

Oi S.A. – In Judicial Reorganization.

CNPJ/ME no. 76.535.764/0001-43

NIRE 33.30029520-8

PUBLICLY HELD COMPANY

MINUTES OF THE EXTRAORDINARY MEETING

(Drawn up in the form of a summary, in accordance with
art. 130, par. 1, of Law No. 6.404/1976 and with art. 19, §1, of the Bylaws)

1. Date, Time and Place: On March 16, 2023, at 2:30 p.m., held exclusively digitally, pursuant to art. 5, par. 2, item I and art. 28, par. 2 and 3, of CVM Resolution No. 81, of March 29, 2022 ("CVM Resolution 81"), through the digital platform Ten Meetings ("Digital Platform"), being considered held at the headquarters of Oi S.A. – In Judicial Reorganization ("Oi" or "Company").

2. Agenda: Considering that the quorum provided for in article 135 of Law 6,404/1976 was not reached for all the items of the Agenda of the Extraordinary General Meeting on first call, on March 06, 2023, to resolve on (1) Amend Article 22 of the Company's Bylaws, so that the Board of Directors will be composed from 7 (seven) to 9 (nine) full members; (2) Dismissal of the Company's Board of Directors; (3) In case of approval of item (2) above, the definition of the number of members of the Board of Directors at 9 (nine) members; and (4) In case of approval of item (2) above, the election of the members of the Board of Directors, with a unified term of office of 2 (two) years from the election.

3. Call Notice: Second Call Notice published in the Valor Econômico Newspaper – National Edition, in the editions of days 03/08/2023, page C5; 03/09/2023, page B3; and 03/10/2023, page A6, in accordance with article 124, *heading* and par. 1, of the Brazilian Corporation Law, as well as on its website. The documents and information related to the Agenda were made available to shareholders on 03/08/2023.

4. Attendance: Shareholders representing 17% of the common shares, 20% of the preferred shares, and, therefore, 17,1% of the voting and total capital stock of the Company, Participated in the Meeting, through the Digital Platform or exercising their right to participate remotely, pursuant to article 121, sole paragraph, of the Brazilian Corporation Law and CVM Resolution 81, as verified (i) by the records made on the Digital Platform; and (ii) by the valid remote voting ballots, received through the Central Depository of B3, by the bookkeeping bank or directly by the Company, pursuant to CVM Resolution 81. The following persons were also present, Mr. Rodrigo Modesto de Abreu, Chief Executive Officer, Mss. Cristiane Barretto Sales, Chief Financial Officer and Investor Relations Officer, Mr. Rogerio Takayanagi, Director (Varejo/Empresarial), Mr. Thalles Eduardo Silva Gracelácio Paixão, Legal Director, as well as Mr. Pedro Wagner Pereira Coelho, representative of the Fiscal Council.

5. Board: Once the legal quorum was verified, and in accordance with the provisions of article 15 of the Company's Bylaws, the Meeting was started by Mr. Eleazar de Carvalho Filho, Chairman of the Company's Board of Directors, who assumed the chairmanship and appointed Mr. Luiz Antonio de Sampaio Campos as Secretary.

6. Resolutions: Initially, the procedures relating to the Meeting were read and the consolidated summary voting map of the votes cast by means of remote voting ballots regarding the items on the Agenda was presented, considering the most recent shareholding positions contained in the Company's books, which was designed on the Digital Platform and made available to shareholders. Then, the Secretary clarified that the preferred shares will have the right to vote on matters that will be resolved at the Meeting, pursuant to paragraph 3 of article 12 of the Company's Bylaws and paragraph 1 of article 111 of the Brazilian Corporate Law. The Secretary also noted that, pursuant to Paragraph 1 of Article 19 of the Bylaws, the minutes will be drawn up in the form of a summary of the facts, including dissent and protests, and will contain only the transcription of the resolutions taken. Unanimously, the reading of the matters contained in the Agenda of this Meeting and related documents was waived.

6.1 With regard to **item (i)** of the Agenda, after being discussed, it was approved, by majority, with 77,831,281 favorable votes, with 175,717 votes against being registered, and abstention by holders of 24,008,638 shares, the amendment of the *caput* of Article 22 of the Company's Bylaws, so that the Board of Directors will be composed from seven (7) to nine (9) full members, which shall become effective with the following wording:

"Article 22 - The Board of Directors is composed of a minimum of composed from seven (7) to nine (9) full members, all elected and dismissible by the General Meeting, with a unified term of office of two (2) years, reelection being allowed."

6.2 With respect to **item (ii)** of the Agenda, after being discussed, it was approved by majority, with 63,113,829 favorable votes, having been registered 14,818,528 % contrary votes, and abstention by holders of 24.083.279 shares, the dismissal of the Company's Board of Directors.

