(A free translation of the original in Portuguese)

### MAHLE Metal Leve S.A.

Quarterly information (ITR) at September 30, 2020



### MAHLE REPORTS ADJUSTED EBITDA<sup>1</sup> OF R\$ 169.5 million in 3Q20; ADJUSTED EBITDA MARGIN OF 24.5%

Mogi Guaçu, São Paulo, November 11, 2020 - MAHLE Metal Leve S.A. (B3: LEVE3), a Brazilian automotive parts company that manufactures and sells components for internal combustion engines and automotive filters, today announced financial results for the third quarter of 2020. Unless otherwise noted, financial and operating information is provided on a consolidated basis and in Brazilian reais (BRL) and is prepared in accordance with the Brazilian Corporation Law.

## Earnings conference call and webcast:

Date: 11/12/2020 Time: 12 noon - Brasilia 3:00 p.m. - London 10:00 a.m. - New York

#### <u>Webcast</u> (in Portuguese): https://webcastlite.mziq.co m/cover.html?webcastld=1 c11041f-e84d-464c-8d71e36b6c719ef8

<u>Webcast</u> (simultaneous translation to English): https://webcastlite.mziq.co m/cover.html?webcastld=d 79150ff-2448-4ee9-8f2a-2e07c8c2df68

<u>Dial-in numbers:</u> Brazil: +55 11 3181-8565 Brazil: +55 11 4210-1803 USA: +1 412 717-9627

Passcode: MAHLE

<u>RI website:</u> https://ri.mahle.com.br/

### HIGHLIGHTS

- **Net Sales Revenue:** R\$ 691.2 million in 3Q20, up 7.1% compared with 3Q19. Net sales revenue in 9M20 was 15.8% lower than in 9M19;
- Domestic Aftermarket: Sales were up 35.3% in 3Q20 compared to sales for 3Q19, while in 9M20 we saw almost same levels as in 9M19 (sales fell by 0.5%);
- Export Aftermarket: Sales grew 21.2% in 3Q20 compared with 3Q19; sales dropped by 8.1% in 9M20 compared to the same period of the prior year;
- Domestic Original Equipment Market: Sales fell by 21.8% compared to 3Q19 and by 32.1% in 9M20 versus 9M19. Consolidated vehicle production dropped 39.8%, the Brazilian market has seen a decline of 40.7% and the Argentine market of 31.5%;
- Gross Margin: was 27.7% in 3Q20 (27.6% in 3Q19) and 24.4% in 9M20 (26.5% in 9M19);
- MBE2 Technology: Impairment of R\$ 45.1 million related to technology development costs and exclusive production and sales rights and R\$ 36.2 million related to provision for inventory loss. At November 10, 2020, according to the material fact statement issued on the same date, the Board of Directors approved the cessation of the technology development activities;

| Key indicators                      |             |             |             |           |           |             |             |           |  |  |  |  |
|-------------------------------------|-------------|-------------|-------------|-----------|-----------|-------------|-------------|-----------|--|--|--|--|
| (R\$ million)                       | 3Q20<br>(a) | 2Q20<br>(b) | 3Q19<br>(c) | (a/b)     | (a/c)     | 9M20<br>(d) | 9M19<br>(e) | (d/e)     |  |  |  |  |
| Net revenue                         | 691.2       | 360.9       | 645.5       | 91.5%     | 7.1%      | 1,625.9     | 1,930.5     | -15.8%    |  |  |  |  |
| EBITDA                              | 88.2        | (14.9)      | 129.1       | -691.9%   | -31.7%    | 164.8       | 364.3       | -54.8%    |  |  |  |  |
| Adjusted EBITDA1                    | 169.5       | 14.3        | 129.1       | 1085.3%   | 31.3%     | 275.3       | 364.3       | -24.4%    |  |  |  |  |
| EBITDA margin                       | 12.8%       | -4.1%       | 20.0%       | 16,9 p.p. | -7,2 p.p. | 10.1%       | 18.9%       | -8,8 p.p. |  |  |  |  |
| Adjusted EBITDA margin <sup>1</sup> | 24.5%       | 4.0%        | 20.0%       | 20,5 p.p. | 4,5 p.p.  | 16.9%       | 18.9%       | -2 p.p.   |  |  |  |  |
| Profit for the year                 | 41.7        | (39.5)      | 69.2        | -205.6%   | -39.7%    | 23.7        | 192.8       | -87.7%    |  |  |  |  |
| Adjusted net income <sup>2</sup>    | 95.4        | (17.5)      | 69.2        | -645.1%   | 37.9%     | 99.4        | 192.8       | -48.4%    |  |  |  |  |
| Net margin                          | 6.0%        | -10.9%      | 10.7%       | 16,9 p.p. | -4,7 p.p. | 1.5%        | 10.0%       | -8,5 p.p. |  |  |  |  |
| Adjusted net margin <sup>2</sup>    | 13.8%       | -4.9%       | 10.7%       | 18,7 p.p. | 3,1 p.p.  | 6.1%        | 10.0%       | -3,9 p.p. |  |  |  |  |

<sup>1</sup> Adjustment to EBITDA for impairment of R\$ 29.2 million (9M20) of goodwill of subsidiary MAHLE Argentina S.A.; impairment of R\$ 81.3 million (3Q20 and 9M20) of Project MBE2 – further details are provided in items 5.10 and 5.11 in this document.

<sup>2</sup> Adjustment to net profit (loss) for the aforementioned impairment and the effects of the reversal of income tax and social contribution (R\$ 7.2 million and R\$ 27.6 million) related to the impairment – further details are provided in items 5.13 and 5.14 in this document.



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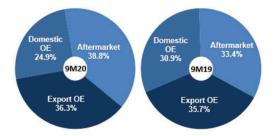
#### **1** Management Commentary

After the most turbulent times of the COVID-19 crisis, the market is seeing a more favorable business environment. However, the Company will continue to monitor developments globally as a second wave of coronavirus cases is emerging in some countries.

In the face of the COVID-19 pandemic, the Company's business model has once again contributed to the Company's resilience, i.e. we have adapted our business to have a balanced mix of segments (Original Equipment and Aftermarket) in both domestic and foreign markets, in order to offset oscillations in different markets and segments and stabilize our profit margin over time.

The Company's revenue grew 7.1% in 3Q20 compared with the same period of 2019, driven by increases in aftermarket sales (+32.2%), OE exports (+9.2%), offset in part by the domestic OE market (-21.8%). The Company's 9M20 revenue fell by 15.8% compared to the same period of 2019, due to a decline in the domestic OE market (-32.1%), OE exports (-14.4%), and aftermarket sales (-2.2%).

The chart below shows the Company's revenue by business segment in 9M20 and 9M19:



The Company reported an adjusted EBITDA margin of 24.5% and adjusted EBITDA of R\$ 169.5 million for 3Q20. In 9M20, adjusted EBITDA margin was 16.9% (R\$ 275.3 million). Adjustments relate to non-recurring events such as impairment of R\$ 29.2 million (with impact in 9M20) of the goodwill of subsidiary MAHLE Argentina S.A., and impairment of R\$ 81.3 million of Project MBE2 with impact in 3Q20 and 9M20.

In the light of the COVID-19 pandemic, the Company formed a crisis committee to closely monitor the evolving situation at all its plants with the objective of reducing as much as possible the risk of contamination of employees and service providers. The Company has taken a series of measures in line with the recommendations and guidance from the proper health authorities and stringent sanitizing protocols.

The Company formed a task force to develop a production line for face masks at its Mogi Guaçu filter factory using available resources. Initially, the masks were given to the Company's employees and, after the expansion of the Company's product portfolio, masks produced are for commercial sale.

We have adopted preventive measures in line with the guidance from the World Health Organization (WHO) and local authorities for a gradual and safe return of our employees to work. We will continue to actively monitor the economic situation in Brazil and globally in order to adjust our operations accordingly.



#### 2 About MAHLE Metal Leve

We are a Brazilian automotive parts company that manufactures and sells components for internal combustion engines and automotive filters. We manufacture the highest quality products using cutting-edge technology, and we are constantly investing in research and development of new products and production processes.

We have been operating in Brazil since the 1950's and have a large portfolio of products and integrated solutions, including customized products developed in close collaboration with our principal customers. In the original equipment industry, MAHLE supplies automotive manufacturers and the Aftermarket business segment supplies large auto parts distributors and engine repair shops.

Our products are manufactured and sold in Brazil and Argentina and exported to more than 60 countries, including USA, Germany, Mexico, Portugal and Spain, for a broad customer portfolio which includes General Motors, Volkswagen, Fiat, Ford, Daimler MBB, Opel, International, Cummins, Volvo, PSA Peugeot, John Deere, Renault, Scania, Caterpillar, Honda, Hyundai, among others.

We own five production plants, four of which are located in Brazil, in the cities of Mogi Guaçu (two units) and São Bernardo do Campo, in the State of São Paulo, and in Itajubá, State of Minas Gerais. Our fifth plant is located in the city of Rafaela, Argentina. We have two distribution centers: one in the city of Limeira, State of São Paulo, and one in Buenos Aires, Argentina. We have a technology center in the city of Jundiaí, State of São Paulo, which we believe is one of the largest and most well-equipped technology centers in Latin America for the development of components and solution packages for internal combustion engines. This center allows us to serve and deliver value to our customers in a customized and efficient manner, and develop innovative new product technologies and processes.

As part of the globally active MAHLE Group, we are able to exchange knowledge, provide and have constant access to the latest technologies and develop products in close collaboration with customers, which we believe are key factors to the high level of market penetration and customer loyalty that we have achieved.

#### 3 The MAHLE Group celebrates its 100-year anniversary

MAHLE has been keeping people in motion for 100 years.

It is time to celebrate. On December 1, 2020 we will achieve an important milestone in our Company's history: the 100th anniversary of the MAHLE Group.

MAHLE Metal Leve S.A. is part of the MAHLE Group (controlling shareholder), one of the world's most traditional groups in the automotive parts industry and that was founded in Germany. Today, the MAHLE Group, including the Company, operates around 160 production locations and 16 research and development centers, in 35 countries on 5 continents.

The year is 1920. The start of an exciting decade in which Charles Lindberg flies across the Atlantic, Albert Einstein receives the Nobel Prize, Mahatma Ghandi begins his non-violent protest, Deutsche Luft Hansa AG is founded and the Nürburgring starts operating. In Stuttgart/Germany, two brothers lay the foundation for a global company: Back in those times, Ernst and Hermann Mahle develop products which become best-sellers and which establish the reputation of today's global corporation as an innovator. Since then, MAHLE has become one of the 20 largest automotive suppliers worldwide with around 79,000 employees. Our innovative solutions continue to set new standards in the field of alternative drives and in the optimization of internal combustion engines.

"We will continue to grow and work on being an innovative and attractive company for our employees and partners. We want to shape the next 100 years of mobility", says Dr. Jörg Stratmann, CEO of the MAHLE Group.

The automotive industry is going through an unprecedented transformation. The MAHLE Group is positioning itself for the future of mobility, focusing on global and automotive megatrends.



The automotive industry is going through an unprecedented transformation. The MAHLE Group is positioning itself for the future of mobility, focusing on global and automotive megatrends.

The MAHLE Group's vision will drive the transformation process. The motivation to be part of the change is therefore crucial in accomplishing goals and turning vision into reality.



We are looking forward to celebrating our 100th anniversary together with you and for this reason we would like to invite you to visit us at http://www.br.mahle.com/pt/100-years/

Today and tomorrow. For future generations. And for the next 100 years.

#### 4 Development of the Automotive Industry

#### Development of the Brazilian market 4.1

|                                 |                   |          | 1           | Brazilian a      | utomotive                  | industry          |         |             |                  |                            |                             |                                  |
|---------------------------------|-------------------|----------|-------------|------------------|----------------------------|-------------------|---------|-------------|------------------|----------------------------|-----------------------------|----------------------------------|
|                                 |                   |          | Jan-Sep 202 | 0                |                            |                   |         | Jan-Sep 201 | 9                |                            | Sales<br>Variation<br>(A/C) | Production<br>Variation<br>(B/D) |
| Segments                        | Sales (**)<br>(A) | Export   | Import      | Inventory<br>(*) | Total<br>Production<br>(B) | Sales (**)<br>(C) | Export  | Import      | Inventory<br>(*) | Total<br>Production<br>(D) |                             |                                  |
| Total light vehicles            | 1,301,659         | 195,604  | -148,894    | -89,982          | 1,258,387                  | 1,940,170         | 322,442 | -217,239    | 103,902          | 2,149,275                  | -32.9%                      | -41.5%                           |
| Total medium and heavy vehicles | 106,040           | 18,196   | -3,942      | -14,564          | 105,730                    | 122,446           | 24,733  | -2,403      | 5,722            | 150,498                    | -13.4%                      | -29.7%                           |
| Total vehicle sales             | 1,407,699         | 213,800  | -152,836    | -104,546         | 1,364,117                  | 2,062,616         | 347,175 | -219,642    | 109,624          | 2,299,773                  | -31.8%                      | -40.7%                           |
| Variation (un) - 9M20 x 9M19    | -654,917          | -133,375 | 66,806      | -214,170         | -935,656                   |                   |         |             |                  |                            |                             |                                  |
| Variation (%) - 9M20 x 9M19     | -31.8%            | -38.4%   | -30.4%      | -195.4%          | -40.7%                     |                   |         |             |                  |                            |                             |                                  |

Source: Anfavea

(\*) Vehicle inventory variation = production - (sales + exports - imports) (\*\*) Sales (Domestic + Imported)

#### The table below shows Brazil's domestic auto production, sales and inventory for the periods under review:

| Vehicle Production - monthly (thousand units)  | Jan   | Feb   | Mar   | Apr   | May   | Jun   | Jul   | Aug   | Sep   | Total  |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| 2019   | 202.0 | 261.3 | 245.3 | 272.0 | 281.0 | 237.5 | 273.2 | 275.4 | 252.1 | 2,299. |
| 2020   | 194.2 | 207.8 | 194.3 | 3.6   | 46.7  | 101.7 | 175.8 | 215.3 | 224.8 | 1,364. |
| Total vehicle sales - monthly (thousand units) | Jan   | Feb   | Mar   | Apr   | May   | Jun   | Jul   | Aug   | Sep   | Tota   |
| 2019   | 202.5 | 201.5 | 213.0 | 235.0 | 248.5 | 227.6 | 247.5 | 247.2 | 239.5 | 2,062  |
| 2020   | 193.5 | 201.0 | 163.6 | 58.1  | 66.1  | 146.2 | 179.0 | 187.8 | 212.5 | 1,407  |
| Brazilian Vehicles Inventory (days)            | Jan   | Feb   | Mar   | Apr   | May   | Jun   | Jul   | Aug   | Sep   |        |
| 2019   | 37    | 43    | 41    | 40    | 39    | 42    | 39    | 42    | 45    |        |
| 2020   | 43    | 37    | 48    | 128   | 80    | 36    | 23    | 20    | 20    |        |

#### Development of the Argentine market 4.2

| Argentina's automotiv                                | e industry          |                     |         |
|--|---------------------|---------------------|---------|
| Vehicle Sales<br>(Locally-manufactured and imported) | Jan-Sep<br>2020 (A) | Jan-Sep<br>2019 (B) | A/B     |
| Total of Light vehicle                               | 209,044             | 291,219             | -28.2%  |
| Total of medium and heavy vehicle                    | 10,893              | 14,312              | -23.9%  |
| Total vehicle sales                                  | 219,937             | 305,531             | -28.0%  |
| Exports  | 94,343              | 168,023             | -43.9%  |
| Imports  | 137,584             | 210,331             | -34.6%  |
| Automotive trade balance                             | (43,241)            | (42,308)            | 2.2%    |
| Vehicle inventory variation in the period (*)        | 3,674               | (1,355)             | -371.1% |
| Production of Light vehicle                          | 165,739             | 241,330             | -31.3%  |
| Medium and heavy vehicle production                  | 3,738               | 6,226               | -40.0%  |
| Total vehicle production                             | 169,477             | 247,556             | -31.5%  |

(\*) Vehicle inventory variation = production (\*\*) Source: Adefa/Arcaras Argentina/IHS. on - (sales + exports - imports).

#### 4.3 Brazil's and Argentina's vehicle production and sales

The table below shows consolidated vehicle production and sales figures for Brazil and Argentina. The Company's domestic market comprises Brazil and Argentina.

| Production and sales:    | Vehi            | cle product     | ion       | Vehicle sales   |                 |           |  |  |
|--------------------------|-----------------|-----------------|-----------|-----------------|-----------------|-----------|--|--|
| Brazil & Argentina       | Jan-Sep<br>2020 | Jan-Sep<br>2019 | variation | Jan-Sep<br>2020 | Jan-Sep<br>2019 | variation |  |  |
| Light vehicle            | 1,424,126       | 2,390,605       | -40.4%    | 1,510,703       | 2,231,389       | -32.3%    |  |  |
| Medium and heavy vehicle | 109,468         | 156,724         | -30.2%    | 116,933         | 136,758         | -14.5%    |  |  |
| Total                    | 1,533,594       | 2,547,329       | -39.8%    | 1,627,636       | 2,368,147       | -31.3%    |  |  |



#### 4.4 Vehicle production in the major export markets

| Segment                                | Jan-Sep 2020<br>(A) | Jan-Sep 2019<br>(B) | A/B    |  |
|--|---------------------|---------------------|--------|--|
| Production of Light vehicle            | 9,143               | 12,478              | -26.7% |  |
| Production of medium and heavy vehicle | 282                 | 515                 | -45.2% |  |
| North America                          | 9,424               | 12,993              | -27.5% |  |
| Production of Light vehicle            | 11,212              | 16,093              | -30.3% |  |
| Production of medium and heavy vehicle | 319                 | 483                 | -34.0% |  |
| Europe                                 | 11,531              | 16,576              | -30.4% |  |
| Total Vehicle Production               | 20,955              | 29,570              | -29.1% |  |

#### 5 Company's Financial and Economic Performance

| Summary P&L<br>(R\$ million)                                | 3Q20<br>(a) | 3Q19<br>(b) | V.A.<br>(%)<br>(a) | V.A.<br>(%)<br>(b) | H.A.<br>(%)<br>(a/b) | 9M20<br>(c) | 9M19<br>(d) | V.A.<br>(%)<br>(c) | V.A.<br>(%)<br>(d) | H.A.<br>(%)<br>(c/d) |
|---|-------------|-------------|--------------------|--------------------|----------------------|-------------|-------------|--------------------|--------------------|----------------------|
| Net sales revenue   | 691.2       | 645.5       | 100.0%             | 100.0%             | 7.1%                 | 1,625.9     | 1,930.5     | 100.0%             | 100.0%             | -15.8%               |
| Cost of sales   | (499.6)     | (467.2)     | -72.3%             | -72.4%             | 6.9%                 | (1,228.7)   | (1,418.2)   | -75.6%             | -73.5%             | -13.4%               |
| Gross profit  | 191.6       | 178.3       | 27.7%              | 27.6%              | 7.5%                 | 397.2       | 512.3       | 24.4%              | 26.5%              | -22.5%               |
| Selling and distribution expenses                           | (41.4)      | (42.0)      | -6.0%              | -6.5%              | -1.4%                | (118.9)     | (122.3)     | -7.3%              | -6.3%              | -2.8%                |
| General and administrative expenses                         | (24.2)      | (18.9)      | -3.5%              | -2.9%              | 28.0%                | (68.9)      | (61.3)      | -4.2%              | -3.2%              | 12.4%                |
| Technology and product development expenses                 | (13.1)      | (19.1)      | -1.9%              | -3.0%              | -31.4%               | (43.3)      | (63.0)      | -2.7%              | -3.3%              | -31.3%               |
| 1 Other operating income (expenses)                         | (61.2)      | (2.1)       | -8.9%              | -0.3%              | 2814.3%              | (106.8)     | (4.6)       | -6.6%              | -0.2%              | -2221.7%             |
| Equity in the results of investees                          | (0.0)       | (0.1)       | 0.0%               | 0.0%               | -100.0%              | (0.1)       | (0.1)       | 0.0%               | 0.0%               | 0.0%                 |
| Gains/losses on net monetary position                       | 10.4        | 9.1         | 1.5%               | 1.4%               | 14.3%                | 28.1        | 33.7        | 1.7%               | 1.7%               | -16.6%               |
| Operating profit  | 62.1        | 105.2       | 9.0%               | 16.3%              | -41.0%               | 87.3        | 294.7       | 5.4%               | 15.3%              | -70.4%               |
| Finance income (costs), net                                 | (13.2)      | (10.5)      | -1.9%              | -1.6%              | 25.7%                | (73.6)      | (28.8)      | -4.5%              | -1.5%              | 155.6%               |
| <sup>2</sup> Income tax and social contribution             | (8.4)       | (25.7)      | -1.2%              | -4.0%              | -67.3%               | 6.9         | (75.5)      | 0.4%               | -3.9%              | -109.1%              |
| Profit for the period                                       | 40.5        | 69.0        | 5.9%               | 10.7%              | -41.3%               | 20.6        | 190.4       | 1.3%               | 9.9%               | -89.2%               |
| Profit for the period attributable to: Owners of the parent | 41.7        | 69.2        | 6.0%               | 10.7%              | -39.7%               | 23.7        | 192.8       | 1.5%               | 10.0%              | -87.7%               |
| Adjusted profit attributable to owners of the parent        | 95.4        | 69.2        | 13.8%              | 10.7%              | 37.9%                | 99.4        | 192.8       | 6.1%               | 10.0%              | -48.4%               |
| Attributable to: Non-controlling-interests                  | (1.2)       | (0.2)       | -0.2%              | 0.0%               | 500.0%               | (3.1)       | (2.4)       | -0.2%              | -0.1%              | -29.2%               |
| EBITDA  | 88.2        | 129.1       | 12.8%              | 20.0%              | -31.7%               | 164.8       | 364.3       | 10.1%              | 18.9%              | -54.8%               |
| Adjusted EBITDA   | 169.5       | 129.1       | 24.5%              | 20.0%              | 31.3%                | 275.3       | 364.3       | 16.9%              | 18.9%              | -24.4%               |
| Margins:  |             |             |                    |                    |                      |             |             |                    |                    |                      |
| Gross margin  | 27.7%       | 27.6%       |                    |                    | 0,1 p.p.             | 24.4%       | 26.5%       |                    |                    | -2,1 p.p             |
| Operating margin  | 9.0%        | 16.3%       |                    |                    | -7,3 p.p.            | 5.4%        | 15.3%       |                    |                    | -9,9 p.p             |
| Net margin  | 5.9%        | 10.7%       |                    |                    | -4,8 p.p.            | 1.3%        | 9.9%        |                    |                    | -8,6 p.p             |
| Net margin attributable to owners of the parent             | 6.0%        | 10.7%       |                    |                    | -4,7 p.p.            | 1.5%        | 10.0%       |                    |                    | -8,5 p.p             |
| Adjusted net margin attributable to owners of the parent    | 13.8%       | 10.7%       |                    |                    | 3,1 p.p.             | 6.1%        | 10.0%       |                    |                    | -3,9 p.p             |
| EBITDA margin   | 12.8%       | 20.0%       |                    |                    | -7,2 p.p.            | 10.1%       | 18.9%       |                    |                    | -8,8 p.p             |
| Adjusted EBITDA margin                                      | 24.5%       | 20.0%       |                    |                    | 4,5 p.p.             | 16.9%       | 18.9%       |                    |                    | -2 p.p               |
| SG&A expenses to net sales revenue                          | 9.5%        | 9.4%        |                    |                    | 0,1 p.p.             | 11.6%       | 9.5%        |                    |                    | 2,1 p.p              |

<sup>1</sup> Additional information is presented in item 5.10 below.

<sup>2</sup> Additional information is presented in item 5.13 below.

#### 5.1 Net sales revenue and net revenue by market

It is important to note that the Company considers as Domestic Market the revenue generated from its operations in Brazil and Argentina. For this reason, in this market, with respect to the consolidation of the financial statements, the tables below present negative exchange rate effects of the translation of the financial statements from Argentine peso to Brazilian real.



The Company reported a 7.1% increase in its consolidated net revenue for 3Q20 compared with the same period of 2019. The table below shows revenue by market and its respective impacts in terms of volume/price and exchange rate variation period over period:

|                       | Net revenue by market<br>(R\$ Million) | 3Q20<br>(a) | Volume/Price<br>(b) | FX-Variation<br>(c) | 3Q19<br>(d) | %<br>volume/price<br>impact<br>(b/d) | % FX-impacts<br>(c/d) | H.A.<br>(%)<br>(a/d) |
|-----------------------|--|-------------|---------------------|---------------------|-------------|--------------------------------------|-----------------------|----------------------|
| al                    | Domestic <sup>1</sup>                  | 165.7       | (45.8)              | (0.4)               | 211.9       | -21.6%                               | -0.2%                 | -21.8%               |
| Original<br>equipment | Export                                 | 226.8       | (26.9)              | 46.1                | 207.6       | -13.0%                               | 22.2%                 | 9.2%                 |
| o be                  | Subtotal                               | 392.5       | (72.7)              | 45.7                | 419.5       | -17.3%                               | 10.9%                 | -6.4%                |
| ket                   | Domestic <sup>1</sup>                  | 238.2       | 64.8                | (2.7)               | 176.1       | 36.8%                                | -1.5%                 | 35.3%                |
| Aftermarket           | Export                                 | 60.5        | (7.3)               | 17.9                | 49.9        | -14.7%                               | 35.9%                 | 21.2%                |
| Afte                  | Subtotal                               | 298.7       | 57.5                | 15.2                | 226.0       | 25.5%                                | 6.7%                  | 32.2%                |
|                       | Total                                  | 691.2       | (15.2)              | 60.9                | 645.5       | -2.3%                                | 9.4%                  | 7.1%                 |

' Domestic market includes Brazil and Argentina.

In 9M20, the Company's consolidated net revenue decreased 15.8% compared with the same period of 2019. The table below shows revenue by market and its respective impacts in terms of volume/price and exchange rate variation period over period:

|                       | Net revenue by market<br>(R\$ Million) | 9M20<br>(a) | Volume/Price<br>(b) | FX-Variation<br>(c) | 9M19<br>(d) | %<br>volume/price<br>impact<br>(b/d) | % FX-impacts<br>(c/d) | H.A.<br>(%)<br>(a/d) |
|-----------------------|--|-------------|---------------------|---------------------|-------------|--------------------------------------|-----------------------|----------------------|
| - t                   | Domestic <sup>1</sup>                  | 405.3       | (190.5)             | (0.8)               | 596.6       | -32.0%                               | -0.1%                 | -32.1%               |
| Original<br>equipment | Export                                 | 590.3       | (161.0)             | 62.0                | 689.3       | -23.4%                               | 9.0%                  | -14.4%               |
| o                     | Subtotal                               | 995.6       | (351.5)             | 61.2                | 1,285.9     | -27.3%                               | 4.7%                  | -22.6%               |
| ket                   | Domestic <sup>1</sup>                  | 495.8       | 6.3                 | (8.8)               | 498.3       | 1.3%                                 | -1.8%                 | -0.5%                |
| Aftermarket           | Export                                 | 134.5       | (41.2)              | 29.4                | 146.3       | -28.2%                               | 20.1%                 | -8.1%                |
| Afte                  | Subtotal                               | 630.3       | (34.9)              | 20.6                | 644.6       | -5.4%                                | 3.2%                  | -2.2%                |
|                       | Total                                  | 1,625.9     | (386.4)             | 81.8                | 1,930.5     | -20.0%                               | 4.2%                  | -15.8%               |

<sup>1</sup> Domestic market includes Brazil and Argentina.

#### 5.2 Original Equipment (OE) sales

#### Domestic market:

Sales in the domestic market were primarily impacted by the effects of COVID-19 pandemic on the Brazilian society and economy, principally after quarantine was imposed and plants throughout the supply chain, including our customers' plants, have temporarily shut down.

However, the negative impact of the pandemic has lessened in 3Q20 and we are seeing a reduction in negative results in the last quarter after a more challenging period between April-June 2020. The OE domestic sales fell 21.8% in 3Q20 and 32.1% compared to the same periods of 2019.

It should be noted that consolidated vehicle production (vehicle production in Brazil – Anfavea and in Argentina – Adefa) dropped 39.8% in the first nine months of 2020; hence, the Company has had a better performance than the market.

#### Export market:

In 3Q20, the export market grew 9.2%, consisting of exchange rate changes of +22.2% and fall in volume/price of 13.0% (compared to 3Q19). In 9M20, the fall was 14.4% compared to 9M19, with the impact of the 23.4% fall in volume/price, offset in part by exchange rate changes of 9.0%.

Exports were impacted mainly by the global pandemic of COVID-19 that initially hit our major export markets. The Company continues to track economic developments around the world as some countries are facing a second wave of COVID-19.

The table below presents exports in hard currency:

| Export Sales by currency<br>(million) | Jul-Sep 2020<br>(a) | Jul-Sep 2019<br>(b) | H.A. (%)<br>(a/b) | Export Sales by currency<br>(million) | Jan-Sep 2020<br>(a) | Jan-Sep 2019<br>(b) | H.A. (%)<br>(a/b) |
|---------------------------------------|---------------------|---------------------|-------------------|---------------------------------------|---------------------|---------------------|-------------------|
| Original equipment                    |                     |                     |                   | Original equipment                    |                     |                     |                   |
| EUR                                   | 16.7                | 17.4                | -4.0%             | EUR                                   | 47.6                | 57.0                | -16.5%            |
| USD                                   | 25.4                | 35.5                | -28.5%            | USD                                   | 72.5                | 118.1               | -38.6%            |

#### 5.3 Aftermarket sales

#### Domestic market:

When comparing 3Q20 with 3Q19, the domestic Aftermarket sales grew 35.3%, with positive impacts of volume/price of 36.8% and exchange rate changes of -1.5%. In 9M20, we saw a slight fall of 0.5%, with a positive impact of volume/price increase of 1.3% plus exchange rate changes of -1.8%, almost reaching the levels seen last year.

It should be considered that, in both periods, the effects of exchange rate changes arise from the operations in Argentina (which were consolidated in our Domestic Aftermarket), and as a result, excluding the effects of exchange rate changes, the Company would have reported a positive variation in this market also in 9M20.

Our positive performance in 3Q20 was driven by surging market demand and stock replenishment by distributors. It is worth mentioning that the sales of our customers (distributors) were affected to a lesser extent by the COVID-19 crisis and, after reducing their purchases during the most critical period of the pandemic, they are now replenishing their inventories. The Company is a leader in the automotive aftermarket due to the recognition of its brand name, the mix and quality of its products, among other.

In 9M20, domestic market sales were hit hard by the COVID-19 impacts on society and the economy as governments ordered the closure of businesses to slow the spread of coronavirus, causing supply chain disruptions. As a consequence, as from mid-March the market began to feel the effects of the pandemic and sales plummeted by a record amount in April and picked up slightly in May. In that period, the domestic market was also impacted by the fall in consumer confidence and, as a consequence, retailers saw a fall in purchases.

Despite the difficulties mentioned above and the decline in demand, the Company has not experienced any late payment problems.



#### Export market:

In 3Q20, the export market grew 21.2% compared with the same period of 2019, with the positive impact of the exchange rate changes of 35.9% and the fall in volume/price of 14.7%. In 9M20, there was a negative variance of 8.1%, with a 28.2% fall in volume/price, which was offset in part by exchange rate changes of 20.1%.

The table below shows Aftermarket exports in hard currency:

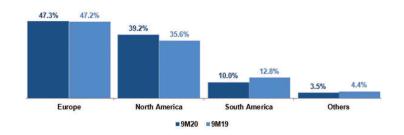
| Export Sales by currency<br>(million) | Jul-Sep 2020<br>(a) | Jul-Sep 2019<br>(b) | H.A. (%)<br>(a/b) | Export Sales by currency<br>(million) | Jan-Sep 2020<br>(a) | Jan-Sep 2019<br>(b) | H.A. (%)<br>(a/b) |
|---------------------------------------|---------------------|---------------------|-------------------|---------------------------------------|---------------------|---------------------|-------------------|
| Aftermarket                           |                     |                     |                   | Aftermarket                           |                     |                     |                   |
| EUR                                   | 0.6                 | 0.4                 | 50.0%             | EUR                                   | 1.5                 | 0.8                 | 87.5%             |
| USD                                   | 10.7                | 12.4                | -13.7%            | USD                                   | 25.4                | 37.0                | -31.4%            |

In 9M20, the scenario was challenging for this segment on account of several economic and political crises in South American countries since the end of 2019. Added to this is the COVID-19 pandemic, which led some countries to establish stricter customs controls. In addition, we have strengthened control over receivables from our customers to mitigate the risk of bad debt and have restructured commercial and marketing actions.

The recovery of our export destination countries is slower than in Brazil, but even so countries such as Uruguay, Paraguay, Chile, Bolivia and Peru are showing signs of improvement.

#### 5.4 Consolidated export by region

The graph below shows our exports by geographic region in 9M20 and 9M19:



#### 5.5 Net revenue by segment

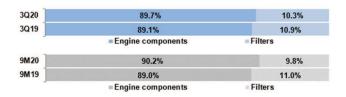
In 3Q20, the engine component segment reported a 7.8% increase in sales and the filter segment registered a growth of 1.1% compared with the same period of 2019.

In 9M20, the engine component segment sales fell 14.7% and the filter segment dropped 24.7% compared with the same period of 2019.

The fall in sales of both segments for the first nine months of 2020, as shown below, can be attributed principally to the COVID-19 pandemic:

| Net sales revenue by segment | 3Q20  | 3Q19  | H.A.<br>(%) | 9M20    | 9M19    | H.A.<br>(%) |
|------------------------------|-------|-------|-------------|---------|---------|-------------|
| (R\$ million)                | (a)   | (b)   | (a/b)       | (c)     | (d)     | (c/d)       |
| Engine components            | 619.9 | 575.0 | 7.8%        | 1,466.1 | 1,718.5 | -14.7%      |
| Filters                      | 71.3  | 70.5  | 1.1%        | 159.8   | 212.1   | -24.7%      |
| Total                        | 691.2 | 645.5 | 7.1%        | 1,625.9 | 1,930.5 | -15.8%      |





The filter segment sales were impacted by large quantities of inventory at our customers that have adjusted their inventory levels to lower volumes in 9M20.

#### 5.6 Net revenue by product

The graph below shows the share of each product in the Company's total sales in terms of percentage for 9M20 and 9M19:



#### 5.7 Gross margin

The Company ended 3Q20 with a gross margin of 27.7% versus 27.6% in 3Q19. In 9M20, gross margin was 24.4% versus 26.5% in 9M19, as shown in the table below:

| Summary P&L<br>(R\$ million) | 3Q20<br>(a) | 3Q19<br>(b) | V.A.<br>(%)<br>(a) | V.A.<br>(%)<br>(b) | H.A.<br>(%)<br>(a/b) | 9M20<br>(c) | 9M19<br>(d) | V.A.<br>(%)<br>(c) | V.A.<br>(%)<br>(d) | H.A.<br>(%)<br>(c/d) |
|------------------------------|-------------|-------------|--------------------|--------------------|----------------------|-------------|-------------|--------------------|--------------------|----------------------|
| Net sales revenue            | 691.2       | 645.5       | 100.0%             | 100.0%             | 7.1%                 | 1,625.9     | 1,930.5     | 100.0%             | 100.0%             | -15.8%               |
| Cost of sales                | (499.6)     | (467.2)     | -72.3%             | -72.4%             | 6.9%                 | (1,228.7)   | (1,418.2)   | -75.6%             | -73.5%             | -13.4%               |
| Gross profit                 | 191.6       | 178.3       | 27.7%              | 27.6%              | 7.5%                 | 397.2       | 512.3       | 24.4%              | 26.5%              | -22.5%               |
| Gross margin                 | 27.7%       | 27.6%       |                    |                    | 0,1 p.p.             | 24.4%       | 26.5%       |                    |                    | -2,1 p.p.            |

Please note that the fall in sales volume in the first nine months of the year was due to the COVID-19 pandemic that caused tighter quarantine measures and the closure of our customers' plants. In the light of the severity of the pandemic and unpredictable factors beyond our control, the Company has implemented stringent sanitizing protocols and adopted collective and/or selective vacation at all units in Brazil, from the week of March 23 to the week of April 13-18, 2020, varying according to the business unit and the COVID-19 situation at each location.

However, in 3Q20 our segments, especially Aftermarket, have reported positive results, contributing positively to our gross margin to reaching pre-pandemic levels.

#### 5.8 Selling, general and administrative expenses

Selling expenses in 3Q20 were impacted principally by freight expenses due to work resumption of companies and other small impacts such as foreign currency exposure of some expenses. In 9M20, in addition to the impacts noted for 3Q20, selling expenses were also impacted by the restructuring costs from prior quarters (1Q20).

