

COSAN S.A.

Corporate Taxpayer ID (CNPJ/ME): 50.746.577/0001-15

Corporate Registry (NIRE): 35.300.177.045

MINUTES OF THE BOARD OF DIRECTORS MEETING

HELD ON JULY 31, 2023

1. **DATE, TIME AND VENUE:** On July 31, 2023, at 10:00 a.m., at the registered office of Cosan S.A., located at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, sala 01, CEP 04538-132, in the city and state of São Paulo (“Company”).
2. **ATTENDANCE:** All the directors of the Company attended the meeting, namely: Rubens Ometto Silveira Mello, Chairman of the Board of Directors; Marcelo Eduardo Martins, Vice Chairman of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Dan Ioschpe, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman, Ana Paula Pessoa and Silvia Brasil Coutinho, Directors. All the directors participated in the meeting via conference call, as permitted by article 19, sole paragraph, of the Bylaws of the Company.
3. **CALL NOTICE:** Call notice was waived since all the directors were present.
4. **PRESIDING BOARD:** Chairman: Rubens Ometto Silveira Mello; and Secretary: Jefferson de Vasconcelos Molero.
5. **AGENDA:** (i) To elect the members of the Audit Committee of the Company; (ii) To elect the members of the Compliance Committee of the Company; (iii) To approve the update of the charter of the Compliance Committee of the Company; and (iv) To approve the contents and disclosure of the Company’s corporate governance report.
6. **RESOLUTIONS:** The members of the Board of Directors unanimously approved the following:

6.1. The election of the following members to the Audit Committee of the Company, in place of those previously elected, who will serve a term of two (2) years or until the new members are elected to replace them:

(i) **CARLA ALESSANDRA TREMATORE**, Brazilian, single, with bachelor's degree in computer science, bearer of identity card (RG) no. 21.880.357-6 and inscribed in the individual taxpayer register (CPF/ME) under no. 248.855.668-86, resident and domiciled in the city and state of São Paulo, at Rua Apinajés, 868, Apartamento 71, Perdizes, as coordinator of the Audit Committee;

(ii) **JOSÉ ALEXANDRE SCHEINKMAN**, Brazilian, married, economist, bearer of identity card (RG/SSP/RJ) no. 02.987.446-7 and inscribed in the individual taxpayer register (CPF/ME) under no. 012.415.167-15, resident and domiciled in the city of New York, state of New York, at 220 Madison Ave., apartment 11H, as member of the Audit Committee;

(iii) **FELÍCIO MASCARENHAS DE ANDRADE**, Brazilian, single, businessman, bearer of identity card (RG) no. 23.134.687-6 and inscribed in the individual taxpayer register (CPF/MF) under no. 159.659.608-24, resident and domiciled in the city and state of São Paulo, with business address at Avenida Paulista, nº 2300, Andar Pilotis, Bela Vista, as member of the Audit Committee; and

(iv) **JOÃO RICARDO DUCATTI**, Brazilian, married, business administrator, bearer of identity card (RG/SSP/SP) no. 6.282.749 and inscribed in the individual taxpayer register (CPF/MF) under no. 513.139.448-15, with business office in the city and state of São Paulo, at Avenida Brigadeiro Faria Lima, 4100, 15º andar, Itaim Bibi, CEP 04.538-132, as member of the Audit Committee.

6.1.1. The new members of the Audit Committee will take office on August 1, 2023.

6.2. The election of the following members to the Compliance Committee of the Company in place of those previously elected:

(i) **WAGNER DE CICCIO**, Brazilian, married, business administrator, bearer of identity card (RG/SSP/SP) no. 15.504.316-X and inscribed in the individual taxpayer register (CPF/MF) under no. 086.181.378-20, resident and domiciled in the city and state of São Paulo, with business address at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, CEP 04538-132, as chairman of the Compliance Committee;

(ii) **RICARDO LEWIN**, Brazilian, married, engineer, bearer of identity card (RG/SSP/SP) no. 11.102.948 and inscribed in the individual taxpayer register (CPF/MF) under no. 246.301.388-54, resident and domiciled in the city and state of São Paulo, with business address at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, CEP 04538-132, as member of the Compliance Committee;

(iii) **MARIA RITA DE CARVALHO DRUMMOND**, Brazilian, married, lawyer, bearer of identity card (RG/SSP/SP) no. 60.990.387-1 and inscribed in the individual taxpayer register (CPF/ME) under no. 052.815.287-42, resident and domiciled in the city and state of São Paulo, with business address at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, CEP 04538-132, as member of the Compliance Committee;

(iv) **PAULA CARVALHO BENEVIDES**, Brazilian, single, psychologist, bearer of identity card (RG/SSP/SP) no. 56.770.549-3 and inscribed in the individual taxpayer register (CPF/ME) under no. 080.421.557-00, resident and domiciled in the city and state of São Paulo, with business address at Avenida Brigadeiro Faria Lima, 4.100, 15 andar, Bairro Itaim Bibi, CEP 04538-132, as member of the Compliance Committee; and

(v) **RODRIGO FIORESE CASTALDELI**, Brazilian, married, lawyer, inscribed in the Brazilian Bar Association, São Paulo chapter (OAB/SP) under no. 207,614 and inscribed in the individual taxpayer register (CPF) under no. 280.833.578-47, resident and domiciled

in the city and state of São Paulo, with business address at Avenida Brigadeiro Faria Lima, 4.100, 16º andar, CEP 04538-132, as member of the Compliance Committee.

6.3. The Charter of the Compliance Committee, to update the positions of its members. The charter was initialed by the Chairman of the Meeting and filed at the headquarters of the Company.

6.4. The corporate governance report, based on the Brazilian Corporate Governance Code, and its disclosure, as required by the Securities and Exchange Commission of Brazil (“CVM”), on the websites of the Company and the CVM, by July 31, 2023.

7. **CLOSURE:** There being no further business to address, the meeting was adjourned and these minutes were drawn up, read, approved and signed by all present. São Paulo (SP), July 31, 2023. (sgd) Rubens Ometto Silveira Mello – Chairman of the Meeting and the Board of Directors; Jefferson de Vasconcelos Molero - Secretary of the Meeting; Marcelo Eduardo Martins - Vice Chairman of the Board of Directors; Burkhard Otto Cordes, Luis Henrique Cals de Beauclair Guimarães, Pedro Isamu Mizutani, Dan Ioschpe, Vasco Augusto Pinto da Fonseca Dias Júnior, José Alexandre Scheinkman, Ana Paula Pessoa and Silvia Brasil Coutinho – Directors.

This is a free English translation of the original instrument drawn up in the Company's records.

São Paulo (SP), July 31, 2023.

JEFFERSON DE VASCONCELOS MOLERO

Secretary of the Meeting