6.3. Regarding **item (iii)** of the Agenda, after being discussed, it was approved, by majority, with 75,440,890 favorable votes, with 1,768,259 contrary votes registered, and abstention by holders of 24,806,487 shares, the setting the number of members of the Board of Directors at 9 (nine) members, for the next term to end at the Annual General Meeting to be held in 2025.

6.4 With regard to **item (iv)** of the Agenda, the request for separate election to be a member of the Board of Directors by shareholders holding preferred shares was initially registered, pursuant to article 161, paragraph 4, (a) of the Brazilian Corporation Law, requested by shareholders Victor Adler and VIC Distribuidora de Títulos e Valores Mobiliários S.A., and these shareholders appointed Mr. **Raphael Manhães Martins** appointed by these shareholders. When the matter was put to the vote, Raphael Manhães Martins, was elected, in a separate vote, by 1,653,305 favorable votes of shareholders holding preferred shares, **Raphael Manhães Martins**

was elected, Brazilian, married, lawyer, bearer of functional identity card no. 147.187, issued by OAB/RJ, enrolled in the Individual Taxpayer Registry of the Ministry of Finance (“CPF/MF”) under No. 096.952.607-56, resident at Avenida Eptácio Pessoa, nº. 1.674, salas 201 e 202, Ipanema – Rio de Janeiro-RJ, CEP: 22411-072, with mandate until the Extraordinary General Meeting to be held in 2025.

6.5 Proceeding to the election of the Board of Directors, the Board confirmed the existence of only one slate running for election. In addition, in view (a) of the approval of **item (i)** of the Agenda, (b) the election of a candidate through a separate election by holders of preferred shares and (c) that the Chair was informed by Management that Ms. Maria Helena dos Santos Fernandes de Santana decided to leave the list for reasons of an intimate nature, the Board stated that the list was now composed of the following candidates: Mr. Eleazar de Carvalho Filho, Mr. Marcos Grodetzky, Mrs. Claudia Quintella Woods, Mrs. Henrique Fernandes Luz, Mr. Paulino do Rego Barros Jr, Mr. Armando Lins Netto, Mr. Mateus Affonso Bandeira and Mr. Rodrigo Modesto de Abreu.

6.5.1. After the vote, the board proposed by the Company was elected, with 64,436,893 favorable votes, registered 5,324,881 contrary votes and abstention by holders of 30,594,157 shares, with a mandate until the Extraordinary General Meeting to be held in 2025, composed of the following members: **(i) Eleazar de Carvalho Filho**, Brazilian, married, economist, bearer of Identity Card (RG) under No. 11.620.489 issued by SSP/SP, enrolled with the CPF/ME under No. 382.478.107-78, with business address at Rua Joaquim Floriano, 1120, Cj 61, São Paulo/SP; **(ii) Marcos Grodetzky** Brazilian, married, economist, bearer of Identity Card (RG) under No. 3.474.360 issued by IFP/RJ, enrolled with the CPF/ME under No. 425.552.057-72, with business address at Itacolomi Street, 445, apto 61, Higienópolis, São Paulo/SP; **(iii) Claudia Quintella Woods**, Brazilian, divorced, business administrator, bearer of Identity Card (RG) under No. 020.462.491-0 issued by DETRAN/RJ, enrolled in the Individual Taxpayer Registry of the Ministry of Finance (“CPF/MF”) under No. 098.823.117-41, resident at Av. Paulista, 1374 , 4th floor, São Paulo - SP; **(iv) Henrique José Fernandes Luz**, Brazilian, married, bachelor of accounting sciences, bearer of Identity Card (RG) under No. 293566252 issued by SSP/SP, enrolled with the CPF/ME under No. 343.629.917-00, with business address at Av. São Paulo antigo, 500, apt 131-C, Real Parque, São Paulo, São Paulo/SP; **(v) Paulino do Rego Barros Jr** Brazilian with American citizenship, divorced, engineer, bearer of passport No. Y D057644, valid until 10/15/2029, enrolled with the CPF/ME under No. 995.054.798-91, with business address at 2440 Peachtree RD NW, unity 16, Atlanta, GA, 30305, United States of America; **(vi) Armando Lins Netto**, Brazilian, married, mechanical engineer, bearer of Identity Card (RG) under No. 64445964 issued by SSP/SP, enrolled in the Individual Taxpayer Registry of the Ministry of Finance (“CPF/MF”) under No. 294.857.702-00, with commercial address at Av. Dra. Ruth Cardoso, 7221, 18º andar, São Paulo, São Paulo/SP; and **(vii) Mateus Affonso Bandeira** Brazilian, married, systems analyst, bearer of Identity Card (RG) under No. 703.917.952-3, CPF No. 572.483.970-91, with commercial address at Barão de Ubá Street, 401, 1102, Bela Vista, Porto Alegre/RS; and **(viii) Rodrigo Modesto de Abreu** Brazilian, married, engineer, bearer of Identity Card (RG) under No. 12.754-381-8, issued by SSP/SP, enrolled with the CPF/ME under

No. 116.437.828-78, with professional address at Humberto de Campos Street, nº 425, 8th floor, Leblon, Rio de Janeiro/RJ. It was stated that (i) those elected declared not to incur legal or statutory impediments or restrictions for the investiture in the position; and (ii) all elected candidates qualify as independent members, as provided for in Article 24 of the Bylaws, with the exception of Mr. Rodrigo Modesto de Abreu.