General and administrative expenses in 3Q20 were impacted principally by changes in maintenance, materials and utilities expenses, while in 9M20, added to said impacts are the effects of restructuring and inflation (Argentina) of prior quarters (1Q20).

| Summary P&L<br>(R\$ million)        | 3Q20<br>(a) | 3Q19<br>(b) | V.A.<br>(%)<br>(a) | V.A.<br>(%)<br>(b) | H.A.<br>(%)<br>(a/b) | 9M20<br>(c) | 9M19<br>(d) | V.A.<br>(%)<br>(c) | V.A.<br>(%)<br>(d) | H.A.<br>(%)<br>(c/d) |
|-------------------------------------|-------------|-------------|--------------------|--------------------|----------------------|-------------|-------------|--------------------|--------------------|----------------------|
| Net sales revenue                   | 691.2       | 645.5       | 100.0%             | 100.0%             | 7.1%                 | 1,625.9     | 1,930.5     | 100.0%             | 100.0%             | -15.8%               |
| Selling and distribution expenses   | (41.4)      | (42.0)      | -6.0%              | -6.5%              | -1.4%                | (118.9)     | (122.3)     | -7.3%              | -6.3%              | -2.8%                |
| General and administrative expenses | (24.2)      | (18.9)      | -3.5%              | -2.9%              | 28.0%                | (68.9)      | (61.3)      | -4.2%              | -3.2%              | 12.4%                |
| SG&A expenses                       | (65.6)      | (60.9)      | 9.5%               | 9.4%               | 7.7%                 | (187.8)     | (183.6)     | 11.6%              | 9.5%               | 2.3%                 |
| SG&A expenses to net sales revenue  | 9.5%        | 9.4%        |                    |                    | 0.1 p.p.             | 11.6%       | 9.5%        |                    |                    | 2.1 p.p.             |

#### 5.9 Technology and new product development expenses

The decrease in technology and new product development expenses, as shown in the table below, was due to the COVID-19 pandemic as during the quarantine the R&D activities have been temporarily suspended or delayed. It is worth mentioning that the Company believes that it is of utmost importance to continue to invest in R&D and that the focus on technology innovations involving developments in partnership with customers and patent registration and launch of new products in the market are among our key competitive advantages.

| Summary P&L<br>(R\$ million)                | 3Q20<br>(a) | 3Q19<br>(b) | V.A.<br>(%)<br>(a) | V.A.<br>(%)<br>(b) | H.A.<br>(%)<br>(a/b) | 9M20<br>(c) | 9M19<br>(d) | V.A.<br>(%)<br>(c) | V.A.<br>(%)<br>(d) | H.A.<br>(%)<br>(c/d) |
|---|-------------|-------------|--------------------|--------------------|----------------------|-------------|-------------|--------------------|--------------------|----------------------|
| Net sales revenue                           | 691.2       | 645.5       | 100.0%             | 100.0%             | 7.1%                 | 1,625.9     | 1,930.5     | 100.0%             | 100.0%             | -15.8%               |
| Technology and product development expenses | (13.1)      | (19.1)      | -1.9%              | -3.0%              | -31.4%               | (43.3)      | (63.0)      | -2.7%              | -3.3%              | -31.3%               |

### 5.10 Other operating income (expenses), net

This account records a net expense of R\$ 61.2 million in 3Q20 versus a net expense of R\$ 2.1 million in the same period of 2019. In 9M20, the Company recorded a net expense of R\$ 106.8 million versus R\$ 4.6 million in 9M19, as shown in the table below:

| Other income and expenses, net<br>(R\$ million)           | 3Q20<br>(a) | 3Q19<br>(b) | Var.<br>(a-b) | 9M20<br>(c) | 9M19<br>(d) | Var.<br>(c-d) |
|---|-------------|-------------|---------------|-------------|-------------|---------------|
| Provision for environmental liability                     |             | (4.2)       | 4.2           |             | (4.2)       | 4.2           |
| Gains/losses on disposal of assets/other                  | 1.6         | (0.1)       | 1.7           | 1.7         | -           | 1.7           |
| Export Expenses (Argentina)                               | (2.8)       | (3.2)       | 0.4           | (6.4)       | (10.7)      | 4.3           |
| Electric power  | 0.3         | 0.2         | 0.1           | 1.2         | 0.8         | 0.4           |
| Provision/Reversal for obsolescence                       | 0.1         | -           | 0.1           | 0.1         | (0.2)       | 0.3           |
| Compulsory loan reversal                                  | -           |             |               | 4.3         |             | 4.3           |
| Recovered taxes (Reintegra)                               | 0.2         | 0.2         | -             | 0.5         | 0.6         | (0.1)         |
| Provision/Reversal for losses on products                 | -           | 0.3         | (0.3)         | 1945        | 0.3         | (0.3)         |
| Provision/Reversal for labor, civil and tax contingencies | (14.5)      | 4.0         | (18.5)        | (32.8)      | 8.1         | (40.9)        |
| Provision for intangible losses (impairment)              | (45.2)      | *           | (45.2)        | (74.4)      |             | (74.4)        |
| Other income/expenses                                     | (0.9)       | 0.7         | (1.6)         | (1.0)       | 0.7         | (1.7)         |
| Total other income and expenses                           | (61.2)      | (2.1)       | (59.1)        | (106.8)     | (4.6)       | (102.2)       |



The major variances in the periods were as follows:

- Non-recurring expense from impairment losses on intangible assets of subsidiary MAHLE Argentina S.A. with impact of R\$ 29.2 million in 9M20;
- Non-recurring expense from impairment losses on intangible assets of Project MBE2; with impact of R\$ 45.2 million in 3Q20 and 9M20;
- Negative variance in "Provision/reversal for labor, civil and tax contingencies" related principally to labor contingencies, was mainly due to the following: (i) decrease in reversals because courts reduced their activities at the beginning of March 2020 during the pandemic; (ii) reversals for the prior period used for comparison were above the Company's historical average;
- Export expenses (Argentina) relate to the new export tax imposed by the Argentine government (3 pesos per dollar on exports).

#### 5.11 Operating result measured by EBITDA

The table below shows changes in the components of EBITDA for the periods under review:

|  | Amount | Margin |  | Amount | Margin |
|--|--------|--------|--|--------|--------|
| EBITDA 3Q19                                    | 129.1  | 20.0%  | EBITDA 9M19                                    | 364.3  | 18.9%  |
| Gross profit                                   | 13.3   |        | Gross profit                                   | -115.1 |        |
| Selling and distribution expenses              | 0.6    |        | Selling and distribution expenses              | 3.4    |        |
| General and administrative expenses            | -5.3   |        | General and administrative expenses            | -7.6   |        |
| Technology and product development expenses    | 6.0    |        | Technology and product development expenses    | 19.7   |        |
| <sup>1</sup> Other operating income (expenses) | -59.1  |        | <sup>1</sup> Other operating income (expenses) | -102.2 |        |
| Equity in the results of investees             | 0.1    |        | Equity in the results of investees             | 0.0    |        |
| Gains/losses on net monetary position          | 1.3    |        | Gains/losses on net monetary position          | -5.6   |        |
| Depreciation                                   | 2.2    |        | Depreciation                                   | 7.9    |        |
| EBITDA 3Q20                                    | 88.2   | 12.8%  | EBITDA 9M20                                    | 164.8  | 10.1%  |
| Impairment (subsidiary MAHLE Argentina S.A.)   | 0.0    |        | Impairment (subsidiary MAHLE Argentina S.A.)   | 29.2   |        |
| Impairment (MBE2) Intangible                   | 45.1   |        | Impairment (MBE2) Intangible                   | 45.1   |        |
| <sup>2</sup> Impairment (MBE2) Inventories     | 36.2   |        | <sup>2</sup> Impairment (MBE2) Inventories     | 36.2   |        |
| Adjusted EBITDA 3Q20                           | 169.5  | 24.5%  | Adjusted EBITDA 9M20                           | 275.3  | 16.9%  |

<sup>1</sup> Additional information is presented in the preceding item 5.10.

<sup>2</sup> Additional information is presented in Notes 8 and 14 to the Interim Financial Statements at September 30, 2020.

#### 5.12 Net finance costs

The Company recorded net finance costs of R\$ 13.2 million for 3Q20 and of R\$ 10.5 million for the same period of 2019, a change of R\$ 2.7 million between the periods. In 9M20, the Company recorded net finance costs of R\$ 73.6 million and of R\$ 28.8 million for 9M19, a change of R\$ 44.8 million period over period.

| Finance income and costs (R\$ million)                                     | 3Q20<br>(a) | 3Q19<br>(b) | Var.<br>(a - b) | 9M20<br>(c) | 9M19<br>(d) | Var.<br>(c - d) |
|--|-------------|-------------|-----------------|-------------|-------------|-----------------|
| Interest income on financial investments                                   | 2.0         | 1.3         | 0.7             | 6.2         | 3.4         | 2.8             |
| Interest on loans  | (7.0)       | (3.7)       | (3.3)           | (17.9)      | (10.7)      | (7.2)           |
| Other income   | 0.0         | 0.5         | (0.5)           | 1.8         | 1.7         | 0.1             |
| Finance costs, net   | (5.0)       | (1.9)       | (3.1)           | (9.9)       | (5.6)       | (4.3)           |
| 1. Accounts receivable / Accounts payable Exchange Variation (1.1. + 1.2.) | 7.1         | 5.2         | 1.9             | 31.8        | 10.6        | 21.2            |
| 1.1. Exchange Variation  | 11.0        | 12.8        | (1.8)           | 66.6        | 14.8        | 51.8            |
| 1.2. FX-Hedging  | (3.9)       | (7.6)       | 3.7             | (34.8)      | (4.2)       | (30.6)          |
| 2. ACC Exchange Variation  | (12.1)      | (6.7)       | (5.4)           | (88.0)      | (7.2)       | (80.8)          |
| 3. Other transactios   | 4.5         | (0.4)       | 4.9             | 14.8        | (1.9)       | 16.7            |
| Exchange variation and Gain (loss) on derivatives (ii) - (1+2+3)           | (0.5)       | (1.9)       | 1.4             | (41.4)      | 1.5         | (42.9)          |
| Monetary variation, net  | (8.7)       | (6.5)       | (2.2)           | (19.3)      | (22.1)      | 2.8             |
| Other  | 0.9         | (0.2)       | 1.1             | (3.1)       | (2.6)       | (0.5)           |
| Monetary variation, net + Others (iii)                                     | (7.8)       | (6.7)       | (1.1)           | (22.4)      | (24.7)      | 2.3             |
| Finance income (costs) (i + ii + iii)                                      | (13.2)      | (10.5)      | (2.7)           | (73.6)      | (28.8)      | (44.8)          |

#### Net interest (i):

The positive variance of R\$ 0.7 million in "Interest income on financial investments" from 3Q19 to 3Q20 was due to the increase in the average amount of financial investments to R\$ 425.1 million in 3Q20 from R\$ 106,5 million in 3Q19, while there was a reduction in the average rates of interest to 2.9% p.a. in 3Q20 from 5.5% p.a. in 3Q19. When this same analysis is made for the first nine months of the year, the positive variance of R\$ 2.8 million in "Interest income on financial investments" is the result of the increase in the average amount of financial investments to R\$ 348.5 million in 9M20 from R\$ 97.7 million in 9M19, offset in part by a reduction in the interest rates to 3.3% p.a. in 9M20 from 5.9% p.a. in 9M19. In both periods, the reduction in interest rates followed the cut in Brazil's basic interest rate (SELIC).

The negative variation of R\$ 3.3 million in "Interest expenses on loans" from 3Q19 to 3Q20 was due to the increase in the average levels of borrowings to R\$ 617.1 million in 3Q20 from R\$ 382.2 million in 3Q19, coupled with an increase in the weighted average cost to 4.2% p.a. in 3Q20 from 4.1% p.a. in 3Q19. When this analysis is made for the first nine months of the year, the negative variance of R\$ 7.2 million was due to the increase in the average levels of borrowings to R\$ 597.5 million in 9M20 from R\$ 376.7 million in 9M19, offset by a reduction in the weighted average cost to 4.0% p.a. in 9M20 from 4.1% p.a. in 9M19.

The table below shows interest rates and average amounts of debt and investments:

| Interest rates and volumes (average) | 3Q20<br>(a) | 3Q19<br>(b) | Var.<br>(a - b) | 9M20<br>(c) | 9M19<br>(d) | Var.<br>(c - d) |
|--------------------------------------|-------------|-------------|-----------------|-------------|-------------|-----------------|
| Investment Yield                     | 2.9%        | 5.5%        | -2,6 p.p.       | 3.3%        | 5.9%        | -2,6 p.p.       |
| Cost of debt                         | 4.2%        | 4.1%        | 0,1 p.p.        | 4.0%        | 4.1%        | -0,1 p.p.       |
| Investments - average (R\$ million)  | 425.1       | 106.5       | 299.2%          | 348.5       | 97.7        | 256.7%          |
| Average debt (R\$ million)           | (617.1)     | (382.2)     | 61.5%           | (597.5)     | (376.7)     | 58.6%           |

The Company's average debt increased 61.5% from 3Q19 to 3Q20 due to new borrowing agreements such as 4131/Bank Credit Note (working capital loan with floating rates of CDI + annual fixed cost). The increase in average debt levels is primarily attributable to cash conservation measures to respond to the challenges of COVID-19.

#### Net exchange rate variation and Gain (loss) on derivatives (ii):

It is worth mentioning that these two line items "Exchange rate variation, net" and "Gain (loss) on derivatives" should always be analyzed together, because the Company monitors and manages its foreign currency exposures and continually assesses whether it needs to use derivatives to hedge its foreign exchange risk. The objective of the currency hedging program is to minimize foreign exchange risks that could arise from adverse market conditions and negatively impact the Company's profitability. Also, with respect to foreign exchange risks, the hedging policy is to protect the estimated cash flow position (budget) and actual cash flow (balance sheet) denominated in and/or indexed to foreign currency through the use of derivative financial instruments (NDF – Non-Deliverable Forwards). Additional information is presented in Note 31 to the Interim Financial Statements at September 30, 2020.

#### Net monetary variation + Other (iii):

The positive variance period over period was due to the inflation-adjustment to the provisions for labor and tax contingencies and judicial deposits.

#### 5.13 Income tax and social contribution

The Company recorded a credit of R\$ 6.9 million for income tax and social contribution on profit at September 30, 2020 in the consolidated financial statements (expense of R\$ 75.5 million at September 30, 2019) as detailed below:

- Current tax: expense of R\$ 38.9 million generated principally by the parent company and subsidiary MAHLE Argentina S.A.;

- Deferred tax: credit of R\$ 45.8 million with no impact on cash, comprising mainly changes in provisions, impairment of goodwill from investment in subsidiary MAHLE Argentina S.A. and impairment of Project MBE2.

Additional information is presented in Note 11 to the Interim Financial Statements at September 30, 2020.

#### 5.14 Net profit (loss)

The following table shows the movement in profit attributable to owners of the Company and adjusted profit attributable to owners of the Company, reflecting the impact of the impairment of the goodwill of subsidiary MAHLE Argentina S.A. (9M20) and of the impairment of Project MBE2 (3Q20 and 9M20):

| 41.7   | 69.2                | 23.7  | 192.8   | -39.7%  | -87.7%  |
|--------|---------------------|---|---|---|---|
| _      | -                   |   |   |   | -01.1%  |
|        |                     | 29.2  | -   |   |   |
| 45.1   |                     | 45.1  |   |   |   |
| 36.2   |                     | 36.2  | 4   |   |   |
| A      |                     | (7.2)   | 1   |   |   |
| (27.6) |                     | (27.6)  |   |   |   |
| 95.4   | 69.2                | 99.4  | 192.8   | 37.9%   | -48.4%  |
|        |                     |   |   |   |   |
| 6.0%   | 10.7%               | 1.5%  | 10.0%   | -4,7 p.p.   | -8,5 p.p.   |
| 13.8%  | 10.7%               | 6.1%  | 10.0%   | 3,1 p.p.  | -3,9 p.p.   |
|        | A<br>(27.6)<br>95.4 | 45.1 -<br>36.2 -<br>(27.6) -<br>95.4 69.2<br>6.0% 10.7% | 45.1         -         45.1           36.2         -         36.2           A.         -         -         (7.2)           (27.6)         -         (27.6)           95.4         69.2         99.4           6.0%         10.7%         1.5% | 45.1         -         45.1         -           36.2         -         36.2         -           A.         -         -         (7.2)         -           (27.6)         -         (27.6)         -           95.4         69.2         99.4         192.8           6.0%         10.7%         1.5%         10.0% | 45.1         -         45.1         -           36.2         -         36.2         -           A.         -         -         (7.2)         -           (27.6)         -         (27.6)         -           95.4         69.2         99.4         192.8         37.9%           6.0%         10.7%         1.5%         10.0%         -4.7 p.p. |

Additional information on earnings (loss) per share is presented in Note 23 to the Interim Financial Statements at September 30, 2020.

#### 5.15 Capital expenditures

The table below shows capital expenditures and total accumulated depreciation for 9M20 and 9M19:

| CAPEX & Depreciation (R\$ million) | 3Q20         | 3Q19         | 9M20         | 9M19         |
|------------------------------------|--------------|--------------|--------------|--------------|
| Capex                              | 8.9          | 21.6         | 17.5         | 56.8         |
| Total depreciation                 | 26.8         | 24.4         | 78.2         | 70.5         |
|                                    |              |              |              |              |
| Capex                              | 3Q20         | 3Q19         | 9M20         | 9M19         |
| Capex<br>% of Net sales revenue    | 3Q20<br>1.3% | 3Q19<br>3.3% | 9M20<br>1.1% | 9M19<br>2.9% |

In 9M20, the Company invested in R&D equipment, energy efficiency programs, new machinery and equipment in order to improve productivity and quality, new products, new buildings, information technology, among others.

It is worth noting that the Company has decreased its capital investments in the period due to the COVID-19 pandemic.

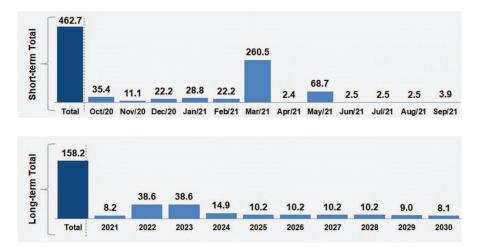
#### 5.16 Net position of financial assets and liabilities

The Company's net debt was R\$ 33.0 million at the end of 9M20, down 82.5% from R\$ 188.3 million at the end of 2019.

| Net debt<br>(R\$ million)                                      | 09.30.2020<br>(a) | 12.31.2019<br>(b) | Variation<br>(a-b) | % Debt<br>(a) | % Debt<br>(b) |
|--|-------------------|-------------------|--------------------|---------------|---------------|
| Cash / banks / cash investments/ Loans to related parties (i): | 587.9             | 205.8             | 382.1              |               |               |
| Liabilities (ii)   | (620.9)           | (394.1)           | (226.8)            | 100%          | 100%          |
| Short-term   | (462.7)           | (213.9)           | (248.8)            | 75%           | 54%           |
| Long-term  | (158.2)           | (180.2)           | 22.0               | 25%           | 46%           |
| Net position (i - ii)  | (33.0)            | (188.3)           | 155.3              |               |               |

The Company continuously monitors liquidity risk by managing cash, financial investments and bank loans, and has deferred payment of dividends initially scheduled for May 2020 to create a special reserve in order to protect liquidity and strengthen cash position. The Company also has pre-approved lines of credits that can be drawn upon as needed.

The charts below show the maturities of the liabilities classified into short-term and long-term at the end of 9M20, which represents 75% and 25%, respectively, of the debt displayed in the table above:



The following chart shows our borrowings by type of facility and respective cost and weighted average cost:

| 6.17% | Position as of Se   |       | 6.41%       |       |                | cember 30, 2019<br>7.07% |  |
|-------|---------------------|-------|-------------|-------|----------------|--------------------------|--|
| •     |                     | 4.35% | 4.15'       | 4.96% | *****          | •                        |  |
| 41.6% | 1.20%<br>•<br>28.1% | 27.8% | 2.4%        | 49.3% | 1.23%<br>46.9% | 3.8%                     |  |
| 4131' | ACC / NCE           | FINEP | BNDES-Finem | FINEP | ACC / NCE      | BNDES                    |  |

' Foreign currency loan with swap for BRL

#### 5.17 Distribution of interest on capital to shareholders

In fiscal year 2019, the Board of Directors approved the distribution of R\$ 81.9 million in Interest on Capital (gross), which was submitted to the Ordinary General Meeting for approval on May 29, 2020, as shown below:

| Date              | Record Date       | Ex-interest on capital date | Payment Date      | Type of<br>payout   | Period                        | Reference<br>Year | Total Gross Amount<br>(in R\$ million) | Gross Amount per<br>Share (in R\$) | Net Amount per<br>Share (in R\$) |
|-------------------|-------------------|-----------------------------|-------------------|---------------------|-------------------------------|-------------------|--|------------------------------------|----------------------------------|
| December 26, 2019 | December 26, 2019 | January 3, 2020             | May 25, 2020      | Interest on capital | November 2019 - December 2019 | 2019              | 11.9                                   | 0.0929136226                       | 0.0789765792                     |
| November 11, 2019 | November 11, 2019 | November 22, 2019           | December 20, 2019 | Interest on capital | January 2019 - October 2019   | 2019              | 70.0                                   | 0.5455655350                       | 0.4637307048                     |

For more information about payout, please visit our website https://ri.mahle.com.br/acoes/historico-de-proventos/

In the fulfillment of the duty of diligence set forth in article 153 of the Brazilian Corporate Law and sensitive to the potential impacts of COVID-19 on the Brazilian and global economies, which are unprecedented in world history, Management emphasized the need to preserve the Company's cash resources in order to have a cushion to ride out the effects of the COVID-19 pandemic, the extent of which was and still is not possible to estimate, and to keep our business operating smoothly and to meet legal and contractual obligations previously assumed by the Company.

The balance of retained earnings at December 31, 2019 was recorded as a proposal for distribution of additional dividends according to the terms of paragraph 6 of article 202 of the Brazilian Corporation Law. On May 29, 2020, the Ordinary General Meeting of the Company discussed and approved the retention of its previously proposed additional dividends of R\$ 175.6 million. The portion of retained earnings was transferred to a special reserve and will be distributed at an opportune time. The Company aims to preserve cash to weather the world crisis and to meet all its legal and contractual obligations.

#### 6 Investor Relations and Capital Market

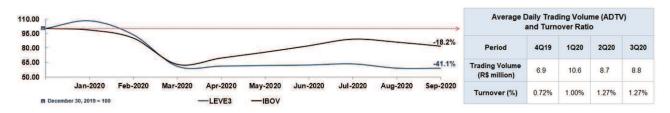
During the first nine months of 2020, our Investor Relations team stayed connected to investors and the general market whilst working remotely due to social distancing measures in response to the COVID-19 pandemic.

Unfortunately, in-person meetings, conferences and site visits were canceled and have not yet been rescheduled.

Ongoing communication with our shareholders and the general market is maintained via traditional conference calls, phone, e-mail, and digital tools.

#### 6.1 Stock performance and free float turnover

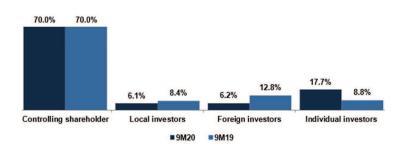
The graphs below show the market performance of LEVE3 stock, Average Daily Trading Volume (ADTV), and the ratio of average turnover to free-float market capitalization:





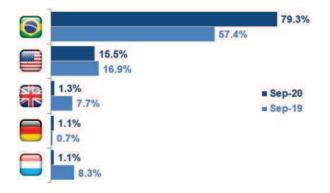
#### 6.2 Shareholder structure

At the end of 9M20 and 9M19, the Company's existing shareholder base and free float are as follows:



At the end of 9M20, investors based in five countries accounted for 98.3% of the free float, and the remaining countries from the Company's shareholder base do not account for individually for more than 1.0%.

The graph on the right side shows the free-float structure by country at the end of 9M20 and 9M19:



#### 7 Coronavirus

Our concern is the health of our employees and society and hence MAHLE Metal Leve has joined the fight against COVID-19.

Initially, the Company formed a task force to develop a production line for face masks at its filter factory in Mogi Guaçu using available resources. The masks produced were sent to the cities of Mogi Guaçu, Itajubá and Limeira for supply to health care workers and wider community.

The Company's facilities in Mogi Guaçu, Itajubá and Limeira donated medical supplies to the local hospitals to help combat coronavirus pandemic. The medical supplies include mechanical ventilators, vital signs monitors, disposable face masks and masks with filter, gloves, oximeters, etc. according to the needs of the hospitals. At a later stage, the Company donated disposable face masks to the local hospitals in Itajubá, Limeira and São João da Boa Vista and to the Social Promotion Department of the city of Mogi Guaçu.

As a consequence of this initiative, at the Extraordinary General Meeting held on September 25, 2020, the shareholders approved an amendment to article 2 of the Bylaws of the Company to broaden the scope of the Company's operations to manufacturing and marketing of face masks.

The Company expanded its health service offerings during this unsettling time to include online health care services to support employees and their families.



The Company has taken preventive measures in line with the guidance from the World Health Organization (WHO) and local authorities to ensure a safe and gradual return of employees to work. In an effort to help understand such measures, the Company has created a complete handbook containing all preventive measures and instructions and advice about how to handle issues concerning the health and safety of employees and those involved in the Company's internal processes, and has implemented controlling access to its buildings to contain and mitigate the spread of COVID-19 in the workplace.

The Company will continue to evaluate other ways to support communities, using existing available resources and its technology experience to help fight COVID-19 pandemic.

#### 8 Independent Auditors

In accordance with CVM Instruction 381/03, the Company and its subsidiaries take appropriate steps to ensure that the provision of non-audit services by the external auditors does not create any conflict of interest or impair the independence and objectivity of the external auditors.

During the third quarter of 2020, the Company did not engage KPMG Auditores Independentes to perform nonaudit services and there is, therefore, no situation that could constitute conflict of interest under that Instruction.

#### 9 Executive Board's Declaration

In compliance with the provisions of CVM Instruction 480, the Executive Board hereby declares that it has discussed, reviewed and agrees with the financial statements for the quarter ended September 30, 2020 and the opinions expressed in the independent auditor's report.

#### 10 Acknowledgements

The Management Board would like to thank all employees, shareholders, customers and suppliers of the Company for their support and confidence in the Company during the third quarter of 2020.

The Management Board



KPMG Auditores Independentes Avenida Coronel Silva Telles, nº 977, 10º andar - Dahruj Tower 13024-001 - Campinas/SP - Brasil Caixa Postal 737 - CEP: 13012-970 - Campinas/SP - Brasil Telefone +55 (19) 3198-6000, Fax +55 (19) 3198-6001 www.kpmg.com.br

# Independent Auditors' Report on Review of Interim Financial Information

(A free translation of the original report in Portuguese, as filed with the *Comissão de Valores Mobiliários* (CVM), prepared in accordance with the accounting practices adopted in Brazil, rules of the CVM, and of the International Financial Reporting Standards - IFRS)

### To the Management and Shareholders of the

### MAHLE Metal Leve S.A.

Mogi Guaçu - SP

#### Introduction

We have reviewed the individual and consolidated interim financial information of MAHLE Metal Leve S.A. ("the Company"), included in the Quarterly Information Form (ITR), for the quarter ended September 30, 2020, which comprises the statement of financial position as of September 30, 2020 and the respective statements of profit or loss, other comprehensive income for the three and nine-month period then ended and the changes in equity and cash flows for the nine-month period then ended, including notes.

Management is responsible for the preparation of the individual and consolidated interim financial information in accordance with CPC 21(R1) *Demonstração Intermediária* and International Standard IAS 34 - Interim Financial Reporting, issued by International Accounting Standards Board - IASB, and for presentation of this interim financial information in accordance with the rules issued by *Comissão de Valores Mobiliários* (CVM) applicable to the preparation of these quarterly information - ITR. Our responsibility is to express a conclusion on this interim financial information based on our review.

#### Scope of review

We conducted our review in accordance with the Brazilian and international standard on interim review (NBC TR 2410 - *Revisão de Informações Intermediárias Executada pelo Auditor da Entidade* and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. The scope of a review is substantially less than an audit conducted in accordance with auditing standards and, consequently, it does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion on the interim information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information referred above is not prepared, in all material respects, in accordance with CPC 21(R1) and the IAS 34, issued by IASB, applicable to the preparation of the Quarterly Information and presented in accordance with the rules issued by *Comissão de Valores Mobiliários* (CVM).

#### Other matters - Statements of value added

The individual and consolidated interim financial information, related to statements of value added (DVA) for the nine-month period ended September 30, 2020, prepared under the responsibility of the Company's management, and presented as supplementary information for the purposes of IAS 34, were submitted to the same review procedures followed together with the review of the Company's interim financial information. In order to form our conclusion, we evaluated whether these statements are reconciled to the interim financial information and to the accounting records, as applicable, and whether their form and content are in accordance with the criteria set on Technical Pronouncement CPC 09 - *Demonstração do Valor Adicionado*. Based on our review, nothing has come to our attention that causes us to believe that the accompanying statements of value added are not prepared, in all material respects, in accordance with the individual and consolidated interim financial information taken as a whole.

Campinas, November 10, 2020

KPMG Auditores Independentes CRC 2SP014428/O-6

Original report in Portuguese signed by

Carlos Humberto Rodrigues da Silva Contador CRC 1SP217733/O-4 (A free translation of the original in Portuguese)

MAHLE Metal Leve S.A.

Quarterly information (ITR) at September 30, 2020

### (A free translation of the original in Portuguese)

### MAHLE Metal Leve S.A.

Quarterly information (ITR) at September 30, 2020

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#### Balance sheet at September 30, 2020 and December 31, 2019

All amounts in thousands of reais

|  |      | Parent co  | mpany      | Consolidated |            |  |
|--|------|------------|------------|--------------|------------|--|
| Assets   | Note | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
|  |      |            |            |              |            |  |
| Cash and cash equivalents                            | 6    | 510,265    | 158,554    | 546,699      | 168,781    |  |
| Trade and related-party receivables                  | 7    | 397,177    | 323,262    | 505,789      | 394,305    |  |
| Inventories  | 8    | 260,073    | 288,796    | 376,012      | 396,109    |  |
| Taxes recoverable                                    | 9    | 39,867     | 36,243     | 41,711       | 45,894     |  |
| Income tax and social contribution recoverable       | 9    | 37,767     | 48,498     | 47,404       | 60,206     |  |
| Dividends and interest on capital receivable         | 10   | 50,608     | 50,521     | -            | -          |  |
| Unrealized gains on derivative financial instruments | 31   | 4,014      | 7,801      | 6,795        | 7,930      |  |
| Other assets   |      | 20,326     | 18,429     | 30,063       | 23,568     |  |
| Total current assets                                 |      | 1,320,097  | 932,104    | 1,554,473    | 1,096,793  |  |
| Taxes recoverable                                    | 9    | 8,993      | 11,696     | 16,323       | 17,160     |  |
| Loans to related parties                             | 10   | 30,910     | 25,812     | 41,170       | 37,030     |  |
| Deferred income tax and social contribution          | 11.b | 64,895     | 1,377      | 66,012       | 1,840      |  |
| Other assets   |      | 27,037     | 31,427     | 32,801       | 40,816     |  |
| Total long-term assets                               |      | 131,835    | 70,312     | 156,306      | 96,846     |  |
| Investments in subsidiaries                          | 12   | 220,696    | 197,923    | 243          | 345        |  |
| Property, plant and equipment                        | 13   | 533,774    | 585,429    | 603,525      | 641,112    |  |
| Rights-of-use assets                                 | 13   | 13,622     | 20,080     | 16,180       | 22,956     |  |
| Intangible assets                                    | 14   | 392,214    | 442,058    | 392,335      | 469,599    |  |
|  |      | 1,160,306  | 1,245,490  | 1,012,283    | 1,134,012  |  |
| Total non-current assets                             |      | 1,292,141  | 1,315,802  | 1,168,589    | 1,230,858  |  |

(A free translation of the original in Portuguese)

| Total assets | 2,612,238 | 2,247,906 | 2,723,062 | 2,327,651 |
|--------------|-----------|-----------|-----------|-----------|
|              |           |           |           |           |

## Balance sheet at September 30, 2020 and December 31, 2019

#### All amounts in thousands of reais

|   |              | Parent co      | mpany             | Consolidated   |                   |  |
|---|--------------|----------------|-------------------|----------------|-------------------|--|
| Liabilities   |              | 09.30.2020     | 12.31.2019        | 09.30.2020     | 12.31.2019        |  |
|   | 10           | 7(2)           | 11 120            | 762            | 11 120            |  |
| Dividends and interest on capital payable<br>Trade and related-party payables     | 10           | 762<br>149,269 | 11,139<br>121,911 | 762<br>197,598 | 11,139<br>149,508 |  |
| Taxes and contributions payable   | 15           | 25,033         | 34,286            | 28,181         | 37,730            |  |
| Income tax and social contribution payable  | 16           | 10,550         | -                 | 27,009         | 14,926            |  |
| Borrowings  | 17.a         | 454,048        | 201,665           | 462,746        | 213,943           |  |
| Lease liabilities   | 17.a<br>17.b | 7,683          | 7,471             | 8,149          | 8,757             |  |
| Salaries, vacation pay and social charges   | 18           | 79,923         | 62,321            | 88,706         | 67,592            |  |
| Sundry provision  | 19           | 32,714         | 32,591            | 35,805         | 34,892            |  |
| Provisions for warranties   | 20           | 8,142          | 8,599             | 11,163         | 10,698            |  |
| Unrealized losses on derivative financial instruments                             | 31           | 40,089         | 2,787             | 40,089         | 2,787             |  |
| Other liabilities   | 51           | 51,125         | 33,280            | 53,577         | 35,130            |  |
| Total current liabilities   |              | 859,338        | 516,050           | 953,785        | 587,102           |  |
| Deferred income tax and social contribution                                       | 11.b         | -              | -                 | 8,454          | 3,106             |  |
| Provision for subsidiary's net capital deficiency                                 | 12           | -              | 85                | -              | -                 |  |
| Borrowings  | 17.a         | 158,179        | 180,217           | 158,179        | 180,217           |  |
| Lease liabilities   | 17.b         | 7,361          | 14,305            | 9,951          | 16,161            |  |
| Provisions for contingencies and judicial deposits linked to judicial proceedings | 21           | 243,341        | 224,892           | 255,403        | 235,303           |  |
| Other liabilities   |              | 6,284          | 8,803             | 6,282          | 8,808             |  |
| Total non-current liabilities   |              | 415,165        | 428,302           | 438,269        | 443,595           |  |
| Total liabilities   |              | 1,274,503      | 944,352           | 1,392,054      | 1,030,697         |  |
| Equity  | 22           |                |                   |                |                   |  |
| Share capital   | 22           | 966,255        | 966,255           | 966,255        | 966,255           |  |
| Revenue reserves  |              | 308,024        | 308,024           | 308,024        | 308,024           |  |
| Special reserve   |              | 175,572        | 500,024           | 175,572        | 500,024           |  |
| Other comprehensive income  |              | (136,209)      | (146,297)         | (136,209)      | (146,297)         |  |
| Retained earnings   |              | 24,093         | (140,297)         | 24,093         | (140,277)         |  |
| Proposed additional dividends   |              | -              | 175,572           | -              | 175,572           |  |
| Equity attributable to the owners of the parent                                   |              | 1,337,735      | 1,303,554         | 1,337,735      | 1,303,554         |  |
| Non-controlling interests   |              |                | -                 | (6,727)        | (6,600)           |  |
| Total equity  |              | 1,337,735      | 1,303,554         | 1,331,008      | 1,296,954         |  |
| Total liabilities and equity  |              | 2,612,238      | 2,247,906         | 2,723,062      | 2,327,651         |  |

(A free translation of the original in Portuguese)

#### Statement of income

#### Quarter and periods ended September 30, 2020 and 2019

All amounts in thousands of reais

(A free translation of the original in Portuguese)

|   |      |           | Parent cor  | npany     |             |  |  |
|---|------|-----------|-------------|-----------|-------------|--|--|
|   |      | 2020      |             | 201       | 9           |  |  |
|   | Note | 3Q2020    | 9M2020      | 3Q2019    | 9M2019      |  |  |
| Net revenue                                       | 24   | 553,604   | 1,293,942   | 538,748   | 1,597,870   |  |  |
| Cost of sales                                     | 25   | (428,273) | (1,032,660) | (406,604) | (1,214,905) |  |  |
| Gross profit                                      |      | 125,331   | 261,282     | 132,144   | 382,965     |  |  |
| Selling expenses                                  | 26   | (33,366)  | (91,733)    | (31,771)  | (90,514)    |  |  |
| Impairment of trade receivables                   | 7    | 2,678     | 1,717       | 216       | (642)       |  |  |
| General and administrative expenses               | 27   | (21,561)  | (61,780)    | (17,150)  | (54,342)    |  |  |
| Technology and product development costs          | 28   | (11,527)  | (38,382)    | (17,514)  | (57,811)    |  |  |
| Other income (expenses), net                      | 30   | (56,974)  | (87,657)    | 358       | 8,002       |  |  |
| Gain on monetary items, net                       | 34   | 13,120    | 32,396      | 11,994    | 42,769      |  |  |
| Profit before finance income (costs) and taxation |      | 17,701    | 15,843      | 78,277    | 230,427     |  |  |
| Finance income                                    | 29   | 12,798    | 137,147     | 22,153    | 54,286      |  |  |
| Finance costs                                     | 29   | (25,052)  | (205,284)   | (29,958)  | (74,410)    |  |  |
| Finance income (costs), net                       |      | (12,254)  | (68,137)    | (7,805)   | (20,124)    |  |  |
| Equity in the results of investees                | 12   | 31,229    | 47,054      | 17,579    | 39,965      |  |  |
| Profit before taxation                            |      | 36,676    | (5,240)     | 88,051    | 250,268     |  |  |
| Current income tax and social contribution        | 11.a | (21,693)  | (21,857)    | (21,185)  | (56,785)    |  |  |
| Deferred income tax and social contribution       | 11.a | 26,658    | 50,755      | 2,409     | (618)       |  |  |
| Income tax and social contribution                |      | 4,965     | 28,898      | (18,776)  | (57,403)    |  |  |
| Profit for the period                             |      | 41,641    | 23,658      | 69,275    | 192,865     |  |  |

#### Statement of income

#### Quarters and periods ended September 30, 2020 and 2019

All amounts in thousands of reais

#### (A free translation of the original in Portuguese)

|   |      |           | Consolid    | lated     |             |  |  |
|---|------|-----------|-------------|-----------|-------------|--|--|
|   |      | 2020      |             | 201       | 9           |  |  |
|   | Note | 3Q2020    | 9M2020      | 3Q2019    | 9M2019      |  |  |
| Net revenue                                 | 24   | 691,192   | 1,625,891   | 645,533   | 1,930,534   |  |  |
| Cost of sales                               | 25   | (499,659) | (1,228,721) | (467,162) | (1,418,161) |  |  |
| Gross profit                                |      | 191,533   | 397,170     | 178,371   | 512,373     |  |  |
| Selling expenses                            | 26   | (43,969)  | (118,114)   | (41,726)  | (120,436)   |  |  |
| Impairment of trade receivables             | 7    | 2,615     | (743)       | (221)     | (1,849)     |  |  |
| General and administrative expenses         | 27   | (24,240)  | (68,940)    | (18,890)  | (61,286)    |  |  |
| Technology and product development costs    | 28   | (13,090)  | (43,336)    | (19,198)  | (63,043)    |  |  |
| Other income (expenses), net                | 30   | (61,193)  | (106,779)   | (2,054)   | (4,561)     |  |  |
| Gain on monetary items, net                 | 34   | 10,410    | 28,124      | 9,112     | 33,723      |  |  |
| Operating profit                            |      | 62,066    | 87,382      | 105,394   | 294,921     |  |  |
| Finance income                              | 29   | 26,901    | 179,787     | 41,505    | 92,836      |  |  |
| Finance costs                               | 29   | (40,056)  | (253,369)   | (51,988)  | (121,644)   |  |  |
| Finance income (costs), net                 |      | (13,155)  | (73,582)    | (10,483)  | (28,808)    |  |  |
| Equity in the results of investees          | 12   | (36)      | (101)       | (31)      | (76)        |  |  |
| Profit before taxation                      |      | 48,875    | 13,699      | 94,880    | 266,037     |  |  |
| Current income tax and social contribution  | 11.a | (33,248)  | (38,932)    | (26,694)  | (68,217)    |  |  |
| Deferred income tax and social contribution | 11.a | 24,844    | 45,824      | 949       | (7,306)     |  |  |
| Income tax and social contribution          |      | (8,404)   | 6,892       | (25,745)  | (75,523)    |  |  |
| Profit for the period                       |      | 40,471    | 20,591      | 69,135    | 190,514     |  |  |
| Profit attributable to                      |      |           |             |           |             |  |  |
| Owners of the parent                        |      | 41,641    | 23,658      | 69,275    | 192,865     |  |  |
| Non-controlling interests                   |      | (1,170)   | (3,067)     | (140)     | (2,351)     |  |  |
| Profit for the period                       |      | 40,471    | 20,591      | 69,135    | 190,514     |  |  |
| Basic earnings per share (in reais)         | 23   | 0.32454   | 0.18439     | 0.53991   | 1.50314     |  |  |

#### Statement of comprehensive income

#### Quarters and periods ended September 30, 2020 and 2019

All amounts in thousands of reais

#### (A free translation of the original in Portuguese)

|  | Parent company |          |          |          |  |
|--|----------------|----------|----------|----------|--|
|  | 2020           |          | 2019     | 9        |  |
|  | <u>3Q2020</u>  | 9M2020   | 3Q2019   | 9M2019   |  |
| Profit for the period<br>Comprehensive income  | 41,641         | 23,658   | 69,275   | 192,865  |  |
| Items that will be reclassified to profit or loss                                    |                |          |          |          |  |
| Change in cash flow hedge, net   | (723)          | (37,541) | (7,415)  | 256      |  |
| Change in subsidiaries' cash flow hedge, net   | -              | -        | -        | 8,873    |  |
| Income tax and social contribution on cash flow hedge                                | 246            | 12,763   | 2,521    | (87)     |  |
| Cumulative translation adjustments   | (3,646)        | 35,279   | (25,148) | (45,755) |  |
| Other comprehensive income   | (4,123)        | 10,501   | (30,042) | (36,713) |  |
| Total comprehensive income for the period, net of income tax and social contribution | 37,518         | 34,159   | 39,233   | 156,152  |  |
| Total comprehensive income   | 37,518         | 34,159   | 39,233   | 156,152  |  |

The accompanying notes are an integral part of these interim financial statements.

