

# AGENDA

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### HIGHLIGHTS

Q2 2025 Videoconference: Highlights

27.5% (1H25)

GROSS MARGIN

16.4% (1H25)

EBIT MARGIN ~2.6bi (1H25)
NET OPERATING REVENUE

9 BUSINESS FACILITIES IN South & Central America

18.9% (1H25)

EBITDA MARGIN



<sup>&</sup>lt;sup>2</sup> São Bernardo do Campo (SP)

- 1 manufacturing plant
- <sup>3</sup> Jaguariúna (SP)
- 1 manufacturing plant
- <sup>4</sup> Itajubá (MG)
- 1 manufacturing plant
- 5 Rafaela, Argentina1 manufacturing plant
- 6. Jundiaí (SP)
- <sup>6</sup> Jundiaí (SP)
- 1 Technology Center
- <sup>7</sup> Limeira (SP)
- 1 Distribution Center
- <sup>8</sup> Buenos Aires, Argentina
- 1 Distribution Center

  9 Cidade do Panamá
- 1 Sales Office



### HIGHLIGHTS

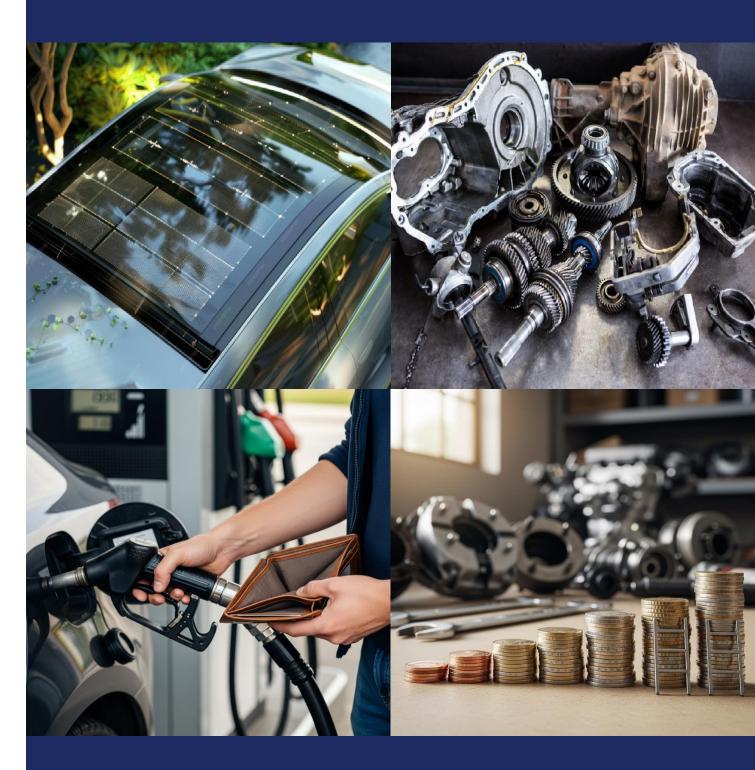
#### Q2 2025 Videoconference

- Brazilian government approved the increase of Ethanol blend in the Gasoline from 27% to 30% and biodiesel from 14% to 15%.
- Sustainable Car Program with tax reduction for vehicles produced in Brazil with Flex fuel 1,0L engine.
- "Green Tax" rules were also announced reducing tax (IPI) for efficient and sustainable cars.
- Import tax on electrified vehicles increased from July on. BEV from 18% to 25%.
- The US government has imposed 50% tariffs on auto parts starting August 6.

#### New businesses aligned with our strategy:

- CarbonCanister, Dust Filter, OilFilter and Ducts.
- DieselEngine Valves for Light Vehicle application.
- TurboEngine Components (Piston, Pin, Rings, Bearings and Thrust Washers) Light Vehicle application (Asian Line).







## MARKET OVERVIEW

Sales and Production: Brazil and Argentina

Production: North America and Europe

H1 2025 x H1 2024	Vehicles (thousands)	Bı	azil		Argentina		Total	
Sales <sub>1</sub>	Light	1,132.7	5.0%	299.0	84.6%	1,431.7	15.4%	
Jaiesi	Heavy-duty	66.4	1.2%	11.3	99.1%	77.7	9.0%	
Production <sub>1</sub>	Light	1,144.6	8.1%	250.5	15.6%	1,395.0	9.4%	
	Heavy-duty	82.1	3.9%	4.8	37.8%	86.9	5.3%	
H1 2025 X H1 2024	Vehicles (thousands)	****	Europe		North America		Total	
Production <sub>2</sub>	Light	8,740.3	-4.4%	7,692.3	-4.6%	16,432.6	-4.5%	
1 TOUGOTION	Heavy-duty	277.5	-12.3%	247.9	-26.6%	525.4	-19.1%	



<sup>&</sup>lt;sup>1</sup> Source: Anfavea, Fenabrave, Adefa, IHS, Acara & Indec.

