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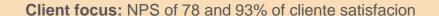
The verbs "anticipate", "believe", "estimate", "expect", "forecast", "project", "target" and other similar verbs are intended to identify these forward looking statements, which involve risks and uncertainties that could cause actual results to differ materially from those projected in this presentation and Mitre's performance.

Factors that might affect operating and financial performance of Mitre include but are not limited to: (i) risks related to real state developments; (II) lack of financial to supply its needs; (ii) its inability to transfer our customer financing receivables; (iv) delays or technical issues with its real state projects; (v) success of its partnerships; (vi) competition of real state sector; (vii) changes in the regulatory framework of the sector.

This presentation was based on information and data available as of the date it was made and Mitre undertakes no obligation to update them in light of new information and/or future development.

The financial statements used in this presentation are based on accounting practices adopted in Brazil that comprise the rules of the Brazilian Securities and Exchange Commission (CVM) and the pronouncements of the Accounting Pronouncements Committee (CPC) and are in accordance with international accounting standards (International Financial Reporting Standards - IFRS) applicable to real estate development entities in Brazil, as approved by (CPC), the Brazilian Securities and Exchange Commission (CVM) and the Federal Accounting Council (CFC).

Construction and real estate developer with over 50 years of experience in the market, focused on residential apartments for mid and mid-high income segments all over the city of São Paulo





**People:** attraction, engagement and development of people, with the greatest Partnership program in the sector and trainee program with over 13,000 candidates

**Product:** absolute focus on delivering the best product in each region with two products lines, Raízes and Haus Mitre, with 74% average sales of all products

**Execution:** execution with excellence, always delivering projects ahead of schedule, with 96% of acceptance in first inspection and SoS LTM of 55%

Return on Equity: always aiming high assets turnover and shareholders' return

# **Trajectory**



4

# Establishment of a new strategy



2008

- Fabrício Mitre is appointed as CEO
- Definition of new internal guidelines:
- Full professionalization of the company
- New Management team
- Meritocracy driven practices

#### **Strategic Partnerships**



2009 2013

- Capital structure optimization through key partnerships
  - Pilot Project with RB Capital
- EY auditing
- Carrer development program

#### Verticalization



20142015

- In-house sales platform creation
- Gradual increase of Mitre's verticalization
- Development of CRM

#### **Equity Partnerships**



20162018

- Launch of "Raízes" and "Haus Mitre"
- Partnership with XP, Aguassanta and Nova Milano, and expansion of the Partnership with RB Capital
- Establishment of a Compliance Department
- Partnership program for main executives
- Start of Trainee Program





20192021

- Further improvement of landbank pipeline
  - Focus on low-competitive regions with high-demand
- Capital structure improvement
- IPO in Novo Mercado of B3
- Partnership expansion to 25 partners











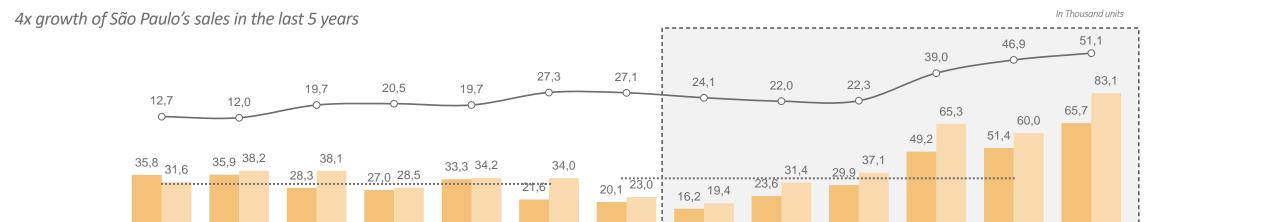
### Focus on São Paulo market



LTM

Average





2015

2016

Units Launched — Inventory ..... Average Sold

2017

2018

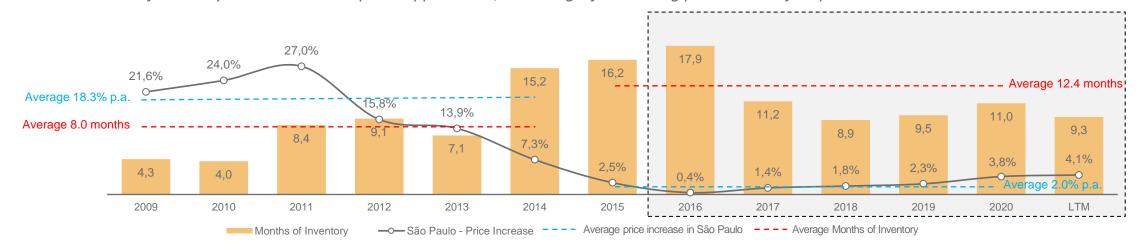
2019

2020

Units Sold: 30 32
Units Launched: 34 39
Inventory: 19 30

Decline in "months of inventory" without relevant prices appreciation, indicating a forthcoming price increase for apartments