#### MAHLE Metal Leve S.A.

#### Statement of comprehensive income Quarters and periods ended September 30, 2020 and 2019

All amounts in thousands of reais

(A free translation of the original in Portuguese)

|  | _       | Consolidated            |                              |                              |                           |  |  |  |
|--|---------|-------------------------|------------------------------|------------------------------|---------------------------|--|--|--|
|  | -       | 2020                    |                              | 2019                         |                           |  |  |  |
|  | Note    | 3Q2020                  | 9M2020                       | 3Q2019                       | 9M2019                    |  |  |  |
| Profit for the period<br>Comprehensive income  |         | 40,471                  | 20,591                       | 69,135                       | 190,514                   |  |  |  |
| Items that will be reclassified to profit or loss<br>Change in cash flow hedge, net<br>Income tax and social contribution on cash flow hedge<br>Cumulative translation adjustments | 11.b ii | (723)<br>246<br>(3,646) | (37,541)<br>12,763<br>35,279 | (7,415)<br>2,521<br>(25,148) | 9,129<br>(87)<br>(45,755) |  |  |  |
| Other comprehensive income   | -       | (4,123)                 | 10,501                       | (30,042)                     | (36,713)                  |  |  |  |
| Total comprehensive income for the period, net of income tax and social contribution   | on _    | 36,348                  | 31,092                       | 39,093                       | 153,801                   |  |  |  |
| Comprehensive income attributable to:<br>Owners of the parent<br>Non-controlling interests   | -       | 37,518<br>(1,170)       | 34,159<br>(3,067)            | 39,233<br>(140)              | 156,152<br>(2,351)        |  |  |  |
| Total comprehensive income   | -       | 36,348                  | 31,092                       | 39,093                       | 153,801                   |  |  |  |

#### Statement of changes in equity Periods ended September 30, 2020

#### All amounts in thousands of reais

(A free translation of the original in Portuguese)

|  |                            | Attributable to owners of the parent |               |   |                    |                                     |                            |                                  |  |                                       |                      |   |                              |                              |
|--|----------------------------|--------------------------------------|---------------|---|--------------------|-------------------------------------|----------------------------|----------------------------------|--|---------------------------------------|----------------------|---|------------------------------|------------------------------|
|  |                            | <b>Revenue reserves</b>              |               |   |                    |                                     | Other comprehensive income |                                  |  |                                       |                      |   |                              |                              |
|  | Note                       | Share capital                        | Legal reserve | Reserve for<br>expansion and<br>modernization | Special<br>reserve | Proposed<br>additional<br>dividends | Total                      | Carrying<br>value<br>adjustments | Cumulative<br>translation<br>adjustments | Total                                 | Retained<br>earnings | Equity attributable<br>to owners of the<br>parent | Non-controlling<br>interests | Total equity                 |
| At December 31, 2019   |                            | 966,255                              | 150,263       | 157,761                                       | <u> </u>           | 175,572                             | 483,596                    | 36,627 -                         | (182,924)                                | (146,297)                             |                      | 1,303,554   | (6,600)                      | 1,296,954                    |
| Equity transactions with shareholders<br>Prescribed dividends and interest on capital<br>Capital increase of MAHLE Hirschvogel Forjas S.A.   |                            | -                                    | -             | -   | -                  | -                                   | -                          | -                                | -  | -                                     | 22                   | 22  | 2,940                        | 22<br>2,940                  |
| Profit for the period  |                            | -                                    | -             | -   | -                  | -                                   | -                          | -                                | -  | -                                     | 23,658               | 23,658  | (3,067)                      | 20,591                       |
| Other comprehensive income<br>Cumulative translation adjustments<br>Financial instrument adjustments<br>Taxes on financial instrument adjustments<br>Realization of deemed cost, net | 22<br>22<br>22<br>22<br>22 | -<br>-<br>-                          | -<br>-<br>-   | -<br>-<br>-                                   | -<br>-<br>-        | -<br>-<br>-                         | -<br>-<br>-                | (37,541)<br>12,763<br>(413)      | 35,279                                   | 35,279<br>(37,541)<br>12,763<br>(413) | 413                  | 35,279<br>(37,541)<br>12,763                      | -<br>-<br>-                  | 35,279<br>(37,541)<br>12,763 |
| Internal changes in equity   |                            |                                      |               |   |                    |                                     |                            |                                  |  |                                       |                      |   |                              |                              |
| Payment of proposed additional dividends   |                            | -                                    |               | -   | 175,572            | (175,572)                           |                            |                                  | -  |                                       | -                    |   |                              |                              |
| At September 30, 2020  |                            | 966,255                              | 150,263       | 157,761                                       | 175,572            |                                     | 483,596                    | 11,436                           | (147,645)                                | (136,209)                             | 24,093               | 1,337,735   | (6,727)                      | 1,331,008                    |

The accompanying notes are an integral part of these interim financial statements.

#### MAHLE Metal Leve S.A.

#### Statement of changes in equity Periods ended September 30, 2019

All amounts in thousands of reais

#### (A free translation of the original in Portuguese)

|  |                      |               |               |   | Attributable       | to owners of the                    | parent      |                                  |  |                                    |                      |   |                              |                           |
|--|----------------------|---------------|---------------|---|--------------------|-------------------------------------|-------------|----------------------------------|--|------------------------------------|----------------------|---|------------------------------|---------------------------|
|  |                      |               | Revenue       | reserves                                      |                    |                                     |             | Other co                         | mprehensive inco                         | ome                                |                      |   |                              |                           |
|  | Note                 | Share capital | Legal reserve | Reserve for<br>expansion and<br>modernization | Special<br>reserve | Proposed<br>additional<br>dividends | Total       | Carrying<br>value<br>adjustments | Cumulative<br>translation<br>adjustments | Total                              | Retained<br>earnings | Equity attributable<br>to owners of the<br>parent | Non-controlling<br>interests | Total equity              |
| At January 1st, 2019   |                      | 966,255       | 137,311       | 157,761                                       |                    | 192,228                             | 487,300     | 21,584                           | (129,466)                                | (107,882)                          | 10,687               | 1,356,360   | (3,419)                      | 1,352,941                 |
| Equity transactions with shareholders<br>Prescribed dividends and interest on capital  |                      | -             | -             | -   | -                  | -                                   | -           | -                                | -  | -                                  | 155                  | 155   | -                            | 155                       |
| Profit for the period  |                      | -             | -             | -   | -                  | -                                   | -           | -                                | -  | -                                  | 192,865              | 192,865   | (2,351)                      | 190,514                   |
| Other comprehensive income<br>Cumulative translation adjustments<br>Financial instrument adjustments<br>Taxes on financial instrument adjustments<br>Realization of deemed cost, net | 22<br>22<br>22<br>22 | -<br>-<br>-   | -<br>-<br>-   | -<br>-<br>-                                   | -<br>-<br>-        | -<br>-<br>-                         | -<br>-<br>- | 9,129<br>(87)<br>(434)           | (45,755)<br>-<br>-                       | (45,755)<br>9,129<br>(87)<br>(434) | 434                  | (45,755)<br>9,129<br>(87)                         | -<br>-<br>-                  | (45,755)<br>9,129<br>(87) |
| Internal changes in equity<br>Payment of proposed additional dividends   |                      |               |               |   |                    | (192,228)                           | (192,228)   |                                  | -  |                                    | -                    | (192,228)   |                              | (192,228)                 |
| At September 30, 2019  |                      | 966,255       | 137,311       | 157,761                                       | <u> </u>           |                                     | 295,072     | 30,192                           | (175,221)                                | (145,029)                          | 204,141              | 1,320,439   | (5,770)                      | 1,314,669                 |

#### Statement of cash flows

#### Periods ended September 30, 2020 and 2019

All amounts in thousands of reais

#### (A free translation of the original in Portuguese)

|   |           | Parent company   |                | Consolidated     |                |  |
|---|-----------|------------------|----------------|------------------|----------------|--|
|   | _         | 9M2020           | 9M2019         | 9M2020           | 9M2019         |  |
| Cash flows from operating activities  | Note      |                  |                |                  |                |  |
| Profit before taxation  |           | (5,240)          | 250,268        | 13,699           | 266,037        |  |
| Adjustments for:  |           |                  |                |                  |                |  |
| Depreciation and amortization   |           | 74,122           | 67,370         | 77,463           | 69,557         |  |
| Equity in the results of investees  | 12        | (46,969)         | (39,965)       | 101              | 76             |  |
| Recognition (reversal) of provision for impairment of investments   | 12        | (85)             | -              | -                | -              |  |
| Interest and foreign exchange and monetary variations, net  |           | 61,678           | 21,236         | 132,812          | 25,874         |  |
| Unrealized (losses) gains on derivative financial instruments   |           | 3,548            | 2,970          | 896              | 2,538          |  |
| Results on disposal of property, plant and equipment  | -         | (1,621)          | (49)           | (1,664)          | (46)           |  |
| Recognition (reversal) of provision for impairment of trade receivables   | 7         | (688)            | 125            | 3,205            | 1,396          |  |
| Recognition (reversal) of provision for tax and other contingencies   | 21        | 15,024           | (17,765)       | 17,664           | (16,776)       |  |
| Recognition (reversal) of provisions for warranties   |           | 2,692<br>123     | (818)          | 3,008<br>913     | (270)          |  |
| Recognition (reversal) of sundry provision  |           |                  | 3,777          |                  | 3,632          |  |
| Recognition (reversal) of provision for impairment of property, plant and<br>Recognition (reversal) of provision for inventory loss | 8         | 66,216<br>40,627 | 157            | 74,738<br>48,170 | 157<br>(3,705) |  |
| Interest expense on lease liability   | о<br>17.b | 1,513            | (2,725)<br>775 | 1,642            | (3,703)        |  |
| Gain on net monetary position   | 34        | (32,396)         | (42,769)       | (28,124)         | (33,723)       |  |
| Gain on het monetary position   | 54        | (32,390)         | (42,709)       | (28,124)         | (33,723)       |  |
| (Increase) decrease in assets   |           |                  |                |                  |                |  |
| Trade and related-party receivables   |           | (73,227)         | (33,033)       | (114,689)        | (30,521)       |  |
| Inventories   |           | (11,121)         | (26,147)       | (27,362)         | (21,308)       |  |
| Taxes recoverable   |           | 12,241           | 55,704         | 6,154            | 57,219         |  |
| Other assets  |           | 2,494            | (1,237)        | 1,521            | (4,962)        |  |
| Increase (decrease) in liabilities  |           |                  |                |                  |                |  |
| Trade and related-party payables  |           | 27,358           | 15,865         | 48,090           | 21,785         |  |
| Salaries, vacation pay and social charges   |           | 17,602           | 26,662         | 21,114           | 26,288         |  |
| Taxes and contributions payable   |           | (9,253)          | (469)          | (7,410)          | (13,375)       |  |
| Other liabilities   | _         | 1,624            | (28,824)       | (20)             | (31,553)       |  |
| Cash from operations  |           | 146,262          | 251,108        | 271,921          | 319,095        |  |
| Income tax and social contribution paid   | _         | (12,581)         | (48,587)       | (16,159)         | (52,051)       |  |
| Net cash provided by operating activities   | _         | 133,681          | 202,521        | 255,762          | 267,044        |  |
| Cash flows from investing activities  |           |                  |                |                  |                |  |
| Dividends and interest on capital received from subsidiary  | 10        | 93,422           | 82,099         | -                | -              |  |
| Loans granted to subsidiaries   |           | (20,411)         | (3,022)        | (467,086)        | (427,567)      |  |
| Loan repayments received from subsidiaries  |           | 22,839           | -              | 479,651          | 441,760        |  |
| Additions to property, plant and equipment  | 13        | (13,516)         | (43,030)       | (17,260)         | (51,055)       |  |
| Additions to intangible assets  | 14        | (224)            | (5,733)        | (232)            | (5,790)        |  |
| Capital increase of subsidiary- MAHLE Hirchvogel Forjas S.A.  |           | (3,060)          | -              | -                | -              |  |
| Proceeds from sale of property, plant and equipment   |           | 2,260            | 385            | 2,303            | 453            |  |
| Net cash used in investing activities   |           | 81,310           | 30,699         | (2,624)          | (42,199)       |  |
| Cash flows from financing activities  |           |                  |                |                  |                |  |
| Proceeds from borrowings  | 17.a      | 343,400          | 220,752        | 352,705          | 287,039        |  |
| Repayment of principal of borrowings  | 17.a      | (208,959)        | (129,939)      | (230,741)        | (189,875)      |  |
| Repayment of interest on borrowings   | 17.a      | (6,849)          | (8,615)        | (7,565)          | (9,549)        |  |
| Repayment of the principal and interest on the lease liability  | 17.b      | (7,038)          | (4,936)        | (8,030)          | (4,936)        |  |
| Repayment of related party loans  | 10        | -                | -              | 2,940            | -              |  |
| Dividends and interest on capital paid  | 10        | (10,355)         | (204,621)      | (10,355)         | (204,621)      |  |
| Net cash provided by (used in) financing activities   |           | 110,199          | (127,359)      | 98,954           | (121,942)      |  |
| Effect of foreign exchange variation on cash and cash equivalents   |           | 26,521           | 5,843          | 25,826           | 4,093          |  |
| Increase (reduction) in cash and cash equivalents, net  | _         | 351,711          | 111,704        | 377,918          | 106,996        |  |
| Represented by:   |           |                  |                |                  |                |  |
| Cash and cash equivalents at the beginning of the period  |           | 158,554          | 89,008         | 168,781          | 97,591         |  |
| Cash and cash equivalents at the end of the period  | 6         | 510,265          | 200,712        | 546,699          | 204,587        |  |
| Increase (reduction) in cash and cash equivalents, net  |           | 351,711          | 111,704        | 377,918          | 106,996        |  |
| · · · · · · · · · · · · · · · · · · ·   |           |                  |                |                  |                |  |

#### Statement of value added Periods ended September 30, 2020 and 2019

| All amounts in thousands of reais   | (A f                                | ree translation of the           | original in Portugue.               | se)                              |
|---|-------------------------------------|----------------------------------|-------------------------------------|----------------------------------|
|   | Parent com                          | Consolidated                     |                                     |                                  |
|   | 9M2020                              | 9M2019                           | 9M2020                              | 9M2019                           |
| Gross revenue   | 1,674,277                           | 2,072,471                        | 1,999,797                           | 2,388,764                        |
| Sales of goods, products and services<br>Other revenue  | 1,638,509<br>33,229                 | 2,030,271<br>41,956              | 1,966,123<br>31,923                 | 2,356,797<br>32,118              |
| Provision for impairment of trade receivables   | 2,539                               | 244                              | 1,751                               | (151)                            |
| Inputs acquired from third parties  | (987,944)                           | (1,054,938)                      | (1,191,479)                         | (1,251,723)                      |
| (Includes amounts of taxes: ICMS, IPI, PIS and COFINS)<br>Cost of sales and services<br>Materials, energy, outsourced services and other<br>Impairment/recovery of assets | (473,525)<br>(396,353)<br>(118,066) | (718,689)<br>(358,156)<br>21,907 | (613,324)<br>(449,221)<br>(128,934) | (872,104)<br>(403,813)<br>24,194 |
| Gross value added   | 686,333                             | 1,017,533                        | 808,318                             | 1,137,041                        |
| Depreciation and amortization   | (74,122)                            | (67,370)                         | (77,463)                            | (69,557)                         |
| Net value added generated by the company  | 612,211                             | 950,163                          | 730,855                             | 1,067,484                        |
| Value added received through transfer   | 184,201                             | 94,251                           | 179,686                             | 92,757                           |
| Equity in the results of investees<br>Finance income  | 47,054<br>137,147                   | 39,965<br>54,286                 | (101)<br>179,787                    | (76)<br>92,833                   |
| Total value added to distribute   | 796,412                             | 1,044,414                        | 910,541                             | 1,160,241                        |
| Distribution of value added   | 796,412                             | 1,044,414                        | 910,541                             | 1,160,241                        |
| Personnel   | 331,538                             | 402,411                          | 370,915                             | 446,496                          |
| Taxes and contributions   | 226,815                             | 365,821                          | 249,835                             | 386,638                          |
| Capital providers   | 214,401                             | 83,317                           | 269,200                             | 136,593                          |
| Interest<br>Rentals<br>Foreign exchange, monetary and other variations  | 17,226<br>9,675<br>187,500          | 9,983<br>9,957<br>63,377         | 20,125<br>10,478<br>238,597         | 12,608<br>11,857<br>112,128      |
| Shareholders  | 23,658                              | 192,865                          | 20,591                              | 190,514                          |
| Retained earnings<br>Share of non-controlling interests of retained earnings  | 23,658                              | 192,865                          | 23,658<br>(3,067)                   | 192,865<br>(2,351)               |

### Notes to the interim financial statements

(in thousand of reais)

### 1. **Operations**

#### a) General information

MAHLE Metal Leve S.A. (the Company) is an entity domiciled in Brazil. The registered address of the Company's head office is Ernst Mahle Avenue, number 2000, Zip Code 13.846.146, Mogi Guaçu, São Paulo. The Company's consolidated (consolidated) and separate (parent company) financial statements for the periods ended September 30, 2020 and 2019 includes the Company and its subsidiaries (referred to collectively as the Group).

The Company's main activities are the research, development, manufacturing and marketing, in Brazil and abroad, of parts and accessories for internal combustion engines, the sale of which is made to entities in various industries and lines of actieu acabei dvity, such as manufacturers of automobiles, trucks and tractors, etc., the spare parts market, stationary and other engines industry.

The Company shares are listed on the Novo Mercado listing segment of B3 – Brasil, Bolsa, Balcão, which requires issuers to meet the highest standards of corporate governance.

### b) Covid-19

The World Health Organization (WHO) declared COVID-19 a global health emergency on January 31, 2020 and a global pandemic on March 11, 2020 as the coronavirus has rapidly spread throughout the world.

During the first nine months of 2020, global scenario was marked by the COVID-19 pandemic developments and the Company continues to monitor the potential impacts on its operations.

#### Major impacts of COVID-19

The Company adopted measures introduced by the federal government to preserve jobs and income and to deal with the state of calamity declared by Legislative Decree No. 06 of March 20, 2020, including Provisional Measure No. 936/20 complementing Provisional Measure No. 927/20, which includes a package of measures to protect jobs and to mitigate the economic and social impacts caused by the COVID-19 pandemic.

In an effort to preserve as many jobs as possible and based on Provisional Measure No. 936/20, the Company engaged in collective bargaining negotiations with the unions representing its employees. The collective bargaining agreements reached by these negotiations established (i) temporary suspension of employment for a maximum period of 60 days, later extended for a further 60 days under Federal Law No. 14.020/2020; and (ii) temporary hours and salary cuts, which was initially established for a period of 90 days and then extended for another 30 days under the same Law. In both cases, the Company covered part of its employee wages through the temporary wage subsidy provided by the federal government.

### Notes to the interim financial statements

#### (in thousand of reais)

Based on Provisional Measure No. 927/20, the Company adopted, among others, the following measures: (i) use of advanced vacation period; (ii) collective vacation; (iii) advanced holidays; (v) deferral of FGTS payments.

Furthermore, based on Ruling No. 139/20, the Company deferred the payment of the following contributions and taxes: (i) INSS; (ii) COFINS; and (iii) PIS.

#### Main measures taken by the Group in response to COVID-19

As from July 2020, the Company sees a gradual pickup in output as a result of a modest recovery of the automotive industry, which allowed it to restore the hours and salaries of its employees that were temporarily cut and to bring back most of its furloughed employees.

The Company has established in March 2020 a COVID-19 protocol to protect the health of its workers. The protocol applies to all its units and subsidiaries and contains sanitary regulations of local authorities and the World Health Organization (WHO) as well as best practices available. Measures taken by the Company include: seats rearranged in business vehicles to maximize separation; delivery of face masks and ensure that face masks are worn; employee daily COVID-19 health screening questionnaire; temperature checks prior to entering the Company's facilities; use of alcohol-based hand sanitizer in all common areas such as canteens, toilets and changing rooms; creation of segregated individual spaces in canteens; safe distances have been set for employees waiting in queue for meals.

In addition, the Company let much of its staff work from home to maintain physical distancing. The Company put on furlough those employees who are in a vulnerable group and for whom it is not possible to work from home.

#### Liquidity risk

The Group continuously monitors liquidity risk by managing its liquid asset positions and bank loans.

The Company has R\$ 546,699 of free cash at September 30, 2020. To date the Company has not identified significant signs of default after the closing of the third quarter of 2020 and as expected had a reduction in the average collection period to 56 days in the third quarter from 74 days in the second quarter of 2020.

Negotiations with suppliers are still under way and to date has resulted in an extension of payment terms from 35 days in September 2019 to 41 days in September 2020. Compared with June 2020, the average period of payment to suppliers increased from 38 days to 41 days. The Company remains focused on such negotiations.

To protect its liquidity, the Company strengthened its cash reserves by postponing the payment of dividends that was initially set for May 2020 to create a special reserve. The Company also has pre-approved lines of credit that can be accessed if needed.

### Notes to the interim financial statements

#### (in thousand of reais)

The restrictive covenants included in the loan agreements are being met and continuously monitored as per Note 17.

The prices of contracts with customers were maintained and there were no negotiations that could indicate negative margins; hence, future losses on onerous contracts are not expected for the next months.

#### Provision for impairment of inventory

As at September 30, 2020, the Company recorded an impairment loss on the inventory of Project MBE2 of R\$ 36,159 as per Note 14.

#### Risk of impairment of intangible assets

In September 2020, the Company revised the key assumptions for the impairment test of intangible assets, including goodwill, in the light of the impacts of COVID-19 on its operations. The revenue projections and the assumptions were adjusted to the new reality of the industry based on management's best expectations at this time. The recoverable amount is estimated using the discounted cash flow method based on the market information available for each business. The impairment tests of the assets of the CGU of MAHLE Metal Leve S.A. (rings business) did not reveal the need to recognize an additional impairment loss. In the subsidiary MAHLE Argentina S.A. the tests resulted in the recognition of an impairment loss for goodwill in the interim financial statements as of June 30, 2020 in the amount of R\$ 29,663. In the CGU MBE2, the tests resulted in the recognition of an impairment loss on assets of R\$ 45,129. Further information is provided in Note 14.

#### Proposal for retention of proposed additional profit distribution

To preserve cash amid the current period of crisis, at the Ordinary General Meeting held on May 29, 2020, the shareholders approved the retention of the previously proposed additional dividends of R\$ 175,572. The portion of retained earnings was transferred to a special reserve and will be distributed at an opportune time. The Company aims to preserve cash to weather the world crisis and to meet all its legal and contractual obligations.

#### Going concern risk

The improvement in the aftermarket demand, principally in the domestic market, has lead sales at the end of the quarter back to near pre-pandemic levels. The original equipment market saw an increase compared to the prior quarter.

It is important to say that, despite the improvement in dynamics of businesses this quarter, we do not consider that the crisis caused by COVID-19 is over. There is persistent uncertainty about the world economic recovery and the future impacts on various industry segments could have consequences for our business in the medium and long term.

### Notes to the interim financial statements

#### (in thousand of reais)

The projections of revenue and operating cash flows do not show business continuity risks for the Company, based on all actions and scenarios assessed by the Company. We will continue to monitor the economic situation in Brazil and globally in order to adjust our operations accordingly. Therefore, at the present time, the Company's crisis management is focused on the health issue, on protecting our workforce and our cash.

#### 2. Entities of the Group (subsidiaries)

|   |           | Ownership percentage (%) |          |        |          |
|---|-----------|--------------------------|----------|--------|----------|
|   |           | 09.30.2020               |          | 12.31. | 2019     |
|   | Country   | Direct                   | Indirect | Direct | Indirect |
| Subsidiaries                                |           |                          |          |        |          |
| MAHLE Argentina S.A.                        | Argentina | 99.2                     | 0.8      | 99.2   | 0.8      |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | Brazil    | 60                       | -        | 60     | -        |
| MAHLE Metal Leve GmbH                       | Austria   | 100                      | -        | 100    | -        |
| MAHLE Hirschvogel Forjas S.A.               | Brazil    | 51                       | -        | 51     | -        |
| <u>Related companies</u>                    |           |                          |          |        |          |
| Innoferm Tecnologia Ltda.                   | Brazil    | 33.33                    | -        | 33.33  | -        |

#### 3. Basis of preparation

#### a. Statement of compliance with respect to IFRS and CPC standards

The parent company and consolidated interim financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB), as well as according to accounting practices adopted in Brazil, and disclose all (and only) the applicable significant information related to the financial statements, which is consistent with the information utilized by management in the performance of its duties.

In addition, the quartely information does not include all annual financial statement requirements and, therefore, it should be read together with the parent company and consolidated financial statements of MAHLE Metal Leve S.A. at December 31, 2019.

The preparation of quarterly information requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the accounting policies of MAHLE Metal Leve S.A.. There have been no changes in assumptions and judgments made by management relating to the use of estimates to prepare this quarterly information in relation to those applied in the financial statements at December 31, 2019 as disclosed on March 27, 2020.

### Notes to the interim financial statements

#### (in thousand of reais)

The issuance of the parent company and consolidated financial statements was authorized by the Company's Board of Directors on November 10, 2020. Only the shareholders have the power to amend the financial statements after issuance.

#### 4. Changes in accounting policies and disclosures

These parent company and consolidated interim financial statements have been prepared under the same accounting practices as described and disclosed in Note 8 to the financial statements for the year ended December 31, 2019.

#### 5. Segment reporting

#### 1) Operating segments

The Group determines the operating segments based on the reports used to take strategic operating decisions of the Management, the segments being divided into engine components and filter. The presentation of the reported information is consistent with the statement of profit or loss.

There was no change in the segment structure presented in the financial statements at December 31, 2019.

|  | Consolidated                 |                          |                               |                              |                          |                              |  |
|--|------------------------------|--------------------------|-------------------------------|------------------------------|--------------------------|------------------------------|--|
|  | •                            | YTD 092020               |                               | YTD 092019                   |                          |                              |  |
| Statement of income                                  | Engine<br>components         | Filters                  | Consolidated                  | Engine<br>components         | Filters                  | Consolidated                 |  |
| Gross operating revenue<br>Deductions from sales     | <b>1,830,982</b> (364,853)   | <b>231,483</b> (71,721)  | <b>2,062,465</b><br>(436,574) | <b>2,137,719</b> (419,238)   | <b>307,082</b> (95,029)  | <b>2,444,801</b> (514,267)   |  |
| Net operating revenue<br>Cost of sales               | <b>1,466,129</b> (1,102,118) | <b>159,762</b> (126,603) | <b>1,625,891</b> (1,228,721)  | <b>1,718,481</b> (1,253,471) | <b>212,053</b> (164,690) | <b>1,930,534</b> (1,418,161) |  |
| Gross profit   | 364,011                      | 33,159                   | 397,170                       | 465,010                      | 47,363                   | 512,373                      |  |
| Selling expenses and distribuition and Impairment of |                              |                          |                               |                              |                          |                              |  |
| trade receivables                                    | (104,442)                    | (14,415)                 | (118,857)                     | (104,238)                    | (18,047)                 | (122,285)                    |  |
| Administrative expenses                              | (58,959)                     | (9,981)                  | (68,940)                      | (50,859)                     | (10,427)                 | (61,286)                     |  |
| Technology research costs                            | (36,437)                     | (6,899)                  | (43,336)                      | (55,861)                     | (7,182)                  | (63,043)                     |  |
| Other operating income (expenses)                    | (106,702)                    | (77)                     | (106,779)                     | (4,632)                      | 71                       | (4,561)                      |  |
| Equit  | (101)                        | -                        | (101)                         | (76)                         | -                        | (76)                         |  |
| Gains (loss) on net monetary variation               | 26,397                       | 1,727                    | 28,124                        | 32,077                       | 1,646                    | 33,723                       |  |
| Finance income                                       | 169,579                      | 10,208                   | 179,787                       | 88,649                       | 4,187                    | 92,836                       |  |
| Finance costs  | (241,181)                    | (12,188)                 | (253,369)                     | (115,023)                    | (6,621)                  | (121,644)                    |  |
| Profit before income tax and social contribution     | 12,165                       | 1,534                    | 13,699                        | 255,047                      | 10,990                   | 266,037                      |  |
| Income tax and social contribution                   | 7,436                        | (544)                    | 6,892                         | (71,778)                     | (3,745)                  | (75,523)                     |  |
| Profit for the year                                  | 19,601                       | 990                      | 20,591                        | 183,269                      | 7,245                    | 190,514                      |  |
| Non-controlling interests                            | 2,734                        | 333                      | 3,067                         | 1,859                        | 492                      | 2,351                        |  |
| Profit for the year                                  | 22,335                       | 1,323                    | 23,658                        | 185,128                      | 7,737                    | 192,865                      |  |

# Notes to the interim financial statements

### (in thousand of reais)

|  | Consolidated         |          |              |                      |          |              |  |
|--|----------------------|----------|--------------|----------------------|----------|--------------|--|
|  | 3rd quarter 2020     |          |              | 3rd quarter 209      |          |              |  |
| Statement of income  | Engine<br>components | Filters  | Consolidated | Engine<br>components | Filters  | Consolidated |  |
| Gross operating revenue                                    | 784,010              | 105,530  | 889,540      | 724,265              | 102,051  | 826,316      |  |
| Deductions from sales                                      | (164,133)            | (34,215) | (198,348)    | (149,226)            | (31,557) | (180,783)    |  |
| Net operating revenue                                      | 619,877              | 71,315   | 691,192      | 575,039              | 70,494   | 645,533      |  |
| Cost of sales  | (445,694)            | (53,965) | (499,659)    | (413,554)            | (53,608) | (467,162)    |  |
| Gross profit   | 174,183              | 17,350   | 191,533      | 161,485              | 16,886   | 178,371      |  |
| Selling expenses and distribuition and Impairment of trade |                      |          |              |                      |          |              |  |
| receivables  | (36,978)             | (4,376)  | (41,354)     | (36,972)             | (4,975)  | (41,947)     |  |
| Administrative expenses                                    | (20,495)             | (3,745)  | (24,240)     | (15,328)             | (3,562)  | (18,890)     |  |
| Technology research costs                                  | (10,581)             | (2,509)  | (13,090)     | (17,112)             | (2,086)  | (19,198)     |  |
| Other operating income (expenses)                          | (60,999)             | (194)    | (61,193)     | (1,934)              | (120)    | (2,054)      |  |
| Equit  | (36)                 | -        | (36)         | (31)                 | -        | (31)         |  |
| Gains (loss) on net monetary variation                     | 9,863                | 547      | 10,410       | 9,112                | -        | 9,112        |  |
| Finance income   | 25,381               | 1,520    | 26,901       | 40,203               | 1,302    | 41,505       |  |
| Finance costs  | (37,524)             | (2,532)  | (40,056)     | (49,384)             | (2,604)  | (51,988)     |  |
| Profit before income tax and social contribution           | 42,814               | 6,061    | 48,875       | 90,039               | 4,841    | 94,880       |  |
| Income tax and social contribution                         | (7,870)              | (534)    | (8,404)      | (24,091)             | (1,654)  | (25,745)     |  |
| Profit for the year  | 34,944               | 5,527    | 40,471       | 65,948               | 3,187    | 69,135       |  |
| Non-controlling interests                                  | 1,063                | 107      | 1,170        | -                    | 140      | 140          |  |
| Profit for the year  | 36,007               | 5,634    | 41,641       | 65,948               | 3,327    | 69,275       |  |

Net operating revenue comprises revenue from the sale of products and services, where most of service revenue refers to the engine component segment.

|  | Consolidated         |            |              |                      |          |              |  |  |
|--|----------------------|------------|--------------|----------------------|----------|--------------|--|--|
|  |                      | 09.30.2020 |              | 12.31.2019           |          |              |  |  |
| Balance sheet accounts                 | Engine<br>components | Filters    | Consolidated | Engine<br>components | Filters  | Consolidated |  |  |
| Total assets                           | 2,604,554            | 118,508    | 2,723,062    | 2,209,803            | 117,848  | 2,327,651    |  |  |
| Inventories                            | 334,926              | 41,086     | 376,012      | 354,071              | 42,038   | 396,109      |  |  |
| Property, plant and equipment          | 2,515,161            | 143,633    | 2,658,794    | 2,451,230            | 145,621  | 2,596,851    |  |  |
| Depreciation and amortization          | (1,942,917)          | (96,172)   | (2,039,089)  | (1,837,268)          | (95,515) | (1,932,783)  |  |  |
| Intangible assets                      | 12,093               | 284        | 12,377       | 61,932               | 294      | 62,226       |  |  |
| Goodwill                               | 379,958              | -          | 379,958      | 407,373              | -        | 407,373      |  |  |
| Investment - Innoferm Tecnologia Ltda. | 243                  | -          | 243          | 345                  | -        | 345          |  |  |
| Other                                  | 1,305,090            | 29,677     | 1,334,767    | 772,120              | 25,410   | 797,530      |  |  |

## Notes to the interim financial statements

### (in thousand of reais)

#### 2) Distribution by geographic area

No customer accounts for more than 10% of total consolidated.

Net operating revenue is distributed as follows:

| Sales per country                      | Consolidated |       |                |       |         |        |                |        |
|--|--------------|-------|----------------|-------|---------|--------|----------------|--------|
|  | 3Q2020       | %     | YTD<br>09 2020 | %     | 3Q2019  | %      | YTD<br>09 2019 | %      |
| Domestic market (Brazil and Argentina) | 403,846      | 58.4% | 901,075        | 55.4% | 387,929 | 60.1%  | 1,094,856      | 56.7%  |
| Europe                                 | 140,078      | 20.3% | 342,430        | 21.1% | 117,388 | 18.2%  | 394,595        | 20.4%  |
| Central and North America              | 114,621      | 16.6% | 284,253        | 17.5% | 93,345  | 14.5%  | 297,896        | 15.4%  |
| South America                          | 24,030       | 3.5%  | 72,823         | 4.5%  | 36,015  | 5.6%   | 107,275        | 5.6%   |
| Africa, Asia, Oceania and Middle East  | 8,617        | 1.2%  | 25,310         | 1.6%  | 10,856  | 1.7%   | 35,912         | 1.9%   |
| Foreign countries                      | 287,346      | 41.6% | 724,816        | 44.6% | 257,604 | 39.9%  | 835,678        | 43.3%  |
| Total Geral                            | 691,192      | 100%  | 1,625,891      | 100%  | 645,533 | 100.0% | 1,930,534      | 100.0% |

### 6. Cash and cash equivalents

|                          | Parent o   | company    | Consoli    | dated      |
|--------------------------|------------|------------|------------|------------|
|                          | 09.30.2020 | 12.31.2019 | 09.30.2020 | 12.31.2019 |
| Cash and demand deposits |            |            |            |            |
| BRL                      | 3,281      | 1,906      | 3,627      | 2,514      |
| ARS (expressed in BRL)   | -          | -          | 4,931      | 4,621      |
| USD (expressed in BRL)   | 13,441     | 14,859     | 13,441     | 14,859     |
| EUR (expressed in BRL)   | 80,048     | 51,060     | 82,102     | 51,060     |
|                          | 96,770     | 67,825     | 104,101    | 73,054     |
| BRL                      | 408,939    | 87,808     | 432,042    | 88,093     |
| Financial investments    | 408,939    | 87,808     | 432,042    | 88,093     |
| BRL                      | 4,556      | 2,921      | 10,556     | 7,634      |
| Cash in transit          | 4,556      | 2,921      | 10,556     | 7,634      |
|                          | 510,265    | 158,554    | 546,699    | 168,781    |

The Group holds checking accounts at major banks in Brazil and abroad.

### Notes to the interim financial statements

#### (in thousand of reais)

Financial investments have made as follows:

- Bank Deposit Certificates (CDBs) and repurchase agreements (100.0 %), which yield an average interest rate of 101.9 % of the Interbank Deposit Certificate (CDI) rate, held exclusively at first-tier banks in Brazil;

- Certificate deposits and time deposits which are short-term, highly liquid investments with original maturities of three months or less and subject to an insignificant risk of change in value.

- Financial investments are recorded at updated value up to the end of the period. Their values reflect the redemption amount that would be realized if the investments were redeemed on that date. Yields on these transactions are recognized as finance income.

