

**Oi S.A. – In Judicial Reorganization**  
Corporate Taxpayers' Registry (CNPJ/ME) No. 76.535.764/0001-43  
Board of Trade (NIRE) No. 33.30029520-8  
PUBLICLY HELD COMPANY

**MINUTES OF THE 356 MEETING OF THE BOARD OF DIRECTORS  
ON MAY 15, 2023**

**I. DATE, TIME AND PLACE OF THE MEETING:** On May 15, 2023, at 12:00 p.m., by deliberative circuit under the terms of article 29, paragraph 1 of Oi S.A. – In Judicial Reorganization's ("Oi" or the "Company") Bylaws.

**II. CALL NOTICE:** Call notice made by individual messages to the Board Members, under the terms to article 28, paragraph 1 of the Company's Bylaws.

**III. ATTENDANCE:** All the members of the Board of Directors were present and signed below. Ms. Cristiane Barretto Sales, Mr. Rogério Takayanagi, Mr. Thalles Paixão, Mr. Daniel Hermeto and Ms. Daniella Geszikter Ventura, all representatives of the Company, also attended the meeting.

**IV. MEETING BOARD:** Chairman of the meeting: Mr. Eleazar de Carvalho Filho; Secretary of the meeting: Ms. Luciene Sherique Antaki.

**V. AGENDA: (1)** Disposal of the Company's properties: (i) Campo Grande – MS; (ii) Curitiba – PR; and (iii) Porto Alegre – RS.

**VI. RESOLUTIONS:** After the meeting was installed by the Chairman of the Board, in relation to the **sole item** of the Agenda, the Board of Directors unanimously approved the sale of the following Company properties: (i) property (building complex) located at Rua Tapajós, 660, Vila Rica, Campo Grande, RS, with a land area of 59,184.98 m<sup>2</sup> and a built area of 23,124.26 m<sup>2</sup>; (ii) property (commercial building) located at Avenida Silva Jardim, 3019, Água Verde district, Curitiba, PR, with a land area of 2,164.74 m<sup>2</sup> and built area of 3,529.00 m<sup>2</sup>; and (iii) property (commercial building) located at Rua Félix da Cunha, 879, Floresta, Porto Alegre, RS, with a land area of 981 m<sup>2</sup> and a built area of 1,179.53 m<sup>2</sup>; under the terms and conditions contained in the proposals submitted, which are filed at the Secretariat and on the Portal of the Board of Directors. Finally, it was clarified that in the three disposals, the notarial and registration costs and the transfer tax related to the issuance of the Promissory of Purchase and Sale, as well as the definitive Public Deed, will be borne by the Bidders. Likewise, the commissioning and brokerage expenses eventually due to the intervening parties will be the responsibility of the Buying Bidders. Disposals are subject to approval by the Judicial Reorganization Court.

**VII. CLOSING:** With nothing further to discuss, the Chairman declared the meeting closed, and these minutes were drawn up, read and approved. These minutes have been signed by the present members of the Board of Directors and by the Secretary. (a.a) Eleazar de Carvalho Filho (Chairman), Marcos Grodetzky, Henrique José Fernandes Luz, Paulino do Rego Barros Jr., Claudia Quintella Woods, Armando Lins Netto, Mateus Affonso Bandeira, Raphael Manhães Martins and Rodrigo Modesto de Abreu.

This is a precise copy of the original minutes drawn up in the appropriate book.

Rio de Janeiro, May 15, 2023.

**Luciene Sherique Antaki**  
Secretary of the Meeting