COSAN S.A.

Publicly-Held Company CNPJ/ME No. 50.746.577/0001-15 NIRE 35.300.177.045

MINUTES OF THE BOARD OF DIRECTORS' MEETING HELD ON MARCH 1st, 2021

- **1. DATE, TIME AND VENUE:** On March 1st, 2021, at 10:00 am, at the headquarters of Cosan S.A. ("Company"), located at Avenida Brigadeiro Faria Lima, No. 4.100, 16th floor, room 01, in the City of São Paulo, State of São Paulo, Zip Code 04.538-132.
- **ATTENDANCE:** All members of the Company's Board of Directors were in attendance: Mr. Rubens Ometto Silveira Mello, Chairman of the Board of Directors; Mr. Marcelo Eduardo Martins, Vice-Chairman of the Board of Directors; Mr. Luis Henrique Cals de Beauclair Guimarães, Mr. Burkhard Otto Cordes, Mr. Pedro Isamu Mizutani, Mr. Ioschpe, Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. José Alexandre Scheinkman and Mrs. Ana Paula Pessoa, members of the Board of Directors. All members participated in the meeting by videoconference, as permitted by the sole paragraph of article 19 of the Company's Articles of Incorporation.
- **CALL NOTICE:** Waived due to the presence of all members of the Board of Directors, pursuant to paragraph 1 of article 18 of the Company's Articles of Incorporation.
- **4. BOARD:** Chairman: Rubens Ometto Silveira Mello; and Secretary: Jefferson de Vasconcelos Molero.

5. AGENDA: Discuss:

(i) (i) the confirmation of the increase in capital stock, number of shares issued, the subscription price in total and per share as well as the amount of the total subscription price allocated to the Company's capital account, as a result of the merger of Cosan Logística S.A., enrolled with CNPJ/ME under No. 17.346.997/0001-39, headquartered at Avenida Brigadeiro Faria Lima, 4.100, 16th floor, suite 02, Itaim Bibi, in the City and State of São Paulo ("Cosan Log") by the Company ("Cosan Log Merger");

- (ii) the confirmation of the date on which the amendment to the heading of article 5 and the respective consolidation of the Company's Articles of Incorporation will become effective;
- (iii) the ratification that the corporate reorganization approved by the Company's Shareholders' Meeting held on January 22, 2021 ("Meeting"), which consists of the merger of companies under common control, pursuant to article 264, paragraph 4, of Law No. 6,404, of December 15, 1976 ("Brazilian Corporate Law"), whereby Cosan Limited, a limited company incorporated and validly existing under the laws of the Bermuda Islands, enrolled with CNPJ/ME under No. 08.887.330/0001-52, headquartered at Crawford House 50, Cedar Avenue, Hamilton HM 11, Bermuda Islands ("CZZ") and Cosan Log were merged into the Company ("Merger CZZ" and, when referred to jointly with Cosan Log Merger, "Transaction"), is valid and effective from the date of its approval at the Meeting, without prejudice to the acts performed by CZZ and Cosan Log until this date, which are to remain effective and validated by the Company, for all legal intents the purposes, as the legal successor to such merged companies; and
- (iv) the authorization to the Company's Board of Executive Officers to take all measures and perform all additional acts necessary to implement the resolutions taken at this meeting.

6. RESOLUTIONS: The following resolutions were unanimously approved:

(i) due to the end of the legal term for exercising the right to withdraw guaranteed to Cosan Log's shareholders, in accordance with the terms of article 252, paragraph 2, and article 137, paragraph 1 of the Brazilian Corporate Law, which ended on February 23, 2021 ("Withdrawal Right") without any shareholder having expressed their intention to withdraw from Cosan Log and, consequently, no disbursement by Cosan Log, the Company's capital increase was confirmed through the issuance of 31,025,350 (thirty-one million, twenty-five thousand, three hundred and fifty) new common shares of the Company, totaling R\$638,374,501.48 (six hundred and thirty-eight million, three hundred and seventy-four thousand, five hundreds and one reais and forty-eight cents), corresponding to the subscription price of R\$20.58 (twenty reais and fifty-eight cents) per share, considering that there was no exercise of the Right to Withdraw by Cosan Log's shareholders. The shares issued hereby will have the same rights assigned to the common shares issued by the Company currently in existence, and will fully participate in all benefits, including dividends, interest on own capital

and other earnings that may be declared by the Company as of the Cosan Log Merger.

(ii) the confirmation of today's date, March 1st, 2021, as the effective date of the amendment to the heading of article 5 of the Company's Articles of Incorporation, to reflect the new stock capital value of R\$6,365,852,559.62 (six billion, three hundred and sixty-five million, eight hundred and fifty-two thousand, five hundred and fifty-nine reais and sixty-two cents), divided in 478,517,733 (four hundred and seventy-eight million, five hundred and seventeen thousand and seven hundred and thirty three) common shares, registered and without par value.

Considering that the Company's Board of Directors' meeting held on February 5, 2021 resolved, among other matters, to cancel 10,000,000 (ten million) shares issued by the Company that were being held as treasury, the heading of article 5 of the Company's Articles of Incorporation is amended as follows:

"Article 5 - The Company's capital stock is R\$ 6,365,852,559.62 (six billion, three hundred and sixty-five million, eight hundred and fifty-two thousand, five hundred and fifty-nine Reais and sixty-two cents), totally subscribed and paid up, divided into 468,517,733 (four hundred and sixty-eight million, five hundred and seventeen thousand, seven hundred and thirty-three) common shares, all registered, book-entry and with no par value".

- (iii) the ratification of the Transaction's approval by the Meeting as disclosed by Material Fact on January 22, 2021, the effects of which are valid and effective from the date of its approval, without prejudice to the acts performed by CZZ and Cosan Log until this date, which are to remain effective and validated by the Company, for all legal intents purposes, as the legal successor to the merged companies, as well as the consequent waiver of the ability to call a new Extraordinary Shareholders' Meeting to reconsider Cosan Log Merger and, therefore, the Transaction, under the terms of article 137, Paragraph 3 of the Brazilian Corporate Law, taking into consideration that, as the Right to Withdraw was not exercised, there will be no payment of a refund amount and, therefore, there is no prejudice to the financial stability of Cosan Log; and
- (iv) the authorization to the Company's Board of Executive Officers to take all measures and perform all additional acts necessary to implement the resolutions taken at this meeting.

CLOSING: There being no further business to discuss, the meeting was closed and these minutes were drawn up, which, after being read, verified and found to be in compliance, were signed. São Paulo (SP), March 1st, 2021. (aa) Mr. Rubens Ometto Silveira Mello, Chairman of the Board; Mr. Jefferson de Vasconcelos Molero, Secretary of the Board; Mr. Eduardo Martins, Vice-Chairman of the Board of Directors; Mr. Luis Henrique Cals de Beauclair Guimarães, Mr. Burkhard Otto Cordes, Mr. Pedro Isamu Mizutani, Mr. Dan Ioschpe, Mr. Vasco Augusto Pinto da Fonseca Dias Júnior, Mr. José Alexandre Scheinkman and Mrs. Ana Paula Pessoa, members of the Board of Directors.

I declare that this is a true copy of the Minutes drawn up in the proper book.

São Paulo, March 1st, 2021

JEFFERSON DE VASCONCELOS MOLERO

Secretary of the Board