Cash in transit is deposits in foreign currency relating to funds received from customers abroad, available for redemption from the banks with which the Group operates, as well as payments received from local customers available on the next day (D+1).

#### 7. Trade accounts receivables and other accounts receivables

|   | Parent co  | ompany     | Consolidated |            |  |
|---|------------|------------|--------------|------------|--|
|   | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Market  |            |            |              |            |  |
| Domestic                                      | 259,076    | 206,587    | 259,386      | 206,879    |  |
| Foreign                                       | 44,576     | 60,504     | 143,631      | 127,786    |  |
|   | 303,652    | 267,091    | 403,017      | 334,665    |  |
| Other accounts receivable                     | 3,362      | 1,208      | 3,362        | 1,208      |  |
| Provision for impairment of trade receivables | (6,469)    | (7,157)    | (12,587)     | (9,382)    |  |
|   | 300,545    | 261,142    | 393,792      | 326,491    |  |
| Related parties (Note 10)                     | 96,632     | 62,120     | 111,997      | 67,814     |  |
|   | 397,177    | 323,262    | 505,789      | 394,305    |  |

The Group's exposure to credit and currency risks relating to trade receivables is disclosed in Note 31.

Other receivables derive from the sale of property, plant and equipment, tooling, scraps and other.

### Notes to the interim financial statements

#### (in thousand of reais)

The amounts and aging analysis of trade receivables are as follows:

|                                       | Parent c   | ompany     | Consolidated |            |  |
|---------------------------------------|------------|------------|--------------|------------|--|
|                                       | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Not yet due                           | 287,510    | 239,119    | 368,389      | 295,209    |  |
| Past due:                             |            |            |              |            |  |
| Up to 7 days                          | 3,071      | 5,253      | 9,434        | 8,215      |  |
| From 8 to 30 days                     | 4,630      | 7,151      | 9,193        | 10,958     |  |
| From 31 to 60 days                    | 3,005      | 4,247      | 5,290        | 6,338      |  |
| From 61 to 90 days                    | 460        | 4,062      | 684          | 4,496      |  |
| From 91 to 120 days                   | 2,128      | 1,483      | 2,384        | 1,693      |  |
| From 121 to 180 days                  | 376        | 1,420      | 905          | 1,643      |  |
| From 181 to 360 days                  | 1,898      | 2,942      | 4,780        | 3,649      |  |
| Over 360 days                         | 3,936      | 2,622      | 5,319        | 3,672      |  |
| (-) Provision for impairment of trade |            |            |              |            |  |
| receivables                           | (6,469)    | (7,157)    | (12,587)     | (9,382)    |  |
| Total past due deducted provision     | 13,035     | 22,024     | 25,403       | 31,284     |  |
|                                       | 300,545    | 261,142    | 393,792      | 326,491    |  |

At September 30, 2020, trade receivables of the parent company in the amount of R\$ 13,035 (December 31, 2019 - R\$ 22,023) and consolidated trade receivables at September 30, 2020 of R\$ 25,403 (December 31, 2019 - R\$ 31,282) were past due but not impaired. These relate to a number of original equipment and aftermarket customers for whom there is no recent history of default. Other past-due accounts do not pose a risk for the Company because they were settled after the date of these interim financial statements.

The table above which presents the loss provision for accounts receivable past due for more than 120 days does not include amounts of goods returned and advances from customers to reflect the economic essence of the potential loss. No provision for impairment of accounts receivable has been recognized for related parties, but there are no significant accounts.

Changes in the provision for impairment of trade receivables are as follows:

|  | Parent company Consolidated |          |  |  |
|--|-----------------------------|----------|--|--|
| At December 31, 2019                   | (7,157)                     | (9,382)  |  |  |
| Receivables provided for in the period | (8,465)                     | (12,505) |  |  |
| Receivables reversed in the period     | 10,182                      | 11,385   |  |  |
| Receivables written off definitively   | 822                         | 822      |  |  |
| Foreign exchange variation             | (1,851)                     | (2,907)  |  |  |
| At September 30th, 2020                | (6,469)                     | (12,587) |  |  |

### Notes to the interim financial statements

(in thousand of reais)

### 8. Inventories

|                     | Parent c   | Parent company        |         | idated     |
|---------------------|------------|-----------------------|---------|------------|
|                     | 09.30.2020 | 09.30.2020 12.31.2019 |         | 12.31.2019 |
| Finished products   | 110,245    | 131,865               | 185,781 | 213,858    |
| Work in progress    | 87,571     | 85,428                | 100,250 | 91,799     |
| Raw materials       | 47,165     | 58,015                | 62,324  | 72,013     |
| Auxiliary materials | 6,153      | 6,914                 | 10,235  | 9,464      |
| Imports in transit  | 8,939      | 6,574                 | 17,422  | 8,975      |
|                     | 260,073    | 288,796               | 376,012 | 396,109    |

In September 30, 2020, inventory was stated net of provision for losses. These losses relate to products with a negative margin, tooling, quality issues, out-of-specification materials, obsolescence and slow-moving items in the amount of R\$ 74,053 (R\$ 33,426 in December 31, 2019) in the parent company and R\$ 96,265 (R\$ 48,095 in December 31, 2019) in the consolidated accounts.

Changes in the provision for inventory loss are as follows:

|  | Parent company | Consolidated |
|--|----------------|--------------|
| At December 31, 2019                       | (33,426)       | (48,095)     |
| Reversal of provision                      | 5,875          | 11,645       |
| Recognition of provision                   | (49,418)       | (60,598)     |
| Inventory written off definitively as loss | 2,916          | 2,916        |
| Foreign exchange variation                 |                | (2,133)      |
| At September 30, 2020                      | (74,053)       | (96,265)     |

As at September 30, 2020, the Company recognized an impairment loss on inventory of the Project MBE2 in the amount of R\$ 36,159 as per Note 14.

# Notes to the interim financial statements

(in thousand of reais)

### 9. Taxes recoverable and income tax and social contribuition recoverable

|   | Parent Company |            | Consol     | idated     |
|---|----------------|------------|------------|------------|
|   | 09.30.2020     | 12.31.2019 | 09.30.2020 | 12.31.2019 |
| Income tax and social contribution recoverable  | 37,767         | 48,498     | 47,404     | 60,206     |
| Value-added Tax on Sales and Services (ICMS) on |                |            |            |            |
| purchases of fixed assets                       | 26,076         | 22,902     | 26,180     | 23,073     |
| ICMS and Excise Tax (IPI)                       | 6,241          | 7,091      | 6,241      | 7,091      |
| Import Tax                                      | 3,111          | 2,679      | 4,106      | 3,717      |
| Social Contribution on Revenues (COFINS)        | 3,647          | 2,930      | 3,647      | 2,932      |
| Social Integration Program (PIS)                | 783            | 632        | 783        | 632        |
| I.V.A. (Argentina)                              | -              | -          | (244)      | 6,747      |
| Other   | 9              | 9          | 998        | 1,702      |
| Taxes recoverable                               | 39,867         | 36,243     | 41,711     | 45,894     |
| Current   | 77,634         | 84,741     | 89,115     | 106,100    |
| Value-added Tax on Sales and Services (ICMS) on |                |            |            |            |
| purchases of fixed assets                       | 8,993          | 11,696     | 8,993      | 11,696     |
| Export incentive - Argentina                    |                |            | 7,330      | 5,464      |
| Non-current                                     | 8,993          | 11,696     | 16,323     | 17,160     |

# Notes to the interim financial statements

### (in thousand of reais)

### 10. Related parties

The aggregate amount of transactions and outstanding balances with related parties is presented below:

|  |                         |                | Balances at 09.30.2020                             |                       |                        |                                  |                      | Transactions from 01.01.2019 to 09.30.2020 |                   |              |               |                     |
|--|-------------------------|----------------|--|-----------------------|------------------------|----------------------------------|----------------------|--|-------------------|--------------|---------------|---------------------|
|  |                         | Current assets | i  | Non-current<br>assets |                        | Current liabilitie               | 28                   | Non-current<br>liabilities                 | Sales/re          | evenue       | Purch         | ases                |
|  | Receivables<br>(Note 7) | Payment        | Dividends<br>and interest<br>on capital<br>payable | Loan                  | Suppliers<br>(Note 15) | Payment<br>term in days<br>(***) | Lease<br>Liabilities | Lease<br>Liabilities                       | Products          | Other        | Products      | Other               |
| Companies  | ~ /                     |                |  |                       |                        |                                  |                      |  | ·                 |              |               |                     |
| Subsidiaries   |                         |                |  |                       |                        |                                  |                      |  |                   |              |               |                     |
|  |                         |                |  |                       |                        |                                  |                      |  |                   |              |               |                     |
| Direct subsidiaries  | 65 046                  | 60             | 50 609   |                       |                        |                                  |                      |  | 267 527           | 082          |               |                     |
| MAHLE Metal Leve GmbH  | 65,046<br>9,645         | 60             | 50,608   | - 23,839              | -                      | -                                | -                    | -  | 267,527<br>36,526 | 983<br>1,774 | - 22          | -                   |
| MAHLE Argentina S.A.<br>MAHLE Filtroil Indústria e Comércio de Filtros Ltda      | -                       | 60<br>60       | -  | 23,839<br>7,071       | -                      | -                                | -                    | -  |                   | 1,774        | 22            | -                   |
| MAILE Findon industria e Contecto de Findos Eda<br>MAHLE Hirschvogel Forjas S.A. | 23                      | 60             | -  |                       | -                      | -                                | -                    | -  | -                 | 98           | -             | -                   |
| Sub-total Controladas Diretas  | 74,778                  | 00             | 50,608   | 30,910                |                        | -                                |                      |  | 304,053           | 2,979        |               | <u>-</u>            |
|  |                         |                | 20,000   | 00,710                |                        |                                  |                      |  | 001,000           | _,,,,,       |               |                     |
| Related companies  | 1 975                   | 60             |  |                       | 1                      | -                                |                      |  | 14.670            | 1            | 27            |                     |
| MAHLE Componenti Motori Italia S.p.A.  | 4,875                   | 60             | -  | -                     | 2 5 4 9                | 60<br>60                         | -                    | -  | 14,670            | 10.816       | 27            | -                   |
| MAHLE Behr Gerenciamento Térmico Brasil Ltda.                                    | 2,982<br>2,835          | 60<br>60       | -  | -                     | 3,548<br>381           | 60<br>60                         | -                    | -  | 717<br>10.436     | 10,816       | 14,628<br>932 | 551<br>2            |
| MAHLE Engine Components USA, Inc.<br>MAHLE Aftermarket GmbH                      | 2,835<br>1,758          | 60<br>60       | -  | -                     | 1,319                  | 60<br>60                         | -                    | -  | 10,436<br>5,041   | -<br>930     | 932<br>3,189  | 3,524               |
| MAHLE Holding (China) Co., Ltd.  | 1,738                   | 60<br>60       | -  | -                     | 1,519                  | 60<br>60                         | -                    | -  | 5,041             | 930<br>98    | 5,169         | 5,524<br>142        |
| MAILE From (Cinita) Co., Ed.<br>MAHLE Compressores do Brasil Ltda.               | 1,555                   | 60             |  | -                     | 3,059                  | 60                               | -                    | -  | 747               | 4,726        | 15,886        | 94                  |
| MAILE Compressions do Brash Edda.<br>MAHLE Aftermarket S. de R.L. de C.V.        | 1,555                   | 60             | -  | -                     |                        | -                                | -                    | -  | 4,378             | -            |               | -                   |
| MAHLE International GmbH   | 1,431                   | 60             | -  | -                     | 9,641                  | 60                               | -                    | -  |                   | 1,863        | -             | 21,325              |
| MAHLE Componentes de Motor de Mexico, S. de R.                                   | -                       | 60             | -  | -                     | 5                      | 60                               | -                    | -  | 566               | 1,005        | 5,093         | 5                   |
| MAHLE Aftermarket Inc.   | 487                     | 60             | -  | -                     | 240                    | 60                               | -                    | -  | 519               | 322          | -             | 289                 |
| MAHLE Engine Systems UK Ltd.   | 365                     | 60             | -  | -                     | 1,080                  | 60                               | -                    | -  | 8                 | 287          | 2,176         | 11                  |
| MAHLE Industriemotoren-Komponenten GmbH  | 343                     | 60             | -  | -                     | -                      | -                                | -                    | -  | 493               | -            | -             | -                   |
| MAHLE Motor Parcalari San. Izmir A.S.  | 173                     | 60             | -  | -                     | 139                    | 60                               | -                    | -  | 2,292             | -            | 225           | -                   |
| MAHLE Filter Systems USA   | 166                     | 60             | -  | -                     | 48                     | 60                               | -                    | -  | 4                 | 151          | -             | 48                  |
| MAHLE Industries, Inc.   | 162                     | 60             | -  | -                     | 930                    | 60                               | -                    | -  | -                 | 410          | -             | 1                   |
| MAHLE Engine Components (Yingkou) Co., Ltd.                                      | 136                     | 60             | -  | -                     | -                      | -                                | -                    | -  | 2,453             | 11           | -             | -                   |
| MAHLE GmbH   | 133                     | 60             | -  | -                     | 16,287                 | 60                               | -                    | -  | 233               | 47           | 1,538         | 13,689 *            |
| MAHLE Indústria e Comércio Ltda.   | 128                     | 60             | -  | -                     | 1,310                  | 60                               | 7,647                | 5,798                                      | 99                | 748          | 1,402         | 5,501 *             |
| MAHLE Componentes de Motores S.A.  | 94                      | 60             | -  | -                     | 10                     | 60                               | -                    | -  | 487               | 43           | 61            | 3                   |
| MAHLE Engine Components (Chongqing) Co., Ltd.                                    | 94                      | 60             | -  | -                     | -                      | -                                | -                    | -  | 825               | -            | -             | -                   |
| MAHLE France SAS   | 84                      | 60             | -  | -                     | -                      | -                                | -                    | -  | 146               | -            | -             | -                   |
| MAHLE Electric Drives (Taicang) Co., Ltd.  | 35                      | 60             | -  | -                     | 99                     | 60                               | -                    | -  | -                 | 59           | 1,325         | -                   |
| MAHLE Anand Filter Systems Private Limited                                       | 23                      | 60             | -  | -                     | -                      | -                                | -                    | -  | 62                | -            | -             | -                   |
| MAHLE India Pistons Ltd.   | 22                      | 60             | -  | -                     | -                      | -                                | -                    | -  | 19                | -            | -             | -                   |
| MAHLE Electric Drives Slovenija d.o.o.   | 14                      | 60             | -  | -                     | 89                     | 60                               | -                    | -  | -                 | 35           | 1,679         | -                   |
| MAHLE Japan Ltd.   | 14                      | 60             | -  | -                     | -                      | -                                | -                    | -  | -                 | 35           | -             | -                   |
| MAHLE Engine Components Japan Corporation  | 11                      | 60             | -  | -                     | 105                    | 60                               | -                    | -  | 81                | 228          | -             | -                   |
| MAHLE Holding (India) Private Limited  | 11                      | 60             | -  | -                     | 9                      | 60                               | -                    | -  | -                 | I            | -             | -                   |
| MAHLE Kleinmotoren-Komponenten GmbH & Co. F                                      |                         | 60             | -  | -                     | -                      | -                                | -                    | -  | 40                | -            | -             | -                   |
| Shanghai MAHLE Thermal Systems Co. Ltd.  | 4                       | 60             | -  | -                     | -                      | -                                | -                    | -  | -                 | - 3          | -             | -                   |
| MAHLE Filtersysteme GmbH   | 1                       | 60<br>60       | -  | -                     | 962                    | 60                               | -                    | -  | - 5               | 3            | -             | 1,490               |
| MAHLE Motorsports Inc  | 1                       | 00             | -  | -                     | 1,700                  | 60                               | -                    | -  | 5                 | -            | -             | -                   |
| Innoferm Tecnologia Ltda.<br>MAHLE Behr Service Asia Co., Ltd.                   | -                       | -              | -  | -                     | 621                    | 60<br>60                         | -                    | -  | -                 | -            | 2,351         | -                   |
| MAHLE Polska Sp. z o.o.  | -                       | -              | -  | -                     | 341                    | 60                               | -                    | -  | -                 | -            | 2,551         | _                   |
| MAILE Forska Sp. 2000<br>MAHLE Filtersysteme Austria GmbH                        | -                       | -              | -  | -                     | 341                    | 60                               | -                    | -  | -                 | -            | 1,593         | -                   |
| MAHLE S.A.U.   |                         | -              |  | -                     | 210                    | 60                               | -                    | -  | - 1               | -            | 1,595         |                     |
| MAHLE Donghyun Filter Systems Co., Ltd.  |                         | _              |  | _                     | 106                    | 60                               | _                    | _  | -                 | _            | 536           | 64                  |
| MAHLE Filter Systems Japan Corporation   | _                       | _              | -  | _                     | 26                     | 60                               | _                    | -  | _                 | -            | 321           | 24                  |
| MAHLE Aftermarket Italy S.p.A.   | -                       | -              | -  | -                     | -0                     | 60                               | -                    | -  | -                 | -            | 319           | -                   |
| MAHLE Engine Components USA, Inc.  | -                       | -              | -  | -                     | ,<br>7                 | 60                               | -                    | -  | -                 | -            |               | 7                   |
| MAHLE Componente de Motor SRL  | -                       | -              | -  | -                     | 6                      | 60                               | -                    | -  | -                 | -            | 140           | -                   |
| MAHLE Shanghai Filter Systems Co., Ltd.  | -                       | -              | -  | -                     | 3                      | 60                               | -                    | -  | -                 | -            | 3             | -                   |
| MAHLE Engine Components (Nanjing) Co., Ltd.                                      | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | 1,167             | -            | 18            | -                   |
| MAHLE Engine Components Slovakia s.r.o.  | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | 45                | -            | -             | -                   |
| MAHLE Aftermarket Pte. Ltd.  | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | 15                | -            | 2,969         | -                   |
| MAHLE Trading (Shanghai) Co., Ltd.   | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | -                 | -            | 290           | 1                   |
| MAHLE Fil. Sys. UK Ltd.  | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | -                 | -            | 187           | -                   |
| MAHLE Trading Japan Co., Ltd.  | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | -                 | 9            | 147           | -                   |
| Behr Hella Service GmbH  | -                       | -              | -  | -                     | -                      | -                                | -                    | -  | -                 | -            | 64<br>42      | -                   |
| Other  | (57)<br>21,854          |                |  |                       | 42,738                 | -                                |                      | 5,798                                      | <u> </u>          | <u> </u>     | <u> </u>      | <u>31</u><br>46,802 |
| Total related companies  |                         |                | -  |                       |                        |                                  |                      |  |                   |              |               |                     |
| Total related parties  | 96,632                  |                | 50,608   | 30,910                | 42,738                 |                                  | 7,647                | 5,798                                      | 349,629           | 23,854       | 57,315        | 46,802              |

\* Brand license of R\$ 5,731

\*\* Rent of R\$ 5,501

\*\*\* Realization of term days refers to current assets and current liabilities

# Notes to the interim financial statements

### (in thousand of reais)

|   |                         |                                    |  |                       |                        |                                    | Paren                | t company  |                            |  |          |          |         |
|---|-------------------------|------------------------------------|--|-----------------------|------------------------|------------------------------------|----------------------|--|----------------------------|--|----------|----------|---------|
| -   |                         |                                    |  | Bal                   | ances at 12.31.        | 2019                               | Turch                | a company  |                            | Transactions from 01.01.2019 to 09.30.2019 |          |          |         |
|   | Cu                      | irrent ass                         |  | Non-current<br>assets |                        | Curren                             | t liabilities        |  | Non-current<br>liabilities | Sales/re                                   | venue    | Purch    | ases    |
|   | Receivables<br>(Note 7) | Payment<br>term in<br>days<br>(**) | Dividends<br>and interest<br>on capital<br>payable | Loan                  | Suppliers<br>(Note 15) | Payment<br>term in<br>days<br>(**) | Lease<br>Liabilities | Dividends<br>and interest<br>on capital<br>payable | Lease<br>Liabilities       | Products                                   | Other    | Products | Other   |
| Companies   |                         |                                    |  |                       |                        |                                    |                      |  |                            |  |          |          |         |
| Subsidiaries  |                         |                                    |  |                       |                        |                                    |                      |  |                            |  |          |          |         |
| Direct subsidiaries   |                         |                                    |  |                       |                        |                                    |                      |  |                            |  |          |          |         |
| MAHLE Metal Leve GmbH   | 38,355                  | 60                                 | 50,521   | -                     | _                      | 60                                 |                      | -  |                            | 281,766                                    | 808      | _        |         |
| MAHLE Argentina S.A.  | 4,647                   | 60                                 |  | 16,273                | _                      | 60                                 | -                    | -  | _                          | 34,751                                     | 1,636    | 580      | _       |
| MAHLE Filtroil Indústria e Comércio de Filtros Ltda                                     |                         | 60                                 | -  | 6,748                 | -                      | 60                                 | -                    | -  | -                          | -  | 120      | -        | -       |
| MAHLE Hirschvogel Forjas S.A.   | 23                      | 60                                 | <u> </u>   | 2,791                 |                        | 60                                 |                      |  |                            |  | 94       |          | -       |
| Sub-total Controladas Diretas   | 43,088                  |                                    | 50,521   | 25,812                | -                      |                                    |                      | -  | -                          | 316,517                                    | 2,658    | 580      | -       |
| Related companies   |                         |                                    |  |                       |                        |                                    |                      |  |                            |  |          |          |         |
| MAHLE Behr Gerenciamento Térmico Brasil Ltda.   | 3,343                   | 60                                 |  |                       | 1,483                  | -<br>60                            |                      |  |                            | 726  | 13,565   | 26,246   | 1,445   |
| MAHLE Benr Gerenciamento Termico Brasil Lua.<br>MAHLE Engine Components Slovakia s.r.o. | 2,316                   | 60<br>60                           | -  | -                     | 1,483                  | 60<br>60                           | -                    | -  | -                          | 829  | 15,505   | - 20,240 | 1,445   |
| MAHLE Holding (China) Co., Ltd.   | 1,686                   | 60                                 | -  | -                     | 92                     | 60                                 | _                    | _  | _                          | -  | 1,040    | -        | 63      |
| MAHLE Componenti Motori Italia S.p.A.   | 1,510                   | 60                                 | -  | -                     | 129                    | 60                                 | -                    | -  | -                          | 9,538                                      | -        | 178      | 4       |
| MAHLE Aftermarket S. de R.L. de C.V.  | 1,396                   | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 3,852                                      | -        | -        | -       |
| MAHLE Aftermarket GmbH  | 1,349                   | 60                                 | -  | -                     | 5,321                  | 60                                 | -                    | -  | -                          | 2,068                                      | 768      | 3,987    | 117     |
| MAHLE Engine Components USA, Inc.   | 1,183                   | 60                                 | -  | -                     | 424                    | 60                                 | -                    | -  | -                          | 10,636                                     | (19)     | 921      | 112     |
| MAHLE Engine Components (Yingkou) Co., Ltd.   | 1,074                   | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 4,837                                      | 393      | -        | -       |
| MAHLE Engine Components (Nanjing) Co., Ltd.   | 863                     | 60                                 | -  | -                     | 18                     | 60                                 | -                    | -  | -                          | 3,152                                      | -        | -        | -       |
| MAHLE International GmbH  | 740                     | 60                                 | -  | -                     | 14,411                 | 60                                 | -                    | -  | -                          | -  | 1,675    | -        | 11,136  |
| MAHLE Compressores do Brasil Ltda.  | 637                     | 60                                 | -  | -                     | 2,942                  | 60                                 | -                    | -  | -                          | 989  | 5,391    | 10,261   | 118     |
| MAHLE Industries, Inc.  | 409                     | 60                                 | -  | -                     | 664                    | 60                                 | -                    | -  | -                          | -  | 338      | -        | 37      |
| MAHLE Filtre Sistemleri A.S.<br>MAHLE Componentes de Motores S.A.                       | 360<br>353              | 60<br>60                           | -  | -                     | - 32                   | -<br>60                            | -                    | -  | -                          | -<br>1,146                                 | -<br>164 | -<br>104 | -       |
| MAHLE Componentes de Motores S.A.<br>MAHLE Indústria e Comércio Ltda.                   | 355                     | 60                                 | -  | -                     | 1,209                  | 60                                 | 5,647                | 6,081  | 13,109                     | -  | 104      | - 104    | 5,439   |
| MAHLE Motor Parcalari San. Izmir A.S.   | 345                     | 60                                 | -  | -                     | 98                     | 60                                 |                      |  | -                          | 162  | -        | 52       |         |
| MAHLE Filter Systems USA  | 256                     | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | -  | 576      | 1        | -       |
| MAHLE Engine Systems UK Ltd.  | 244                     | 60                                 | -  | -                     | 1,579                  | 60                                 | -                    | -  | -                          | -  | 456      | 1,665    | 8       |
| MAHLE Aftermarket Inc.  | 197                     | 60                                 | -  | -                     | 86                     | 60                                 | -                    | -  | -                          | 657  | 386      | -        | 130     |
| MAHLE GmbH  | 91                      | 60                                 | -  | -                     | 9,587                  | 60                                 | -                    | -  | -                          | 534  | 441      | 9,673    | 13,658  |
| MAHLE Componentes de Motor de Mexico, S. de R.  | 84                      | 60                                 | -  | -                     | 1,542                  | 60                                 | -                    | -  | -                          | 388  | 129      | 3,440    | (88)    |
| MAHLE Industriemotoren-Komponenten GmbH   | 60                      | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 484  | -        | -        | -       |
| MAHLE Engine Components Japan Corporation   | 59                      | 60                                 | -  | -                     | 73                     | 60                                 | -                    | -  | -                          | 76   | -        | -        | (22)    |
| MAHLE Trading Japan Co., Ltd.   | 41                      | 60                                 | -  | -                     | 104                    | 60                                 | -                    | -  | -                          | 62   | 55       | 177      | -       |
| MAHLE Engine Components (Chongqing) Co., Ltd.<br>MAHLE India Pistons Ltd.               | 25<br>18                | 60<br>60                           | -  | -                     | -                      | -                                  | -                    | -  | -                          | 495<br>15                                  | -        | -        | -       |
| MAHLE France SAS  | 18                      | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 163  | -        | -        | -       |
| MAHLE Japan Ltd.  | 8                       | 60                                 | -  | _                     | -                      | -                                  | -                    | -  | _                          | -  | - 7      | -        | _       |
| MAHLE Holding (India) Private Limited   | 7                       | 60                                 | -  | -                     | 6                      | 60                                 | -                    | -  | -                          | -  | 4        | -        | 53      |
| MAHLE Kleinmotoren-Komponenten GmbH & Co. I   | 6                       | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 32   | -        | -        | -       |
| MAHLE Motorsports Inc   | 4                       | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 2  | -        | -        | -       |
| Shanghai MAHLE Thermal Systems Co. Ltd.   | 3                       | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | -  | -        | -        | -       |
| MAHLE Filtersysteme GmbH  | 2                       | 60                                 | -  | -                     | 870                    | 60                                 | -                    | -  | -                          | -  | 1        | 12       | 1,134   |
| MAHLE Vöcklabruck GmbH  | (2)                     | 60                                 | -  | -                     | -                      | -                                  | -                    | -  | -                          | 27   | -        | -        | -       |
| Innoferm Tecnologia Ltda.   | -                       | -                                  | -  | -                     | 2,000                  | 60                                 | -                    | -  | -                          | -  | -        | -        | -       |
| MAHLE Filter Systems Japan Corporation  | -                       | -                                  | -  | -                     | 335                    | 60                                 | -                    | -  | -                          | -  | -        | 753      | -       |
| MAHLE Electric Drives (Taicang) Co., Ltd.   | -                       | -                                  | -  | -                     | 286                    | 60                                 | -                    | -  | -                          | -  | 71       | 1,817    | -       |
| MAHLE Polska Sp. z o.o.   | -                       | -                                  | -  | -                     | 234                    | 60<br>60                           | -                    | -  | -                          | 32   | -        | -        | -       |
| MAHLE Behr Service Asia Co., Ltd.<br>MAHLE Aftermarket Italy S.p.A.                     | -                       | -                                  | -  | -                     | 177<br>172             | 60<br>60                           | -                    | -  | -                          | -  | -        | - 298    | - 2     |
| MAHLE Electric Drives Slovenija d.o.o.  | -                       | -                                  | -  | -                     | 172                    | 60                                 | -                    | -  | -                          | -  | 29       | 2,035    | -       |
| MAHLE S.A.U.  | -                       | -                                  | -  | -                     | 123                    | 60                                 | -                    | -  | -                          | 84   | -        | -,       | -       |
| MAHLE Filtersysteme Austria GmbH  | -                       | -                                  | -  | -                     | 114                    | 60                                 | -                    | -  | -                          | -  | -        | 1,921    | -       |
| MAHLE Componente de Motor SRL   | -                       | -                                  | -  | -                     | 85                     | 60                                 | -                    | -  | -                          | -  | -        | 248      | -       |
| MAHLE Donghyun Filter Systems Co., Ltd.   | -                       | -                                  | -  | -                     | 76                     | 60                                 | -                    | -  | -                          | -  | -        | 238      | -       |
| MAHLE Filter Systems Philippines Corporation  | -                       | -                                  | -  | -                     | 74                     | 60                                 | -                    | -  | -                          | -  | -        | 141      | -       |
| Behr Hella Service GmbH   | -                       | -                                  | -  | -                     | 64                     | 60                                 | -                    | -  | -                          | -  | -        | -        | -       |
| MAHLE Trading (Shanghai) Co., Ltd.  | -                       | -                                  | -  | -                     | 36                     | 60                                 | -                    | -  | -                          | -  | -        | 785      | -       |
| MAHLE Engine Components (Thailand) Co., Ltd.  | -                       | -                                  | -  | -                     | 18                     | 60<br>60                           | -                    | -  | -                          | -  | -        | -        | 18<br>8 |
| MAHLE Aftermarket Ltd.<br>MAHLE Industriebeteiligungen GmbH                             | -                       | -                                  | -  | -                     | 1                      | 60                                 | -                    | - 1,013  | -                          | -  | -        | -        | 8       |
| MAHLE Industrebeeningungen Onioh<br>MAHLE RUS O.O.O.                                    | -                       | -                                  | -  | -                     | -                      | -                                  | -                    |  | -                          | 238  | -        | -        | -       |
| MAHLE Ventiltrieb GmbH  | -                       | -                                  | -  | -                     | -                      | -                                  | -                    | -  | -                          | 238  | -        | -        | -       |
| MAHLE Powertrain, LLC   | -                       | -                                  | -  | -                     | -                      | -                                  | -                    | -  | -                          | -  | 310      | -        | -       |
| MAHLE Aftermarket Pte. Ltd.   | -                       | -                                  | -  | -                     | -                      | -                                  | -                    | -  | -                          | -  | -        | 2,284    | -       |
| Other   |                         | -                                  |  | -                     |                        | -                                  |                      |  |                            | 60   | 1        | 62       | 53      |
| Total related companies   | 19,032                  |                                    |  |                       |                        |                                    |                      |  |                            |  |          |          | 22.425  |
| rour rented companies   | 17,052                  |                                    | -  | -                     | 44,591                 |                                    | 5,647                | 7,094  | 13,109                     | 41,532                                     | 25,781   | 67,299   | 33,425  |

\* This includes brand license of R\$ 8,052

 $\ast\ast$  Realization of term days refers to current assets and current liabilities

# Notes to the interim financial statements

(in thousand of reais)

|  |             |                                  | Bal                   | ances at 09.30 | .2020                            | Consolidated | 1                          | Transactions from 01.01.2020 to 09.30.2020 |        |                |          |
|--|-------------|----------------------------------|-----------------------|----------------|----------------------------------|--------------|----------------------------|--|--------|----------------|----------|
|  | Curren      | t assets                         | Non-current<br>assets | (              | Current liabiliti                | es           | Non-current<br>liabilities | Sales/re                                   | evenue | Purch          | ases     |
|  | Receivables | Payment<br>term in days<br>(***) |                       | Suppliers      | Payment<br>term in days<br>(***) | Lease        | Lease                      |  |        |                |          |
|  | (Note 7)    | ( )                              | Loan                  | (Note 15)      |                                  | Liabilities  | Liabilities                | Products                                   | Other  | Products       | Other    |
| Companies  |             |                                  |                       |                |                                  |              |                            |  |        |                |          |
| Related companies  |             |                                  |                       |                |                                  |              |                            |  |        |                |          |
| AAHLE Componenti Motori Italia S.p.A.  | 27.237      | 60                               | -                     | 1              | 60                               | -            | -                          | 69.693                                     | 1      | 27             | -        |
| IAHLE Aftermarket GmbH   | 22.732      | 60                               | -                     | 2.205          | 60                               | -            | -                          | 67.377                                     | 930    | 9.527          | 3.528    |
| AAHLE Componentes de Motor de Mexico, S. de R.L. de C.V                      | 17.241      | 60                               | -                     | 5              | 60                               | -            | -                          | 78.324                                     | 15     | 5.093          | 5        |
| AHLE France SAS  | 7.512       | 60                               | -                     | -              | -                                | -            | -                          | 26.197                                     | -      | -              | -        |
| AHLE Componentes de Motores S.A.   | 6.490       | 60                               | -                     | 10             | 60                               | -            | -                          | 26.998                                     | 43     | 61             | 3        |
| AHLE Aftermarket S. de R.L. de C.V.  | 5.823       | 60                               | -                     | -              | -                                | -            | -                          | 13.514                                     | -      | -              | -        |
| AAHLE Engine Components USA, Inc.  | 4.760       | 60                               | -                     | 3.178          | 60                               | -            | -                          | 17.812                                     | -      | 932            | 2.124    |
| 1AHLE Vöcklabruck GmbH   | 3.868       | 60                               | -                     | -              | -                                | -            | -                          | 7.609                                      | -      | -              | 24       |
| IAHLE Behr Gerenciamento Térmico Brasil Ltda.                                | 2.982       | 60                               | -                     | 4.240          | 60                               | -            | -                          | 717  | 10.816 | 16.604         | 551      |
| IAHLE S.A.U.   | 1.945       | 60                               | -                     | 210            | 60                               | -            | -                          | 8.436                                      | -      | 151            | -        |
| AHLE Holding (China) Co., Ltd.   | 1.701       | 60                               | -                     | 127            | 60                               | -            | -                          | 5  | 98     | -              | 142      |
| IAHLE Compressores do Brasil Ltda.   | 1.555       | 60                               | -                     | 3.059          | 60                               | -            | -                          | 747  | 4.726  | 15.886         | 94       |
| IAHLE Industriemotoren-Komponenten GmbH                                      | 1.452       | 60                               | -                     | 73             | 60                               | -            | -                          | 5.695                                      | -      | -              | 57       |
| IAHLE International GmbH   | 1.249       | 60                               | -                     | 13.880         | 60                               | -            | -                          | -  | 1.863  | -              | 22.866   |
| IAHLE Aftermarket Inc.   | 852         | 60                               | -                     | 240            | 60                               | -            | -                          | 2.297                                      | 322    | -              | 289      |
| IAHLE Kleinmotoren-Komponenten GmbH & Co. KG                                 | 779         | 60                               | -                     | 59             | 60                               | -            | -                          | 3.171                                      | -      | -              | 86       |
| IAHLE Motor Parcalari San. Izmir A.S.  | 633         | 60                               | -                     | 139            | 60                               | -            | -                          | 5.317                                      | -      | 225            |          |
| IAHLE GmbH   | 584         | 60                               | -                     | 22.272         | 60                               | -            | -                          | 14.253                                     | 47     | 1.538          | 15.658   |
| IAHLE Engine Components Slovakia s.r.o.                                      | 429         | 60                               | -                     | -              | -                                | -            | -                          | 1.295                                      | -      | -              | -        |
| IAHLE Engine Components (Thailand) Co., Ltd.                                 | 367         | 60                               | -                     | -              | -                                | -            | -                          | 4.412                                      | -      | -              | -        |
| IAHLE Engine Systems UK Ltd.   | 365         | 60                               | -                     | 1.082          | 60                               | -            | -                          | 8  | 287    | 2.176          | 11       |
| AHLE Engine Components India Priv. Ltd.                                      | 345         | 60                               | -                     | -              | -                                | -            | -                          | 1.448                                      | -      | -              | -        |
| IAHLE Polska Sp. z o.o.  | 328         | 60                               | -                     | 341            | 60                               | -            | -                          | 980  | -      | -              | -        |
| IAHLE Filter Systems USA   | 166         | 60                               | -                     | 48             | 60                               | -            | -                          | 4  | 151    | -              | 48       |
| IAHLE Industries, Inc.   | 162         | 60                               | -                     | 1.578          | 60                               | -            | -                          | -  | 410    | -              | 1.921    |
| IAHLE Engine Components (Yingkou) Co., Ltd.                                  | 136         | 60                               | -                     | -              | -                                | -            | -                          | 2.453                                      | 11     | -              | -        |
| 1AHLE Indústria e Comércio Ltda.   | 128         | 60                               | -                     | 1.310          | 60                               | 7.647        | 5.798                      | 99   | 748    | 1.402          | 5.501    |
| IAHLE Engine Components (Chongqing) Co., Ltd.                                | 94          | 60                               | -                     | -              | -                                | -            | -                          | 825  | -      | -              | -        |
| IAHLE Electric Drives (Taicang) Co., Ltd.                                    | 35          | 60                               | -                     | 99             | 60                               | -            | -                          | -  | 59     | 1.324          | -        |
| AHLE Anand Filter Systems Private Limited                                    | 23          | 60                               | -                     | _              | -                                | -            | -                          | 62   | _      | -              | -        |
| IAHLE India Pistons Ltd.   | 22          | 60                               | -                     | -              | -                                | -            | -                          | 19   | -      | -              | -        |
| 1AHLE Electric Drives Slovenija d.o.o.                                       | 14          | 60                               | _                     | 89             | 60                               | -            | -                          | -  | 35     | 1.770          | -        |
| IAHLE Japan Ltd.   | 14          | 60                               | _                     | -              | -                                | _            | -                          | -  | 35     | -              | _        |
| IAHLE Engine Components Japan Corporation                                    | 11          | 60                               | _                     | 105            | 60                               | -            | -                          | 81   | 228    | -              | -        |
| IAHLE Holding (India) Private Limited  | 11          | 60                               | _                     | 9              | 60                               | _            | -                          | -  | 1      | -              | -        |
| hanghai MAHLE Thermal Systems Co. Ltd.                                       | 4           | 60                               | _                     | -              | -                                | _            | _                          | _  | -      | _              | _        |
| IAHLE Filtersysteme GmbH   |             | 60                               |                       | 962            | 60                               |              |                            |  | 3      |                | 1.490    |
| IAHLE Motorsports Inc  | 1           | 60                               | -                     | 902            | -                                | -            | -                          | - 5  | -      | -              | 1.490    |
| noferm Tecnologia Ltda.  | -           | -                                | -                     | 1.700          | - 60                             | -            | -                          | -  | -      | -              | -        |
| AHLE Behr Service Asia Co., Ltd.   | -           | -                                | -                     | 1.700<br>896   | 60<br>60                         | -            | -                          | -  | -      | 2.626          | -        |
| IAHLE Bent Service Asia Co., Ltd.<br>IAHLE Filtersysteme Austria GmbH        | -           | -                                | -                     | 896<br>404     | 60<br>60                         | -            | -                          | -  | -      | 2.626<br>1.593 | 295      |
| IAHLE Filtersysteme Austria GmbH   | -           | -                                | -                     | 404<br>347     | 60<br>60                         | -            | -                          | -  | -      | 1.595          | 295<br>7 |
| IAHLE Engine Components USA, inc.<br>IAHLE Donghyun Filter Systems Co., Ltd. | -           | -                                | -                     | 347<br>106     | 60<br>60                         | -            | -                          | -  | -      | 536            | 64       |
| IAHLE Dongnyun Filter Systems Co., Ltd.<br>IAHLE Holding Austria GmbH        | -           | -                                | 41.170                | 46             | 60<br>60                         | -            | -                          | -  | -      | - 530          | 04       |
| AHLE Aftermarket Italy S.p.A.  | -           | -                                | -                     | 32             | 60                               | -            | -                          | -  | -      | 536            |          |
| AHLE Filter Systems Japan Corporation  | -           | -                                | -                     | 26             | 60                               | -            | -                          | -  | -      | 321            | 24       |
| AHLE Componente de Motor SRL   | -           | -                                | -                     | 6              | 60                               | -            | -                          | -  | -      | 140            |          |
| AHLE Shanghai Filter Systems Co., Ltd.                                       | -           | -                                | -                     | 3              | -                                | -            | -                          | -  | -      | 3              | -        |
| AHLE Engine Components (Nanjing) Co., Ltd.                                   | -           | -                                | -                     | -              | -                                | -            | -                          | 1.167                                      | -      | 18             | -        |
| AHLE Aftermarket Pte. Ltd.   | -           | -                                | -                     | -              | -                                | -            | -                          | 1.107                                      | _      | 2.969          | -        |
| AHLE Fil. Sys. UK Ltd.   | -           | -                                | -                     | -              | -                                | -            | -                          | 15   | -      | 2.909<br>187   | -        |
| IAHLE Fil. Sys. OK Ltd.<br>IAHLE Trading (Shanghai) Co., Ltd.                | -           | -                                | -                     | -              | -                                | -            | -                          | -  | -      | 290            | -        |
| AFLE Trading (Shanghai) Co., Ltd.<br>AHLE Trading Japan Co., Ltd.            | -           | -                                | -                     | -              | -                                | -            | -                          | -  | - 9    | 290<br>147     | 1        |
| ehr Hella Service GmbH   | -           | -                                | -                     | -              | -                                | -            | -                          | -  | -      | 64             |          |
| thers  | (54)        | - 60                             | -                     | -              | -                                | -            | -                          | - 22                                       | 37     | 43             |          |
| ulus   | (34)        | 00                               |                       |                | -                                |              | -                          |  |        | 40             |          |
| otal related companies   | 111.997     |                                  | 41.170                | 58.887         |                                  | 7.647        | 5.798                      | 361.057                                    | 20.875 | 66.189         | 54.796   |
| otal related parties   | 111.997     |                                  | 41.170                | 58.887         |                                  | 7.647        | 5.798                      | 361.057                                    | 20.875 | 66.189         | 54.796   |

