



COSAN S.A.

Publicly-held Company

CNPJ/ME n° 50.746.577/0001-15

NIRE 35.300.177.045 | CVM Code 19836

**CALL NOTICE FOR THE
EXTRAORDINARY SHAREHOLDERS' MEETING
TO BE HELD ON JANUARY 08, 2025**

The Board of Directors of **COSAN S.A.**, a corporation with registered office at Avenida Brigadeiro Faria Lima, No. 4.100, 16th floor, Room 01, Itaim Bibi, Zip Code 04538-132, in the City and State of São Paulo, company registry (NIRE) 35.300.177.045, enrolled in the corporate taxpayer register (CNPJ/MF) under No. 50.746.577/0001-15, registered in the Securities and Exchange Commission of Brazil (“CVM”) as a category “A” publicly held company under code 19836 (“Company”), hereby calls the shareholders of the Company to attend the Extraordinary Shareholders Meeting (“Shareholders Meeting”) to be held on January 8, 2025, at 9:00 a.m., digitally, to discuss and vote on the following matters:

- a) Approval of the “Protocol and Justification of the Merger of Cosan Oito S.A. (“Cosan Oito”) by the Company (“Protocol and Justification”);
- b) Ratification of the hiring of SOPARC – Auditores e Consultores S.S. Ltda., a specialized company responsible for preparing the appraisal report of the net worth of Cosan Oito (“Appraisal Report”), to be merged by the Company;
- c) Approval of the Appraisal Report;
- d) Approval of the merger of Cosan Oito, under the terms and conditions of the Protocol and Justification (“Merger”);
- e) Authorization for the members of the Executive Board to perform all necessary, useful, and/or convenient acts for the implementation of the Merger.



General Information

To facilitate shareholders' access to the Shareholders Meeting, as well as ensure equal participation for all, the Company informs that the Shareholders Meeting will be held exclusively in digital format, in accordance with RCVM 81/22. The rules for participation are outlined in the Management Proposal for the Shareholders Meeting.

The documents and information related to the matters to be discussed and voted on at the Shareholders Meeting are available to shareholders at the Company's registered office, on its website (<https://www.cosan.com.br/en/>), as well as on the websites of CVM (<http://www.cvm.gov.br>) and B3 (http://www.b3.com.br/pt_br/).

The Company will provide an electronic system for remote participation that will enable shareholders to participate in the Shareholders Meeting. Participation will require the presentation of the documents listed below, according to the form of participation chosen by the shareholder, who may opt to participate (i) via the electronic platform Ten Meetings (“Digital Platform” or “Ten Meetings”), personally or by proxy, as detailed below; or (ii) by submitting an Absentee Ballot, pursuant to CVM Resolution 81/22 (“RCVM 81/22”).

As established in article 5, paragraph 3 of RCVM 81/22, the Shareholders Meeting will be deemed as held at the Company's registered office. The Company informs shareholders that there will be no possibility of attending the Shareholders Meeting in person, as it will be held exclusively in digital format.

Guidelines for Participation via Remote Participation System

The Digital Platform will be available for access from 8:30 a.m. on January 8, 2025. To participate remotely via the digital platform, shareholders must follow these steps:

1. Access the link <https://assembleia.ten.com.br/946829175>;
2. Complete your Registration;
3. After approval, shareholders will receive an email confirming their participation and will be able to access the platform with the previously registered email and password;
4. If you are a proxy or legal representative of a shareholder, indicate the shareholder(s) you represent and attach the required documents;



5. Registration must be completed no later than two (2) days before the Meeting, i.e., by January 6, 2025;
6. After registration, shareholders will receive instructions, login, and password by email. If you do not receive them 24 hours before the Meeting, please contact Cosan's Investor Relations area by sending an email to cosan.AGE@cosan.com.