<sup>&</sup>lt;sup>2</sup> Source: IHS

## NET REVENUES PERFORMANCE BY MARKET

### Net sales by market

Net sales by market (in BRL million, except percentages)	Q2 2025 (a)	Q2 2024 (b)	(a/b)	H1 2025 (a)	H1 2024 (b)	(a/b)
Original Equipment - Domestic	531.7	296.6	79.3%	1,043.0	573.2	82.0%
Original Equipment – Export	320.3	312.9	2.4%	602.1	615.8	-2.2%
Subtotal	851.9	609.5	39.8%	1,645.1	1,189.0	38.4%
Aftermarket – Domestic	431.7	387.6	11.4%	830.6	750.1	10.7%
Aftermarket – Export	85.5	71.8	19.1%	160.1	150.5	6.4%
Subtotal	517.2	459.4	12.6%	990.7	900.6	10.0%
Total	1,369.2	1,068.9	28.1%	2,635.8	2,089.6	26.1%



### SUMMARY P&L

#### Summary of income statement

			Just for comparison's purpose				
SUMMARY OF RESULTS (Millions BRL)	Q2 2025	IAS-29 Hyperinflation Argentina	Q2 2025 without IAS-29	Q2 2024 without IAS-29	IAS-29 Hyperinflation Argentina	Q2 2024	
Net operating revenue	1,369.2	(13.9)	1,355.3	1,068.9	(41.5)	1,027.4	
Gross profit	372.1	16.5	388.6	326.4	5.1	331.5	
Selling, general and administrative expenses and other operating income (expenses)  Gain on net monetary position of foreign subsidiary (operating profit)  Profit before finance income and costs and taxes (EBIT)	(163.9) 22.4 230.6	1.7 (22.4) (4.2)	(162.2) - 226.4	(133.7) - 198.5	(1.2) (5.8) (1.9)	(134.9) - 196.6	
Net finance income	(41.7)	(0.5)	(42.2)	(50.4)	(8.0)	(58.4)	
Income tax and social contribution	(62.2)	-	(62.2)	(59.6)	-	(59.6)	
Profit for the period	126.7	(4.7)	122.0	88.5	(9.9)	78.6	
EBITDA	261.0	(4.3)	256.7	224.0	(1.9)	222.1	
Gross margin	27.2%		28.7%	30.5%		32.3%	
EBITDA margin	19.1%		18.9%	21.0%		21.6%	

FOR COMPARISON PURPOSES, THE TABLE SHOWS THE EFFECTS OF IAS-29 (CPC 42) ON ACCOUNTING



## SUMMARY OF RESULTS

### Summary of results

			Just for comparison's purpose				
SUMMARY OF RESULTS (Millions BRL)	H1 2025	IAS-29 Hyperinflation Argentina	1S25 without IAS-29	1S24 without IAS-29	IAS-29 Hyperinflation Argentina	H1 2024	
Net operating revenue	2,635.8	(16.6)	2,619.2	2,089.6	(61.5)	2,028.1	
Gross profit	724.8	24.0	748.8	644.1	41.2	685.3	
Selling, general and administrative expenses and other operatingincome (expenses)	(324.4)	2.0	(322.4)	(254.5)	(3.5)	(258.0)	
Gain on net monetary position of foreign subsidiary (operating profit)	32.3	(32.3)	-	71.7	(71.7)	-	
Profit before finance income and costs and taxes (EBIT)	432.7	(6.3)	426.4	461.3	(34.0)	427.3	
Net finance income	(29.6)	(0.9)	(30.5)	(38.6)	(7.3)	(45.9)	
Income tax and social contribution	(117.6)	-	(117.6)	(134.0)	-	(134.0)	
Profit for the period	285.5	(7.2)	278.3	288.7	(41.3)	247.4	
EBITDA	498.2	(6.3)	491.9	512.1	(34.1)	478.0	
Gross margin	27.5%		28.6%	30.8%		33.8%	
EBITDA margin	18.9%		18.8%	24.5%		23.6%	