\* Brand license of R\$ 6,462

\*\* Rent of R\$ 5,501

\*\*\* Realization of term days refers to current assets and current liabilities

# Notes to the interim financial statements

(in thousand of reais)

|  |                         |                                    |                       | Balances at            | t 12.31.2019            |                      | Consolidated                          |                            | Trans    | actions from 01.0 | 01.2019 to 09.30.2 | 019    |
|--|-------------------------|------------------------------------|-----------------------|------------------------|-------------------------|----------------------|---------------------------------------|----------------------------|----------|-------------------|--------------------|--------|
|  | Current a               | assets                             | Non-current<br>assets |                        | Curren<br>Payment       | t liabilities        | Dividends                             | Non-current<br>liabilities | Sales/re | venue             | Purch              | ases   |
|  | Receivables<br>(Note 7) | Payment<br>term in<br>days<br>(**) | Loan                  | Suppliers<br>(Note 15) | term in<br>days<br>(**) | Lease<br>Liabilities | and interest<br>on capital<br>payable | Lease<br>Liabilities       | Products | Other             | Products           | Other  |
| Related companies  |                         |                                    |                       |                        |                         |                      |                                       |                            |          |                   |                    |        |
| MAHLE Componentes de Motor de Mexico, S. de R.L. de C.V. | . 11,159                | 60                                 | -                     | 1,548                  | 60                      | -                    | -                                     | -                          | 70,447   | 129               | 3,440              | (88)   |
| MAHLE GmbH   | 9,368                   | 60                                 | -                     | 11,850                 | 60                      | -                    | -                                     | -                          | 3,891    | 441               | 9,673              | 15,332 |
| MAHLE Aftermarket GmbH                                   | 7,200                   | 60                                 | -                     | 6,360                  | 60                      | -                    | -                                     | -                          | 50,073   | 768               | 9,716              | 126    |
| MAHLE Vöcklabruck GmbH                                   | 5,949                   | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 26,214   | -                 | -                  | -      |
| MAHLE France SAS   | 4,738                   | 60                                 | -                     | 10                     | 60                      | -                    | -                                     | -                          | 21,747   | -                 | -                  | -      |
| MAHLE Aftermarket S. de R.L. de C.V.                     | 3,579                   | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 14,092   | -                 | -                  | -      |
| MAHLE Behr Gerenciamento Térmico Brasil Ltda.            | 3,343                   | 60                                 | -                     | 1,483                  | 60                      | -                    | -                                     | -                          | 726      | 13,565            | 26,246             | 1,445  |
| MAHLE Componentes de Motores S.A.                        | 2,799                   | 60                                 | -                     | 32                     | 60                      | -                    | -                                     | -                          | 23,535   | 164               | 104                | -      |
| MAHLE Componenti Motori Italia S.p.A.                    | 2,506                   | 60                                 | -                     | 137                    | 60                      | -                    | -                                     | -                          | 26,806   | -                 | 178                | 4      |
| MAHLE Engine Components Slovakia s.r.o.                  | 2,335                   | 60                                 | -                     | 3                      | 60                      | -                    | -                                     | -                          | 1,365    | -                 | -                  | -      |
| MAHLE Holding (China) Co., Ltd.                          | 1,686                   | 60                                 | -                     | 92                     | 60                      | -                    | -                                     | -                          | -        | 1,040             | -                  | 63     |
| MAHLE Engine Components USA, Inc.                        | 1,613                   | 60                                 | -                     | 2,424                  | 60                      | -                    | -                                     | -                          | 14,465   | (19)              | 921                | 1,251  |
| MAHLE S.A.U.   | 1,451                   | 60                                 | -                     | 121                    | 60                      | -                    | -                                     | -                          | 2,481    | -                 | -                  | -      |
| MAHLE Polska Sp. z o.o.                                  | 1,320                   | 60                                 | -                     | 234                    | 60                      | -                    | -                                     | -                          | 190      | -                 | -                  | -      |
| MAHLE Engine Components (Yingkou) Co., Ltd.              | 1,074                   | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 4,837    | 393               | 67                 | -      |
| MAHLE Industriemotoren-Komponenten GmbH                  | 932                     | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 3,961    | -                 | -                  | 84     |
| MAHLE Engine Components (Thailand) Co., Ltd.             | 874                     | 60                                 | -                     | 18                     | 60                      | -                    | -                                     | -                          | 5,698    | -                 | -                  | 18     |
| MAHLE Engine Components (Nanjing) Co., Ltd.              | 863                     | 60                                 | -                     | 18                     | 60                      | -                    | -                                     | -                          | 3,152    | -                 | -                  | -      |
| MAHLE Motor Parcalari San. Izmir A.S.                    | 852                     | 60                                 | -                     | 98                     | 60                      | -                    | -                                     | -                          | 1,562    | -                 | 52                 | -      |
| MAHLE International GmbH                                 | 740                     | 60                                 | -                     | 16,255                 | 60                      | -                    | -                                     | -                          | -        | 1,675             | -                  | 11,921 |
| MAHLE Compressores do Brasil Ltda.                       | 637                     | 60                                 | -                     | 2,942                  | 60                      | -                    | -                                     | -                          | 989      | 5,391             | 10,261             | 118    |
| MAHLE Kleinmotoren-Komponenten GmbH & Co. KG             | 563                     | 60                                 | -                     | 24                     | 60                      | -                    | -                                     | -                          | 3,672    | -                 | 1                  | 72     |
| MAHLE Aftermarket Inc.                                   | 443                     | 60                                 | -                     | 86                     | 60                      | -                    | -                                     | -                          | 2,199    | 386               | -                  | 130    |
| MAHLE Industries, Inc.                                   | 409                     | 60                                 | -                     | 1,029                  | 60                      | -                    | -                                     | -                          | -        | 338               | -                  | 1,706  |
| MAHLE Filtre Sistemleri A.S.                             | 360                     | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | -        | -                 | -                  | -      |
| MAHLE Indústria e Comércio Ltda.                         | 350                     | 60                                 | -                     | 1,209                  | 60                      | 5,647                | 6,081                                 | 13,109                     | -        | -                 | -                  | 5,439  |
| MAHLE Filter Systems USA                                 | 256                     | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | -        | 576               | 1                  | -      |
| MAHLE Engine Systems UK Ltd.                             | 244                     | 60                                 | -                     | 1,579                  | 60                      | -                    | -                                     | -                          | -        | 456               | 1,665              | 8      |
| MAHLE Engine Components Japan Corporation                | 59                      | 60                                 | -                     | 73                     | 60                      | -                    | -                                     | -                          | 76       | -                 | -                  | (22)   |
| MAHLE Trading Japan Co., Ltd.                            | 41                      | 60                                 | -                     | 104                    | 60                      | -                    | -                                     | -                          | 62       | 55                | 177                | -      |
| MAHLE Engine Components (Chongqing) Co., Ltd.            | 25                      | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 495      | -                 | -                  | -      |
| MAHLE India Pistons Ltd.                                 | 18                      | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 15       | -                 | -                  | -      |
| MAHLE Japan Ltd.   | 8                       | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | -        | 7                 | -                  | -      |
| MAHLE Holding (India) Private Limited                    | 7                       | 60                                 | -                     | 6                      | 60                      | -                    | -                                     | -                          | -        | 4                 | -                  | 53     |
| MAHLE Motorsports Inc                                    | 4                       | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 2        | -                 | -                  | -      |
| MAHLE Engine Components India Priv. Ltd.                 | 4                       | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | 3,165    | -                 | -                  | -      |
| Shanghai MAHLE Thermal Systems Co. Ltd.                  | 3                       | 60                                 | -                     | -                      | -                       | -                    | -                                     | -                          | -        | -                 | -                  | -      |
| MAHLE Filtersysteme GmbH                                 | 2                       | 60                                 | -                     | 870                    | 60                      | -                    | -                                     | -                          | -        | 1                 | 12                 | 1,134  |
| Innoferm Tecnologia Ltda.                                | -                       | -                                  | -                     | 2,000                  | 60                      | -                    | -                                     | -                          | -        | -                 | -                  | -      |
| MAHLE Filter Systems Japan Corporation                   | -                       | -                                  | -                     | 335                    | 60                      | -                    | -                                     | -                          | -        | -                 | 753                | -      |
| MAHLE Electric Drives (Taicang) Co., Ltd.                | -                       | -                                  | -                     | 286                    | 60                      | -                    | -                                     | -                          | -        | 71                | 1,817              | -      |
| MAHLE Behr Service Asia Co., Ltd.                        | -                       | -                                  | -                     | 177                    | 60                      | -                    | -                                     | -                          | -        | -                 | -                  | -      |
| MAHLE Aftermarket Italy S.p.A.                           | -                       | -                                  | -                     | 172                    | 60                      | -                    | -                                     | -                          | -        | -                 | 298                | 2      |
| MAHLE Electric Drives Slovenija d.o.o.                   | -                       | -                                  | -                     | 162                    | 60                      | -                    | -                                     | -                          | -        | 29                | 2,088              | -      |
| MAHLE Filtersysteme Austria GmbH                         | -                       | -                                  | -                     | 156                    | 60                      | -                    | -                                     | -                          | -        | -                 | 1,921              | 161    |
| MAHLE Engine Components USA, Inc.                        | -                       | -                                  | -                     | 114                    | 60                      | -                    | -                                     | -                          | -        | -                 | -                  | 20     |
| MAHLE Componente de Motor SRL                            | -                       | -                                  | -                     | 85                     | 60                      | -                    | -                                     | -                          | -        | -                 | 248                | -      |
| MAHLE Donghyun Filter Systems Co., Ltd.                  | -                       | -                                  | -                     | 76                     | 60                      | -                    | -                                     | -                          | -        | -                 | 238                | -      |
| MAHLE Filter Systems Philippines Corporation             | -                       | -                                  | -                     | 74                     | 60                      | -                    | -                                     | -                          | -        | -                 | 141                | -      |
| Behr Hella Service GmbH                                  | -                       | -                                  | -                     | 64                     | 60                      | -                    | -                                     | -                          | -        | -                 | -                  | -      |
| MAHLE Trading (Shanghai) Co., Ltd.                       | -                       | -                                  | -                     | 36                     | 60                      | -                    | -                                     | -                          | -        | -                 | 785                | -      |
| MAHLE Holding Austria GmbH                               | -                       | -                                  | 37,030                | 21                     | 60                      | -                    | -                                     | -                          | -        | -                 | -                  | -      |
| MAHLE Industriebeteiligungen GmbH                        | -                       | -                                  | -                     | -                      | -                       | -                    | 1,013                                 | -                          | -        | -                 | -                  | -      |
| MAHLE COMPONENTES DE MOTOR ESPANA S.L.                   | -                       | -                                  | -                     | -                      | -                       | -                    | -                                     | -                          | 3,644    | -                 | 62                 | 10     |
| MAHLE RUS O.O.O.   | -                       | -                                  | -                     | -                      | -                       | -                    | -                                     | -                          | 238      | -                 | -                  | -      |
| MAHLE Aftermarket Pte. Ltd.                              | -                       | -                                  | -                     | -                      | -                       | -                    | -                                     | -                          | -        | -                 | 2,284              | -      |
| MAHLE Powertrain, LLC                                    | -                       | -                                  | -                     | -                      | -                       | -                    | -                                     | -                          | -        | 310               | -                  | -      |
| MAHLE Ventiltrieb GmbH                                   | -                       | -                                  | -                     | -                      | -                       | -                    | -                                     | -                          | 248      | -                 | -                  | -      |
| Other  | -                       | -                                  | -                     | 1                      | -                       | -                    | -                                     | -                          | 31       | 1                 |                    | 51     |
| Total related companies                                  | 67,814                  | -                                  | 37,030                | 52,364                 |                         | 5,647                | 7,094                                 | 13,109                     | 290,078  | 25,781            | 73,149             | 39,038 |
| Total related parties                                    | 67,814                  |                                    | 37,030                | 52,364                 |                         | 5,647                | 7,094                                 | 13,109                     | 290,078  | 25,781            | ,                  | 39,038 |

\* This includes brand license of R\$ 8,787

\*\* Realization of term days refers to current assets and current liabilities

### Notes to the interim financial statements

#### (in thousand of reais)

The business transactions with related parties relate mainly to the purchase and sale of products and services directly related to the Group's operating activities.

At September 30, 2020 the subsidiary MAHLE Filtroil Indústria e Comércio de Filtros Ltda. has a balance with the Company of R\$ 7,071 (loan agreement in the amount of R\$ 17,347, with interest rate at 115% of the CDI and provision for losses on investees in the amount of (-) R\$ 10.276). The Company expects to recover this loan via cash flows from the financial asset.

On August 31, 2020, the subsidiary MAHLE Hirschvogel Forjas repaid the loan owed to its parent company MAHLE Metal Leve S.A. (R\$ 2,791 as at December 31, 2020).

The subsidiary MAHLE Metal Leve GmbH has a daily cash management contract with MAHLE Holding Austria GmbH, subject to interest based on Eonia (Euro OverNight Index Average) + 1.15% p.a., with no definite maturity date. At September 30, 2020, the subsidiary has a balance payable of R\$ 41,170 arising from these transactions (balance receivable of R\$ 37,030 at December 31, 2019).

Since February 15, 2012, the Company has had a brand licensing agreement with its parent company MAHLE GmbH, which is registered with the National Institute of Industrial Property, in which the licensor establishes the payment of royalties of up to 1% of net sales revenue and the Company is authorized to manufacture and distribute products using the brand "MAHLE". At September 30, 2020, the royalty expenses were recorded within "selling expenses - brand license", in the parent company in the amount of R 5,731 (September 30, 2019 - R 8,052) and in the consolidated accounts in the amount of R 6,462 (September 30, 2019 - R 8,787).

#### Parent company and ultimate parent company

The Company's direct parent company is established as a limited liability company and its corporate name is MAHLE Indústria e Comércio Ltda.

MAHLE Industriebeteiligungen GmbH is the Group's ultimate parent company, established as a limited liability company with its head office in the city of Stuttgart, in the Federal Republic of Germany.

#### Dividends and interest on capital receivable

The breakdown of dividends and interest on capital receivable from subsidiaries is presented below:

|                     |            | Parent company |          |                       |            |  |  |
|---------------------|------------|----------------|----------|-----------------------|------------|--|--|
|                     | 12.31.2019 | Provision      | Receipt  | Exchange<br>variation | 09.30.2020 |  |  |
| Dividends           | -          | 28,629         | (28,629) | -                     | -          |  |  |
| Interest on capital | 50,521     | 44,923         | (64,793) | 19,957                | 50,608     |  |  |
|                     | 50,521     | 73,552         | (93,422) | 19,957                | 50,608     |  |  |

## Notes to the interim financial statements

#### (in thousand of reais)

#### Dividends and interest on capital payable

The breakdown of dividends and interest on capital payable is presented below:

|                                    | Parent company and consolidated |          |          |  |                       |  |  |
|------------------------------------|---------------------------------|----------|----------|--|-----------------------|--|--|
|                                    | Balance<br>12.31.2019           | Addition | Payment  | Prescribed<br>dividends and<br>interest on capital | Balance<br>09.30.2020 |  |  |
| MAHLE Indústria e Comércio Ltda.   | 6.081                           | -        | (6,081)  | -  | _                     |  |  |
| MAHLE Industriebeteiligungen GmbH. | 1,013                           | -        | (1,013)  | -  | -                     |  |  |
| Non-controlling                    | 4,045                           |          | (3,261)  | (22)   | 762                   |  |  |
| Total                              | 11,139                          |          | (10,355) | (22)   | 762                   |  |  |

#### Management compensation

The compensation of the key management personnel, which comprises the executive officers and the Board of Directors, includes salaries, fees, variable benefits and and termination pay.

|                        | F             | Parent company and consolidated |        |        |  |  |  |
|------------------------|---------------|---------------------------------|--------|--------|--|--|--|
|                        | 202           | 20                              | 2019   |        |  |  |  |
|                        | <u>3Q2020</u> | 9M2020                          | 3Q2019 | 9M2019 |  |  |  |
| Statutory officers     | 1,205         | 3,404                           | 1,328  | 4,524  |  |  |  |
| Non-statutory officers | 97            | 761                             | 1,565  | 4,228  |  |  |  |
|                        | 1,302         | 4,165                           | 2,893  | 8,752  |  |  |  |

The officers receive no share-based compensation.

## Notes to the interim financial statements

(in thousand of reais)

#### 11. Income tax and social contribution

Income tax and social contribution are calculated at the statutory rates.

#### a. Reconciliation of income tax and social contribution expense

The reconciliation of the amount that results from applying the combined statutory tax rates with the income tax and social contribution expense recorded in the statement of profit or loss is as follows:

|  | Parent company |          |          |          |  |  |
|--|----------------|----------|----------|----------|--|--|
|  | 2020           |          | 201      | 9        |  |  |
|  | 3Q2020         | 9M2020   | 3Q2019   | 9M2019   |  |  |
| Profit before income tax and social contribution after interest on capital | 36,676         | (5,240)  | 88,051   | 250,268  |  |  |
| Income tax and social contribution at the statutory rate in Brazil         | (12,470)       | 1,782    | (29,937) | (85,091) |  |  |
| Effects of permanent differences:  |                |          |          |          |  |  |
| Equity in the results of investees   | 10,618         | 15,998   | 5,977    | 13,588   |  |  |
| Gain on monetary items, net  | 4,461          | 11,015   | 4,078    | 14,541   |  |  |
| Other, net   | 2,356          | 103      | 1,106    | (441)    |  |  |
| Total income tax and social contribution                                   | 4,965          | 28,898   | (18,776) | (57,403) |  |  |
| Current income tax and social contribution                                 | (21,693)       | (21,857) | (21,185) | (56,785) |  |  |
| Deferred income tax and social contribution                                | 26,658         | 50,755   | 2,409    | (618)    |  |  |
|  | 4,965          | 28,898   | (18,776) | (57,403) |  |  |
| Effective rate   | -13.5%         | 551.4%   | 21.3%    | 22.9%    |  |  |

|  | Consolidated |          |          |          |  |  |
|--|--------------|----------|----------|----------|--|--|
|  | 202          | 0        | 201      | 9        |  |  |
|  | 3Q2020       | 9M2020   | 3Q2019   | 9M2019   |  |  |
| Profit before income tax and social contribution after interest on capital | 48,875       | 13,699   | 94,880   | 266,037  |  |  |
| Income tax and social contribution at the statutory rate in Brazil (34%)   | (16,617)     | (4,658)  | (32,259) | (90,453) |  |  |
| Effects of permanent differences:<br>Equity in the results of investees    | (79)         | (101)    | (11)     | (26)     |  |  |
| Gain on monetary items, net  | 3,652        | 9,743    | 3,217    | 11,841   |  |  |
| Loss for the year for which no deferred tax asset was recognized           | (829)        | (2,181)  | (139)    | (1,706)  |  |  |
| Other, net   | 5,469        | 4,089    | 3,447    | 4,821    |  |  |
| Total income tax and social contribution                                   | (8,404)      | 6,892    | (25,745) | (75,523) |  |  |
| Current income tax and social contribution                                 | (33,248)     | (38,932) | (26,694) | (68,217) |  |  |
| Deferred income tax and social contribution                                | 24,844       | 45,824   | 949      | (7,306)  |  |  |
|  | (8,404)      | 6,892    | (25,745) | (75,523) |  |  |
| Effective rate   | 17.2%        | -50.3%   | 27.1%    | 28.4%    |  |  |

## Notes to the interim financial statements

#### (in thousand of reais)

#### b. Recognized deferred tax assets and liabilities

Deferred income tax and social contribution were calculated on temporarily non-deductible provision.

#### i. Breakdown of deferred tax assets and liabilities:

|                                | Parent company        |                       |                       |                       |  |  |  |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|--|--|
|                                | Ass                   | ets                   | Liabilities           |                       |  |  |  |
|                                | Balance in 09.30.2020 | Balance in 12.31.2019 | Balance in 09.30.2020 | Balance in 12.31.2019 |  |  |  |
| Property, plant and equipment  | -                     | -                     | (29,932)              | (31,454)              |  |  |  |
| Intangible assets              | -                     | -                     | (97,025)              | (104,213)             |  |  |  |
| Derivatives                    | 12,265                | -                     | -                     | (1,705)               |  |  |  |
| Inventory                      | 25,178                | 11,365                | -                     | -                     |  |  |  |
| Provision labor risks          | 72,747                | 67,398                | -                     | -                     |  |  |  |
| Other provision                | 81,662                | 59,986                | -                     | -                     |  |  |  |
| Tax (assets) liabilities       | 191,852               | 138,749               | (126,957)             | (137,372)             |  |  |  |
| Amount eligible for offsetting | (126,957)             | (137,372)             | 126,957               | 137,372               |  |  |  |
| Net tax (assets) liabilities   | 64,895                | 1,377                 |                       |                       |  |  |  |

|                                |                       | Consolidated          |                       |                       |  |  |  |  |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|--|--|--|
|                                | Ass                   | ets                   | Liabilities           |                       |  |  |  |  |
|                                | Balance in 09.30.2020 | Balance in 12.31.2019 | Balance in 09.30.2020 | Balance in 12.31.2019 |  |  |  |  |
| Property, plant and equipment  | -                     | -                     | (35,287)              | (34,073)              |  |  |  |  |
| Intangible assets              | -                     | -                     | (97,025)              | (104,213)             |  |  |  |  |
| Derivatives                    | 12,265                | -                     | -                     | (1,705)               |  |  |  |  |
| Inventory                      | 23,026                | 7,951                 | -                     | -                     |  |  |  |  |
| Provision labor risks          | 72,747                | 67,398                | -                     | -                     |  |  |  |  |
| Other provision                | 81,832                | 63,376                | -                     | -                     |  |  |  |  |
| Tax (assets) liabilities       | 189,870               | 138,725               | (132,312)             | (139,991)             |  |  |  |  |
| Amount eligible for offsetting | (123,858)             | (136,885)             | 123,858               | 136,885               |  |  |  |  |
| Net tax (assets) liabilities   | 66,012                | 1,840                 | (8,454)               | (3,106)               |  |  |  |  |

Deferred income tax and social contribution assets are recognized to the extent that it is probable future taxable profit will be available to utilize temporary differences, considering projections of future results based on internal assumptions.

## Notes to the interim financial statements

#### (in thousand of reais)

In the parent company and consolidated financial statements, the deferred tax asset was offset against the deferred tax liability when they related to the same tax authority and the same taxable entity.

### *ii.* Changes in temporary differences:

|  | Parent compamy | Consolidated |  |
|--|----------------|--------------|--|
| At December 31, 2019                         | 1,377          | (1,266)      |  |
| (+) Recognized in profit or loss (note 11.a) | 50,755         | 45,824       |  |
| (+) Recognized in other comprehensive income | 12,763         | 13,000       |  |
| At September 30, 2020                        | 64,895         | 57,558       |  |

#### 12. Investments in subsidiaries

|                               |  |  |          |  | 09.30.2020 |
|-------------------------------|--|--|----------|--|------------|
|                               | Investments<br>accounted for<br>using the equity<br>method | counted for<br>g the equity Goodwill I |          | Elimination of profit on<br>inventory<br>(Balance at 09/30/2020) | Total      |
| MAHLE Argentina S.A.          | 169,443  | 59,549                                 | (59,549) | (2,692)  | 166,751    |
| MAHLE Metal Leve GmbH         | 57,173   | -                                      | -        | (3,596)  | 53,577     |
| Innoferm Tecnologia Ltda.     | 3,736  | -                                      | -        | (3,493)  | 243        |
| MAHLE Hirschvogel Forjas S.A. | 125  | 35,755                                 | (35,755) | -  | 125        |
| Total                         | 230,477  | 95,304                                 | (95,304) | (9,781)  | 220,696    |

|                               |  |        |            |  | 12.31.2019 |  |
|-------------------------------|--|--------|------------|--|------------|--|
|                               | Investments<br>accounted for Goodwill In<br>using the equity<br>method |        | Impairment | Elimination of profit on<br>inventory<br>(Balance at 12/31/2019) | Total      |  |
| MAHLE Argentina S.A.          | 128,888  | 59,549 | (38,408)   | (1,742)  | 148,286    |  |
| MAHLE Metal Leve GmbH         | 52,412   | -      | -          | (3,121)  | 49,292     |  |
| Innoferm Tecnologia Ltda.     | 3,838  | -      | -          | (3,493)  | 345        |  |
| MAHLE Hirschvogel Forjas S.A. | -  | 35,755 | (35,755)   | -  | -          |  |
| Total                         | 185,138  | 95,304 | (74,163)   | (8,356)  | 197,923    |  |

# Notes to the interim financial statements

### (in thousand of reais)

|   | Interest<br>(%) | Ativos<br>Circulantes | Ativos Não<br>Circulantes | Total<br>assets | Passivos<br>Circulantes | Passivos<br>Não<br>Circulantes | Total<br>liabilities | Equity  | Net<br>revenue | Profit (loss) for<br>the period |
|---|-----------------|-----------------------|---------------------------|-----------------|-------------------------|--------------------------------|----------------------|---------|----------------|---------------------------------|
| September 30, 2020                          |                 |                       |                           |                 |                         | (9M 2020)                      |                      |         |                |                                 |
| Subsidiaries                                |                 |                       |                           |                 |                         |                                |                      |         |                |                                 |
| MAHLE Argentina S.A.                        | 99.20           | 212,130               | 79,738                    | 291,868         | 84,350                  | 36,709                         | 121,059              | 170,809 | 264,307        | (3,887)                         |
| MAHLE Metal Leve GmbH                       | 100.00          | 147,333               | 43,653                    | 190,986         | 133,813                 | -                              | 133,813              | 57,173  | 372,943        | 55,785                          |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | 60.00           | 1,236                 | 22                        | 1,258           | 766                     | 7,342                          | 8,108                | (6,850) | 1,753          | (833)                           |
| MAHLE Hirschvogel Forjas S.A.               | 51.00           | 5,351                 | 5,764                     | 11,115          | 905                     | 9,963                          | 10,868               | 247     | -              | (5,587)                         |
| Subtotal subsidiaries                       |                 | 366,050               | 129,177                   | 495,227         | 219,834                 | 54,014                         | 273,848              | 221,379 | 639,003        | 45,478                          |
| Related companies                           |                 |                       |                           |                 |                         |                                |                      |         |                |                                 |
| Innoferm Tecnologia Ltda.                   | 33.33           | 1,763                 | 9,645                     | 11,408          | 19                      | 179                            | 198                  | 11,209  | -              | (304)                           |
| Subtotal related companies                  |                 | 1,763                 | 9,645                     | 11,408          | 19                      | 179                            | 198                  | 11,209  | -              | (304)                           |
| Total                                       |                 | 367,813               | 138,822                   | 506,635         | 219,853                 | 54,193                         | 274,046              | 232,588 | 639,003        | 45,174                          |
| December 31, 2019                           |                 |                       |                           |                 |                         | (FY 2019)                      |                      |         |                |                                 |
| Subsidiaries                                |                 |                       |                           |                 |                         |                                |                      |         |                |                                 |
| MAHLE Argentina S.A.                        | 99.20           | 149,840               | 64,130                    | 213,970         | 61,652                  | 22,392                         | 84,044               | 129,926 | 395,869        | (8,629)                         |
| MAHLE Metal Leve GmbH                       | 100.00          | 109,064               | 44,806                    | 153,870         | 101,458                 | -                              | 101,458              | 52,412  | 467,734        | 71,296                          |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | 60.00           | 1,146                 | 19                        | 1,165           | 674                     | 7,009                          | 7,683                | (6,518) | 2,740          | (1,565)                         |
| MAHLE Hirschvogel Forjas S.A.               | 51.00           | 3,111                 | 9,389                     | 12,500          | 877                     | 11,789                         | 12,666               | (166)   | -              | (5,212)                         |
| Subtotal subsidiaries                       |                 | 263,161               | 118,344                   | 381,505         | 164,661                 | 41,190                         | 205,851              | 175,654 | 866,343        | 55,890                          |
| Related companies                           |                 |                       |                           |                 |                         |                                |                      |         |                |                                 |
| Innoferm Tecnologia Ltda.                   | 33.33           | 2,069                 | 9,667                     | 11,736          | 11                      | 212                            | 223                  | 11,513  | -              | (502)                           |
| Subtotal related companies                  |                 | 2,069                 | 9,667                     | 11,736          | 11                      | 212                            | 223                  | 11,513  | -              | (502)                           |
| Total                                       |                 | 265,230               | 128,011                   | 393,241         | 164,672                 | 41,402                         | 206,074              | 187,167 | 866,343        | 55,388                          |
| September 30, 2019                          |                 |                       |                           |                 |                         | (9M 2019)                      |                      |         |                |                                 |
| Subsidiaries                                |                 |                       |                           |                 |                         |                                |                      |         |                |                                 |
| MAHLE Argentina S.A.                        | 99.20           | 154,011               | 55,764                    | 209,775         | 81,792                  | 9,203                          | 90,995               | 118,780 | 288,610        | (11,452)                        |
| MAHLE Metal Leve GmbH                       | 100.00          | 127,687               | 34,244                    | 161,931         | 114,039                 | -                              | 114,039              | 47,892  | 361,570        | 54,520                          |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | 60.00           | 1,445                 | 5                         | 1,450           | 906                     | 6,928                          | 7,834                | (6,384) | 2,239          | (1,231)                         |
| MAHLE Hirschvogel Forjas S.A.               | 51.00           | 2,574                 | 6,206                     | 8,780           | 1,155                   | 6,373                          | 7,528                | 1,252   | -              | (3,794)                         |
| Subtotal subsidiaries                       |                 | 285,717               | 96,219                    | 381,936         | 197,892                 | 22,504                         | 220,396              | 161,540 | 652,419        | 38,043                          |
| Related companies                           |                 |                       |                           |                 |                         |                                |                      |         |                |                                 |
| Innoferm Tecnologia Ltda.                   | 33.33           | 2,334                 | 9,675                     | 12,009          | 11                      | 212                            | 223                  | 11,787  | -              | (229)                           |
| Subtotal related companies                  |                 | 2,334                 | 9,675                     | 12,009          | 11                      | 212                            | 223                  | 11,787  | -              | (229)                           |
| Total                                       |                 | 288,051               | 105,894                   | 393,945         | 197,903                 | 22,716                         | 220,619              | 173,327 | 652,419        | 37,814                          |

# Notes to the interim financial statements

(in thousand of reais)

|   |                 | Interest in equity |   |  |   |  |  |  |
|---|-----------------|--------------------|---|--|---|--|--|--|
|   | Interest<br>(%) | Investments        | Equity in the<br>results of<br>subsidiaries | Elimination of<br>profit on<br>inventory /other<br>assets (equity) | Provision for<br>impairment of<br>investments |  |  |  |
| September 30, 2020                          |                 |                    | (91   | M 2020)  |   |  |  |  |
| Subsidiaries                                |                 |                    |   |  |   |  |  |  |
| MAHLE Argentina S.A.                        | 99.20           | 169,443            | (3,856)                                     | (950)  | -   |  |  |  |
| MAHLE Metal Leve GmbH                       | 100.00          | 57,173             | 55,785                                      | (475)  | -   |  |  |  |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | 60.00           | -                  | (500)                                       | -  | -   |  |  |  |
| MAHLE Hirschvogel Forjas S.A.               | 51.00           | 125                | (2,849)                                     | -  | -   |  |  |  |
| Subtotal subsidiaries                       |                 | 226,741            | 48,580                                      | (1,425)  | -   |  |  |  |
| Related companies                           |                 |                    |   |  |   |  |  |  |
| Innoferm Tecnologia Ltda.                   | 33.33           | 3,736              | (101)                                       | -  | -   |  |  |  |
| Subtotal related companies                  |                 | 3,736              | (101)                                       | -  | -   |  |  |  |
| Total                                       |                 | 230,477            | 48,479                                      | (1,425)  |   |  |  |  |
| December 31, 2019                           |                 |                    | (F  | Y 2019)  |   |  |  |  |
| Subsidiaries                                |                 |                    |   |  |   |  |  |  |
| MAHLE Argentina S.A.                        | 99.20           | 128,888            | (8,560)                                     | 247  | -   |  |  |  |
| MAHLE Metal Leve GmbH                       | 100.00          | 52,412             | 71,296                                      | (548)  | -   |  |  |  |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | 60.00           | -                  | (939)                                       | -  | -   |  |  |  |
| MAHLE Hirschvogel Forjas S.A.               | 51.00           | -                  | (2,658)                                     | -  | (85)  |  |  |  |
| Subtotal subsidiaries                       |                 | 181,300            | 59,139                                      | (301)  | (85)  |  |  |  |
| Related companies                           |                 |                    |   |  |   |  |  |  |
| Innoferm Tecnologia Ltda.                   | 33.33           | 3,838              | (167)                                       | -  | -   |  |  |  |
| Subtotal related companies                  |                 | 3,838              | (167)                                       | -  | -   |  |  |  |
| Total                                       |                 | 185,138            | 58,972                                      | (301)  | (85)  |  |  |  |
| September 30, 2019                          |                 |                    | (91   | M 2019)  |   |  |  |  |
| Subsidiaries                                |                 |                    |   |  |   |  |  |  |
| MAHLE Argentina S.A.                        | 99.20           | 117,829            | (11,360)                                    | 65   | -   |  |  |  |
| MAHLE Metal Leve GmbH                       | 100.00          | 47,892             | 54,520                                      | (510)  | -   |  |  |  |
| MAHLE Filtroil Ind. e Com. de Filtros Ltda. | 60.00           | -                  | (739)                                       | -  | -   |  |  |  |
| MAHLE Hirschvogel Forjas S.A.               | 51.00           | 639                | (1,935)                                     | -  | -   |  |  |  |
| Subtotal subsidiaries                       |                 | 166,360            | 40,486                                      | (445)  | -   |  |  |  |
| Related companies                           |                 |                    |   |  |   |  |  |  |
| Innoferm Tecnologia Ltda.                   | 33.33           | 3,928              | (76)  | -  | -   |  |  |  |
| Subtotal related companies                  |                 | 3,928              | (76)  | -  |   |  |  |  |
| Total                                       |                 | 170,288            | 40,410                                      | (445)  | -   |  |  |  |

The subsidiaries belong to the engine component segment, except the subsidiary MAHLE Filtroil Indústria e Comércio de Filtros Ltda.

### Notes to the interim financial statements

(in thousand of reais)

#### MAHLE Argentina S.A.

As mentioned in Note 14, the Company has made provision for the impairment of the goodwill on the acquisition of this subsidiary in the amount of R\$ 59,549 (R\$ 38,408 at December 31, 2019).

#### MAHLE Filtroil Indústria e Comércio de Filtros Ltda.

At September 30, 2020 and December 31, 2019, the subsidiary has a loan agreement with the Company as stated in Note 10 - Related parties.

