



AMBIPAR PARTICIPAÇÕES E EMPREENDIMENTOS S.A.

Publicly Held Company

CNPJ/ME nº 12.648.266/0001-24

NIRE 35.300.384.466 | CVM Code 2496-1

NOTICE TO THE MARKET

AMBIPAR PARTICIPAÇÕES E EMPREENDIMENTOS SA (B3: AMBP3) ("Ambipar" or "Company"), in compliance with the provisions of the Novo Mercado Regulation, hereby informs its shareholders and the market in general that, at a meeting held on September 15, 2025, the Board of Directors approved the following changes to the Company's Executive Officers: **(i) Mr. PEDRO BORGES PETERSEN** left the position of Investor Relations Officer of the Company to assume the position of Senior Advisor of Operations, supporting the Company and its subsidiaries in projects focused on operational efficiency and **(ii) Mr. RICARDO ROSANOVA GARCIA** was elected as the new Investor Relations Director.

The Company also informs that the convening of an Extraordinary General Meeting was also approved, to be held on first call on October 10, 2025, with the purpose of deliberating on the election of Mr. **RICARDO CHAGAS**, current CEO of Ambipar Emergency Response in the United States, as a new member and Chairman of the Company's Board of Directors.

The changes mentioned above are part of the new organizational chart of the Company's governance bodies, approved at the aforementioned Board of Directors meeting and the full content of which can be consulted on the websites of the Company (<http://ri.ambipar.com>), CVM (<http://www.cvm.gov.br>) and B3 (<http://www.b3.com.br>), as an attachment to the corresponding minutes. [Click here](#) to access a support presentation.

São Paulo, September 16, 2025.

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Ricardo Rosanova Garcia

Investor Relations Officer