2013



2014

Units Sold

2009

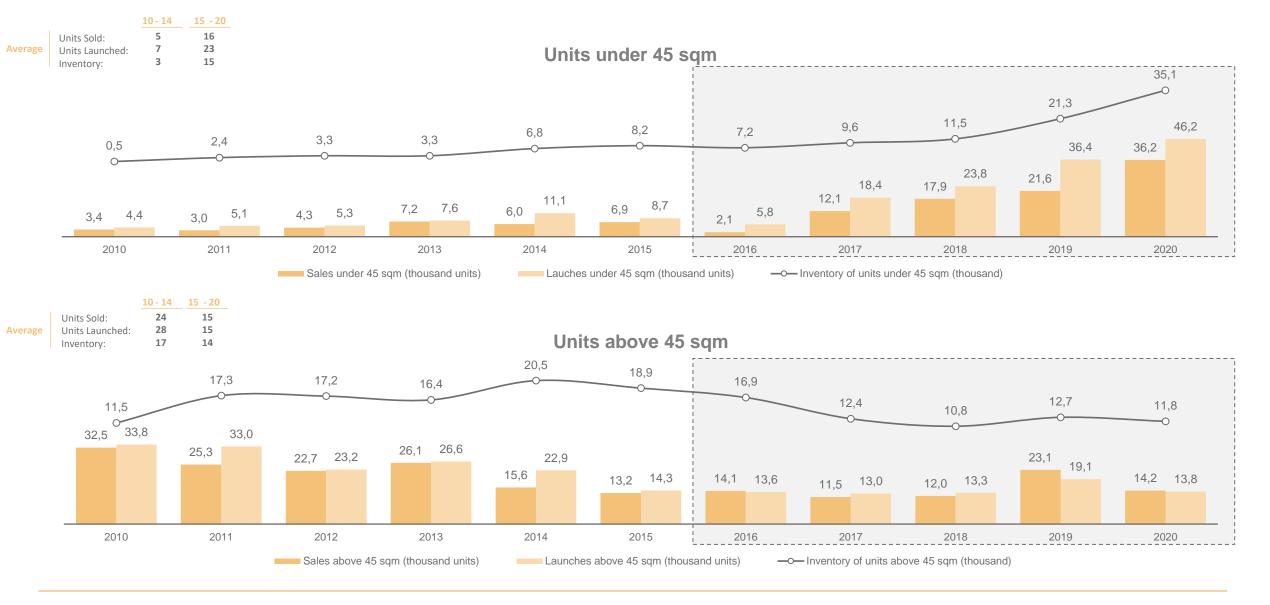
2010

2011

2012

# São Paulo: units by tipology





# **Differentiated Positioning**



*Unique experience for our clients* – innovative products, under-penetrated segments with high growth potential





Mid income (lower-end)



Diversified procutcts with 1, 2 and 3 dorms



Regions with lower competition



High value proposition









Diversified procutcts with 2, 3 and 4 dorms



**Privileged** regions



**Design and sofistication** appeal





### **Execution Excelence**

# MITRE

#### One of the largest landbanks in the city of São Paulo

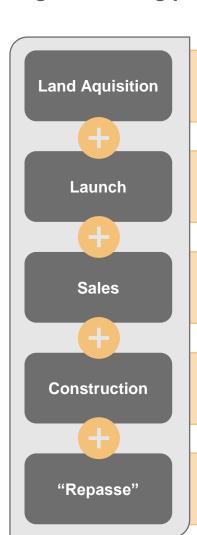


- Robust mapping, combined with a well disciplined aquisition approach
- Strategically-located landbank, close to subway and train stations, in mid and mid-high income regions
- 81% of land disbursement linked to the final project approval by the city hall
- 100% subject to regulatory and envirmontal due diligence
- Caracteristics Low regulatory risk

TOTAL POTENTIAL PSV\*

R\$5.9 billion

#### The highest among public-held companies of the sector



Low cash exposure with a small payment upon signing and the rest upon approval by the São Paulo's City Hall

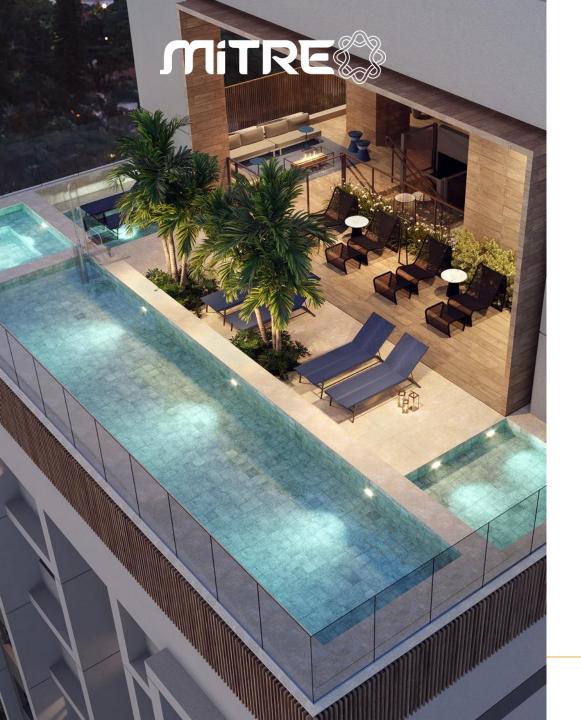
When the project is approved and the land finally acquired, Mitre launches the project in 2-6 months

Sales speed of 55%<sup>1</sup> in the last twelve months, with 76% of sales made through Mitre Vendas

Given the sales speed, Mitre can begin constructing 4 to 6 months from launch and deliver the project ahead of schedule

With a fully dedicated team to "Repasse", Mitre amortizes all its debt in up to 6 months





# Mitre's Lifestyle

# What Living in a Haus Mitre is Like?

Comfort and sofistication in privileged regions









MITRE



# What Living in a Mitre Raízes is Like?

### Diferentiated infrastructure in strategic locations









MITRE







Olá, tudo bem?