The subsidiary has suffered recurring operating losses and experienced a working capital deficiency and a consequent increase in indebtedness. Since June 2009, several lawsuits have been filed involving the subsidiary's quotaholders with respect to its commercial, financial and administrative management, in addition to an action for dissolution of the subsidiary that was initiated because of a capital increase proposed by the Company but not accepted by the non-controlling quotaholder to resolve the working capital deficit of the subsidiary.

Although the action for dissolution of the subsidiary has been judged in favor of the Company by the lower court, management has concluded, based on its judgment about the possibility of the non-controlling quotaholder filing an appeal to the Superior Court, that the subsidiary has the ability to continue in operational existence for the foreseeable period of more than 12 months from the date of the approval of these financial statements, and, therefore, it is not anticipated that any material losses will arise, other than those already recognized in the financial statements of the parent company. For this reason, the going-concern basis was adopted in preparing the financial statements.

#### MAHLE Hirschvogel Forjas S.A.

As at September 30, 2020, the equity interest in subsidiary MAHLE Hirschvogel Forjas S.A. is R\$ 125 and is recorded in non-current liabilities as "Investments in subsidiaries". At December 31, 2019, the equity interest in subsidiary MAHLE Hirschvogel Forjas S.A. is R\$ 85 and is recorded in non-current liabilities as "Provision for losses on investees".

At the Extraordinary General Meeting held on November 29, 2019, the shareholders approved an increase in the share capital of subsidiary MAHLE Hirschvogel S.A. of R\$ 6,000, without issue of new shares, with R\$ 3,060 being contributed by MAHLE Metal Leve S.A. and R\$ 2,940 by the non-controlling shareholder on August 31, 2020. The capital contribution was intended to proceed with the process of liquidation of the subsidiary.

The financial statements of the subsidiary MAHLE Hirschvogel Forjas S.A. have been prepared assuming that the subsidiary will not continue as a going concern and its assets and liabilities are stated at liquidation value. Because the balances of this subsidiary are immaterial for the Group, NBC TG 31 (CPC 31) – Discontinued Operations / IFRS 5 – Presentation and disclosure of discontinued operations does not apply.

### Notes to the interim financial statements

(in thousand of reais)

#### Innoferm Tecnologia Ltda.

On August 25, 2015, the company Innoferm Tecnologia Ltda. was founded, in the share capital of which MAHLE Metal Leve S.A. has a stake of 33.3%, totaling 1,000,000 (one million) shares with a face value of R\$ 0.01 (one cent real), totaling R\$ 10.

On September 28, 2015, the Company increased its capital from R\$ 30 to R\$ 9,384, through the capital contribution of credits by each partner. These credits relate to the acquisition of rights under patent registration requests. At the same date, MAHLE Metal Leve S.A. acquired from Innoferm the exclusive rights to the exploration of such technology in relation to the production of ethanol for R\$ 12,000.

With the approval of <sup>3</sup>/<sub>4</sub> of the share capital, the company may open branches, agencies and offices anywhere in the country, fulfilling the applicable legislation, with unlimited duration. It is based in the city of Mogi Guaçu, State of São Paulo.

Innoferm is engaged in the development and commercialization of technologies related to the production of ethanol and the assignment of exploration rights in general and related applications in the ethanol production cycle via biomass and other underlying technologies.

This investment is recorded and evaluated by the equity method and recognized in the income statement.

# Notes to the interim financial statements

### (in thousand of reais)

## 13. Property, plant and equipment

| -   | Parent company |                            |  |                             |                       |                          |                          |              |                         |   |
|---|----------------|----------------------------|--|-----------------------------|-----------------------|--------------------------|--------------------------|--------------|-------------------------|---|
| -   | Land           | Buildings and construction | Machinery,<br>equipment and<br>facilities    | Furniture and fittings      | Vehicles              | Construction in progress | Advances to<br>suppliers | Impairment   | Rights-of-use<br>assets | Total   |
| At December 31, 2019  | 52,454         | 90,253                     | 433,599                                      | 3,875                       | 3,778                 | 2,467                    | 2,549                    | (3,546)      | 20,080                  | 605,509                                       |
| Total cost<br>Accumulated depreciation  | 52,454         | 231,205<br>(140,952)       | 2,069,706<br>(1,636,107)                     | 24,726<br>(20,851)          | 23,270<br>(19,492)    | 2,467                    | 2,549                    | (3,546)      | 26,925<br>(6,845)       | 2,429,756<br>(1,824,247)                      |
| Net book value  | 52,454         | 90,253                     | 433,599                                      | 3,875                       | 3,778                 | 2,467                    | 2,549                    | (3,546)      | 20,080                  | 605,509                                       |
| Additions<br>Write-offs<br>Transfer<br>Depreciation<br>Depreciation/write-off (deemed cost) |                | 36<br>                     | 9,718<br>(272)<br>4,236<br>(57,438)<br>(139) | 48<br>(17)<br>(19)<br>(544) | 862<br>(348)<br>(891) | 1,980<br>(3,120)<br>(1)  | 872<br>(1,097)           | 54<br>-<br>- | (1,079)<br>(5,379)      | 13,516<br>(1,662)<br>-<br>(67,902)<br>(2,065) |
| At September 30, 2020   | 52,454         | 84,714                     | 389,704                                      | 3,343                       | 3,401                 | 1,326                    | 2,324                    | (3,492)      | 13,622                  | 547,396                                       |
| Total cost<br>Accumulated depreciation  | 52,454         | 231,241<br>(146,527)       | 2,075,583<br>(1,685,879)                     | 24,527<br>(21,184)          | 22,630<br>(19,229)    | 1,326                    | 2,324                    | (3,492)      | 26,925<br>(13,303)      | 2,433,518<br>(1,886,122)                      |
| Net book value  | 52,454         | 84,714                     | 389,704                                      | 3,343                       | 3,401                 | 1,326                    | 2,324                    | (3,492)      | 13,622                  | 547,396                                       |

# Notes to the interim financial statements

### (in thousand of reais)

|   |                       | Consolidated                              |  |   |  |                          |                                 |                               |                                     |  |
|---|-----------------------|---|--|---|--|--------------------------|---------------------------------|-------------------------------|-------------------------------------|--|
|   | Land                  | Buildings and construction                | Machinery,<br>equipment and<br>facilities                      | Furniture and fittings                      | Vehicles                                 | Construction in progress | Advances to suppliers           | Impairment                    | Rights-of-use<br>assets             | Total  |
| At December 31, 2019  | 52,524                | 98,706                                    | 477,596  | 4,034                                       | 4,875                                    | 2,467                    | 4,599                           | (3,689)                       | 22,956                              | 664,068  |
| Total cost<br>Accumulated depreciation  | 52,524                | 242,639<br>(143,933)                      | 2,214,344<br>(1,736,748)                                       | 25,059<br>(21,025)                          | 29,116<br>(24,241)                       | 2,467                    | 4,599                           | (3,689)                       | 29,791<br>(6,835)                   | 2,596,850<br>(1,932,782)                                   |
| Net book value  | 52,524                | 98,706                                    | 477,596  | 4,034                                       | 4,875                                    | 2,467                    | 4,599                           | (3,689)                       | 22,956                              | 664,068  |
| Additions<br>Write-offs<br>Transfer<br>Depreciation<br>Depreciation/write-off (deemed cost)<br>Gain on monetary items, net<br>Translation effects | -<br>-<br>-<br>-<br>6 | 257<br>(3,685)<br>(1,926)<br>1,922<br>776 | 8,784<br>(272)<br>8,280<br>(59,742)<br>(139)<br>5,273<br>4,258 | 48<br>(17)<br>(10)<br>(562)<br>-<br>-<br>17 | 862<br>(349)<br>(955)<br>-<br>247<br>104 | 1,980<br>(3,120)         | 5,329<br>(5,150)<br>(13)<br>170 | -<br>-<br>-<br>-<br>-<br>(14) | (1,079)<br>(6,200)<br>(776<br>(327) | 17,260<br>(1,663)<br>(71,144)<br>(2,065)<br>7,605<br>5,644 |
| At September 30, 2020   | 52,530                | 96,050                                    | 444,038  | 3,510                                       | 4,784                                    | 1,327                    | 4,935                           | (3,649)                       | 16,180                              | 619,705  |
| Total cost<br>Accumulated depreciation  | 52,530                | 246,751<br>(150,701)                      | 2,271,176<br>(1,827,138)                                       | 24,901<br>(21,391)                          | 30,744<br>(25,960)                       | 1,327                    | 4,935                           | (3,649)                       | 30,079<br>(13,899)                  | 2,658,794<br>(2,039,089)                                   |
| Net book value  | 52,530                | 96,050                                    | 444,038  | 3,510                                       | 4,784                                    | 1,327                    | 4,935                           | (3,649)                       | 16,180                              | 619,705  |

## Notes to the interim financial statements

(in thousand of reais)

#### **Deemed** cost

#### Changes in deemed cost

|                                     | Parent Company and Consolidated |               |            |  |  |  |  |  |
|-------------------------------------|---------------------------------|---------------|------------|--|--|--|--|--|
|                                     | Depreciation/<br>write-off      |               |            |  |  |  |  |  |
|                                     | 12.31.2019                      | (deemed cost) | 09.30.2020 |  |  |  |  |  |
| Land                                | 46,905                          | -             | 46,905     |  |  |  |  |  |
| Buildings and construction          | 37,937                          | (1,926)       | 36,011     |  |  |  |  |  |
| Machinery, equipment and facilities | 1,730                           | (139)         | 1,591      |  |  |  |  |  |
| Furniture and fittings              | 17                              | -             | 17         |  |  |  |  |  |
| Vehicles                            | (147)                           | -             | (147)      |  |  |  |  |  |
|                                     | 86,442                          | (2,065)       | 84,377     |  |  |  |  |  |

The annual depreciation rates of the property, plant and equipment items at September 30, 2020 are equal to the rates presented at December 31, 2019.

#### Guarantees

The Group offered items of its property, plant and equipment as collateral for borrowings and tax and labor lawsuits, in the amount of R\$ 5,312 in the consolidated accounts at September 30, 2020 (R\$ 6,673 at December 31, 2019. These items comprise machinery and equipment.

#### **Provision for impairment**

The Group has recorded provision at an amount sufficient to cover any impairment losses on property, plant and equipment, which relates substantially to the group of machinery and equipment and is recorded in the parent company and consolidated accounts of property, plant and equipment in accordance with the requirements set out in NBC TG 01 (CPC 01) - (R1)/IAS 36 "Impairment of assets". The parent company and consolidated balance of the provision for losses at September 30, 2020 is R\$ 3,492 (R\$ 3,546 at December 31, 2019) and R\$ 3,649 (R\$ 3,689 at December 31, 2019), respectively.

## Notes to the interim financial statements

(in thousand of reais)

### 14. Intangible assets

|   |                                     | Parent c   | ompany     | Consolidated |            |  |
|---|-------------------------------------|------------|------------|--------------|------------|--|
|   | Annual<br>amortization rates<br>(%) | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Goodwill on merger with subsidiary:                   |                                     |            |            |              |            |  |
| MAHLE Participações Ltda. (a)                         | -                                   | 568,612    | 568,612    | 568,612      | 568,612    |  |
| Goodwill on acquisition of subsidiaries:              |                                     |            |            |              |            |  |
| MAHLE Argentina S.A. (a)                              | -                                   | -          | -          | 68,071       | 65,823     |  |
| MAHLE Hirschvogel Forjas S.A. (a)                     | -                                   | -          | -          | 35,755       | 35,755     |  |
| Cost of acquisition and installation of software (b)  | 20                                  | 51,227     | 51,002     | 53,940       | 53,034     |  |
| Other (a and b)                                       | -                                   | 334        | 334        | 1,270        | 1,186      |  |
| Usage right and concessions (a)                       | -                                   | 5,666      | 5,665      | 5,666        | 5,665      |  |
| Usage right and concessions (b) (*)                   | 20                                  | 9,324      | 60,430     | 9,324        | 60,430     |  |
| Impairment (Rings businnes)                           | -                                   | (188,654)  | (188,654)  | (188,654)    | (188,654)  |  |
| Impairment (MAHLE Argentina S.A.)                     | -                                   | -          | -          | (68,071)     | (38,408)   |  |
| Impairment (MAHLE Hirschvogel Forjas S.A.)            | -                                   | -          | -          | (35,755)     | (35,755)   |  |
| Provision for impairment of intangible assets (other) | -                                   | (334)      | (334)      | (343)        | (343)      |  |
|   |                                     | 446,175    | 497,055    | 449,815      | 527,345    |  |
| Accumulated amortization                              |                                     | (53,961)   | (54,997)   | (57,480)     | (57,746)   |  |
|   |                                     | 392,214    | 442,058    | 392,335      | 469,599    |  |

(a) Indefinite useful life

(b) finite useful life

(\*) Within the amount to usage right and concessions, there is an impairment of MBE2's assets of R\$ 45,129 related to costs of development of technology for Project MBE2 and exclusive rights to production and marketing of the Project.

## Notes to the interim financial statements

(in thousand of reais)

#### Statement of changes in intangible assets

|   |  | Parent company   |                                   |       |  |  |  |  |  |  |
|---|--|--|-----------------------------------|-------|--|--|--|--|--|--|
|   | Goodwill on<br>acquisition of<br>subsidiaries<br>(merged or not) | Cost of acquisition<br>and installation of<br>software | Usage right<br>and<br>concessions | Other | Total                                    |  |  |  |  |  |
| At December 31, 2019  | 379,958  | 4,395  | 57,705                            |       | 442,058                                  |  |  |  |  |  |
| Additions<br>Amortization<br>Provision for impairment   | -  | 224 (1,277)  | (3,662)<br>(45,129)               | -     | 224<br>(4,939)<br>(45,129)               |  |  |  |  |  |
| At September 30, 2020   | 379,958  | 3,342  | 8,914                             |       | 392,214                                  |  |  |  |  |  |
|   | Consolidated   |  |                                   |       |  |  |  |  |  |  |
|   | Goodwill on<br>acquisition of<br>subsidiaries<br>(merged or not) | Cost of acquisition<br>and installation of<br>software | Usage right<br>and<br>concessions | Other | Total                                    |  |  |  |  |  |
| At December 31, 2019  | 407,372  | 4,491  | 57,705                            | 31    | 469,599                                  |  |  |  |  |  |
| Additions<br>Amortization<br>Foreign exchange variation<br>Transfer<br>Provision for impairment | (29,663)   | 232<br>(1,301)<br>7<br>1                               | (3,662)                           | 3     | 232<br>(4,963)<br>2,258<br>1<br>(74,792) |  |  |  |  |  |
| At September 30, 2020   | 379,957  | 3,430  | 8,914                             | 34    | 392,335                                  |  |  |  |  |  |

#### Impairment

At September 30, 2020, the Company monitored the projections previously made for its cash generating units against actual results and did not identify the need for recognizing additional impairment losses. Hence, the amounts of impairment of assets recognized in prior periods/quarters remain R\$ 68,071 for the total impairment of the goodwill of subsidiary MAHLE Argentina S.A. and R\$ 188,654 for the goodwill of the rings business.

The recoverable amount of the assets is determined based on value-in-use calculations using the discounted cash flow method and, when applicable, compared to the market values.

The impairment losses are recorded in the statement of income within "other operating expenses" as per Note 30.

### Notes to the interim financial statements

#### (in thousand of reais)

Based on the expectation of recovery of intangible assets related to the projects MBE2, which are recorded to usage right and concessions, management recognized impairment losses of R\$ 45,129 for the quarter ended September 30, 2020, against the entry to other operating expenses in the statement of income. The losses arise from the non-fulfillment of performance obligations at the fermentation stage of the process of ethanol production with respect to the percentages agreed upon in the contract with customers. Based on this scenario, it is not possible to provide an assurance that the recovery of the projects is probable.

#### 15. Trade and related-party payables

|                           | Parent co  | ompany     | Consolidated |            |  |
|---------------------------|------------|------------|--------------|------------|--|
|                           | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Suppliers - Third Party   |            |            |              |            |  |
| Raw material              | 88,485     | 53,359     | 120,622      | 73,140     |  |
| Services                  | 18,046     | 23,961     | 18,089       | 24,004     |  |
|                           | 106,531    | 77,320     | 138,711      | 97,144     |  |
| Related parties (Note 10) | 42,738     | 44,591     | 58,887       | 52,364     |  |
|                           | 149,269    | 121,911    | 197,598      | 149,508    |  |

The Group's exposure to currency and liquidity risks in connection with accounts payable to suppliers is disclosed in Note 31.

### 16. Taxes and contributions payable

|  | Parent c   | ompany     | Consolidated |            |  |
|--|------------|------------|--------------|------------|--|
|  | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| State taxes                                | 14,717     | 12,236     | 15,142       | 12,453     |  |
| ICMS payable                               | 14,717     | 12,236     | 14,741       | 12,242     |  |
| Other                                      | -          | -          | 401          | 211        |  |
| Federal taxes                              | 10,316     | 22,050     | 12,902       | 25,196     |  |
| COFINS payable                             | 2,690      | 5,397      | 2,707        | 5,398      |  |
| Import tax                                 | 5,229      | 7,185      | 5,687        | 7,964      |  |
| IPI payable                                | -          | 3,878      | 1,106        | 5,055      |  |
| PIS payable                                | 545        | 1,152      | 548          | 1,152      |  |
| IRRF                                       | 1,852      | 4,412      | 1,857        | 4,421      |  |
| Other                                      | -          | 26         | 997          | 1,206      |  |
| Municipal taxes                            |            | -          | 137          | 81         |  |
| Taxes and contributions payable            | 25,033     | 34,286     | 28,181       | 37,730     |  |
| Income tax and social contribution         | 10,550     |            | 27,009       | 14,926     |  |
| Income tax and social contribution payable | 10,550     | -          | 27,009       | 14,926     |  |
| Current liabilities                        | 35,583     | 34,286     | 55,190       | 52,656     |  |

### Notes to the interim financial statements

(in thousand of reais)

#### 17. Borrowings and lease liabilities

#### a) Borrowings

|   |   |                                  | Parent company |                    | Consolidated                           |                              |  |
|---|---|----------------------------------|----------------|--------------------|--|------------------------------|--|
| Description   |   | Average<br>cost                  | 09.30.2020     | 12.31.2019         | 09.30.2020                             | 12.31.2019                   |  |
| Borrowings in local currency (BRL)  |   |                                  |                |                    |  |                              |  |
| FINEP (Long-Term Interest Rate (TJLP) + 5   | .00% p.y 6.00% p.y.)  | 3.91%                            | 96,995         | 118,333            | 96,995                                 | 118,333                      |  |
| BNDES (TJLP+1,5% p.y.)  |   | 6.41%                            | 15,178         | 15,198             | 15,178                                 | 15,198                       |  |
| FINEP II (Long-Term Interest Rate (TJLP) +  | 5.00% p.y 5.00% p.y.)   | 4.91%                            | 75,911         | 75,942             | 75,911                                 | 75,942                       |  |
| 4131 SANTANDER (CDI + 4,25% p.y.)   |   | 6.15%                            | 154,828        | -                  | 154,828                                | -                            |  |
| 4131 ITAÚ (CDI + 4,30% p.y.)  |   | 6.20%                            | 103,295        |                    | 103,295                                |                              |  |
|   |   | 5.47%                            | 446,207        | 209,473            | 446,207                                | 209,473                      |  |
| <b>Borrowings in foreign currency</b><br>ACC (average interest 7,57% p.y)<br>ACC (average interest 0,43% p.y) | <b>Currency</b><br>USD (expressed in BRL)<br>EUR (expressed in BRL) | 7.57%<br>0.43%<br>1.20%<br>4.15% | <u> </u>       | 172,409<br>172,409 | 8,698<br>166,020<br>174,718<br>620,925 | 12,278<br>172,409<br>184,687 |  |
|   |   | 4.15%                            | 012,227        | 381,882            | 620,925                                | 394,160                      |  |
| Current - borrowings in local currency  |   |                                  | 288,028        | 29,256             | 288,028                                | 29,256                       |  |
| Current - borrowings in foreign currency  |   |                                  | 166,020        | 172,409            | 174,718                                | 184,687                      |  |
| Total current   |   |                                  | 454,048        | 201,665            | 462,746                                | 213,943                      |  |
| Non-current - borrowings in local currency  |   |                                  | 158,179        | 180,217            | 158,179                                | 180,217                      |  |
| Total non-current   |   |                                  | 158,179        | 180,217            | 158,179                                | 180,217                      |  |

In the first nine months of 2020, the parent company took bank loans totaling approximately BRL 343,400, as follows:

- February 2020 EUR 20,000 NCE with average cost of 0.47% p.a. and maturities between December 2020 and May 2021.
- March 2020 R\$ 150,000 4131 with average cost of CDI + 4.25% p.a. (at 6/30 CDI 2.15% + 4.25%) and maturity in March 2021.
- March 2020 R\$ 100,000 4131 with average cost of CDI + 4.30% p.a. (at 3/31 CDI 2.15% + 4.30%) and maturity in March 2021.

The Argentine subsidiary took bank loans of approximately BRL 116,640, as follows:

• March 2020 USD 1,200 - ACC with average cost 8.50% p.a. and maturity between July and September 2020.

## Notes to the interim financial statements

(in thousand of reais)

• May 2020 USD 1,500 - ACC with average cost 7.40% p.a. and maturity in November 2020.

Reconciliation of changes in equity with proceeds from borrowings:

|            |          |                           |     | Parent c            | ompany                |                     |                   |                             |            |
|------------|----------|---------------------------|-----|---------------------|-----------------------|---------------------|-------------------|-----------------------------|------------|
|            |          | Cash F                    | low |                     |                       |                     |                   |                             |            |
| 12.31.2019 | Addition | Princip<br>Amortiza       |     | Amorti<br>Inte      |                       | Exchang<br>Variatio | ,                 | Appropiation<br>of interest | 09.30.2020 |
| 381,882    | 343,400  | (208,95                   | 59) | (6,8                | 49)                   | 84,764              |                   | 17,989                      | 612,227    |
|            |          |                           |     | Parent c            | omnany                |                     |                   |                             |            |
|            |          | Cash Flow                 |     | 1 arent e           | ompany                |                     |                   |                             |            |
| 01.01.2019 | Addition | Principal<br>Amortization |     | rtization<br>terest | Monetary<br>Variation |                     | change<br>riation | Appropiation<br>of interest | 09.30.2019 |
| 271,262    | 220,752  | (129,939)                 | (8, | ,615)               | 619                   | 2                   | 2,376             | 10,223                      | 366,678    |
|            |          | Cash F                    | low | Consol              | idated                |                     |                   |                             |            |
| 12.31.2019 | Addition | Princij<br>Amortiza       |     | Amorti<br>Inte      |                       | Exchang<br>Variatio | ,                 | Appropiation<br>of interest | 09.30.2020 |
| 394,160    | 352,705  | (230,74                   | 41) | (7,5                | 65)                   | 93,304              |                   | 19,062                      | 620,925    |
|            |          |                           |     | Consol              | idated                |                     |                   |                             |            |
|            |          | Cash Flow                 |     |                     |                       |                     |                   |                             |            |
| 01.01.2019 | Addition | Principal<br>Amortization |     | rtization<br>terest | Monetar<br>Variation  |                     | change<br>riation | Appropiation<br>of interest | 09.30.2019 |
|            | 287.039  | (189,875)                 | (0  | ,549)               | 619                   |                     | 1.431             | 11.191                      | 395,477    |

Changes in borrowings in first nine months of 2020 were as follows:

At September 30, 2020, long-term borrowings mature as follows:

|                   | Parent company and<br>Consolidated |
|-------------------|------------------------------------|
|                   | 09.30.2020                         |
| From October 2021 | 36,889                             |
| 2022              | 38,557                             |
| 2023              | 22,179                             |
| 2024              | 10,057                             |
| 2025              | 10,213                             |
| 2026              | 10,213                             |
| 2027              | 10,213                             |
| 2028              | 9,433                              |
| 2029              | 8,340                              |
| 2030              | 2,085                              |
|                   | 158,179                            |

### Notes to the interim financial statements

(in thousand of reais)

#### **Restrictive covenants**

FINEP I: This financing was obtained from the Financing Agency for Studies and Projects (FINEP) to partially fund (at an average of 64%) the expenses incurred in several projects of the program "Innovation in MAHLE Components and Systems", and is collateralized by a bank guarantee with maturity on August 30, 2021. This financing is based on the TJLP interest rate (4.91 % p.a. as at September 30, 2020) plus a bank spread of 5% p.a. less an equalization rate of 6% p.a. There are various accelerated maturity clauses (respecting ample defense for the Company) with loss of the equalization value: use of funds for a purpose other than that established in the contract; change in effective control of the Company; existence of FINEP amounts in arrears; inaccurate information provided to FINEP by the Company; and suspension of the project.

BNDES: The loan was obtained from BNDES to finance the construction of a first-generation ethanol plant to demonstrate the economic viability of the MBE2 technology that increases ethanol production, in addition to a validation plant in the National Center of Bioethanol Science and Technology. The loan is secured by a bank guarantee with a maturity on October 15, 2029 and is subject to Long-term Interest Rate (TJLP) (4.91% p.a. at September 30, 2020) plus a bank spread of 1.5% p.a. The agreement contains the following covenants, a breach of which accelerates payment of all amounts owed under the agreement: put the borrowed funds to a different use from that set in the agreement, change of control of the Company, any late payment to BNDES, inaccurate information provided to BNDES by the Company, and project put on hold.

FINEP II: This financing was obtained from the Financing Agency for Studies and Projects (FINEP) to partially fund (at an average of 90%) the expenses incurred in several projects of the program "Strategic plan for innovation", and is collateralized by a bank guarantee with maturity on January 21, 2021. This financing is based on the TJLP interest rate (4.91 % p.a. as at September 30, 2020) plus a bank spread of 5% p.a. less an equalization rate of 4.5% p.a. and an additional interest equalization reduction of 0.5% p.a. for provision of bank guarantee. There are various accelerated maturity clauses (respecting ample defense for the Company) with loss of the equalization value: use of funds for a purpose other than that established in the contract; change in effective control of the Company; existence of FINEP amounts in arrears; inaccurate information provided to FINEP by the Company; and suspension of the project.

At September 30, 2020, there was no delinquency in principal or interest payments and no breach of the terms of the contracts with FINEP and BNDES.

## Notes to the interim financial statements

#### (in thousand of reais)

### b) Lease obligations

The Company assessed the changes to CPC 06 (R2) / IFRS 16- Leases due to COVID-19 in the third quarter of 2020 and there are no lease modifications.

| Contracts by term and discount rate | Terms of the lease    | Discount rate |
|-------------------------------------|-----------------------|---------------|
| Lease of buildings (Argentina)      | 3 years               | 8.73%         |
| Lease of buildings (Brazil)         | 3 years and 10 months | 12.33%        |
| Lease of vehicles (Brazil)          | 2 years               | 12.33%        |

The movement in lease liabilities is shown below:

|                               | Parent company | Consolidated |
|-------------------------------|----------------|--------------|
| Balance at December 31, 2019  | 21,776         | 24,918       |
| Write-off                     | (1,207)        | (1,207)      |
| Lease payments                | (7,038)        | (8,030)      |
| Interest                      | 1,513          | 1,642        |
| Exchange rate variation       | <u> </u>       | 777          |
| Balance at September 30, 2020 | 15,044         | 18,100       |

As required by CPC 06 (R2)/IFRS 16- Leases, the Company presents in the table below an aging analysis of its contracts, reconciled to the balance appearing in the balance sheet:

|                     | Parent company | Consolidated |
|---------------------|----------------|--------------|
|                     | 09.30.2020     | 09.30.2020   |
| 30 days             | 614            | 768          |
| From 31 to 90 days  | 1,228          | 1,539        |
| From 91 to 365 days | 5,841          | 7,352        |
| 2021                | 1,564          | 2,099        |
| 2022                | 5,797          | 6,342        |
| Total               | 15,044         | 18,100       |
| Current             | 7,683          | 8,149        |
| Non current         | 7,361          | 9,951        |
|                     | 15,044         | 18,100       |

# Notes to the interim financial statements

(in thousand of reais)

### 18. Salaries, vacation pay and social charges

|  | Parent c   | ompany     | Consolidated |            |  |
|--|------------|------------|--------------|------------|--|
|  | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Accrued vacation pay / 13th month salary | 46,427     | 28,353     | 52,094       | 30,016     |  |
| INSS /FGTS                               | 19,625     | 12,427     | 19,642       | 12,446     |  |
| Employee profit sharing                  | 13,294     | 21,154     | 14,519       | 22,187     |  |
| Other social security obligations        | 577        | 387        | 2,451        | 2,943      |  |
|  | 79,923     | 62,321     | 88,706       | 67,592     |  |

### **19. Sundry provision**

|                       | Parent company      |                    |                   |                      |       |          |
|-----------------------|---------------------|--------------------|-------------------|----------------------|-------|----------|
|                       | Losses on contracts | Commercial bonuses | Electric<br>power | Employee<br>benefits | Other | Total    |
| At December 31, 2019  | 10,658              | 12,194             | 5,843             | 3,273                | 623   | 32,591   |
| Reversal              | -                   | (5,529)            | (5,843)           | -                    | -     | (11,372) |
| Payment               | -                   | (5,317)            | -                 | (3,023)              | (41)  | (8,381)  |
| Complement            | -                   | 11,382             | 7,275             | 1,219                | -     | 19,876   |
| At September 30, 2020 | 10,658              | 12,730             | 7,275             | 1,469                | 582   | 32,714   |

|                            |                        | Consolidated          |               |                   |                      |       |          |  |
|----------------------------|------------------------|-----------------------|---------------|-------------------|----------------------|-------|----------|--|
|                            | Losses on<br>contracts | Commercial<br>bonuses | Restructuring | Electric<br>power | Employee<br>benefits | Other | Total    |  |
| At December 31, 2019       | 11,205                 | 12,192                | 684           | 6,278             | 3,273                | 1,260 | 34,892   |  |
| Reversal                   | -                      | (5,529)               | -             | (6,278)           | -                    | -     | (11,807) |  |
| Payment                    | -                      | (5,317)               | -             | -                 | (3,023)              | (706) | (9,046)  |  |
| Complement                 | -                      | 11,384                | -             | 7,719             | 1,221                | 1,376 | 21,700   |  |
| Foreign exchange variation | 55                     |                       |               | <u> </u>          |                      | 11    | 66       |  |
| At September 30, 2020      | 11,260                 | 12,730                | 684           | 7,719             | 1,471                | 1,941 | 35,805   |  |

### Notes to the interim financial statements

(in thousand of reais)

#### 20. Provision for warranties

The Group guarantees the quality of its products, assuming responsibility for providing replacements and repairs for customers for defective products.

|                            | Parent company | Consolidated |
|----------------------------|----------------|--------------|
| At December 31, 2019       | 8,599          | 10,698       |
| Reversal                   | (227)          | (236)        |
| Payment                    | (3,149)        | (3,158)      |
| Complement                 | 2,919          | 3,244        |
| Foreign exchange variation | -              | 615          |
| At September 30, 2020      | 8,142          | 11,163       |

#### 21. Provision for contingencies and judicial deposits linked to judicial proceedings

The Group is a party to civil, labor and tax proceedings in progress both at the administrative and judicial level, which, when applicable, are supported by judicial deposits. The respective provision for contingencies was recorded considering the estimates made by the legal advisors for proceedings in which the likelihood of loss on the respective outcomes was assessed as probable and other unrelated legal obligations.

According to management's assessment, contingencies are as follows:

|                        | Parent company     |        |                            |                      |          |
|------------------------|--------------------|--------|----------------------------|----------------------|----------|
|                        | Civil and<br>labor | Tax    | Environmental<br>liability | Judicial<br>deposits | Total    |
| At December 31, 2019   | 198,230            | 47,370 | 9,760                      | (30,468)             | 224,892  |
| Additions              | 48,662             | -      | -                          | (2,563)              | 46,099   |
| Monetary restatements  | 12,865             | 1,148  | -                          | (34)                 | 13,979   |
| Write-off for use      | (14,346)           | -      | (649)                      | 4,338                | (10,657) |
| Write-off for reversal | (31,447)           | -      | -                          | 372                  | (31,075) |
| Transfer               | -                  | -      | -                          | 103                  | 103      |
| At September 30, 2020  | 213,964            | 48,518 | 9,111                      | (28,252)             | 243,341  |

### Notes to the interim financial statements

(in thousand of reais)

|                            | Consolidated       |        |                            |                      |          |
|----------------------------|--------------------|--------|----------------------------|----------------------|----------|
|                            | Civil and<br>labor | Tax    | Environmental<br>liability | Judicial<br>deposits | Total    |
| At December 31, 2019       | 211,023            | 47,370 | 9,760                      | (32,850)             | 235,303  |
| Additions                  | 52,123             | -      | -                          | (2,715)              | 49,408   |
| Monetary restatements      | 14,099             | 1,148  | -                          | (119)                | 15,128   |
| Write-off for use          | (17,476)           | -      | (649)                      | 5,147                | (12,978) |
| Write-off for reversal     | (32,130)           | -      | -                          | 386                  | (31,744) |
| Transfer                   | -                  | -      | -                          | 195                  | 195      |
| Foreign exchange variation | 91                 | -      | -                          | -                    | 91       |
| At September 30, 2020      | 227,730            | 48,518 | 9,111                      | (29,956)             | 255,403  |

The civil provision is related to consumer relations, compensation claims for commercial representation and distribution, service providers, work accidents and professional fees.

The labor provision relates mainly of claims filed by former employees for sums of money resulting from employment relationships and various suits for damages. The reversals are due to settlement agreements made with claimants.

Transfers relate to judicial deposits not related to the balance of provision for contingencies, and therefore, they are reclassified to other asset accounts.

The tax provision with respect to PIS, COFINS, ICMS, IPI, social security, royalties and drawbacks relates mainly to state and federal procedural assessments that are already being heard in court or not. They refer mainly to litigation with respect to the appropriate interpretation of the tax legislation.

The environmental provision relates mainly to the projection of expenditure required to preserve environmental areas used by the Group.

The main indexes for monetarily restating the contingencies are the basic interest rate (SELIC) and the monetary restatement indexes provided by the Superior Labor Court and law courts, when applicable.

#### Proceedings involving the risk of possible loss

At September 30, 2020, the Group had civil and tax proceedings brought before the proper authorities in the amount of R\$ 53,977 (December 31, 2019 - R\$ 48,790), which were assessed by the Group's management as having a risk of possible loss, and, therefore, were not provided for in the financial statements.

### Notes to the interim financial statements

(in thousand of reais)

#### Contingent assets

#### a) Municipal incentive

The Company has a contingent asset related to a favorable court decision received in September 2019 on a lawsuit concerning a municipal financial incentive but at this time it is not possible to determine with reasonable accuracy the amount to be received.

The above-mentioned final favorable court decision allows us to conclude that future economic benefits may flow to the Company.

However, there is substantial uncertainty around the period of time it will take to reach a definitive solution in terms of both the payment method and the actual amount to be paid, so it is not yet possible to determine with certainty that the inflow of benefits arising from the favorable court decision obtained is virtually certain and the Company has control over such asset, meaning no gain will be recorded from the contingent asset until the gain actually occurs.

This contingent asset will be assessed periodically to ensure that the developments are appropriately reflected in the financial statements in accordance with CPC 25/IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

#### b) Compulsory loan - Eletrobrás

The Eletrobrás compulsory loan was created by Law 4156/62, with the aim of increasing the funds from the federal government for investments in the expansion of the national electricity sector. Said Law was regulated by Decree Law 1512/76, charging companies with a monthly consumption equal to or above 2,000 kw/h according to the electricity bills issued by the electricity distribution companies. The annual amount of the contributions between 1977 and 1993 constitutes credit in favor of the contribution payers.

The legislation set a maximum term of 20 years for returning the compulsory loan to the contribution payers, giving Eletrobras the option to advance this return through the conversion of the credits into shares of its stock. Before converting the credits into shares, the credits were adjusted based on an index and quantifier called Standard Unit (UP).

The compulsory loan was charged to companies monthly through their electricity bills and consolidated during the year but only adjusted by UP in January of the following year, causing lack of monthly monetary adjustment during the years of payment as well as interest. This procedure resulted in significant financial loss to the contribution payers, especially during periods in which the monthly inflation rates were very high. In order to recover the adequate monetary adjustment and interest lost by applying the methodology of Eletrobrás, the Company filed a lawsuit seeking credits arising from the monetary adjustment of the principal, interest, interest in arrears and other amounts owed by Eletrobras on compulsory loans.

### Notes to the interim financial statements

#### (in thousand of reais)

There was a judgment on the merits and Eletrobras filed an appeal, which was denied, and the judgment became final and unappealable in 2019 in favor of the Company, however there is yet the phase where the judgment will be enforced and the actual amounts to be settled will be determined. The final favorable court decision obtained allows us to conclude that future economic benefits may flow to the Company. However, there is substantial uncertainty about the timing, method and amount of the economic benefit and it is not yet possible to determine with certainty that the inflow of benefits arising from the favorable court decision obtained is virtually certain and the Company has control over such asset, meaning no gain will be recorded from the contingent asset until the gain actually occurs.

#### 22. Equity

#### a. Share capital

At September 30, 2020 and December 31, 2019, subscribed and paid-up capital was represented by the following number of shares with no par value:

|                                   | Number of shares |        |  |
|-----------------------------------|------------------|--------|--|
| Mahle Indústria e Comércio Ltda.  | 76,985,132       | 60.0%  |  |
| Mahle Industriebeteiligungen GmbH | 12,830,850       | 10.0%  |  |
| Non-controlling shareholders      | 38,492,518       | 30.0%  |  |
|                                   | 128,308,500      | 100.0% |  |

The Company is authorized to increase its capital up to the limit of R\$ 50,000,000 (fifty million) common shares, regardless of statutory reform, by resolution of the Board of Directors, which will determine the number of shares issued, the period of issuance and payment conditions.

On September 30, 2020, the market value of the Company's common shares corresponded the price of R\$ 16.95 per share (R\$ 28.80 on December 31, 2019).

#### b. Allocation of profit for the years

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In the annual financial statements as at December 31, 2019, the remaining profits for 2019 were recorded as proposal for distribution of additional dividends to shareholders. At the Ordinary General Meeting held on May 29, 2020, the shareholders approved the transfer of the previously proposed additional dividends of R\$ 175,572 to a special reserve. The portion of retained earnings was transferred to a special reserve and will be distributed at an opportune time. The Company aims to preserve cash to weather the world crisis and to meet all its legal and contractual obligations.

