

COSAN S.A.
CORPORATE TAXPAYER'S ID (CNPJ/MF): 50.746.577/0001-15
COMPANY REGISTRY (NIRE): 35.300.177.045

MINUTES OF THE FISCAL COUNCIL'S MEETING
HELD ON FEBRUARY 27, 2026, AND
ADJOURNED ON MARCH 09, 2026

1. **Date, Time, and Place:** Held on February 27, 2026, at 9:30 a.m., at the headquarters of Cosan S.A., located at Avenida Brigadeiro Faria Lima, nº 4.100, 16º andar, Sala 01, Bairro Itaim Bibi, in the City and State of São Paulo, CEP: 04538-132 (“Company”), also held via Teams Meeting videoconference, and adjourned on March 09, 2026.
2. **Call Notice:** The call notice was waived due to the presence of all Fiscal Council members.
3. **Attendance:** (i) all sitting members of the Company’s Fiscal Council: Messrs. Guido Barbosa de Oliveira, João Ricardo Ducatti, and Mônica Pires da Silva; (ii) Company representatives: Messrs. Rafael Bergman, Felipe Bertoncetto Carvalhedo, Edson Vieira Marcos, and Jefferson de Vasconcelos Molero; and (iii) representatives of PricewaterhouseCoopers Auditores Independentes (“PWC”): Messrs. Alessandro Marchesino, Mozart Leite, and Leika Ikeda.
4. **Presiding:** Chair: João Ricardo Ducatti; Secretary: Jefferson de Vasconcelos Molero.
5. **Agenda:** To examine and discuss the Company’s Financial Statements, accompanied by the Independent Auditor’s Report and the Annual Management Report for the fiscal year ended December 31, 2025, as well as to issue the Fiscal Council’s Opinion on such documents (“2025 Financial Statements”).

6. **Matters Presented:**

The Company’s Management presented: (i) the main matters for the fiscal year ended December 31, 2025, as well as estimates and judgments; (ii) key events and their respective impacts; (iii) the realization of deferred tax assets in 2025; and (iv) the effects of ARSESP Resolution 1,776/2026 on Grupo Cosan companies.

The PWC representatives presented: (i) the results of the 2025 audit – materiality and scope, significant risks – critical accounting estimates and judgments – main events in the fourth quarter and subsequent events – audit status – Key Audit Matters; and (ii) the 2025 SOx results.

7. **Adjournment of the Meeting:** The meeting was adjourned until March 09, 2026, at 11:00 a.m., for the completion of PWC's work.
8. **Resolutions:** The members of the Company's Fiscal Council reviewed the 2025 Financial Statements, the Independent Auditor's Report, and the Annual Management Report, as well as the presentations made by Management and the Independent Auditors regarding the fiscal year ended December 31, 2025, also considering that no fraud or any similar occurrences were identified. After due analysis, the Fiscal Council members issued an unqualified favorable opinion on the documents, which are deemed fit for consideration at the Company's Annual Shareholders' Meeting. The Fiscal Council's Opinion is attached hereto as **Exhibit I.**
9. **Closure:** There being no further business to discuss, the meeting was adjourned for the drawing up of these minutes, which were read, approved, and signed by all members of the Fiscal Council of Cosan S.A. attending the meeting.

São Paulo (SP), March 09, 2026.

JOÃO RICARDO DUCATTI

Chair and Fiscal Council Member

JEFFERSON DE VASCONCELOS MOLERO

Secretary

GUIDO BARBOSA DE OLIVEIRA

Fiscal Council Member

MÔNICA PIRES DA SILVA

Fiscal Council Member

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FISCAL COUNCIL'S OPINION

The Fiscal Council of COSAN S.A., in the exercise of its legal duties, has examined the Company's Financial Statements, accompanied by the Independent Auditor's Report and the Annual Management Report, for the fiscal year ended December 31, 2025, and, based on the examinations carried out, the information provided by Management, and the Independent Auditor's Report on the Financial Statements issued by PricewaterhouseCoopers Auditores Independentes, also considering that no fraud or similar occurrences were identified, believes that such documents are in condition to be submitted for consideration by the Company's Annual Shareholders' Meeting.

São Paulo (SP), March 09, 2026.

GUIDO BARBOSA DE OLIVEIRA

JOÃO RICARDO DUCATTI

MÔNICA PIRES DA SILVA