When registering, shareholders must ensure that they provide their full data, including name, individual taxpayer number (CPF) or corporate taxpayer number (CNPJ), phone number, and email address, and submit the documents required to participate in the Meeting, as shown below:

Documents to be submitted along with Absentee Voting Ballot ³	Individuals	Legal Entities	Investment Funds
CPF and identification document with photograph of the shareholder or their legal representative ¹	X	X	X
Restated and updated Bylaws or Articles of Organization	-	X	X
Document proving the powers of representation	-	X	X
Restated and updated regulations of the fund ²	-	-	X

¹ Identification documents accepted: RG, RNE, CNH, passport and officially recognized professional registration card.

² For investment funds, documents of the manager and/or administrator, subject to the voting policy.

³ The Company does not require certified copies and accepts documents certified digitally. Translation is not required for documents in Portuguese, English or Spanish.

Authorized shareholders must undertake to use the platform only for remote participation and must not share invitations, record or reproduce any recording of the Meeting.

To access the platform, shareholders need a computer with a camera and audio, 1 MB internet connection and compatible browser. Disconnect any VPNs or additional cameras.

Participation is via audio only, with cameras off. Votes must be cast in the platform, and instructions will be provided at the Meeting.

If a shareholder submitted an absentee ballot and wishes to vote during the Meeting, the previous instructions do not apply.

Shareholders will be exclusively responsible for ensuring compatibility of their equipment with use of the Digital Platform and access to the conference call. The Company will not be



responsible for any issues in setting up and/or maintaining the connection and using the Digital Platform that are not under the Company's control.

Instructions for participation in the Meeting via Absentee Ballot

Shareholders may vote via absentee ballot provided by the Company and available on its website (www.cosan.com.br) and on the website of CVM (<http://www.cvm.gov.br>) and B3 (http://www.b3.com.br/pt_br/).

There are three options to submit the absentee ballot:

a) Direct submission to the Company

1. Fill out the Ballot correctly, signing the last page.
2. Send a copy of the Ballot, with all pages initialed, along with a valid identification document to the email cosan.AGE@cosan.com.

b) Submission via the “Ten Meetings” platform

1. Access the website: <https://assembleia.ten.com.br/946829175> and complete the registration data for the Company's Meeting by January 1, 2025, including attaching the required documents as applicable.
2. After completing the registration, and within the same period, digitally fill in the fields of the Voting Ballot with the voting options for the Meeting, and then confirm the votes.

c) Submission via service providers

1. You can choose to submit voting instructions through custody agents or intermediaries that offer services for collecting and transmitting these instructions, provided that you meet the previously defined deadlines.
2. Custody agents and intermediaries will verify your instructions but will not determine whether you are eligible to vote; this is the Company's responsibility.
3. If your shares are in the bookkeeping system, you can submit voting instructions through the Itaú Assembleia Digital website, completing the registration and providing a digital certificate. Details about this are available at the following website:



<https://assembleiadigital.certificadodigital.com/itausecuritiesservices/artigo/home/assembleia-digital>.

The deadline for receiving the Ballot sent directly to the Company (physically or digitally) or through service providers (pursuant to article 27 of CVM Resolution 81) is **January 1, 2025** (inclusive). Ballots received after this date will be disregarded.

If there is a need for rectification or resubmission of the ballots and/or accompanying documents by the Shareholders, it must be done by January 1, 2025, pursuant to Article 46 of CVM Resolution 81/22.

For additional information on how to submit voting instructions via Ballot, contact your custody agents and Itaú Corretora de Valores S.A. They will provide guidelines on the required procedures and documents, as well as the applicable deadlines.

If you have shares under custody, in a bookkeeping system, or held by various custodian institutions, your voting instructions must be submitted to only one institution, based on the total number of shares you hold.

According to RCVM 81/22, divergent voting instructions about the same decision, issued by the same Shareholder (based on the CPF or CNPJ number), will be ignored.

São Paulo, December 9, 2024.

Rubens Ometto Silveira Mello
Chairman of the Board of Directors