### Notes to the interim financial statements

#### (in thousand of reais)

To fulfill the duty of diligence pursuant to article 153 of the Brazilian corporate law and in response to the potential impacts of the coronavirus pandemic (Covid-19) on the Brazilian and global economies with unprecedent force, management emphasizes the need to preserve the Company's cash to face the impacts of the crisis caused by Covid-19, which it is now too early to estimate, and to continue operations efficiently and in compliance with legal and contractual obligations assumed by the Company.

#### c. Other comprehensive income

#### Cumulative translation adjustments

The Company recognizes under this heading the cumulative effect of the currency translation of the financial statements of its subsidiaries that keep accounting records in a functional currency different from the parent company's functional currency. At September 30, 2020, the Company recorded cumulative translation adjustments of R (+) R 35,279 ((-) R 45,755 at September 30, 2019).

This cumulative effect will be reversed in the statement of income as a gain or loss only in the event of the sale or write-off of the investment.

#### Cumulative translation adjustments

- The effects of carrying value adjustments relating to the effective portion of gains or losses on cash flow hedges, which are recognized in September 30, 2020, net of taxes, at (-) R\$ 24,778 (At September 30, 2019 (+) R\$ 169) in the parent company and at (-) R\$ 24,778 (At September 30, 2019 (+) R\$ 9,042) in the consolidated accounts.
- The adjustments for the adoption of the deemed cost of property, plant and equipment, net at R\$ 413 at September 30, 2020 (At September 30, 2019 R\$ 434). The deemed cost is accrued to property, plant and equipment recorded in carrying value adjustments, according to the depreciation, disposal or write-off of the respective item of property, plant and equipment, against retained earnings.

### Notes to the interim financial statements

(in thousand of reais)

### 23. Earnings per share

In compliance with CVM Resolution 636/2010 which approved Technical Pronouncement NBC TG 41 (CPC 41)-/-"IAS 33 - Earnings per share", the Company presents the following information on earnings per share:

|   | 3Q2020      | 9M2020      | 3Q2019      | 9M2019      |
|---|-------------|-------------|-------------|-------------|
| Profit attributable to owners of the parent | 41,641      | 23,658      | 69,275      | 192,865     |
| Shares outstanding                          | 128,308,500 | 128,308,500 | 128,308,500 | 128,308,500 |
| Basic earnings per share (R\$ per share)    | 0.32454     | 0.18439     | 0.53991     | 1.50314     |

There are no diluted earnings per share for the Company.

### 24. Net operating revenue

|  | Parent company |           |           |           |  |
|--|----------------|-----------|-----------|-----------|--|
|  | 2020           | 0         | 2019      |           |  |
|  | 3Q2020         | 9M2020    | 3Q2019    | 9M2019    |  |
| Gross revenue                            |                |           |           |           |  |
| Products                                 | 706,327        | 1,634,413 | 686,372   | 2,023,079 |  |
| Services                                 | 12,648         | 31,141    | 13,317    | 34,936    |  |
| Total revenue with products + services   | 718,975        | 1,665,554 | 699,689   | 2,058,015 |  |
| Deductions from sales:                   |                |           |           |           |  |
| Taxes on sales                           | (150,776)      | (344,567) | (150,158) | (432,402) |  |
| Discounts , returns and sales incentives | (14,595)       | (27,045)  | (10,783)  | (27,743)  |  |
| Net revenue                              | 553,604        | 1,293,942 | 538,748   | 1,597,870 |  |

|  | Consolidated |           |           |           |  |
|--|--------------|-----------|-----------|-----------|--|
|  | 202          | 0         | 2019      |           |  |
|  | 3Q2020       | 9M2020    | 3Q2019    | 9M2019    |  |
| Gross revenue                            |              |           |           |           |  |
| Products                                 | 878,293      | 2,034,303 | 814,402   | 2,412,523 |  |
| Services                                 | 11,247       | 28,162    | 11,914    | 32,278    |  |
| Total revenue with products + services   | 889,540      | 2,062,465 | 826,316   | 2,444,801 |  |
| Deductions from sales:                   |              |           |           |           |  |
| Taxes on sales                           | (150,936)    | (345,009) | (150,374) | (432,986) |  |
| Discounts , returns and sales incentives | (47,412)     | (91,565)  | (30,409)  | (81,281)  |  |
| Net revenue                              | 691,192      | 1,625,891 | 645,533   | 1,930,534 |  |

Revenue is derived from two markets: OEM, where customers are car makers, and Aftermarket, where customers are large auto parts distributors and engine overhaul companies.

# Notes to the interim financial statements

### (in thousand of reais)

The following table shows sales by geographic market and by segment:

|   |         | Parent co | ompany  |           |
|---|---------|-----------|---------|-----------|
|   | 202     | 0         | 2019    |           |
|   | 3Q2020  | 9M2020    | 3Q2019  | 9M2019    |
| Geographic market                       |         |           |         |           |
| South America *included domestic market | 387,380 | 898,408   | 397,323 | 1,122,401 |
| Europe                                  | 131,697 | 303,495   | 112,892 | 373,335   |
| Central and North America               | 31,098  | 81,366    | 23,026  | 82,572    |
| Africa, Asia, Oceania and Middle East   | 3,429   | 10,673    | 5,507   | 19,562    |
|   | 553,604 | 1,293,942 | 538,748 | 1,597,870 |
| Revenue by market                       |         |           |         |           |
| Original equipament                     | 302,148 | 747,090   | 339,509 | 1,024,789 |
| Aftermarket                             | 251,456 | 546,852   | 199,239 | 573,081   |
|   | 553,604 | 1,293,942 | 538,748 | 1,597,870 |
|   |         | Consoli   | dated   |           |
|   | 202     | 0         | 201     | 9         |
|   | 3Q2020  | 9M2020    | 3Q2019  | 9M2019    |

| Geographic market                       |         |           |         |           |
|---|---------|-----------|---------|-----------|
| South America *included domestic market | 427,876 | 973,898   | 423,944 | 1,202,131 |
| Europe                                  | 140,078 | 342,430   | 117,388 | 394,595   |
| Central and North America               | 114,621 | 284,253   | 93,345  | 297,896   |
| Africa, Asia, Oceania and Middle East   | 8,617   | 25,310    | 10,856  | 35,912    |
|   | 691,192 | 1,625,891 | 645,533 | 1,930,534 |
| Revenue by market                       |         |           |         |           |
| Original equipament                     | 392,523 | 995,631   | 419,489 | 1,285,921 |
| Aftermarket                             | 298,669 | 630,260   | 226,044 | 644,613   |
|   | 691,192 | 1,625,891 | 645,533 | 1,930,534 |

# Notes to the interim financial statements

(in thousand of reais)

### 25. Cost of sales and services

Cost of sales and services by nature are as follows:

|                                   | Parent company |             |           |             |
|-----------------------------------|----------------|-------------|-----------|-------------|
|                                   | 202            | 0           | 2019      |             |
|                                   | 3Q2020         | 9M2020      | 3Q2019    | 9M2019      |
| Personnel and benefits            | (104,997)      | (307,937)   | (124,900) | (374,811)   |
| Raw material and others materials | (204,216)      | (463,444)   | (191,375) | (576,598)   |
| Depreciation and amortization     | (22,750)       | (67,555)    | (21,190)  | (61,380)    |
| Utilities and services            | (38,327)       | (101,058)   | (41,977)  | (124,774)   |
| Other                             | (57,983)       | (92,666)    | (27,162)  | (77,342)    |
| Total                             | (428,273)      | (1,032,660) | (406,604) | (1,214,905) |

|                                   | Consolidated |             |           |             |  |
|-----------------------------------|--------------|-------------|-----------|-------------|--|
|                                   | 202          | 0           | 2019      |             |  |
|                                   | 3Q2020       | 9M2020      | 3Q2019    | 9M2019      |  |
| Personnel and benefits            | (114,888)    | (337,233)   | (135,359) | (409,053)   |  |
| Raw material and others materials | (257,600)    | (585,623)   | (231,966) | (709,287)   |  |
| Depreciation and amortization     | (23,720)     | (70,648)    | (21,820)  | (63,342)    |  |
| Utilities and services            | (40,901)     | (109,476)   | (44,929)  | (135,145)   |  |
| Other                             | (62,550)     | (125,741)   | (33,088)  | (101,334)   |  |
| Total                             | (499,659)    | (1,228,721) | (467,162) | (1,418,161) |  |

# Notes to the interim financial statements

(in thousand of reais)

### 26. Selling expenses and distribuition

Selling expenses by nature are as follows:

|                                      | Parent company |          |          |          |
|--------------------------------------|----------------|----------|----------|----------|
|                                      | 202            | 0        | 2019     |          |
|                                      | 3Q2020         | 9M2020   | 3Q2019   | 9M2019   |
| Personnel and benefits               | (10,368)       | (30,971) | (10,977) | (32,049) |
| Freight                              | (11,494)       | (27,145) | (9,911)  | (27,769) |
| Brand license                        | (2,343)        | (5,731)  | (2,668)  | (8,052)  |
| Variable selling expenses            | (2,403)        | (6,220)  | (1,571)  | (4,057)  |
| General expenses                     | (1,032)        | (3,092)  | (1,490)  | (3,088)  |
| Travel and entertainment allowance   | (19)           | (718)    | (561)    | (1,745)  |
| Advertising                          | (264)          | (898)    | (459)    | (3,299)  |
| Depreciation                         | (134)          | (394)    | (150)    | (452)    |
| Professional services/service orders | (3,311)        | (10,351) | (2,019)  | (4,845)  |
| Other expenses                       | (1,998)        | (6,213)  | (1,965)  | (5,158)  |
|                                      | (33,366)       | (91,733) | (31,771) | (90,514) |

|                                      | Consolidated |           |          |           |
|--------------------------------------|--------------|-----------|----------|-----------|
|                                      | 202          | 0         | 2019     |           |
|                                      | 3Q2020       | 9M2020    | 3Q2019   | 9M2019    |
| Personnel and benefits               | (12,574)     | (36,118)  | (12,623) | (36,777)  |
| Freight                              | (13,983)     | (33,595)  | (12,577) | (36,951)  |
| Variable selling expenses            | (5,378)      | (12,155)  | (4,601)  | (11,222)  |
| Brand license                        | (2,596)      | (6,462)   | (2,920)  | (8,787)   |
| General expenses                     | (2,607)      | (7,890)   | (2,757)  | (8,066)   |
| Professional services/service orders | (3,655)      | (11,421)  | (2,373)  | (5,750)   |
| Travel and entertainment allowance   | (41)         | (806)     | (610)    | (1,885)   |
| Advertising                          | (458)        | (1,487)   | (657)    | (3,917)   |
| Depreciation                         | (161)        | (477)     | (176)    | (537)     |
| Other expenses                       | (2,516)      | (7,703)   | (2,432)  | (6,544)   |
|                                      | (43,969)     | (118,114) | (41,726) | (120,436) |

# Notes to the interim financial statements

(in thousand of reais)

### 27. General and administrative expenses

General and administrative expenses by nature are as follows:

|                                      | Parent company |          |          |          |
|--------------------------------------|----------------|----------|----------|----------|
|                                      | 202            | 0        | 2019     |          |
|                                      | 3Q2020         | 9M2020   | 3Q2019   | 9M2019   |
| Personnel and benefits               | (7,685)        | (22,594) | (6,695)  | (22,349) |
| Management                           | (1,302)        | (4,165)  | (2,893)  | (8,752)  |
| Professional services/service orders | (5,881)        | (15,689) | (4,193)  | (8,868)  |
| Maintenance                          | (1,420)        | (3,423)  | (730)    | (2,390)  |
| Depreciation                         | (830)          | (2,302)  | (658)    | (2,013)  |
| Materials and utilities              | (1,033)        | (2,809)  | (719)    | (2,335)  |
| PIS/COFINS                           | (624)          | (2,582)  | (588)    | (1,333)  |
| Travel and entertainment allowance   | (27)           | (408)    | (180)    | (782)    |
| Other expenses                       | (2,759)        | (7,808)  | (494)    | (5,520)  |
| -                                    | (21,561)       | (61,780) | (17,150) | (54,342) |

|                                      | Consolidated |          |          |          |
|--------------------------------------|--------------|----------|----------|----------|
|                                      | 202          | 0        | 2019     |          |
|                                      | 3Q2020       | 9M2020   | 3Q2019   | 9M2019   |
| Personnel and benefits               | (9,086)      | (26,824) | (7,789)  | (26,673) |
| Management                           | (1,302)      | (4,165)  | (2,893)  | (8,752)  |
| Professional services/service orders | (6,661)      | (17,338) | (4,538)  | (10,363) |
| Maintenance                          | (1,482)      | (3,589)  | (766)    | (2,514)  |
| Materials and utilities              | (1,197)      | (3,185)  | (820)    | (2,607)  |
| Depreciation                         | (865)        | (2,402)  | (682)    | (2,080)  |
| PIS/COFINS                           | (633)        | (2,603)  | (593)    | (1,345)  |
| Travel and entertainment allowance   | (40)         | (455)    | (198)    | (874)    |
| Other expenses                       | (2,974)      | (8,379)  | (611)    | (6,078)  |
| •                                    | (24,240)     | (68,940) | (18,890) | (61,286) |

# Notes to the interim financial statements

(in thousand of reais)

### 28. Technology and product development costs

The costs of technology and product development by nature are as follows:

|                                      | Parent company |          |          |          |
|--------------------------------------|----------------|----------|----------|----------|
|                                      | 202            | 0        | 2019     |          |
|                                      | 3Q2020         | 9M2020   | 3Q2019   | 9M2019   |
| Personnel and benefits               | (8,125)        | (21,981) | (11,103) | (35,785) |
| Materials/utilities                  | (1,787)        | (3,541)  | (1,569)  | (6,330)  |
| Depreciation                         | (1,364)        | (3,870)  | (1,201)  | (3,525)  |
| Professional services/service orders | (678)          | (2,260)  | (1,259)  | (4,386)  |
| Maintenance                          | (559)          | (1,586)  | (820)    | (2,519)  |
| General expenses                     | 840            | (3,878)  | (741)    | (3,474)  |
| Other expenses                       | 146            | (1,266)  | (821)    | (1,792)  |
|                                      | (11,527)       | (38,382) | (17,514) | (57,811) |

|                                      |          | Consolidated |          |          |  |  |  |  |  |
|--------------------------------------|----------|--------------|----------|----------|--|--|--|--|--|
|                                      | 202      | 0            | 2019     |          |  |  |  |  |  |
|                                      | 3Q2020   | 9M2020       | 3Q2019   | 9M2019   |  |  |  |  |  |
| Personnel and benefits               | (8,414)  | (22,771)     | (11,303) | (36,673) |  |  |  |  |  |
| Materials/utilities                  | (1,933)  | (3,862)      | (1,595)  | (6,419)  |  |  |  |  |  |
| Professional services/service orders | (903)    | (2,745)      | (1,334)  | (4,743)  |  |  |  |  |  |
| Depreciation                         | (1,388)  | (3,937)      | (1,216)  | (3,598)  |  |  |  |  |  |
| General expenses                     | (8)      | (7,009)      | (2,098)  | (7,171)  |  |  |  |  |  |
| Maintenance                          | (559)    | (1,587)      | (820)    | (2,519)  |  |  |  |  |  |
| Other expenses                       | 115      | (1,425)      | (832)    | (1,920)  |  |  |  |  |  |
|                                      | (13,090) | (43,336)     | (19,198) | (63,043) |  |  |  |  |  |

# Notes to the interim financial statements

(in thousand of reais)

### 29. Finance income and costs, net

|   | Parent company |           |          |          |  |  |  |
|---|----------------|-----------|----------|----------|--|--|--|
|   | 202            | 0         | 201      | 9        |  |  |  |
|   | 3Q2020         | 9M2020    | 3Q2019   | 9M2019   |  |  |  |
| Finance income                                |                |           |          |          |  |  |  |
| Interest                                      | 2,746          | 8,985     | 2,181    | 5,966    |  |  |  |
| Exchange variation (a)                        | 8,152          | 122,693   | 18,421   | 38,017   |  |  |  |
| Monetary variation gains                      | 164            | 535       | 562      | 1,810    |  |  |  |
| Derivative financial instruments (c)          | 1,503          | 4,477     | 827      | 7,756    |  |  |  |
| Other   | 233            | 457       | 162      | 737      |  |  |  |
|   | 12,798         | 137,147   | 22,153   | 54,286   |  |  |  |
| Finance costs                                 |                |           |          |          |  |  |  |
| Interest                                      | (6,853)        | (17,239)  | (3,331)  | (9,256)  |  |  |  |
| Exchange variations (b)                       | (7,043)        | (116,152) | (12,519) | (28,962) |  |  |  |
| Monetary variation losses                     | (5,893)        | (16,791)  | (5,359)  | (19,682) |  |  |  |
| Derivative financial instruments (d)          | (4,869)        | (53,480)  | (8,619)  | (13,756) |  |  |  |
| Other   | (394)          | (1,622)   | (130)    | (2,754)  |  |  |  |
|   | (25,052)       | (205,284) | (29,958) | (74,410) |  |  |  |
| Finance income (costs), net                   | (12,254)       | (68,137)  | (7,805)  | (20,124) |  |  |  |
| Summary of foreign exchange variations (a+b)  | 1,109          | 6,541     | 5,902    | 9,055    |  |  |  |
| Trade payables                                | (2,416)        | (10,357)  | (1,588)  | (1,553)  |  |  |  |
| Borrowings                                    | (11,496)       | (87,646)  | (5,330)  | (4,138)  |  |  |  |
| Loan receivable                               | 702            | 6,613     | -        | -        |  |  |  |
| Interest on capital receivable                | 2,609          | 19,957    | 1,404    | 1,736    |  |  |  |
| Cash and cash equivalents                     | 4,872          | 33,066    | 3,282    | 3,556    |  |  |  |
| Trade receivables                             | 6,758          | 44,814    | 8,128    | 9,504    |  |  |  |
| Other   | 80             | 94        | 6        | (50)     |  |  |  |
| Summary of derivative instruments (c+d)       | (3,366)        | (49,003)  | (7,792)  | (6,000)  |  |  |  |
| Income  | 1,503          | 4,477     | 827      | 7,756    |  |  |  |
| Expenses                                      | (4,869)        | (53,480)  | (8,619)  | (13,756) |  |  |  |
| Net result of foreign exchange variations and |                | (10.160)  | (1.000)  | 2.055    |  |  |  |
| derivative financial instruments              | (2,256)        | (42,462)  | (1,890)  | 3,055    |  |  |  |

# Notes to the interim financial statements

### (in thousand of reais)

|   | Consolidated |           |          |           |  |  |  |
|---|--------------|-----------|----------|-----------|--|--|--|
|   | 202          | 0         | 201      | 9         |  |  |  |
|   | 3Q2020       | 9M2020    | 3Q2019   | 9M2019    |  |  |  |
| Finance income                                |              |           |          |           |  |  |  |
| Interest                                      | 2,810        | 10,244    | 2,250    | 6,266     |  |  |  |
| Exchange variation (a)                        | 22,625       | 164,243   | 36,179   | 74,520    |  |  |  |
| Monetary variation gains                      | 215          | 616       | 642      | 1,844     |  |  |  |
| Derivative financial instruments (c)          | 1,251        | 4,225     | 827      | 7,756     |  |  |  |
| Other   | -            | 459       | 1,607    | 2,450     |  |  |  |
|   | 26,901       | 179,787   | 41,505   | 92,836    |  |  |  |
| Finance costs                                 |              |           |          |           |  |  |  |
| Interest                                      | (7,776)      | (20,138)  | (4,184)  | (11,880)  |  |  |  |
| Exchange variations (b)                       | (19,752)     | (156,537) | (30,213) | (66,979)  |  |  |  |
| Monetary variation losses                     | (7,058)      | (19,309)  | (6,535)  | (22,074)  |  |  |  |
| Derivative financial instruments (d)          | (4,557)      | (53,182)  | (8,619)  | (13,756)  |  |  |  |
| Other   | (913)        | (4,203)   | (2,437)  | (6,955)   |  |  |  |
|   | (40,056)     | (253,369) | (51,988) | (121,644) |  |  |  |
| Finance income (costs), net                   | (13,155)     | (73,582)  | (10,483) | (28,808)  |  |  |  |
| Summary of foreign exchange variations (a+b)  | 2,873        | 7,706     | 5,966    | 7,541     |  |  |  |
| Trade receivables                             | 13,042       | 63,524    | 17,344   | 25,720    |  |  |  |
| Borrowings                                    | (13,556)     | (93,554)  | (7,151)  | (7,472)   |  |  |  |
| Loan receivable                               | 702          | 6,613     | -        | -         |  |  |  |
| Cash and cash equivalents                     | 4,430        | 29,634    | 3,181    | 3,634     |  |  |  |
| Interest on capital receivable                | 2,608        | 19,956    | 1,404    | 1,736     |  |  |  |
| Trade payables                                | (4,339)      | (17,600)  | (8,811)  | (16,025)  |  |  |  |
| Lease obligations (IFRS 16)                   | (95)         | (963)     | -        | -         |  |  |  |
| Other   | 81           | 96        | (1)      | (52)      |  |  |  |
| Summary of derivative instruments (c+d)       | (3,306)      | (48,957)  | (7,792)  | (6,000)   |  |  |  |
| Income  | 1,251        | 4,225     | 827      | 7,756     |  |  |  |
| Expenses                                      | (4,557)      | (53,182)  | (8,619)  | (13,756)  |  |  |  |
| Net result of foreign exchange variations and |              |           |          |           |  |  |  |
| derivative financial instruments              | (433)        | (41,251)  | (1,826)  | 1,541     |  |  |  |

# Notes to the interim financial statements

### (in thousand of reais)

### 30. Other operating income and expenses, net

|   | Parent company |           |          |          |  |  |  |
|---|----------------|-----------|----------|----------|--|--|--|
|   | 202            | 20        | 201      | 9        |  |  |  |
|   | 3Q2020         | 9M2020    | 3Q2019   | 9M2019   |  |  |  |
| Other income  |                |           |          |          |  |  |  |
| Reversal of provision for labor, civil and tax contingencies            | 8,314          | 31,447    | 29,091   | 82,341   |  |  |  |
| Taxes recovered (Reintegra)   | 207            | 508       | 182      | 557      |  |  |  |
| Reversal of provision for obsolescence (Property, plant and equipment ) | 18             | 55        | 18       | 66       |  |  |  |
| Gains on disposal of assets /other                                      | 1,765          | 1,906     | 1        | 85       |  |  |  |
| Reversal of provision for compulsory loan (Eletrobrás)                  | -              | 4,315     | -        | -        |  |  |  |
| Other income  | 1,162          | 4,435     | 1,671    | 4,940    |  |  |  |
|   | 11,466         | 42,666    | 30,963   | 87,989   |  |  |  |
| Other expenses  |                |           |          |          |  |  |  |
| Provision for labor, civil and tax contingencies                        | (20,980)       | (59,541)  | (25,423) | (72,073) |  |  |  |
| Losses on disposal of assets /other                                     | (280)          | (285)     | (14)     | (59)     |  |  |  |
| Provision for environmental liability                                   | -              | -         | (4,230)  | (4,230)  |  |  |  |
| Provision for obsolescence (Property, plant and equipment)              | -              | -         | -        | (223)    |  |  |  |
| Provision for impairment of intangible assets                           | (45,129)       | (66,270)  | -        | -        |  |  |  |
| Other expenses  | (2,051)        | (4,227)   | (938)    | (3,402)  |  |  |  |
|   | (68,440)       | (130,323) | (30,605) | (79,987) |  |  |  |
| Other operationg income (Expenses), net                                 | (56,974)       | (87,657)  | 358      | 8,002    |  |  |  |

|   | Consolidated |           |          |           |  |  |  |  |
|---|--------------|-----------|----------|-----------|--|--|--|--|
|   | 202          | :0        | 201      | 9         |  |  |  |  |
| Other income  | 3Q2020       | 9M2020    | 3Q2019   | 9M2019    |  |  |  |  |
| Reversal of provision for labor, civil and tax contingencies            | 8,752        | 32,130    | 29,835   | 84,921    |  |  |  |  |
| Taxes recovered (Reintegra)   | 207          | 508       | 182      | 557       |  |  |  |  |
| Reversal of provision for obsolescence (Property, plant and equipment ) | 18           | 55        | 18       | 66        |  |  |  |  |
| Taxes recovered (Reintegra)   | -            | -         | 311      | 311       |  |  |  |  |
| Gain on monetary items  | 2,584        | 3,654     | 2,722    | 4,787     |  |  |  |  |
| Gains on disposal of assets /other                                      | 1,808        | 1,949     | 27       | 153       |  |  |  |  |
| Reversal of provision for compulsory loan (Eletrobrás) (*)              | -            | 4,315     | -        | -         |  |  |  |  |
| Other income  | 1,184        | 4,569     | 1,893    | 5,415     |  |  |  |  |
|   | 14,553       | 47,180    | 34,988   | 96,210    |  |  |  |  |
| Other expenses  |              |           |          |           |  |  |  |  |
| Provision for labor, civil and tax contingencies                        | (23,295)     | (64,953)  | (25,910) | (76,863)  |  |  |  |  |
| Losses on disposal of assets /other                                     | (280)        | (286)     | (35)     | (105)     |  |  |  |  |
| Provision for impairment of intangible assets (**)                      | (45,129)     | (74,368)  | -        | -         |  |  |  |  |
| Provision for environmental liability                                   | -            | -         | (4,230)  | (4,230)   |  |  |  |  |
| Provision for obsolescence (Property, plant and equipment )             | -            | -         | -        | (223)     |  |  |  |  |
| Losses on monetary items  | (2,176)      | (3,128)   | (2,470)  | (4,352)   |  |  |  |  |
| Export expenses - Argentina   | (2,792)      | (6,405)   | (3,165)  | (10,659)  |  |  |  |  |
| Other expenses  | (2,074)      | (4,819)   | (1,232)  | (4,339)   |  |  |  |  |
|   | (75,746)     | (153,959) | (37,042) | (100,771) |  |  |  |  |
| Other operationg income (expenses), net                                 | (61,193)     | (106,779) | (2,054)  | (4,561)   |  |  |  |  |

(\*) Reversal of compulsory loan provision relates to the conversion of receivables from the compulsory loan into Class B preferred shares of Eletrobrás.

### Notes to the interim financial statements

### (in thousand of reais)

(\*\*) Impairment of intangible assets – R\$ 29,239 (Impairment of goodwill of subsidiary MAHLE Argentina S.A.) and R\$ 45,129 (Impairment of MBE2's assets).

### 31. Financial instruments

#### I. Financial instruments and risk management

Financial instruments are used to assure the Group's continuity, liquidity and profitability, and there is no speculative purpose. The financial instruments are recorded in the financial statements and classified in conformity with CPC 40/48 (IFRS 7/9), allowing the reader to assess the Group's financial position. The table below shows the classification of the financial instruments.

|   |      | Parent Company |                         |  |           |                |                         |  |           |
|---|------|----------------|-------------------------|--|-----------|----------------|-------------------------|--|-----------|
|   |      |                | 09.30                   | .2020  |           |                | 12.31                   | .2019  |           |
| Assets  | Note | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     |
| Cash, demand deposits and cash in transit     | 6    | -              | 101,326                 | -  | 101,326   | -              | 70,746                  | -  | 70,746    |
| Financial investments                         | 6    | -              | 408,939                 | -  | 408,939   | -              | 87,808                  | -  | 87,808    |
| Trade receivables                             | 7    | 397,177        | -                       | -  | 397,177   | 323,262        | -                       | -  | 323,262   |
| Receivables from and loans to related parties | 10   | 30,910         | -                       | -  | 30,910    | 25,812         | -                       | -  | 25,812    |
| Unrealized gains on derivatives               | 31   |                |                         | 4,014  | 4,014     | -              | -                       | 7,801  | 7,801     |
| Total   |      | 428,087        | 510,265                 | 4,014  | 942,366   | 349,074        | 158,554                 | 7,801  | 515,429   |
| Liabilities                                   | Note | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     |
| Payables to related parties                   | 15   | (42,738)       | -                       | -  | (42,738)  | (44,591)       | -                       | -  | (44,591)  |
| Trade payables                                | 15   | (106,531)      | -                       | -  | (106,531) | (77,320)       | -                       | -  | (77,320)  |
| Lease liabilities                             | 17.b | (15,044)       | -                       | -  | (15,044)  | (21,776)       | -                       | -  | (21,776)  |
| Borrowings                                    | 17.a | (612,227)      | -                       | -  | (612,227) | (381,882)      | -                       | -  | (381,882) |
| Unrealized losses on derivatives              | 31   | -              | -                       | (40,089)   | (40,089)  | -              | -                       | (2,787)  | (2,787)   |
| Total   |      | (776,540)      | -                       | (40,089)   | (816,629) | (525,569)      | -                       | (2,787)  | (528,356) |
|   | _    |                |                         |  | Consol    |                |                         |  | ,         |

|  |      |                | 09.30                   | .2020  |           | 12.31.2019     |                         |  |         |  |  |
|--|------|----------------|-------------------------|--|-----------|----------------|-------------------------|--|---------|--|--|
| Assets                                       | Note | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total   |  |  |
| Cash, demand deposits and cash in transit    | 6    | -              | 114,657                 | -  | 114,657   | -              | 80,688                  | -  | 80,688  |  |  |
| Financial investments                        | 6    | -              | 432,042                 | -  | 432,042   | -              | 88,093                  | -  | 88,093  |  |  |
| Trade receivables                            | 7    | 505,789        | -                       | -  | 505,789   | 394,305        | -                       | -  | 394,305 |  |  |
| Receivables from and loans to related partie | : 10 | 41,170         | -                       | -  | 41,170    | 37,030         | -                       | -  | 37,030  |  |  |
| Unrealized gains on derivatives              | 31   | -              | -                       | 6,795  | 6,795     | -              | -                       | 7,930  | 7,930   |  |  |
| Total  |      | 546,959        | 546,699                 | 6,795  | 1,100,453 | 431,335        | 168,781                 | 7,930  | 608,046 |  |  |

| Liabilities                      | Note | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     | Amortized Cost | Fair Value by<br>Result | Designated<br>Derivatives for<br>Cash Flow Hedge | Total     |
|----------------------------------|------|----------------|-------------------------|--|-----------|----------------|-------------------------|--|-----------|
| Payables to related parties      | 15   | (58,887)       | -                       | -  | (58,887)  | (52,364)       | -                       | -  | (52,364)  |
| Trade payables                   | 15   | (138,711)      | -                       | -  | (138,711) | (97,144)       | -                       | -  | (97,144)  |
| Lease liabilities                | 17.b | (18,100)       | -                       | -  | (18,100)  | (24,918)       | -                       | -  | (24, 918) |
| Borrowings                       | 17.a | (620,925)      | -                       | -  | (620,925) | (394,160)      | -                       | -  | (394,160) |
| Unrealized losses on derivatives | 31   | -              | -                       | (40,089)   | (40,089)  | -              | -                       | (2,787)  | (2,787)   |
| Total                            |      | (836,623)      |                         | (40,089)   | (876,712) | (568,586)      | -                       | (2,787)  | (571,373) |

### Notes to the interim financial statements

#### (in thousand of reais)

- Evaluation of the business model to determine the classification of financial instruments

- Cash and cash equivalents and financial investments: The Company manages these transactions based on fair value through profit or loss so that they are measured and recorded at fair value through profit or loss.
- Trade receivables and loans to related parties: for these assets the Company has as business model the maintenance of receivables according to the contractual cash flows, and it is not Company's practice to have these cash flows advanced through discounting or assignment of receivables. Additionally, the payment feature of these receivables was also evaluated and the conclusion was that they meet the payment criteria of "principal and interest" only, with no leverage feature, and are therefore classified as amortized cost.
- Unrealized gains on derivatives: the Company uses derivatives for hedging purposes only and adopts the hedge accounting procedure for these transactions. Accordingly, they are classified as derivatives designated for cash flow hedge and recorded at fair value.
  - Fair value hierarchy and measurement

The financial instruments that are measured at fair value after initial recognition must be grouped in Levels 1 to 3 based on the observable level of the fair value.

Level 1 – prices quoted (unadjusted) in active markets for identical assets or liabilities;

Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices);

Level 3 - inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

- Fair value calculation

Level 2 - Derivative financial instruments were included in this level. The value of these instruments was determined as follows:

- The values of derivative financial instruments (NDFs) were calculated using the discounted cash flow method, which consists of:

- a) The difference between the future exchange rate contracted for the settlement of each contract, and the future exchange rate of "B3" a valid for the mark-to-market (MTM) date of the US dollar, euro and yen is determined. In the absence of a future rate for the maturity date disclosed by "B3", an interpolation is made of the rate for that date;
- b) The result of the above difference is multiplied by the notional value of each operation;

### Notes to the interim financial statements

#### (in thousand of reais)

c) The amounts obtained in item "b" are brought to present value at the Interbank Deposit (DI) curve of "B3" valid for the MTM date.

- The values of commodity derivative financial instruments are calculated using the "market fair value", i.e.:

- a) The difference between the future price of the metal (USD/tons) contracted for the settlement of each contract, and the future price of the metal (USD/tons) published by Bloomberg for the maturity date of each contract, valid on the MTM date. In the absence of a future price for the maturity date of a given contract, an interpolation is made of the price of the metal for that date;
- b) The result of the above difference is multiplied by the contracted volume in tons and the US dollar rate (Ptax sale) valid for the MTM date.

#### - Fair value versus carrying amount

The carrying amounts of financial investments, trade receivables, trade payables and borrowings, less impairment loss for trade receivables, are supposed to approximate fair values.

The table below presents an analysis of financial instruments that are measured at fair value compared to the carrying amount after initial recognition and their respective fair value hierarchies.

|   |      | Consolidated       |            |                    |            |   |  |  |
|---|------|--------------------|------------|--------------------|------------|---|--|--|
|   |      | 09.30.             | 2020       | 12.31              | Level      |   |  |  |
| Assets  |      | Carrying<br>amount | Fair value | Carrying<br>amount | Fair value |   |  |  |
| Cash, demand deposits and cash in transit     | 6    | 114,657            | 114,657    | 80,688             | 80,688     | 2 |  |  |
| Financial investments                         | 6    | 432,042            | 432,042    | 88,093             | 88,093     | 2 |  |  |
| Trade receivables                             | 7    | 505,789            | 505,789    | 394,305            | 394,305    | 2 |  |  |
| Receivables from and loans to related parties | 10   | 41,170             | 41,170     | 37,030             | 37,030     | 2 |  |  |
| Unrealized gains on derivatives               | 31   | 6,795              | 6,795      | 7,930              | 7,930      | 2 |  |  |
| Total   |      | 1,100,453          | 1,100,453  | 608,046            | 608,046    |   |  |  |
| Liabilities                                   |      |                    |            |                    |            |   |  |  |
| Payables to related parties                   | 15   | (58,887)           | (58,887)   | (52,364)           | (52,364)   | 2 |  |  |
| Trade payables                                | 15   | (138,711)          | (138,711)  | (97,144)           | (97,144)   | 2 |  |  |
| Lease liabilities                             | 17.b | (18,100)           | (18,100)   | (24,918)           | (24,918)   | 2 |  |  |
| Borrowings                                    | 17.a | (620,925)          | (620,925)  | (394,160)          | (394,160)  | 2 |  |  |
| Unrealized losses on derivatives              | 31   | (40,089)           | (40,089)   | (2,787)            | (2,787)    | 2 |  |  |
| Total   | -    | (876,712)          | (876,712)  | (571,373)          | (571,373)  |   |  |  |

### Notes to the interim financial statements

#### (in thousand of reais)

- Hedge accounting

The Group adopts hedge accounting to minimize its exposure to volatility in currency and commodity price. The hedge accounting policy is properly formalized and sets out the hedged items; the authorized hedging instruments; and the method of assessing the effectiveness of the hedging relationship.

#### Hedging objective and strategy:

#### Currency hedge

The purpose of the currency hedge program is to minimize foreign exchange risks that may arise in adverse times in the market and that may adversely affect the Group's profitability.

The foreign exchange hedging policy is to hedge the entire position of budgeted cash flow (budget) as well as the actual cash flow (balance sheet) denominated and/or indexed in a foreign currency using derivative financial instruments (NDF - Non-deliverable Forwards).

For the budgeted cash flow, this policy covers different levels and time horizons, so as to reach the following levels of hedge at the end of the current month (base date):

- i) 75% of the net foreign exchange risk exposure  $-1^{st}$  to  $6^{th}$  month following the base date;
- ii) 50% of the net foreign exchange risk exposure  $-7^{\text{th}}$  to  $9^{\text{th}}$  month following the base date; and
- iii) 25% of the net foreign exchange risk exposure  $-10^{\text{th}}$  to 24<sup>th</sup> month following the base date.

The net foreign exchange risk exposure for the months following the time horizon of the budget will be based on the budget itself or its latest version (reviewed by the business areas on a quarterly basis).

For the actual cash flow, the policy is to hedge 100% of the net foreign exchange risk exposure (denominated and/or indexed in a foreign currency).

#### Commodity hedging (metal raw materials)

The purpose of the commodity hedging program is to minimize the risks of fluctuations in metal raw material prices (aluminum, nickel and copper) quoted on the London Metal Exchange (LME), which may arise during adverse times in the market and which would adversely affect the Group's profitability.

The commodity hedging policy is to hedge the planned volumes of budgeted cash flows (budget) using swaps.

The execution of this policy covers different levels and time horizons so as to reach the following levels of hedge at the end of each quarter of the calendar year (base date):

### Notes to the interim financial statements

#### (in thousand of reais)

#### Year 1:

- i) 75% of the net exposure  $-1^{st}$  and  $2^{nd}$  quarter subsequent to the base date;
- ii) 50% of the net exposure  $-3^{rd}$  quarter subsequent to the base date; and
- iii) 25% of the net exposure  $-4^{\text{th}}$  quarter subsequent to the base date.

Year 2/Year 3:

i) up to 25% of the net exposure

The percentage of the commodity hedging operations for the Year 2 and Year 3 subsequent to the base date shall be defined by the Global Committee together with the Regional Procurement Department. This decision shall be based on a study of historical average prices of metals for the last 5 and 10 years versus the prices quoted on the LME at the time of the hedging operations.

The net exposure for the quarters following the time horizon of the budget will be based on the budget itself or its latest version (reviewed by the business areas on a quarterly basis).

#### II. Risk management

#### Overview

The Company's risk management objectives are to preserve the value of the financial assets; preserve the liquidity of the financial assets; ensure that the Company has financial resources to conduct its business, including expansion.