Você conhece o apartamento decorado do Raízes Vila Prudente?

Caso a resposta seja não, nós temos, no nosso site, um tour virtual que você pode acessar do seu celular ou computador!

É só clicar no botão abaixo e passear de forma interativa por ambientes como: suíte de casal, living, terraço e cozinha!

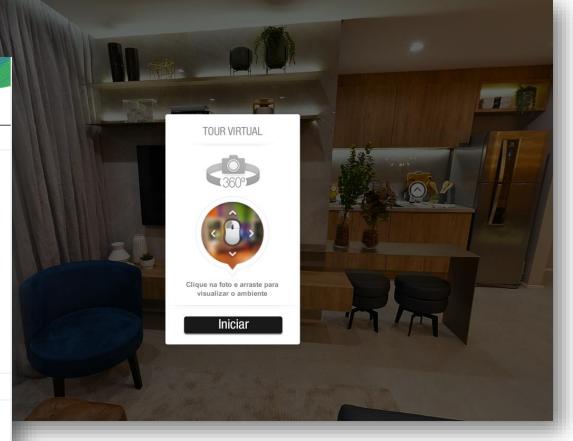
FAZER TOUR VIRTUAL

Caso tenha dúvidas, nossos consultores estão sempre à disposição!

FALE CONOSCO VIA CHAT

Abraços,

Mitre Realty





360° Virtual Tour in every model apartment and sales stands (click here)



