

COSAN S.A.

COMPANY REGISTRY (NIRE): 35.300.177.045

CORPORATE TAXPAYER'S ID (CNPJ/ME): 50.746.577/0001-15

MINUTES OF THE BOARD OF DIRECTORS' MEETING

HELD ON AUGUST 13, 2024

1. **DATE, TIME, AND PLACE:** August 13, 2024, at 9 a.m., at the headquarters of Cosan S.A. ("Company"), located at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, sala 01, Itaim Bibi, CEP 04538-132, in the City and State of São Paulo.
2. **ATTENDANCE:** All members of the Company's Board of Directors attended the meeting, namely Rubens Ometto Silveira Mello, Chair of the Board of Directors; Marcelo Eduardo Martins, Vice Chair of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman, Ana Paula Pessoa, and Silvia Brasil Coutinho, Board of Directors Members. All Board members attended the meeting via conference call, as permitted by the Sole Paragraph of Article 19 of the Company's Bylaws.
3. **CALL NOTICE:** The call notice was waived due to the presence of all Board of Directors members, under Paragraph 1 of Article 18 of the Bylaws.
4. **PRESIDING:** RUBENS OMETTO SILVEIRA MELLO, Chair; and JEFFERSON DE VASCONCELOS MOLERO, Secretary.
5. **AGENDA:** To resolve on: (i) the change in the name of the Company's Strategy and Sustainability Committee to "Sustainability Committee"; (ii) the election of the Sustainability Committee members; (iii) the Sustainability Committee Charter; (iv) the Sustainability Policy; (v) the update of the Company's code of conduct, to include the new Letter from the CEO; (vi) the cancellation of 7,500,00 (seven million and five hundred thousand) shares issued by the Company which are held in treasury.
6. **RESOLUTIONS:** After the meeting was called to order, the matters on the agenda were analyzed by the Board of Directors members, who unanimously and with no restrictions, approved:

6.1. The change in the name of the Company's Strategy and Sustainability Committee to **Sustainability Committee**.

6.2. The election of the following individuals appointed to compose the Company's Sustainability Committee for a joint term of office of 2 (two) years as of today:

- a) **ANA PAULA PESSOA**, Brazilian, married, economist, holder of personal identification document (RG) number 06.329.796-4 IFP/RJ, inscribed in the register of individual taxpayers (CPF/MF) under number 865.873.407-25, resident and domiciled in the City and State of Rio de Janeiro, at Rua General Tasso Fragoso 33, bloco 5, apto. 401, as the Chair of the Sustainability Committee;
- b) **MARCELO EDUARDO MARTINS**, Brazilian, married, administrator, holder of personal identification document (RG) number 15.465.270, inscribed in the register of individual taxpayers (CPF/MF) under number 084.530.118-77, resident and domiciled in the City and State of São Paulo, with office at Avenida Brigadeiro Faria Lima, 4.100, 16° andar, CEP 04538-132, as a Sustainability Committee member; and
- c) **VASCO AUGUSTO PINTO DA FONSECA DIAS JÚNIOR**, Brazilian, divorced, systems analyst, holder of personal identification document (RG) number 03604020 IFP/RJ, inscribed in the register of individual taxpayers (CPF/MF) under number 504.484.807-78, resident and domiciled in the City and State of São Paulo, with office at Avenida Brigadeiro Faria Lima, 4.100, 16° andar, CEP 04538-132, as a Sustainability Committee member.

6.3. The Sustainability Committee Charter, initialed by the Chair, was filed at the Company's headquarters.

6.4. The Sustainability Policy, initialed by the Chair, was filed at the Company's headquarters.

6.5. The update of the Company's Code of Conduct to include the new Letter from the CEO.

6.6. The cancelation of 7,500,000 (seven million and five hundred thousand) shares issued by the Company which are held in treasury, according to item (viii) of Article 21 of the Company's Bylaws.

6.6.1 Due to the cancelation of shares approved herein, the main section of Article 5 of the Bylaws

shall have the following wording, *ad referendum* by the Company's shareholders at a general meeting:

"Article 5 - The Company's fully subscribed and paid-in share capital is R\$8,832,543,550.97 (eight billion, eight hundred and thirty-two million, five hundred and forty-three thousand, five hundred and fifty reais, and ninety-seven centavos), divided into 1,866,570,932 (one billion, eight hundred and sixty-six million, five hundred and seventy thousand, nine hundred and thirty-two) common shares, all of which registered, book-entry and with no par value."

7. **CLOSURE:** There being no other business to address, the meeting was adjourned for the drawing up of these minutes, which were read, checked, approved, and signed by all attending members. São Paulo (SP), August 13, 2024. (signed) Rubens Ometto Silveira Mello – Chair of the Presiding Board and the Board of Directors; Jefferson de Vasconcelos Molero – Secretary; Marcelo Eduardo Martins - Vice Chair of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman, Silvia Brasil Coutinho, and Ana Paula Pessoa – Board members.

This is a free English translation of the original minutes drawn up in the Company's records.

São Paulo - SP, August 13, 2024.

JEFFERSON DE VASCONCELOS MOLERO

Secretary