



**COSAN S.A.**

Corporate Taxpayer ID (CNPJ) 50.746.577/0001-15

Company Registry (NIRE) 35.300.177.045

Publicly Held Company

CVM 19836

**NOTICE TO SHAREHOLDERS**

Cosan S.A. (B3: CSAN3; NYSE: CSAN), in accordance with Article 37, paragraph 2 of CVM Resolution No. 81/22, the Company hereby informs its shareholders and the market that its Annual Shareholders' Meeting is scheduled to be held on April 30, 2026.

The formal notice of call and detailed instructions for participation in the meeting will be disclosed by the Company in due course, in compliance with the applicable legal and regulatory deadlines.

São Paulo, January 8, 2026.

**Rafael Bergman**

Chief Financial and Investor Relations Officer