Digital sales made by specialized sales representatives



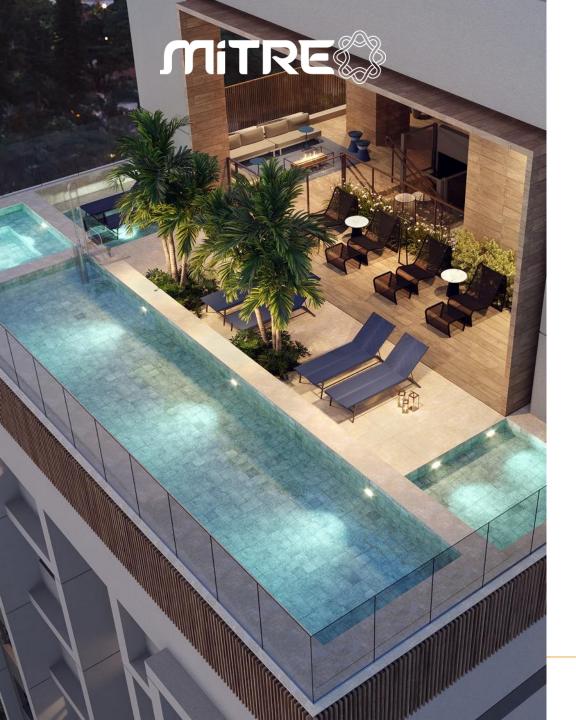
100% digital contract signing



The entire sales process can be made remotely



First digital deed for clients



# Governance

# **Management Team and Board of Directors**



**Fabrício Mitre** CEO



Rodrigo Cagali CFO and IRO



**Henrique dos Santos** Commercial Director



**Gustavo Gagliardi** Engineering Director



Juliana Monteiro Product Design and Licensing Director



**Thiago Cassa** Legal Director



**Gabriela Canfora** Land Acquisition Director







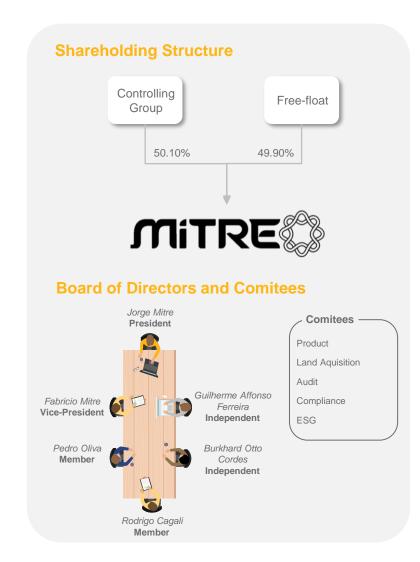






6 years





**Strong commitment** though long-term incentive plan

MITRE



**Alignment of interest** 



**Experience and track** record in real estate



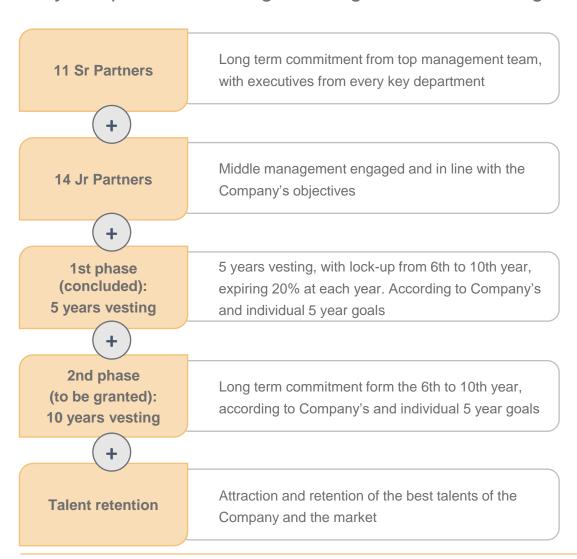
Multidisciplinary team

# **Partnership**

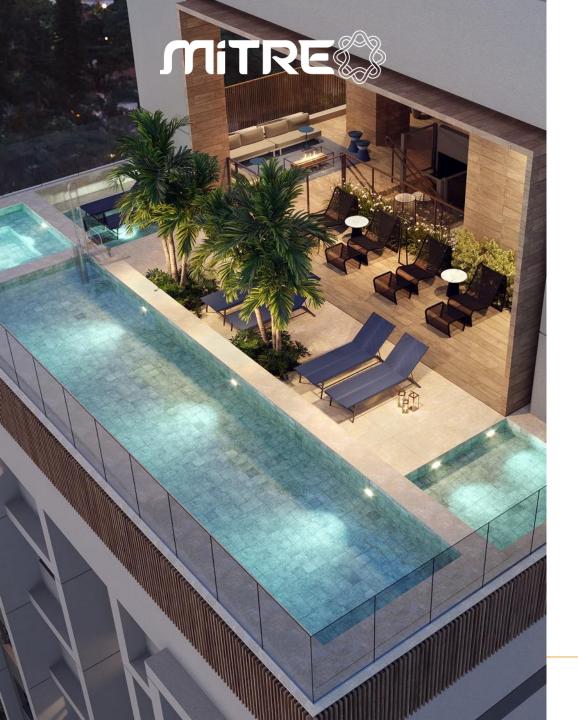


16

#### Key competitive advantage for long-term sustainable growth







# **Operational Results**

### Launches



Launches of 2 projects, totalling R\$290 million in the quarter



#### **Haus Mitre Vila Clementino**

PSV: R\$188 million Units: 217 Launch: aug/21 % PSV Sold: 29%







#### **Haus Mitre Aclimação**

PSV: R\$102 million Units: 119 Launch: aug/21 % PSV Sold: 28%





### **Recent Launches**



Launch of R\$369 million in October, totalling R\$1.02 billion launched in the year



#### Raízes Vila Mascote

PSV: R\$180 million Units: 305 Launch: oct/21 % PSV Sold: 22%<sup>1</sup>







#### **Haus Mitre Jardins**

PSV: R\$189 million Units: 51 Launch: oct/21 % PSV Sold: 26%1



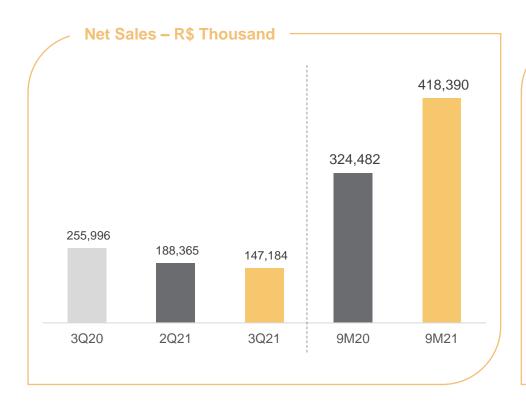


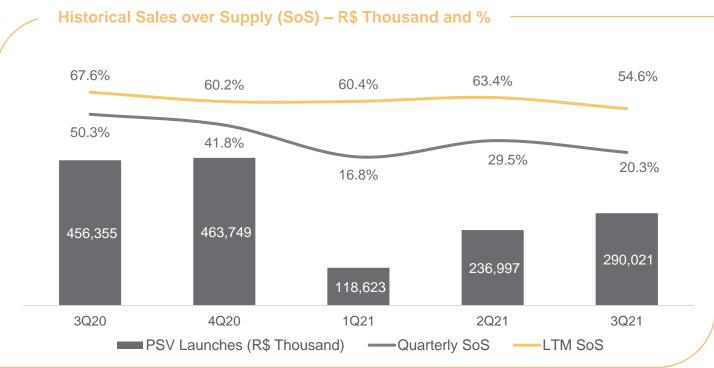
# Sales over Supply (SoS) & Net Sales



20

SoS in 3Q21 of 20.3% & 54.6% in the last twelve months, with net sales of R\$418.4 million in the year