7. Contrary Votes, Voting Manifestations and Abstentions: The contrary votes, vote manifestations and abstentions received by the Board were recorded, and will be filed with the Company.

8. Closing: There being no further business to discuss, these minutes were drawn up, which were signed by the Chairman and the Secretary of the Meeting, as authorized by the regulations of the applicable Securities and Exchange Commission.

Rio de Janeiro, March 16, 2023.

Eleazar de Carvalho Filho
Chairman of the Board

Luiz Antonio de Sampaio Campos
Board Secretary

Shareholders present via the Digital Platform:

Adenilson Perin, Alessandro Cavalcanti Gonçalves, Alex Carvalho Slobodian, André Costenaro Faccin, Bryan Freitas Fritz, Camila Ferraz do Nascimento, Carlinho Bevilaqua, Carlos Eduardo Felice Bastos, Cesar Hiroshi Yoshikawa, Cleidir Mateine de Lima, Cléo Jair Hitz, Danuza Gonçálves Gomes da Costa, Davi Ferreira De Menezes, Dennis Santos de Sá, Diego Braga Monteiro de Moura, Edilson Delgado dos Santos, Edivaldo de Araujo Oliveira, Ednei Venázio Cândido, Eliete Pereira Santos, Emanuele Samori, Everdson Alves Afonso, Felipe Moreno de Souza, Fernando Roberto de Oliveira, Flavio de Vasconcelos Silva, Francisco das Chagas Carvalho Filho, Francisco Markuilanio Pinheiro Vieira, Geraldo Gregório Lopes Filho, Gustavo Henrique de Araujo, Helielto Cristiano Nunes Bernardes, James Caravaggio Damo, Jean Francisco Felix Campos, Jeferson Ferreira Silveira, Jhonald Antonio Hernandez Gonzalez, João Paulo Milagre Cancado, Jordão Emerick Ramos, Jose Italo Cruz Luna, Jose Neto de Souza, Josimar Loula Filho, Leandro Rodrigues de Oliveira, Lucas Tavares Zanon, Lya De Jesus Oliveira, Manoel Borges da Silva, Marcos Nunes V Santos, Marcus Vinicius dos Santos Caldas, Mário Sergio de Souza Sánchez, Mauricio Shigueru Tanaka, Meidson Santos Rabelo, Michael Luiz Sporch Gotti, Michelle Machado Pinto, Osvaldo Aparecido Piccinin, Pablo Samagaio da Silva, Paulo Cesar Nogueira Leite Ceglia, Paulo Macrine Andrade Silveira, Paulo Mazzeo, Renan De Rossi, Renato Frontino Barbosa, Reynaldo Silva Neves de Oliveira, Rodrigo Abreu, Rogério Domingos da Silva, Romeu Hitz, Rubens Sanches Camatari, Ryan Victor de Assis Santana, Samuel Felipe Holtimann, Sebastião Neto Nunes de Araújo, Sergio Adão dos Santos Nunes,

