

DISTANCE VOTING BALLOT**Extraordinary General Meeting (EGM) - Oi S.A. to be held on 04/30/2021****Shareholder's Name****Shareholder's CNPJ or CPF****E-mail****Instructions on how to cast your vote**

This Remote Voting Bulletin relating to the matters of the Extraordinary General Shareholder's Meeting to be submitted at the Ordinary and Extraordinary Shareholder's Meeting of Oi S.A. – In Judicial Reorganization ("Company") to be held on April 30, 2021, at 2p.m., ("Meeting" or "GSM"). This Remote Voting Bulletin must be filled if a shareholder chooses to exercise its remote voting right, under article 121, sole paragraph, of Law No. 6,404/1976 ("Corporate Law") and CVM Ruling No. 481/2009 ("ICVM 481").

If a shareholder wishes to exercise its remote voting right, it shall fill fields 1 and 2 completely including an e-mail address for eventual contact.

In addition, in order for this voting bulletin to be considered valid and the votes rendered herein to be accounted for the quorum of the General Meeting:

- all fields below must be properly filled out;
- all pages must be initialed; and
- at the end, the shareholder or its legal representative(s), as the case may be and under the legislation in force, shall sign the bulletin.

Any shareholder who chooses to exercise its voting right through Remote Voting Bulletin shall observe the other rules and formalities described in item 12.2 of the Company's Reference Form (Rules, policies and practices related to general meetings), available at the CVM website (www.cvm.gov.br).

Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider

Any shareholder who chooses to exercise its remote voting right may: (i) fill and send this bulletin directly to the Company; or (ii) send filling instructions to able service providers, according to the instructions below:

1.1. Submission of bulletin by a shareholder directly to the Company:

Any shareholder who chooses to exercise its participation and remote voting right through submission of bulletin directly to the Company, shall send the following documents in pdf form to the e-mail address invest@oi.net.br by April 23, 2021 or send them until the same date to the attention of the Investors' Relations Executive Office of the Company, in the City and State of Rio de Janeiro, at Rua Humberto de Campos, nº 425, 7º floor, Leblon, CEP 22430-190:

(i) Remote Voting Bulletin, duly filled, initialed and signed; and

(ii) Copy of the following documents:

(a) For natural person, official and valid identification document, with photo and Social Security.

(b) For legal entities: (i) latest consolidated Bylaws or Articles of Association (as the case may be), along with any subsequent amendments that have not been consolidated; (ii) corporate documents that evidence the good standing of the shareholder's representation; and (iii) official and valid identification document, with photo, and Social Security of the legal representative of the shareholder.

(c) For investment funds: (i) latest consolidated Rules of the Investment Fund, along with any subsequent amendments that have not been consolidated; (ii) latest consolidated Bylaws or Articles of Association (as the case may be) of the administrator or manager (as the case may be, observing the voting policy of the investment fund), along with any subsequent amendments that have not been consolidated; (iii) corporate documents that evidence the good standing of the representation of the administrator or manager and the shareholder (as the case may be); and (iv) official and valid identification document, with photo and Social Security of the legal representative of the administrator or manager (as the case may be) and the shareholder.

The Company requests that documents that were originally issued in a foreign language be submitted with the respective translation into Portuguese.

Exceptionally, due to the effects of COVID-19 (Coronavirus) pandemic, the Company will waive formalities relating to signature certification, authentication, apostille and sworn translation of the referred documentation.

The Remote Voting Bulletin, along with the required documentation, shall be considered valid only if received by the Company, in order, with at least seven (7) days of advance regarding the date of such General Meeting, that is, before April 23, 2021. Bulletins received by the Company after such period will not be considered.

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As provided in article 21-U of CVM Ruling No. 481/2009, the Company will communicate to the shareholder, through e-mail address informed in item 1 of this remote voting bulletin, if the documents received are sufficient for the vote to be considered valid or the procedures and terms for any rectification or resubmission, if necessary.

Any shareholder participating in the fungible custody of B3 shares who chooses to exercise its remote voting right through submission of bulletin directly to the Company shall also submit an updated statement of its shareholding position issued by the custodian institution (namely, the statement issued by BM&FBOVESPA). In addition, without prejudice to any interest verification that the Company usually performs, according to the updated interest records of its shareholder base available to the Company, the shareholder shall inform the Company, through electronic address invest@oi.net.br, regarding any movement with the shares held thereby between the base date for such statement and the date of the respective General Meeting, along with the proofs of such movements.

Further information regarding the procedures required to exercise voting at a distance is described in item 12.2 of the Company's Reference Form.

1.2 Exercise a vote through service providers – Remote voting system:

Any shareholder who chooses to exercise its remote voting right through service providers shall send its voting instructions to the respective custody agents, observing the rules determined thereby, and, therefore, must verify the procedures established thereby to issue voting instructions through bulletin, and the documents and information required thereby for such purpose.

It is worth mentioning that, as determined by CVM Ruling No. 481, of December 17, 2009 ("CVM Instruction No. 481/09") the Central Depository of B3, upon receiving voting instructions of shareholders through their respective custody agents, shall disregard any diverging instructions regarding a single resolution that have been issued by the same CPF or CNPJ enrollment number.

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company

Investors' Relations Executive Office of the Company

Address: Rua Humberto de Campos, nº 425, 7º andar, Leblon, CEP 22430-190, Rio de Janeiro/RJ, Brazil

Email: invest@oi.net.br

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Bookkeeping Agent: Banco do Brasil S.A.

Phone: (21) 3808-3715

A shareholder may send remote voting instructions upon delivery of the voting bulletin in one of the branches of Banco do Brasil S.A. with certified copies of the identification documents: a) individual: identity card, proof of address issued less than 90 days before; b) legal entities/investment funds: bylaws/articles of association/rules, documentation that proves the representation and identity card of the representative; and c) shareholders with tax address abroad: additionally, documents that prove the origin of the funds will be required according to CMN Resolution No. 4,373 or Law No. 4,131 and other related laws.

Resolutions concerning the Extraordinary General Meeting (EGM)

Simple Resolution

1. Approval of the Long-Term Incentive Plan based on share issued by the Company for the Chief Executive Officer

[] Approve [] Reject [] Abstain

City : _____

Date : _____

Signature : _____

Shareholder's Name : _____

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Phone Number : _____