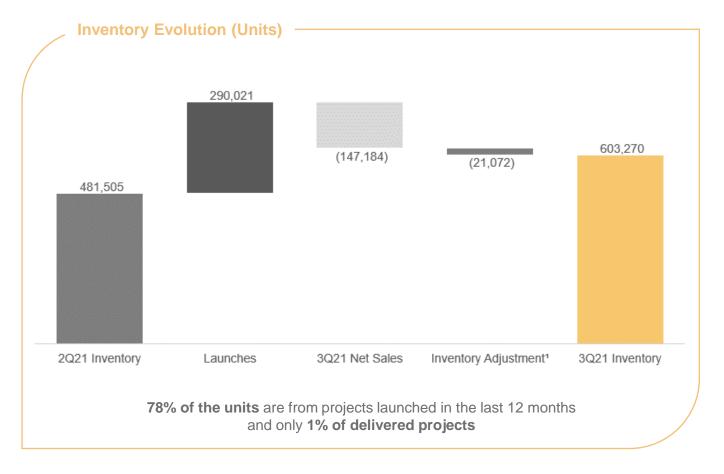
76% of sales made through Mitre Vendas, Company's own sales force

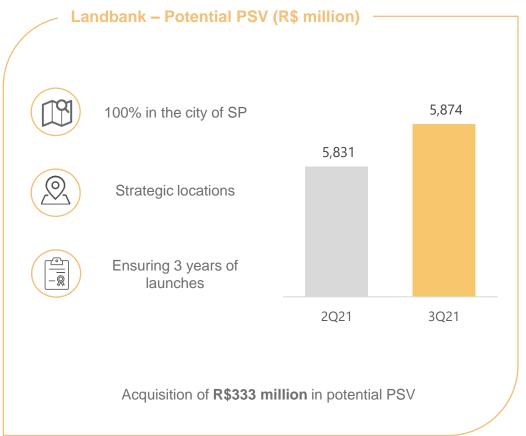
# **Inventory & Landbank**



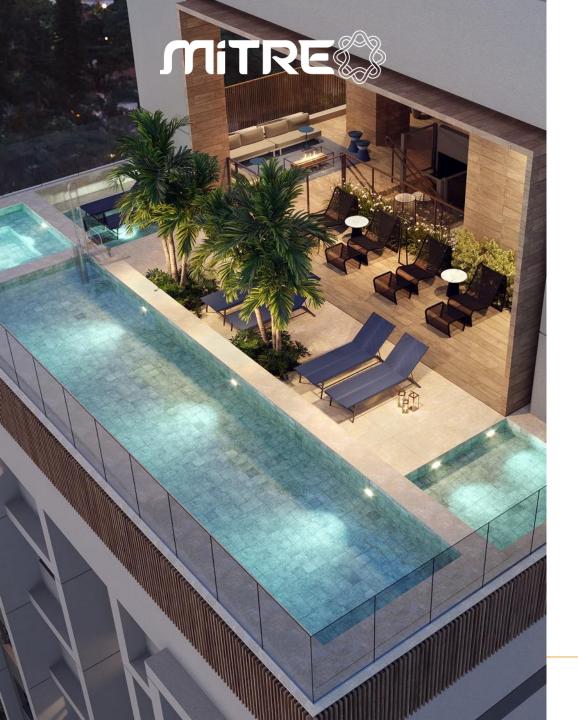
21

Inventory of R\$603.3 million in the end of the quarter & landbank of R\$5.9 billion in potential PSV





<sup>&</sup>lt;sup>1</sup> Inventory Adjustment to market value as of September 30, 2021, and also the difference between the table value and the contract with the clients which is basically due to the anticipation of installments



