

**DISTANCE VOTING BALLOT****Extraordinary General Meeting (EGM) - COSAN S.A. to be held on 10/23/2025**

<b>Shareholder's Name</b>
<b>Shareholder's CNPJ or CPF</b>
<b>E-mail</b>
<p><b>Instructions on how to cast your vote</b></p> <p>This remote voting ballot will only be considered valid, as well as the votes cast therein counted in the quorum of the AGE, if the following conditions are met:</p> <ul style="list-style-type: none"> <li>(i) all fields must necessarily be duly filled in;</li> <li>(ii) all pages must be initialed; and</li> <li>(iii) the last page must be signed by the shareholder or their legal representative(s), as the case may be and under the terms of the legislation in force.</li> </ul> <p>It is essential that items 1 to 3 above be filled in with the full name (or corporate name) of the shareholder and the registration number with the Ministry of Economy, whether of a legal entity ("CNPJ") or an individual ("CPF"), in addition to an e-mail address for possible contact.</p> <p>The Company will not require the sworn translation of documents that have been originally drawn up in Portuguese, English or Spanish or that are accompanied by the respective translation into those same languages.</p>
<p><b>Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider</b></p> <p>The shareholder who chooses to exercise his right to vote remotely may (i) fill out and send this Voting Ballot directly to the company; (ii) Submission through the Ten Meetings platform; or (iii) transmit the completion instructions to service providers, as directed below.</p> <p>(i) Direct shipment to the Company Fill out the Voting Ballot correctly, signing the last page, and send a copy of the Voting Ballot, with all pages initialed, along with a valid identification document to the e-mail Cosan.AGE@cosan.com until October 19, 2025 (inclusive) the following documents: (i) physical copy of the Voting Ballot completed, initialed, signed; and (ii) simple copy of the following documents:</p> <ul style="list-style-type: none"> <li>a) individuals: identity document with photo of the shareholder or its legal representative and acts that prove the legal representation, when applicable;</li> <li>b) legal entities: identity document with photo of the shareholder or his legal representative; consolidated and updated articles of incorporation/bylaws; and a document proving the representation;</li> <li>c) investment funds: identity document with photo of the shareholder or his legal representative; consolidated and updated articles of incorporation/bylaws; document proving representation; Latest consolidated and updated regulation.</li> </ul> <p>Upon receipt of the Voting Ballot and the respective required documentation, the Company shall notify the shareholder by sending an e-mail to the electronic address informed in the Voting Ballot, within three (3) calendar days from its receipt or of its acceptance or not, and/or the need for rectification.</p> <p>(ii) Submission through the Ten Meetings platform Access the electronic address: <a href="https://assembleia.ten.com.br/062912662/auth">https://assembleia.ten.com.br/062912662/auth</a> and fill in the registration data for the General Meeting, until October 19, 2025 (inclusive), attaching the documents provided above, as applicable. After completing the registration, and within the same period, digitally fill in the fields of the Voting Ballot, with the voting options for the General Meeting, and then confirm the votes.</p> <p>(iii) Submission via the service providers</p> <ul style="list-style-type: none"> <li>a) Shareholders with shareholding position in book-entry books: they may exercise the remote vote through the bookkeeper. Voting instructions must be carried out through the Itaú Digital Assembly website. Information about registration and step-by-step for issuing the digital certificate is described on the website: <a href="https://assembleiadigital.certificadodigital.com/itausecuritiesservices/artigo/home/assembleia-digital">https://assembleiadigital.certificadodigital.com/itausecuritiesservices/artigo/home/assembleia-digital</a>.</li> <li>b) Shareholders with a shareholding position in a custodian/brokerage institution and central depository: they must check the voting procedures with the respective service providers.</li> <li>c) Shareholders with shares held in custody in more than one institution (part of the position held in custody in the bookkeepers books, and another part in custodian, or shares held in custody in more than one custodian institution): it is enough to send the voting instruction only to one institution, the vote will always be considered by the total number of shares of the shareholder.</li> <li>d) Shareholders will be able to express their vote directly through the electronic system made available by B3, in the Investor Area (available at <a href="https://www.investidor.b3.com.br/">https://www.investidor.b3.com.br/</a>), in the Services section, by clicking on Open Assembly.</li> </ul> <p>The deadline for transmitting the instructions to the bookkeeper, custody agents and central depository will also be October 19, 2025.</p>
<b>Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to</b>

## DISTANCE VOTING BALLOT

### Extraordinary General Meeting (EGM) - COSAN S.A. to be held on 10/23/2025

**deliver the document directly to the company / Instructions for meetings that allow electronic system's participation, when that is the case.**

Investor Relations Department of Cosan S.A.