Thiago Almeida dos Santos, Thiago dos Anjos Azevedo, Thiago Marciano Pires, Thomás Mesquita Scaglioni, Valdemiro Mathias, Vinicius Tavares Martins Germano, Welison Geraldo Da Silva, Woo Young Yang, Yu Boom Sim, Adriano Benetti, Afonso Campos Silva, Alessandro Nogueira Altino, anderson conceicao da silva, André Fernandes Collini, Carlos Alberto Mattos Saliba, DIVINO ADOLFO RIBEIRO, Eduardo Jacob Bertti, Elizana de Almeida Cintra Lacerda Nunes, Felipe Camera Ruiz, Hector Amador Leon Cuadros, Jamerson de Oliveira, Joao Severiano Ribeiro Neto, JOSE LUIZ BUCCHI JUNIOR, Julio Cesar Almeida da Cruz, Marcelo Bucchi, Marcio Valfredo Bessa, Marlon Vinicius Cavalcante da Silva, Paulo Ubiratã das Neves Silva, Thiago Melo Braga, URIAS SILVA DOS ANJOS, Vinicius Fiusa Moura, TEMPO CAPITAL PRINCIPAL FIA (p.p. Paulo Roberto Bellentani Brandão), VIC DTVM S.A. (p.p. Pedro Paulo Muanis Sobrinho), VICTOR ADLER (p.p. Pedro Paulo Muanis Sobrinho), FORD MOTOR CO DEFINED BENEF MASTER TRUST (p.p. Christiano Marques de Godoy), FORD MOTOR COMPANY OF CANADA, L PENSION TRUST (p.p. Christiano Marques de Godoy), LEGAL AND GENERAL ASSURANCE (PENSIONS MANAGEMENT) LTD. (p.p. Christiano Marques de Godoy), VANECK BRAZIL SMALL- CAP ETF (p.p. Christiano Marques de Godoy), THE BANK OF NEW YORK (p.p. Christiano Marques de Godoy), PARTNERS ALPHA INVESTMENTS LLC (p.p. Fernando Santiago dos Santos Zorzo), FINACAP ICATU PREV FIFE FIA (p.p. Luiz Fernando Correia de Araujo Filho), FINACAP MAURITSSTAD FIA (p.p. Luiz Fernando Correia de Araujo Filho), NUEVO SUMATRA FUNDO DE INVESTIMENTO EM AÇÕES (p.p. Marcio Luciano Mancini), FUNDO DE INVESTIMENTO MULTIMERCADO BORDEAUX II INVESTIMENTO NO EXTERIO (p.p. Marcelo Mollica Jourdan), MUTÃ FUNDO DE INVESTIMENTO MULTIMERCADO IE CP (p.p. Marcelo Mollica Jourdan), BRAVE SEA, LLC (p.p. Nair Veras Saldanha), Fundação Atlântico de Seguridade Social (p.p. Paulo Oscar Iglesias Chermont de Miranda), 4 ESTACOES FUNDO DE INVESTIMENTO MULTIMERCADO (p.p. Paulo Roberto Bellentani Brandão), IRONWORKS FUNDO DE INVESTIMENTO MULTIMERCADO (p.p. Paulo Roberto Bellentani Brandão), PICINGUABA FUNDO DE INVESTIMENTO MULTIMERCADO CRÉDITO PRIVADO (p.p. Paulo Roberto Bellentani Brandão), RAQUEL BORGES ALVES TOSCANO (p.p. Paulo Roberto Bellentani Brandão), ANGELO LORENS SIMÓES (p.p. Pedro Paulo Muanis Sobrinho), ANTENOR LOPES MARTINS JUNIOR (p.p. Pedro Paulo Muanis Sobrinho), ANTONIA CLIUCY PIRES CHAVES (p.p. Pedro Paulo Muanis Sobrinho), ANTONIO EDUARDO RIBAS GONDIN (p.p. Pedro Paulo Muanis Sobrinho), FLAVIO OLIVEIRA VALLADÃO (p.p. Pedro Paulo Muanis Sobrinho), MARMARA CONSULT E ADM DE BENS PROPRIOS EIRELI (p.p. Pedro Paulo Muanis Sobrinho), RABO DE PEIXE TRANSPORTES SERVIÇOS MARITIMOS E EMP. TURISTICOS LTDA (p.p. Pedro Paulo Muanis Sobrinho), Raphael Chayo (p.p. Pedro Paulo Muanis Sobrinho), ROSANE MORAES COUTINHO DE OLIVEIRA (p.p. Pedro Paulo Muanis Sobrinho). TENDÊNCIAS E DEBATES CULTURA E DESENVOLVIMENTO EMPRESARIAL LTDA. (p.p. Clovis José Faleiro Junior).

Shareholders attending through the distance voting bulletins:

Adriano Benetti, Afonso Campos Silva, Alessandro Nogueira Altino, anderson conceicao da silva, André Fernandes Collini, Carlos Alberto Mattos Saliba, DIVINO ADOLFO RIBEIRO, Eduardo Jacob Bertti, Elizana de Almeida Cintra Lacerda Nunes, Felipe Camera Ruiz, Hector Amador Leon Cuadros, Jamerson de Oliveira, Joao Severiano Ribeiro Neto, JOSE LUIZ BUCCHI JUNIOR, Julio Cesar Almeida da Cruz, Marcelo Bucchi, Marcio Valfredo Bessa, Marlon Vinicius Cavalcante da Silva, Paulo Ubiratã das Neves Silva, Thiago Melo Braga, URIAS SILVA DOS ANJOS, Vinicius Fiusa Moura, TEMPO CAPITAL PRINCIPAL FIA (p.p Paulo Roberto Bellentani Brandão), VIC DTVM S.A. (p.p Pedro Paulo Muanis Sobrinho), VICTOR ADLER (p.p Pedro Paulo Muanis Sobrinho).