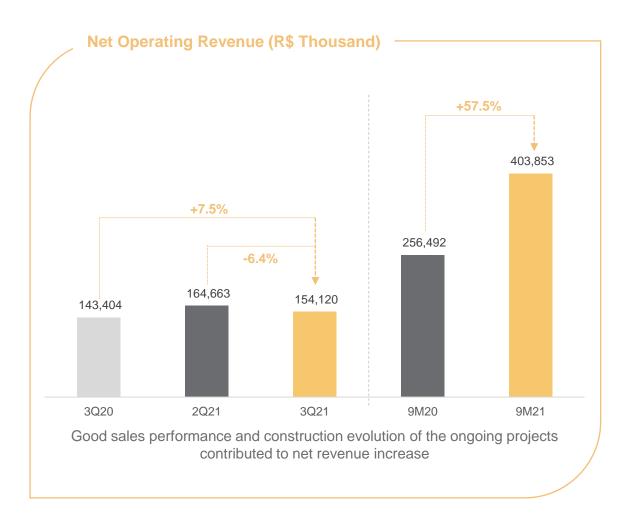
# Financial Results

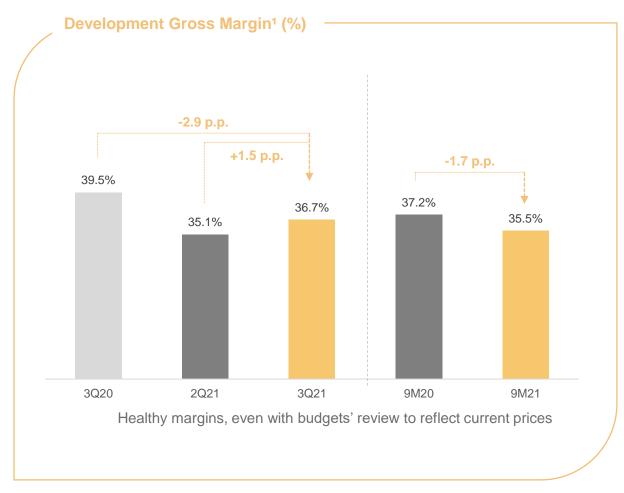




## **Net Revenues and Gross Margin**

Increase of 1.5 p.p. in development gross margin vs 2Q21, reaching 36.7%





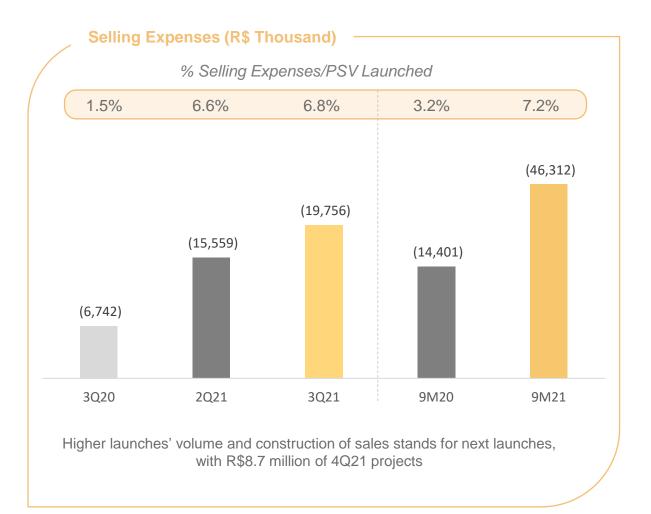
<sup>1</sup> Development gross margin: IFRS-15 accounting standard stipulates that the company responsible for the construction recognizes not only the revenue from the management fee, but also the full cost of the construction as revenue and also as a cost, meaning, despite the gross profit being zero, the margin calculation ends up impacted by the increase in revenue. Accordingly, the gross margin ex-IFRS-15 is calculated by dividing the gross profit by the net revenue from the construction contract, except for the portion corresponding to the management fee

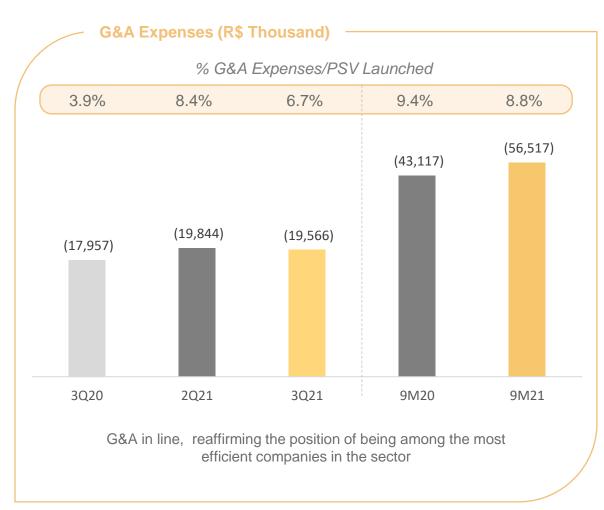
# **SG&A Expenses**





#### Controlled and well sized to support the Company's sustainable growth



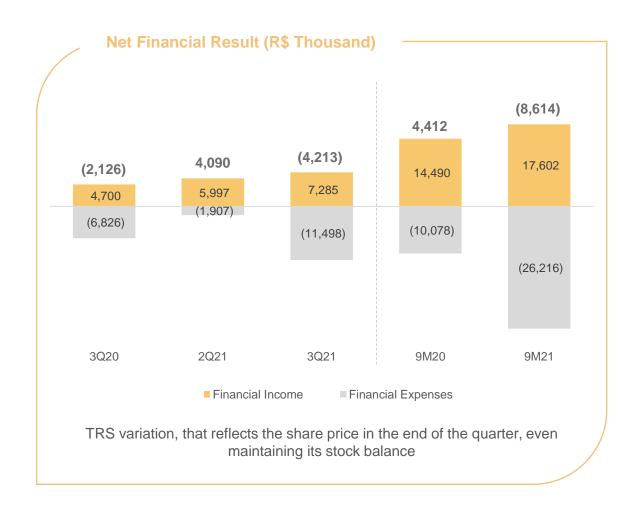


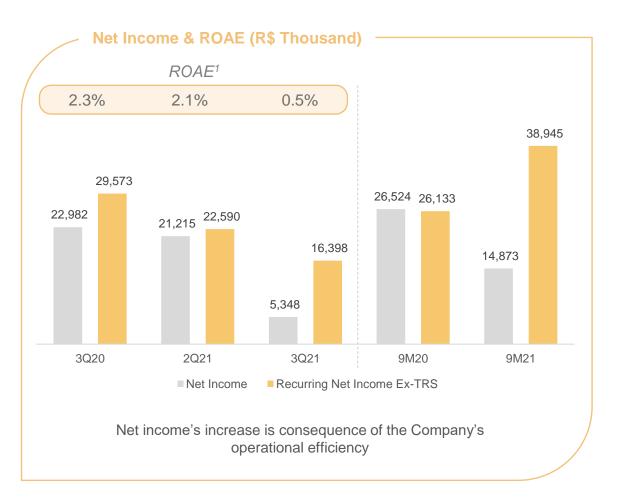
### Financial Results, Net Income & ROAE<sup>1</sup>





