



**COSAN S.A.**

**CNPJ/ME 50.746.577/0001-15**

**NIRE 35.300.177.045**

**MINUTES OF THE BOARD OF DIRECTORS' MEETING**

**HELD ON November 23, 2021**

1. **DATE, TIME AND VENUE:** On November 23, 2021, at 09:00 am, at the headquarter of Cosan S.A., located at Avenida Brigadeiro Faria Lima, 4,100, 16th floor, suite 01, in the City and State of São Paulo, Zip Code 04538-132 ("Company").
2. **ATTENDANCE:** All members of the Company's Board of Directors were in attendance, Mr. Rubens Ometto Silveira Mello, Chairman of the Board of Directors; Mr. Marcelo Eduardo Martins - Vice-Chairman of the Board of Directors; Mr. Burkhard Otto Cordes, Mr. Luis Henrique Cals de Beauclair Guimarães, Mr. Pedro Isamu Mizutani, Mr. Dan Ioschpe, Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. José Alexandre Scheinkman and Ms. Ana Paula Pessoa – Members of the Board of Directors.
3. **CALL:** Waived due to the presence of all members of the Board of Directors.
4. **BOARD:** Chairman: Rubens Ometto Silveira Mello; and Secretary: Jefferson de Vasconcelos Molero.
5. **AGENDA:** (i) To enter upon the minutes the resignation of Mr. Marcelo Eduardo Martins from the positions of Deputy Chief Financial Officer and Chief Investors Relations Officer of the Company, which shall be effective as of January 02, 2022, to hold the position of Deputy Chief Strategy Officer of the Company; and (ii) Elect and reelect the members of the Board of Executive Officers of the Company.
6. **RESOLUTIONS:** Once the meeting was initiated and after discussion and analysis of the matters on the agenda, the members of the Board of Directors, unanimously and without reservations:



6.1. Entered upon the minutes the resignation, submitted on this date by Mr. Marcelo Eduardo Martins, from the positions of Deputy Chief Financial Officer and Chief Investors Relations Officer of the Company, by means of a letter of resignation, which shall be effective as of January 02, 2022, to hold the position of Deputy Chief Strategy Officer of the Company.

6.2. Elected, in compliance with the recommendations of the Company's People Committee, the following members to compose the Company's Board of Executive Officers, namely:

(i) **Luis Henrique Cals de Beauclair Guimarães**, Brazilian, married, statistician, bearer of Identity Card (RG) No. 06.734.085-1 issued by the Instituto Felix Pacheco/RJ, enrolled with CPF/ME under No. 902.946.707-00, resident and domiciled in the City of São Paulo, State of São Paulo, with main place of business at Avenida Brigadeiro Faria Lima No. 4,100, 16th floor, Zip Code 04538-132, reelected to hold the position of Chief Executive Officer;

(ii) **Maria Rita De Carvalho Drummond**, Brazilian, married, lawyer, bearer of Identity Card (RG) No. 60.990.387-1 and enrolled with CPF/ME No. 052.815.287-42, resident and domiciled in the City of São Paulo, State of São Paulo, with main place of business at Avenida Brigadeiro Faria Lima No. 4.100, 16th floor, Zip Code 04538-132, reelected to hold the position of Deputy Chief Legal Officer;

(iii) **Ricardo Lewin**, Brazilian, married, engineer, holder and bearer of Identity Card (RG) No. 11.102.948 and enrolled with CPF/ME under No. 246.301.388-54, resident and domiciled in the City of São Paulo, State of São Paulo, with main place of business at Avenida Brigadeiro Faria Lima No. 4.100, 16th floor, Zip Code 04538-132, elected to hold the positions of Deputy Chief Financial Officer and Chief Investors Relations Officer, as of January 02, 2022; and

(iv) **Marcelo Eduardo Martins**, Brazilian, married, director, bearer of Identity Card (RG) No. 15.465.270 and enrolled with CPF/ME under No. 084.530.118-77, resident and domiciled in the City of São Paulo, State of São Paulo, with main place of business at Avenida Brigadeiro Faria Lima, 4.100, 16th floor, elected to hold the position of Executive Officer and appointed by the board of directors as Deputy Chief Strategy



Officer of the Company, pursuant to the terms of Article 24, paragraph 2, item (v) of the Company's bylaws, as of January 02, 2022.

The members hereby elected will have a mandate of two (2) years, automatically extendable until the investiture of the members who will be subsequently elected and who will take office from January 2, 2022.

Based on the information received by the Company's management, pursuant to the applicable legislation, the directors elected herein presented the statement provided for in article 147 of the Brazilian Corporate Law, which will be filed at the Company's headquarters.

**7. CLOSING:** There being no further business to be addresses, the meeting was closed and these minutes were drawn up, which, after being read, verified and found to be in compliance, were signed. São Paulo (SP), November 23, 2021. (aa) Mr. Rubens Ometto Silveira Mello – Chairman of the Board and Board of Directors; Mr. Jefferson de Vasconcelos Molero – Secretary of the Board; Mr. Marcelo Eduardo Martins - Vice-Chairman of the Board of Directors; Mr. Burkhard Otto Cordes, Mr. Luis Henrique Cals de Beauclair Guimarães, Mr. Pedro Isamu Mizutani, Mr. Dan Ioschpe, Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. José Alexandre Scheinkman and Ms. Ana Paula Pessoa – Directors.

I declare that this is a true copy of the minutes drawn up in the proper book.

São Paulo (SP), November 23, 2021.

**JEFFERSON DE VASCONCELOS MOLERO**

Secretary of the Board