Basically, risks are classified into two categories - strategic/operational and economic/financial

a) Strategic/operational risks (including, but not limited to, demand behavior, competition and significant changes in industry structure) are addressed by the Group's management model. These are classified as operational risk and business risk.

a.1) Operational risk

Operational risks arise from all the Group's operations. Operational risk is the risk of direct or indirect losses arising from a variety of causes related to the Group's processes, personnel, technology and infrastructure and external factors, other than credit, market and liquidity risks, such as those arising from legal and regulatory requirements and generally accepted standards of corporate behavior.

The Group has a Technological Center for the purpose of prospecting the need for process restructuring and the adaptation of production engineering, minimizing the operational risks and consequently reducing the potential impacts on the financial flow and damage to its reputation, and seeking cost effectiveness in order to avoid any operating restrictions. Also, the Group's processes are reviewed by administrative areas on an ongoing basis.

### Notes to the interim financial statements

#### (in thousand of reais)

a.2) Business risk

Potential political restrictions, the emergence of new competitors and significant changes in the macroeconomic environment are the main components of this risk. To minimize any impacts from this risk, the Group seeks to manage its expectations for billing and results in the most conservative manner possible in relation to the global scenarios.

The Group's management has a policy of preparing a budget for the following year, as well as a strategic plan for another four years after the budget. These are coordinated and consolidated worldwide by the parent company jointly with local senior management. In the course of the year, the budget is reassessed on two different occasions.

b) Economic/financial risks mainly reflect the behavior of macroeconomic variables, such as the prices of metals used by the Group (aluminum, copper and nickel), exchange and interest rates, which have direct impacts on operations, as well as the characteristics of the financial instruments used by the Group. These risks are monitored by senior management, which is actively involved in the Group's operational management, by reference to the Group's global policies. At December 31, 2019, the Company did not enter into hedge transactions for tin and nickel because the level of risk was acceptable according to global policies.

The main economic/financial risks considered by the Group include:

- Liquidity risk;
- Credit risk;
- Risk of fluctuation in interest rates;
- Risk of fluctuation in exchange rates;
- Market risk fluctuations in the prices of inputs (commodities).

## Notes to the interim financial statements

#### (in thousand of reais)

#### b.1) Liquidity risk

The Group's approach to managing liquidity risk is to ensure that it will always have sufficient liquidity to pay its obligations as they fall due under all market conditions, to avoid incurring significant losses or adversely affecting the Group's reputation.

The table below shows the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of currency negotiation agreements at the net position, as well as financial assets that are used to manage this risk.

| Consolidated                     |      |                    |           | 09.30.2         | 020            |                |                      |
|----------------------------------|------|--------------------|-----------|-----------------|----------------|----------------|----------------------|
|                                  | Note | Carrying<br>amount | Cash Flow | Up to 1<br>year | 1 - 2<br>years | 2 - 5<br>years | More than<br>5 years |
| Liabilities                      |      |                    |           |                 |                |                |                      |
| Payables to related parties      | 15   | (58,887)           | (58,887)  | (58,887)        | -              | -              | -                    |
| Trade payables                   | 15   | (138,711)          | (138,711) | (138,711)       | -              | -              | -                    |
| Lease liabilities                | 17.b | (18,100)           | (24,918)  | (8,645)         | (9,550)        | (6,723)        | -                    |
| Borrowings                       | 17.a | (620,925)          | (678,160) | (478,308)       | (44,010)       | (85,126)       | (70,715)             |
| Unrealized losses on derivatives | 31   | (40,089)           | (40,089)  | (40,089)        | -              | -              | -                    |
| Total                            |      | (876,712)          | (940,765) | (724,640)       | (53,560)       | (91,849)       | (70,715)             |
| <u>Consolidated</u>              | -    |                    |           | 12.31.20        | -              |                |                      |
|                                  | Note | Carrying<br>amount | Cash Flow | Up to 1<br>year | 1 - 2<br>years | 2 - 5<br>years | More than<br>5 years |
| Liabilities                      |      |                    |           |                 |                |                |                      |
| Payables to related parties      | 15   | (52,364)           | (52,364)  | (52,364)        | -              | -              | -                    |
| Trade payables                   | 15   | (97,144)           | (97,144)  | (97,144)        | -              | -              | -                    |
| Lease liabilities                | 17.b | (24,918)           | (24,918)  | (8,645)         | (9,550)        | (6,723)        | -                    |
| Borrowings                       | 17.a | (394,160)          | (472,696) | (215,242)       | (48,226)       | (139,186)      | (70,042)             |
| Unrealized losses on derivatives | 31   | (2,787)            | (2,787)   | (2,787)         | -              | -              | -                    |
| Total                            | -    | (571,373)          | (649,909) | (376,182)       | (57,776)       | (145,909)      | (70,042)             |

### Notes to the interim financial statements

#### (in thousand of reais)

b.2) Credit risk

Credit risk is the risk of the Group incurring financial loss if a customer or counterparty to a financial instrument fails to meet its contractual obligations. This risk arises mainly from receivables, mostly from recurring customers, demand deposits, cash in transit and financial investments.

The carrying amount of financial assets that represent the maximum exposure to credit risk on the date of these financial statements was as follows:

|   |      | Parent c   | ompany     | Consolidated |            |  |
|---|------|------------|------------|--------------|------------|--|
| Assets  | Note | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Cash, demand deposits and cash in transit     | 6    | 101,326    | 70,746     | 114,657      | 80,688     |  |
| Financial investments                         | 6    | 408,939    | 87,808     | 432,042      | 88,093     |  |
| Trade receivables                             | 7    | 397,177    | 323,262    | 505,789      | 394,305    |  |
| Receivables from and loans to related parties | 10   | 30,910     | 25,812     | 41,170       | 37,030     |  |
| Unrealized gains on derivatives               | 31   | 4,014      | 7,801      | 6,795        | 7,930      |  |
| Total   |      | 942,366    | 515,429    | 1,100,453    | 608,046    |  |

The Group also has policies for granting credit to its customers, where credit limits and monitoring criteria are pre-established and consist of systematic checking and pre-billing to verify items such as late payments and the available balance of the invoicing limit. Market information on customers is also important in the context of the granting and management of credit.

The Group considers that there is no significant risk of concentration of credit in relation to customers:

#### Trade receivables

Counterparties with external credit rating (Standard & Poor's)

|   | Parent C   | ompany     | Consolidated |            |  |
|---|------------|------------|--------------|------------|--|
| Counterparties unrated external de crédit | 09.30.2020 | 12.31.2019 | 09.30.2020   | 12.31.2019 |  |
| Тор 20                                    | 139,962    | 129,683    | 199,261      | 166,603    |  |
| Third Parties                             | 167,052    | 138,616    | 207,118      | 169,270    |  |
| Intercompanies                            | 96,632     | 62,120     | 111,997      | 67,814     |  |
| Total Trade Receivables and Others        | 403,646    | 330,419    | 518,376      | 403,687    |  |

The table above of trade accounts receivable does not consider impairment losses on accounts receivable.

With respect to financial institutions, the Group operates only with banks with a minimum risk rating of AA (Fitch National Long-Term or equivalent from Moody's or & Poor's).

### Notes to the interim financial statements

#### (in thousand of reais)

The table below presents the risk rating of financial investments, cash and cash in transit.

|   |      | Contro     | ladora     | Consolidado |            |
|---|------|------------|------------|-------------|------------|
| Cash, demand deposits and financial investments | Nota | 09.30.2020 | 12.31.2019 | 09.30.2020  | 12.31.2019 |
| AAA   | 6    | 428,421    | 131,804    | 431,550     | 132,132    |
| AA  |      | 66,482     | 14,871     | 66,482      | 14,871     |
| Others  |      | 15,362     | 11,879     | 48,667      | 21,778     |
|   |      | 510,265    | 158,554    | 546,699     | 168,781    |

S&P National Long Term

b.3) Risk of fluctuation in interest rates

This risk arises from the possibility of the Group incurring losses as a result of fluctuations in interest rates on its financial assets and liabilities.

Aiming at mitigating this risk, the Group seeks to diversify the raising of funds in terms of fixed or floating rates with papers pegged to the CDI rate and TJLP, so that any results originating from the volatility of these indexes do not drive material impacts.

The carrying value of financial instruments that represent the maximum exposure to the interest rate risk on the balance sheet date was:

|   |      | Parent company |            | Consolidated |            |
|---|------|----------------|------------|--------------|------------|
|   | Note | 09.30.2020     | 12.31.2019 | 09.30.2020   | 12.31.2019 |
| Cash, demand deposits and cash in transit | 6    | 101,326        | 70,746     | 114,657      | 80,688     |
| Financial investments                     | 6    | 408,939        | 87,808     | 432,042      | 88,093     |
| Borrowings                                | 17.a | (612,227)      | (381,882)  | (620,925)    | (394,160)  |
| Total                                     |      | (101,962)      | (223,328)  | (74,226)     | (225,379)  |

At September 30, 2020, of loans and borrowings of R\$ 612,227 (Parent company) and R\$ 620,925 (Consolidated), 24.93% refers to 4131 Santander with interest rates based on CDI + 4.25% p.a. and average cost of 6.15%, 16.64% refers to 4131 itaú with interest rate based on CDI + 4.30% p.a. and average cost of 6.20%, 15.62% refers to FINEP I with simplified interest rate based on TJLP -1% p.a. and average cost of 3.91%, 12.23% refers to FINEP II with simplified interest rate based on TJLP p.a. and average cost of 4.91%, 26.74% refers to ACC with average cost of 0.43%, 2.44% refers to BNDES with simplified interest rate based on TJLP +1.5% and average cost of 6.41%, and 1.40% refers to ACC of the subsidiary in Argentina, with average cost of 7.57% of Argentina.

This rate condition being considered, the Group believes that fluctuations in interest rates will not result in any material impact on its results. Accordingly, the Group maintains financial assets or liabilities bearing fixed interest rates at amortized cost and does not designate derivatives (interest rate swaps) as hedging instruments under a fair value hedge accounting model, or carries out sensitivity analyses for the interest rate variation.

### Notes to the interim financial statements

#### (in thousand of reais)

b.4) Risk of fluctuation in exchange rates

This arises from the possibility of fluctuations in the exchange rates of the foreign currencies used by the Group for the sale of products and the contracting of financial instruments.

The Group follows the Group's global policy for managing the risk of fluctuation in exchange rates. The main instrument to mitigate this risk is to use derivatives. The Group has a short position (USD and euro) since there is a significant currency volume due to the export market and, consequently, there is a risk of Brazilian currency appreciation relative to these currencies. In the case of JPY transactions, the Group has a long position.

The Group contracts hedge instruments both for the exchange exposure originating from the operations incurred and already reflected in the balance sheet (effective cash flow) and exposure arising from the expectations outlined in the budget (budgeted cash flow).

At September 30, 2020, the Group's exposure in USD (EUR and JPY equivalents in USD) was USD 1,426 thousand in the parent company in the consolidated accounts, as shown below:

#### Foreign exchange exposure arising from accounts receivable and payable in foreign currency at September 30, 2020

|  | USD thousand                       | EUR thousand (*)                   | JPY thousand (**)                  |
|--|------------------------------------|------------------------------------|------------------------------------|
| Item   | Parent company<br>and Consolidated | Parent company<br>and Consolidated | Parent company<br>and Consolidated |
| (+) Trade receivables                        | 17,598                             | 7,068                              | -                                  |
| (+) Demand deposits (in foreign currency)    | 5,802                              | 12,104                             | -                                  |
| (-) Advances on export exchange contract     | -                                  | (25,093)                           | -                                  |
| (-) Imports                                  | (2,251)                            | (4,022)                            | (123,806)                          |
| (-) Currency forwards - sale                 | (10,502)                           |                                    | 79,892                             |
| (=) Net balance of foreign exchange exposure | 10,647                             | (9,943)                            | (43,914)                           |

Net balance of foreign exchange exposure in USD (EUR and JPY equivalents in USD) - in thousands

| Currency | Consolidated |
|----------|--------------|
| USD      | 10,647       |
| EUR      | (11,657)     |
| JPY      | (416)        |
| Total    | (1,426)      |

### Notes to the interim financial statements

#### (in thousand of reais)

Additionally, we present the notional value of NDFs for hedging the Group's budget:

|                        | Parent compar   |  |  |          |
|------------------------|---|--|--|----------|
| Year                   | Net Exposure<br>(thousands)                           | Notional Value -<br>Hedge<br>(thousands)                                     | Average Rate<br>(Portfolio NDF)                    | % Hedged |
| 2020(Oct-Dec)          | 5,931   | (4,448)  | 4.6660   | 75.0%    |
| 2021 (Jan-Dec)         | 19,276  | (9,851)  | 4.2669   | 51.1%    |
| 2022 (Jan-Set)         | 13,641  | (3,411)  | 5.3633   | 25.0%    |
| T ( )                  | 20.040  | (17 710)   | 4 5702   | 15 (0/   |
| Total                  | 38,848  | (17,710)   | 4.5783   | 45.6%    |
| l otal                 | ,   | ny and consolidated (  |  | 45.0%    |
| l otal<br>Year         | ,   |  |  | 45.0%    |
|                        | Parent compar<br>Net Exposure                         | iy and consolidated (<br>Notional Value -<br>Hedge                           | (EUR)<br>Average Rate                              |          |
| Year                   | Parent compar<br>Net Exposure<br>(thousands)          | iy and consolidated (<br>Notional Value -<br>Hedge<br>(thousands)            | (EUR)<br>Average Rate<br>(Portfolio NDF)           | % Hedged |
| Year<br>2020 (Oct-Dec) | Parent compar<br>Net Exposure<br>(thousands)<br>3,636 | ny and consolidated (<br>Notional Value -<br>Hedge<br>(thousands)<br>(2,516) | (EUR)<br>Average Rate<br>(Portfolio NDF)<br>5.1649 | % Hedged |

| _              | Parent company and consolidated (JPY) |  |                                 |          |  |  |  |  |
|----------------|---------------------------------------|--|---------------------------------|----------|--|--|--|--|
| Year           | Net Exposure<br>(thousands)           | Notional Value -<br>Hedge<br>(thousands) | Average Rate<br>(Portfolio NDF) | % Hedged |  |  |  |  |
| 2020 (Oct-Dec) | (100,379)                             | 75,284                                   | 0.0430                          | 75.0%    |  |  |  |  |
| 2021 (Jan-Dec) | (402,444)                             | 198,229                                  | 0.0449                          | 49.3%    |  |  |  |  |
| 2022 (Jan-Set) | (307,084)                             | 76,771                                   | 0.0519                          | 25.0%    |  |  |  |  |
| Total          | (809,907)                             | 350,284                                  | 0.0460                          | 43.2%    |  |  |  |  |

- Sensitivity analysis

For the purposes of carrying out sensitivity analysis of market risks, the Group analyzes together asset and liability positions indexed to a foreign currency.

For the sensitivity analysis of transactions indexed in foreign currency, management adopted as a probable scenario the amounts accounted for and determined at the exchange rates disclosed by the Brazilian Central Bank. For other scenarios, the depreciation and appreciation of the exchange rates were considered as references for calculating the amounts recorded in the books under those scenarios. The other scenarios were estimated with appreciation and depreciation of the real of 25% and 50%, compared to the probable scenario.

### Notes to the interim financial statements

### (in thousand of reais)

The methodology adopted for the calculation of the balances in the table below consisted of replacing the closing foreign exchange rate used for the purposes of accounting records with the stressed rates, in accordance with the scenarios below:

#### Sensitivity analysis table

The selling rates published on September 30, 2020 by the Brazilian Central Bank for USD, EUR and JPY were used in this sensitivity analysis.

|                    | Parent company and Consolidated                                 |  |   |              |  |  |  |  |
|--------------------|---|--|---|--------------|--|--|--|--|
|                    | USD/BRL exchange<br>rate for settlement of<br>bills of exchange | * Net balance of<br>foreign exchange<br>exposure - USD | ** Average rate of<br>bills of exchange | Total<br>BRL |  |  |  |  |
| 50% better         | 8.4611  |  | 5.1786                                  | 34,949       |  |  |  |  |
| 25% better         | 7.0509  |  | 5.1786                                  | 19,934       |  |  |  |  |
| Balance sheet date | 5.6407  | 10,647   | 5.1786                                  | 4,920        |  |  |  |  |
| 25% worse          | 4.2305  |  | 5.1786                                  | (10,095)     |  |  |  |  |
| 50% worse          | 2.8204  |  | 5.1786                                  | (25,108)     |  |  |  |  |

(\*) Amounts in thousands

(\*\*) Average rate of remittance of the bills of exchange that comprise the net balance of foreign exchange exposure

|                    | Parent company and Consolidated                                 |  |   |              |  |  |  |
|--------------------|---|--|---|--------------|--|--|--|
|                    | EUR/BRL exchange<br>rate for settlement of<br>bills of exchange | * Net balance of<br>foreign exchange<br>exposure - EUR | ** Average rate of bills<br>of exchange | Total<br>BRL |  |  |  |
| 50% better         | 3.3066  |  | 6.3779                                  | 30,537       |  |  |  |
| 25% better         | 4.9599  |  | 6.3779                                  | 14,099       |  |  |  |
| Balance sheet date | 6.6132  | (9,943)  | 6.3779                                  | (2,340)      |  |  |  |
| 25% worse          | 8.2665  |  | 6.3779                                  | (18,779)     |  |  |  |
| 50% worse          | 9.9198  |  | 6.3779                                  | (35,218)     |  |  |  |

(\*) Amounts in thousands

(\*\*) Average rate of remittance of the bills of exchange that comprise the net balance of foreign exchange exposure

|                    | Parent company and Consolidated                                 |  |   |              |  |  |  |  |
|--------------------|---|--|---|--------------|--|--|--|--|
|                    | JPY/BRL exchange<br>rate for settlement of<br>bills of exchange | * Net balance of<br>foreign exchange<br>exposure - JPY | ** Average rate of bills<br>of exchange | Total<br>BRL |  |  |  |  |
| 50% better         | 0.0267  |  | 0.0513                                  | 1,080        |  |  |  |  |
| 25% better         | 0.0401  |  | 0.0513                                  | 492          |  |  |  |  |
| Balance sheet date | 0.0534  | (43,914)   | 0.0513                                  | (94)         |  |  |  |  |
| 25% worse          | 0.0668  |  | 0.0513                                  | (681)        |  |  |  |  |
| 50% worse          | 0.0801  |  | 0.0513                                  | (1,265)      |  |  |  |  |

(\*) Amounts in thousands

(\*\*) Average rate of remittance of the bills of exchange that comprise the net balance of foreign exchange exposure

### Notes to the interim financial statements

### (in thousand of reais)

### Budgeted cash flow - exposure in foreign currency

The Group projects and conducts its transactions based on its current cash flows, which means that subsequent changes in the exchange rates can result in expenditure for the Group. To hedge its future cash flow against currency fluctuations, the Group uses forward contracts for USD, EUR and JPY (NDF).

### Sensitivity analysis table

| Scenario           | USD/BRL<br>exchange rate for<br>settlement of<br>operations | Notional value -<br>USD<br>(thousand) | Weighted<br>average rate at<br>maturity<br>(*) | Adjustment<br>in R\$<br>thousand | EUR/BRL<br>exchange rate for<br>settlement of<br>operations | Notional value -<br>EUR<br>(thousand) | Weighted<br>average rate at<br>maturity (*) | Adjustment<br>in R\$<br>thousand | JPY/BRL<br>exchange rate for<br>settlement of<br>operations | Notional value -<br>JPY<br>(thousand) | Weighted<br>average rate at<br>maturity<br>(*) | Adjustment<br>in R\$<br>thousand | Total<br>adjustment<br>in R\$<br>thousand |
|--------------------|---|---------------------------------------|--|----------------------------------|---|---------------------------------------|---|----------------------------------|---|---------------------------------------|--|----------------------------------|---|
| 50% better         | 2.8204  | (17,710)                              | 4.5783   | (31,133)                         | 3.3066  | (12,334)                              | 5.2210                                      | (23,612)                         | 0.0801  | 350,284                               | 0.0453   | (12,198)                         | (66,943)                                  |
| 25% better         | 4.2305  | (17,710)                              | 4.5783   | (6,159)                          | 4.9599  | (12,334)                              | 5.2210                                      | (3,221)                          | 0.0668  | 350,284                               | 0.0453   | (7,519)                          | (16,899)                                  |
| Balance sheet date | 5.6407  | (17,710)                              | 4.5783   | 18,815                           | 6.6132  | (12,334)                              | 5.2210                                      | 17,171                           | 0.0534  | 350,284                               | 0.0453   | (2,840)                          | 33,146                                    |
| 25% worse          | 7.0509  | (17,710)                              | 4.5783   | 43,789                           | 8.2665  | (12,334)                              | 5.2210                                      | 37,562                           | 0.0401  | 350,284                               | 0.0453   | 1,838                            | 83,189                                    |
| 50% worse          | 8.4611  | (17,710)                              | 4.5783   | 68,763                           | 9.9198  | (12,334)                              | 5.2210                                      | 57,954                           | 0.0267  | 350,284                               | 0.0453   | 6,517                            | 133,234                                   |

#### Parent company and consolidated sensitivity analysis table - cash flow derivatives portfolio for the period ended September 30, 2020

The selling rates published on September 30, 2020 by the Brazilian Central Bank for USD, EUR and JPY were used.

### Notes to the interim financial statements

#### (in thousand of reais)

All the instruments are traded with top-tier banks on an organized over-the-counter market, duly registered with the Clearing House for the Custody and Financial Settlement of Securities, as presented below:

|                                 | Weighted average forward rate -<br>value for settlement – |                  | Notional value - thousand    |            |            |              |  |  |
|---------------------------------|---|------------------|------------------------------|------------|------------|--------------|--|--|
|                                 | value   | - Ior settlement | Parent co                    | mpany      | Consoli    | dated        |  |  |
| Foreign currency                |   | 09.30.2020       | 09.30.2019                   | 09.30.2020 | 09.30.2019 |              |  |  |
| Short position                  | EUR   | 5.22110          | 12,334                       | 23,547     | 12,334     | 23,547       |  |  |
| Short position                  | USD   | 4.89405          | 28,212                       | 45,517     | 28,212     | 45,517       |  |  |
| Long position                   | JPY   | 0.04707          | (430,176)                    | (507,689)  | (430,176)  | (507,689)    |  |  |
| Weighted average forward rate - |   |                  | Fair market value - thousand |            |            |              |  |  |
|                                 | value   | e for settlement | Parent company O             |            |            | Consolidated |  |  |
| Foreign                         | currency  | _                | 09.30.2020                   | 09.30.2019 | 09.30.2020 | 09.30.2019   |  |  |
| Short position                  | EUR   | 5.22110          | (18,556)                     | 1,284      | (18,556)   | 1,284        |  |  |
| Short position                  | USD   | 4.89405          | (22,138)                     | (8,929)    | (22,138)   | (8,929)      |  |  |
| Long position                   | JPY   | 0.04707          | 3,015                        | 729        | 3,015      | 729          |  |  |

b.5) Market risk, fluctuations in prices of inputs (commodities).

This risk arises from possible fluctuations in prices of the main raw materials used in the Group's production process, which are: aluminum and copper.

To minimize and manage this risk, the Group contracts derivative transactions to hedge against fluctuations in the prices of these raw materials, in compliance with the Group's hedging policy.

The table below presents the outstanding position at September 30, 2020 and 2019:

|                    | Weighted —       | Notional value - metric tons |                    |                   |            |  |  |
|--------------------|------------------|------------------------------|--------------------|-------------------|------------|--|--|
|                    | average price on | Parent con                   | Consolidated       |                   |            |  |  |
| Long position      | maturity         | 09.30.2020                   | 09.30.2019         | 09.30.2020        | 09.30.2019 |  |  |
| <b>Commodities</b> |                  |                              |                    |                   |            |  |  |
| Copper             | 6,712            | 311                          | 364                | 311               | 364        |  |  |
| Aluminum           | 1,745            | 50                           | 198                | 50                | 198        |  |  |
| TOTAL              | _                | 361                          | 562                | 361               | 562        |  |  |
|                    | Weighted         |                              | Notional value (fa | air market value) |            |  |  |
|                    | average price on | Parent c                     | ompany             | Consolidated      |            |  |  |
| Long position      | maturity         | 09.30.2020                   | 09.30.2019         | 09.30.2020        | 09.30.2019 |  |  |
| <b>Commodities</b> |                  |                              |                    |                   |            |  |  |
| Copper             | 6,712            | 901                          | (603)              | 901               | (603)      |  |  |
| Aluminum           | 1,745            | (20)                         | (148)              | (20)              | (148)      |  |  |
| TOTAL              | -                | 881                          | (751)              | 881               | (751)      |  |  |

### Notes to the interim financial statements

#### (in thousand of reais)

Additionally, we present the notional value of the commodities to protect the economic plan of the Company.

| Year  | Net Exposure<br>(Tons)                   | Notional Value -<br>Hedge<br>(Tons) | Average Price -<br>Portfolio Swap           | % Hedged                   |  |
|---|--|-------------------------------------|---|----------------------------|--|
| 2020 (Oct-Dec)                                  | (97)                                     | 50                                  | 1,826                                       | 51.5%                      |  |
| Total   | (97)                                     | 50                                  | 1,826                                       | 51.5%                      |  |
|   | Parent company                           | and Consolidated (CC                | OPPER)                                      |                            |  |
| Year  | Parent company<br>Net Exposure<br>(Tons) | Notional Value -<br>Hedge           | DPPER)<br>Average Price -<br>Portfolio Swap | % Hedged                   |  |
|   | Net Exposure<br>(Tons)                   | Notional Value -<br>Hedge<br>(Tons) | Average Price -<br>Portfolio Swap           | 8                          |  |
| <b>Year</b><br>2020 (Oct-Dec)<br>2021 (Jan-Dec) | Net Exposure                             | Notional Value -<br>Hedge           | Average Price -                             | % Hedged<br>75.4%<br>56.1% |  |

- Sensitivity analysis table

For the purposes of carrying out the sensitivity analysis of market risks, the Group analyzes together long and short positions of the prices of commodities (copper and aluminum).

For the sensitivity analysis of commodity transactions, management adopted as a probable scenario the amounts recognized in its books, determined by projected prices disclosed by the LME and exchange rates published by the Brazilian Central Bank at September 30, 2020. As a reference, the depreciation and appreciation of the prices used for accounting records were considered for the other scenarios. The scenarios were estimated with appreciation and depreciation of 25% and 50%, respectively, of prices in the probable scenario.

### Notes to the interim financial statements

#### (in thousand of reais)

The methodology adopted for calculating the balances presented in the table below consisted of replacing the closing exchange rate and commodity prices at September 30, 2020 used for the purposes of accounting records with the stressed rates and prices calculated in accordance with the following scenarios.

| Commodity          | Volume in metric tons | Settlement price on<br>maturity (USD/metric<br>ton) | Weighted average<br>price on maturity<br>(USD/metric ton) | Total<br>adjustment<br>BRL | Total effect on<br>purchases of<br>commodities BRL |  |
|--------------------|-----------------------|---|---|----------------------------|--|--|
| Copper             |                       |   |   |                            |  |  |
| 50% better         |                       | 9,915   |   | 5,618                      | (5,618)  |  |
| 25% better         |                       | 8,263   |   | 2,719                      | (2,719)  |  |
| Balance sheet date | 311                   | 6,610   | 6,712   | (180)                      | 180  |  |
| 25% worse          |                       | 4,958   |   | (3,079)                    | 3,079  |  |
| 50% worse          |                       | 3,305   |   | (5,977)                    | 5,977  |  |
| Aluminum           |                       |   |   |                            |  |  |
| 50% better         |                       | 2,606   |   | 243                        | (243)  |  |
| 25% better         |                       | 2,171   |   | 120                        | (120)  |  |
| Balance sheet date | 50                    | 1,737   | 1,745   | (2)                        | 2  |  |
| 25% worse          |                       | 1,303   |   | (125)                      | 125  |  |
| 50% worse          |                       | 869   |   | (247)                      | 247  |  |

The selling rates of the USD published on September 30, 2020 by the Brazilian Central Bank and the metal prices published on the same date by the LME were used.

# Notes to the interim financial statements

#### (in thousand of reais)

The results from foreign exchange and commodity derivative financial instruments affected the Group's and its subsidiaries' information as presented below:

|   | _       | 09.30.2020           |                      | 09.30.2019          |                  |
|---|---------|----------------------|----------------------|---------------------|------------------|
|   |         | Parent<br>company    | Consolidated         | Parent<br>company   | Consolidated     |
| Results of derivatives (exports/imports/loan)   | -       |                      |                      |                     |                  |
| Provisions - Operations on accounts receivable and payable                              |         | (9,567)              | (9,520)              | 2,970               | 2.970            |
| - Operations on accounts receivable and payable   |         | (13,824)             | (13,824)             | (2,693)             | (2,693)          |
| Cash effect   |         | (15,621)             | (15,021)             | (2,055)             | (2,0)5)          |
| - Operations on accounts receivable and payable   | _       | (25,612)             | (25,613)             | 5,723               | 5,723            |
|   | Note 29 | (49,003)             | (48,957)             | 6,000               | 6,000            |
| Total Derivative Operations- Net Finance Result   | -       | (49,003)             | (48,957)             | 6,000               | 6,000            |
|   |         | ( 541                | 7.70/                | 0.055               | 7.541            |
| Exchange variations (gains and losses)<br>Results of derivatives (exports/imports/loan) |         | 6,541<br>(49,003)    | 7,706<br>(48,957)    | 9,055<br>6,000      | 7,541<br>6,000   |
| Gross sales   |         | 30,252               | 30,252               | 1,418               | 1,418            |
| Cost of sales   |         | (8,936)              | (8,936)              | 520                 | 520              |
| Effects of Foreign Exchange Variatons and Financial Instruments on Profit and Loss      | -       | (21,146)             | (19,935)             | 16,993              | 15,479           |
| Gross result  |         |                      |                      |                     |                  |
| Gross sales   |         |                      |                      |                     |                  |
| - Settlements with cash effect  | _       | 30,252               | 30,252               | 1,418               | 1,418            |
|   |         | 30,252               | 30,252               | 1,418               | 1,418            |
| Cost of sales - Settlements with cash effect  |         | (8,936)              | (8,936)              | 520                 | 520              |
|   | -       | (8,936)              | (8,936)              | 520                 | 520              |
| Total Derivative Operations - Gross Result  | -       | 21,316               | 21,316               | 1,938               | 1,938            |
| Equity  |         | Parent<br>company    | Consolidated         | Parent<br>company   | Consolidated     |
| Provisions  |         |                      |                      |                     |                  |
| - Operations on sales to be made  | (BS)    | (35,006)             | (35,006)             | (5,790)             | (5,790)          |
| - Operations on commodities   | (BS)    | 881                  | 881                  | (751)               | (751)            |
| Deferred income tax and social contribution   |         | (11,602)             | (11,602)             | (2,224)             | (2,224)          |
| Total Derivative Operations - Equity  | -       | (45,727)             | (45,727)             | (8,765)             | (8,765)          |
| Provision for unrealized losses and gains on derivatives                                |         |                      |                      |                     |                  |
| (BS) - Sum of the net balance sheet   |         |                      |                      |                     |                  |
| Balance sheet assets  |         | 4,014                | 6,795                | 3,570               | 4,178            |
|   |         | · · · ·              | ,                    | ,                   | · · · · · ·      |
| Balance sheet liabilities<br>Balance sheet, net   | -       | (40,089)<br>(36,075) | (40,089)<br>(33,294) | (11,510)<br>(7,940) | (11,510) (7,332) |

#### Guarantees

The Group had no guarantee deposits relating to these derivative instruments for the periods presented above (September 30, 2020 and 2019).

### Notes to the interim financial statements

(in thousand of reais)

### **32. Employee benefits**

The employee benefits offered by the Group are mainly granted on a monthly basis and recognized in the accounting records accordingly. There are no post-employment benefits, pension funds or other benefits that require specific accounting treatment.

In the first nine months of 2020, the Group paid a share of profits of R\$ 19,408, based on an agreement reached with the labor union in September 2020 (R\$ 32,379 in the first nine months of 2019) Parent company and R\$ 19,429 (R\$ 32,426 in the first nine months of 2019) Consolidated. The criteria established for the payment of profit-sharing follow the rules defined in the collective bargaining agreement, which establish certain goals to be attained, such as: i) meeting production goals for a predetermined number of employees; ii) maintaining the level of absenteeism at or below a previously established annual average rate of hours of absence in relation to the standard hours worked; and iii) maintaining the annual level of waste at or below the previously set average annual rate in relation to the number of parts produced.

#### Supplementary pension plan - defined contribution

In September 2006, the Group joined a free benefit-generating private pension plan, managed by Bradesco Vida e Previdência S.A. (the Manager), offering all its employees the option to participate. The contributions are defined according to salary bracket. Annually, the Manager conducts an actuarial valuation of the plan in order to determine possible adjustments to the contribution levels.

The Group contributed to the private pension plan an amount of R\$ 2,061 at September 30, 2020 (R\$ 2,195 at September 30, 2019).

#### 33. Insurance

The Group has a policy of taking out insurance coverage for assets subject to risks at amounts considered sufficient to cover losses, including property insurance, domestic and international transportation insurance, vehicle insurance and other coverages considering the nature of the risks. The insurance is contracted with leading insurance companies with the advice of specialist insurance brokers.

For 2020 the insurance coverage for operational risks (combined property damages and lost profits) is R\$ 5,811,644 (2019 - R\$ 5,592,402).

### Notes to the interim financial statements

(in thousand of reais)

### 34. Application of CPC 42 / IAS 29 - Financial Reporting in Hyperinflationary Economies

Since July 2018 Argentina is considered a hyperinflationary economy and the Group applies CPC 42/IAS 29 - Financial Reporting in Hyperinflationary Economies to its subsidiary MAHLE Argentina S.A., whose functional currency is the Argentine peso.

The statement of income is restated at the end of each reporting period for the change in the general price index and subsequently translated at the closing rate for each period (rather than the accumulated average rate for the year for non-hyperinflationary economies), thus resulting in the effects on the income statement accounts of both the inflation and the currency translation;

The impacts of the application of CPC 42 / IAS 29 Financial Reporting in Hyperinflationary Economies on the parent company and consolidated financial statements as at September 30, 2020 are shown below:

|   | 3Q2020  | 9M2020  | 3Q2019  | 9M2019  |
|---|---------|---------|---------|---------|
| Reconciliation of result adjustments  |         |         |         |         |
| Gain on monetary position of investments from parent company - reflex recomposition | 13,120  | 32,396  | 11,994  | 42,769  |
| Gain on monetary position of investments from subsidiary - reflex recomposition     | 102     | 249     | 97      | 345     |
| Loss on monetary position of subsidiary MAHLE Argentina S.A.                        | (2,812) | (4,521) | (2,979) | (9,391) |
| Gain on monetary item, result (consolidated)  | 10,410  | 28,124  | 9,112   | 33,723  |

The statement of income for the first nine months of 2020 was adjusted for inflation and subsequently translated using the exchange rate at the end of each quarter.

#### **35.** Subsequentes events

The Company continued to develop the technology MBE2 and improved the process control and yield measurement mechanisms during the 2020/2021 harvest. The technology MBE2 was applied on a large scale in two plants located in the Central South of Brazil, which allowed the Company to have a deeper understanding of the product (working conditions, performance, costs of operation and return).

Losses on Project MBE2 result from the non-fulfillment of performance obligations at the fermentation stage of the process of ethanol production with respect to the percentages agreed upon in the contract with customers.

Based on such information, the Company assessed the recoverability of its assets and recognized an impairment of R\$ 45,139 (intangible assets) and provision for impairment of inventories of R\$ 36,159 at September 30, 2020.

On November 10, 2020, according to the statement of material fact issued on the same date, the Board of Directors approved the cessation of the MBE2 technology development activities.

### Notes to the interim financial statements

(in thousand of reais)

#### **Board of Directors**

#### **Principal members**

Peter Paul Wilhelm Grunow Heinz Konrad Junker Wolfgang Werner Ernst Fritz Fritzemeyer Eduardo Augusto Rocha Pocetti Reginaldo Ferreira Alexandre

#### **Alternate members**

Liliana Faccio Novaretti Márcio de Oliveira Santos Flávio Venturelli Helú José Gomes Rodrigues da Silva Walter Luis Bernardes Albertoni

#### **Executive Board**

Sergio Pancini de Sá - Diretor Presidente e de Relações com Investidores João Vitor Zanesco - Diretor

#### **Fiscal Conciul**

#### **Principal members**

Axel Erhard Brod Hélio Carlos de Lamare Cox Mario Probst

#### Alternate members

Camila Pagliato Figueiredo Dimas Lazarini Silveira Costa Massao Fábio Oya

#### **Technical specialist**

Daniel de Oliveira Camargo Accounting and direct tax manager Accountant - CRC 1SP 248941/O-2

\* \* \*

(A free translation of the original in Portuguese)

### MAHLE Metal Leve S.A.

# Representation by officers on the parent company and consolidated financial statements

MAHLE Metal Leve S.A. CNPJ No. 60.476.884/0001-87 Publicly-held company

#### REPRESENTATION

Messrs. Sergio Pancini de Sá and João Vitor Zanesco, executive officers of MAHLE Metal Leve S.A., with its head office at Avenida Ernst MAHLE, 2000, Mombaça, in the city of Mogi Guaçu, State of São Paulo, in conformity with item VI of Article 25 of CVM Instruction 480, of December 7, 2009, do hereby declare that:

They have reviewed and discussed, and agree with, the parent company and consolidated financial statements of MAHLE Metal Leve S.A. for the period ended September 30, 2020, and thus authorize their completion.

Mogi Guaçu, November 10, 2020.

Sergio Pancini de Sá CEO

João Vitor Zanesco Executive (A free translation of the original in Portuguese)

### MAHLE Metal Leve S.A.

# Representation by officers on the independent auditor's report on the financial statements

MAHLE Metal Leve S.A. CNPJ No. 60.476.884/0001-87 Publicly-held company

#### REPRESENTATION

Messrs. Sergio Pancini de Sá and João Vitor Zanesco, executive officers of MAHLE Metal Leve S.A., with its head office at Avenida Ernst MAHLE, 2000, Mombaça, in the city of Mogi Guaçu, State of São Paulo, in conformity with item V of Article 25 of CVM Instruction 480, of December 7, 2009, do hereby declare that:

They have reviewed and discussed, and agree with, the opinion expressed by PricewaterhouseCoopers Auditores Independentes on the parent company and consolidated financial statements of MAHLE Metal Leve S.A. for the period ended September 30, 2020.

Mogi Guaçu, November 10, 2020

Sergio Pancini de Sá CEO

João Vitor Zanesco Executive