Recurring Net Income of R\$38.9 MM in 9M21, 49.0% higher than the same period of 2020



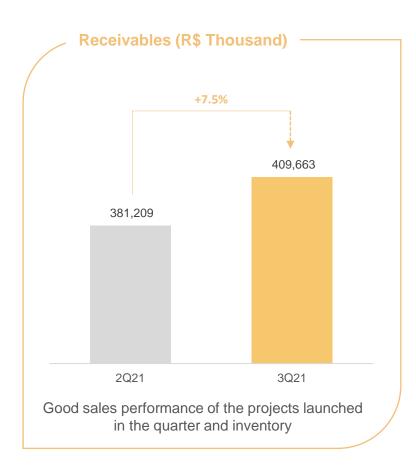


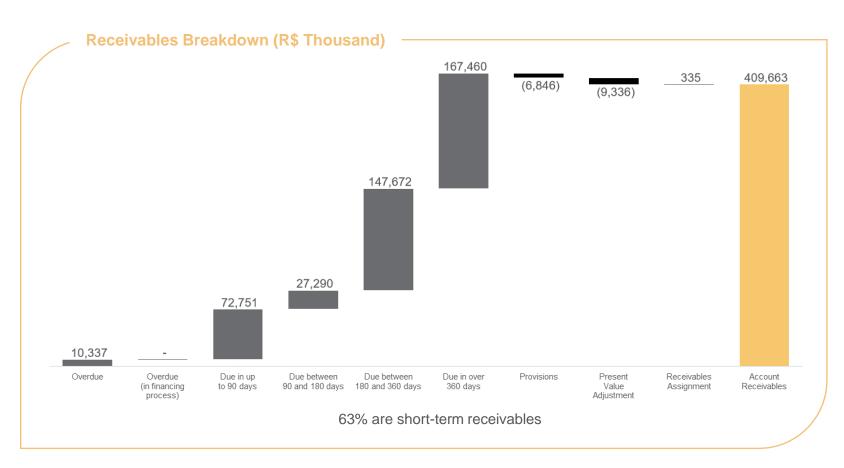






### Company's receivables boosted by inventory and launches sales



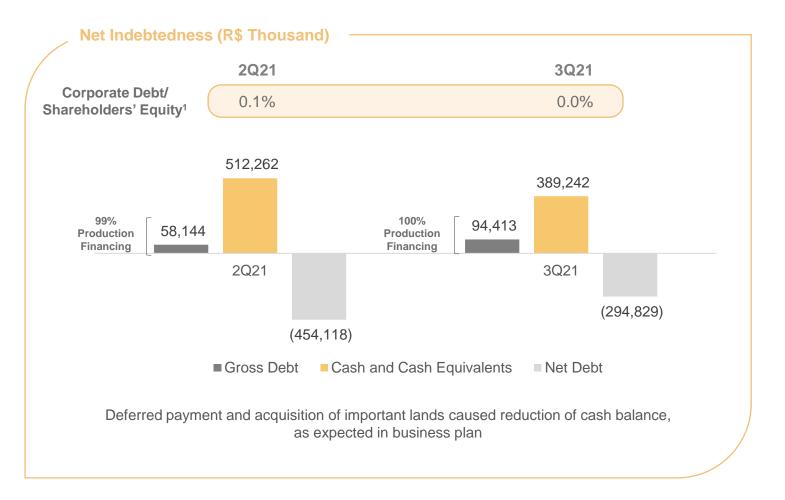


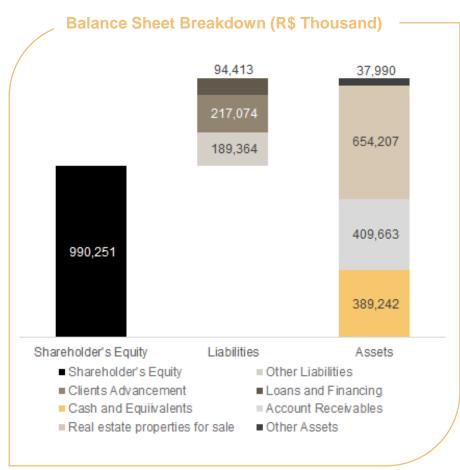


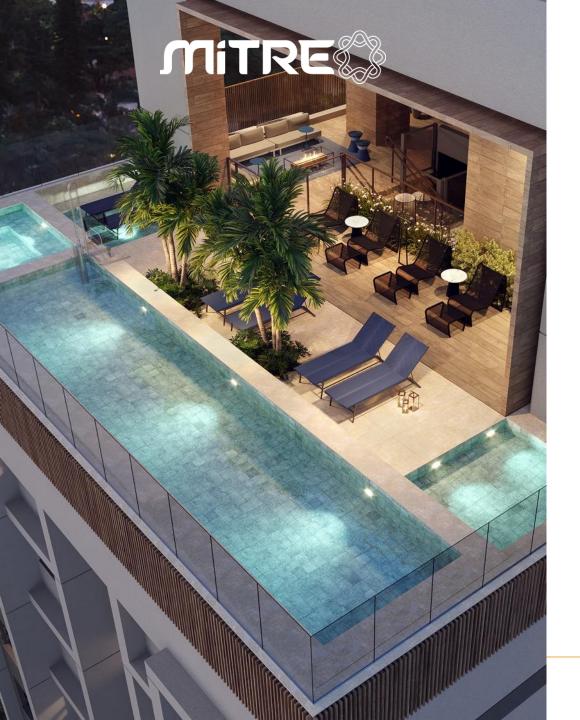




Production Financing representing 100% of Gross Debt, covered by receivables from the projects by 425%







