the Company's records.

São Paulo (SP), January 21, 2025.

**JEFFERSON DE VASCONCELOS MOLERO**

Secretary