FOR COMPARISON PURPOSES, THE TABLE SHOWS THE EFFECTS OF IAS-29 (CPC 42) ON ACCOUNTING



### SUMMARY OF RESULTS

Acquisitions in 2024

Comparison of 1H 2025 (real) versus Valuation (weighted average)

#### MAHLE Compressores do Brasil Ltda. + MAHLE Aftermarket Thermal





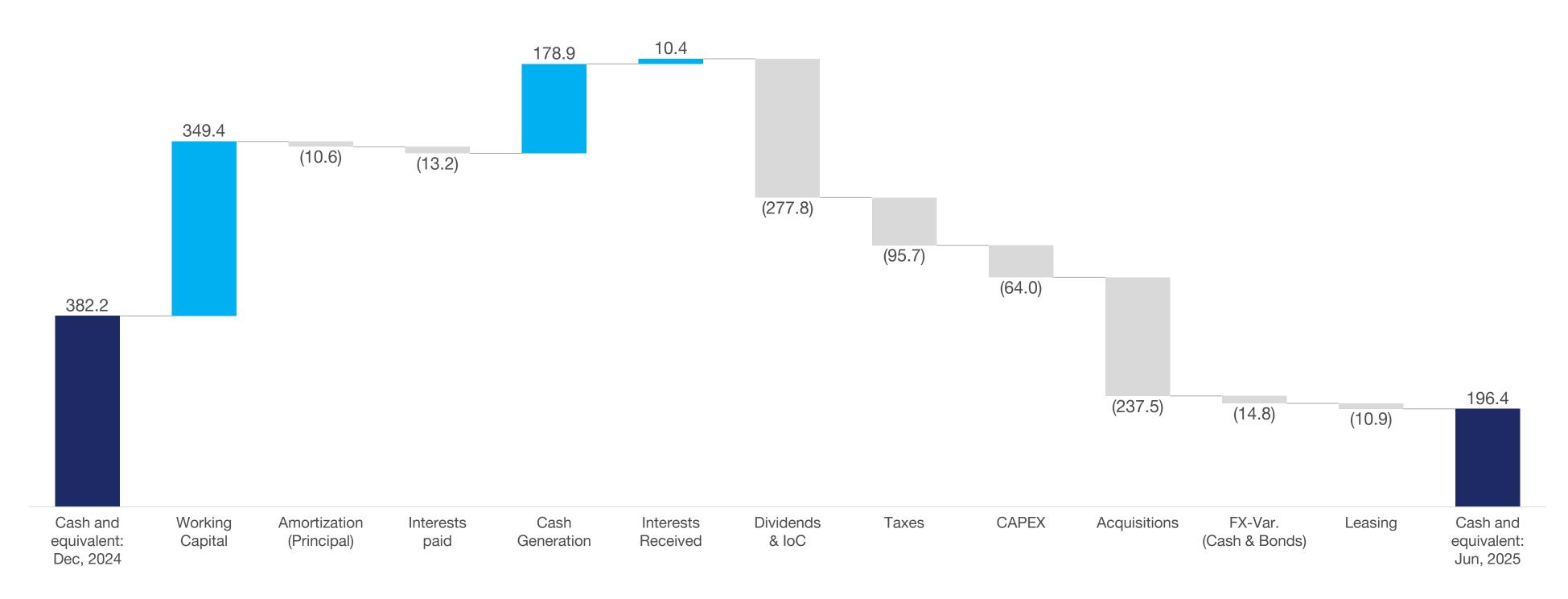
## NET FINANCIAL RESULT

Finance income and costs (in BRL million)	Q2 2025 (a)	Q2 2024 (b)	Var. (a-b)	H1 2025 (c)	H1 2024 (d)	Var. (c-d)
Net interest income (expense)	(28.5)	3.2	(31.7)	(50.2)	3.0	(53.2)
Net foreign Exchange gains (losses) and gain (loss) on derivates	(13.1)	(77.1)	64.0	28.1	(57.4)	85.5
Net monetary variation + Others	(0.1)	23.5	(23.6)	(7.5)	15.78	(23.3)
Net finance income (costs)	(41.7)	(50.4)	8.7	(29.6)	(38.6)	9.0



### **CASH FLOW**

#### Cash and equivalents (Millions BRL)





# **Q&A SESSION**



SMLL B3

IDIV B3

IGC-NM B3

IGC B3

IGCT B3

ICON B3

INDX B3

ITAG B3

IBRA B3