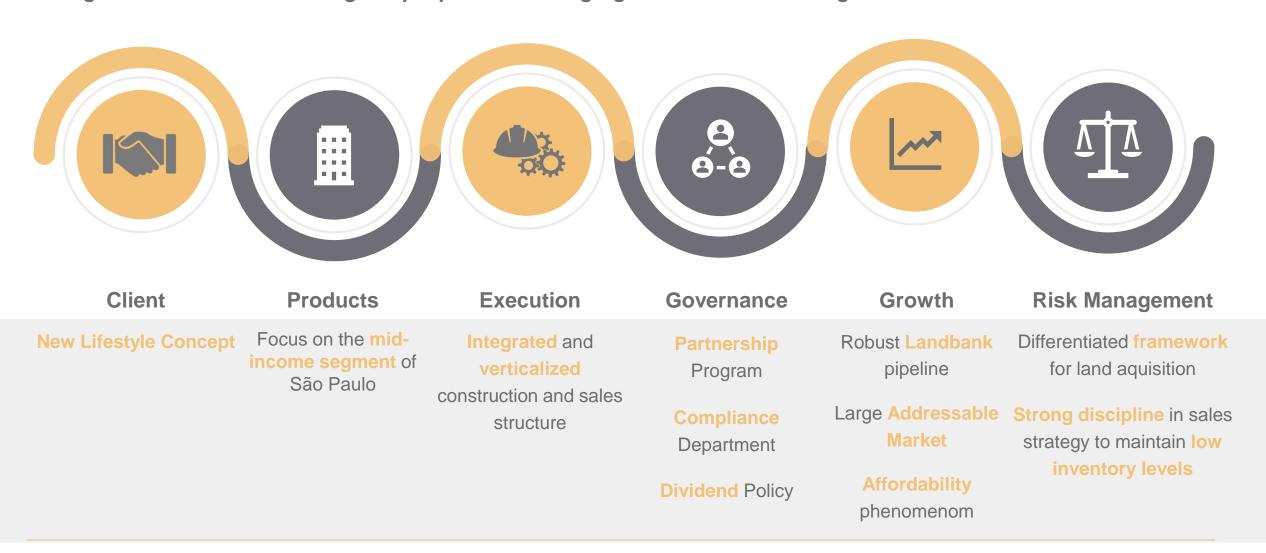
# **Conclusion**

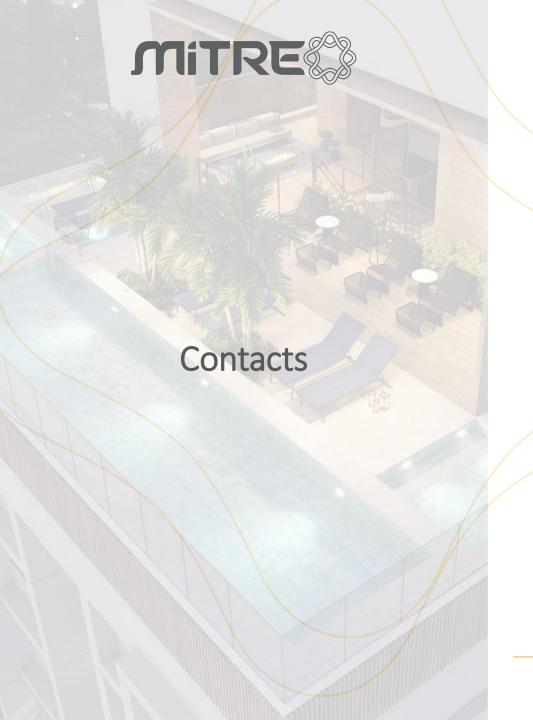
# **What Makes Mitre Unique?**



29

Strong track record in delivering unique products in high-growth mid-income regions of São Paulo





## **Investor Relations**

Rodrigo Coelho Cagali

Chief Financial Officer and Investor Relations Officer

Giancarlo D'Elia Denapoli

Caio Perri Lima

Stefano Sé Stampacchio

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