Cosan S.A. Office, at Avenida Brigadeiro Faria Lima, 4.100, 16th floor, Room 01, Itaim Bibi, São Paulo (SP), Zipcode: 04538-132

Email: Cosan.AGE@cosan.com

And through the Ten Meetings platform at the following web address:

<https://assembleia.ten.com.br/062912662/auth>

**Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number**

Itaú Corretora de Valores S.A.

Address: Avenida Brigadeiro Faria Lima, 3500, 3rd floor, Zipcode 04.538.138, Itaim Bibi, São Paulo (SP).

Attn: Shareholder Service (PreAtendimentoEscritural@itau-unibanco.com.br)

Telephones: 3003-9285 Capitals and Metropolitan Regions or 0800-7209285 for other Regions.

#### **Resolutions concerning the Extraordinary General Meeting (EGM)**

**[Eligible tickers in this resolution: CSAN3]**

1. Increase in the Companys authorized capital limit, so that it may be increased to a limit of 8,000,000,000 (eight billion) common shares, regardless of any amendment to the bylaws, upon resolution of the Board of Directors, with the consequent amendment to the heading of Article 6 of the Companys Bylaws to reflect such increase ("Increase in Authorized Capital")

Approve  Reject  Abstain

**[Eligible tickers in this resolution: CSAN3]**

2. Granting of a waiver of the application of the statutory clause on a mandatory Tender Offer for Achievement of Relevant Equity Interest (as defined in article 37 of the Companys Bylaws) due to the New Holding Company (as defined below), any of the Anchor Investors and/or their respective Shareholder Groups (as defined in the Companys Bylaws) reach, individually or jointly, directly or indirectly, ownership of shares issued by the Company or Other Rights of a Corporate Nature (as defined in the Companys Bylaws) equal to or greater than the Relevant Equity Interest (as defined in the Companys Bylaws) within the scope of the Transaction (as defined below), and/or in any transfer, assignment, acquisition, subscription, or any other transaction subsequent to the closing of the Transaction, at any time, in which the New Holding Company, any of the Anchor Investors and/or their respective Shareholder Groups, individually or jointly, directly and/or indirectly, hold shares issued by the Company or Other Rights of Corporate Nature equal to or greater than the Relevant Equity Interest (as defined in the Companys Bylaws), including, but not limited to, any subsequent transfer or assignment by any of the Anchor Investors to other parties of their Shareholder Groups or other Anchor Investors (and their respective Shareholder Groups) - The terms defined in this resolution are contained in the Management Proposal and Manual for Shareholder Participation in the General Shareholders Meeting to be held on October 23, 2025, published on the following websites: [www.cosan.com.br](http://www.cosan.com.br), <http://www.cvm.gov.br>, and [http://www.b3.com.br/pt\\_br/](http://www.b3.com.br/pt_br/).

Approve  Reject  Abstain

**[Eligible tickers in this resolution: CSAN3]**

3. Authorize the members of the Executive Board to perform any and all acts necessary, useful, and/or convenient for the implementation of the previous resolutions, as well as ratify all acts performed to date with the objective of implementing the Investment.

Approve  Reject  Abstain

**[Eligible tickers in this resolution: CSAN3]**

4. Consolidation of the Companys Bylaws in order to incorporate the change resulting from the Increase in Authorized Capital.

Approve  Reject  Abstain

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City : \_\_\_\_\_

Date : \_\_\_\_\_

Signature : \_\_\_\_\_

Shareholder's Name : \_\_\_\_\_

Phone Number : \_\_\_\_\_