

COSAN S.A.

Company Registry (NIRE): 35.300.177.045

Corporate Taxpayer ID (CNPJ/ME): 50.746.577/0001-15

MINUTES OF THE BOARD OF DIRECTORS MEETING**HELD ON JANUARY 25, 2022**

1. **DATE, TIME AND PLACE:** On January 25, 2022, at 10:00 a.m. at the registered office of Cosan S.A. (“Company”) located at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, Sala 1, Itaim Bibi, CEP: 04538-132, in the city and state of São Paulo.

2. **ATTENDANCE:** All the directors of the Company were present, namely: Rubens Ometto Silveira Mello, chairman of the Board of Directors; Marcelo Eduardo Martins, vice chairman of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Dan Ioschpe, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman and Ana Paula Pessoa, directors. All the directors participated in the meeting via conference call, as permitted under article 18, sole paragraph, of the Bylaws of the Company.

3. **CALL NOTICE:** The need to send a call notice was waived since all directors were present.

4. **PRESIDING BOARD:** Chairman: RUBENS OMETTO SILVEIRA MELLO; and Secretary: JEFFERSON DE VASCONCELOS MOLERO.

5. **AGENDA:** Discuss and vote on and approve: (i) the execution, by the Company, of the Stock Subscription Agreement and Other Covenants with Nstech S.A. (“Nstech” or “Investor”) and Highway Participações Ltda. (“KMM”), Renato Barbosa Campos Gouveia, Jônatas Silva da Costa, Murilo José Sales Lopes, Edson Aparecido Martins Filho, Gustavo Adriano Rodrigues, Rogers Pereira, Leonardo Suarez, as original shareholders, and Sinlog Tecnologia em Logística S.A. (“Trizy”) as intervening consenting party, for the investment of forty million reais (R\$40,000,000.00) in Trizy, a subsidiary of the Company (“Subscription Agreement” and “Transaction,” respectively); and (ii) the execution of the Amendment to the Shareholders Agreement, in connection with the Transaction, to regulate the governance of Trizy with the entry

of the Investor (“Shareholders Agreement”).

6. RESOLUTIONS: Once the meeting was convened and after examining the matters on the agenda, the directors approved, by unanimous vote and without qualification, the execution of the Subscription Agreement and the Shareholders Agreement, which have the following characteristics:

a) Trizy will issue new common shares, registered and without par value, representing twenty percent (20%) of its capital stock, to be subscribed by Nstech for forty million reais (R\$40,000,00.00).

b) The amount will be paid to Trizy in two installments of twenty million reais (R\$20,000,000.00) each, the first one on the closing date of the Transaction and the second, with its amount adjusted by 100% of the CDI rate from the closing date to the effective payment date, within a maximum of twelve (12) months from the closing date of the Transaction or if Trizy comes to hold less than five million reais (R\$5,000,000.00) in cash, whichever occurs first.

c) Nstech will have a call option for the acquisition of all Trizy shares, exercisable (i) until November 15, 2023 or (ii) one hundred (100) days prior to the date set for the IPO of Nstech, provided it takes place before December 31, 2023. In this case, the valuation price of Trizy may not be less than three hundred seventy-five million reais (R\$375,000,000.00) or greater than five hundred forty million reais (R\$540,000,000.00). If Nstech exercises its call option, the Company and its other shareholders may choose to (i) receive the amount referring to their interest in Trizy in local currency and/or (ii) contribute with their shares in Trizy to the share capital of Nstech, receiving shares in Nstech in exchange.

d) Trizy, as well as the Company and its shareholders Nstech and KMM, must abstain from performing certain activities classified as restricted that are provided for in the appendices to the Subscription Agreement. Such restrictions will no longer apply after the expiration of the period for exercising the call option and, in the case of the Company, do not include its subsidiaries.

e) The Investor will have the right to appoint a member to the Board of Directors of Trizy, which

will continue to have five (5) members, with three (3) of them appointed by the Company, one of them being the chairman of the Board, one (1) director appointed by KMM and one (1) director appointed by the Investor, for as long as both hold at least a ten percent (10%) interest in Trizy. Certain matters submitted to the Shareholders Meeting or the Board of Directors may be vetoed by shareholders holding at least a twenty percent (20%) interest in the capital of Trizy.

The execution of the Transaction requires the fulfillment of certain conditions typical to transactions of this type, including approval by Brazil's antitrust agency CADE.

The executive officers of the Company are hereby authorized to carry out all acts necessary to consummate the Transaction.

The documents approved herein were signed by the chairman of the meeting and filed at the Company's headquarters.

7. CLOSING: There being no further business to address, the meeting was adjourned, and these minutes were drawn up, read, approved and signed by all present. São Paulo (SP), January 25, 2022. (sgd) Rubens Ometto Silveira Mello - Chairman of the Meeting and of the Board of Directors; Jefferson de Vasconcelos - Secretary of the Meeting; Marcelo Eduardo Martins - Vice Chairman of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Dan Ioschpe, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman e Ana Paula Pessoa – Directors.

This is a true copy of the original instrument drawn up in the Company's records.

São Paulo (SP), January 25, 2022.

JEFFERSON DE VASCONCELOS MOLERO

Secretary of the Meeting