

ALLPARK EMPREENDIMENTOS, PARTICIPAÇÕES E SERVIÇOS S.A.

CNPJ nº 60.537.263/0001-66
NIRE 35.300.370.406

Publicly-held Company

MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON SEPTEMBER 3, 2021

DATE, TIME AND PLACE: September 3, 2021, at 1:00 pm, at the headquarters of Allpark Empreendimentos, Participações e Serviços SA, located in the City of São Paulo, State of São Paulo, at Avenida Presidente Juscelino Kubitschek 1830, Tower 3, 3rd floor, CEP 04543 900 ("Company").

CALL NOTICE: call notice sent by the Chairman of the Board of Directors, Mr. Edwyn Neves, as per the email sent to the members of the Board of Directors on August 27, 2021, pursuant to Article 11, paragraph 3, item III of the Company's Bylaws.

ATTENDANCE: All members of the Company's Board of Directors were present on first call. Also present were the members of the Executive Officers, Mrs. André Iasi and Emilio Sanches Salgado Junior.

BOARD COMPOSITION: Chairman: Edwyn Neves; Secretary: Renato Antonio Secondo Mazzola.

AGENDA: To resolve on (i) the increase in the Company's capital stock by private subscription, within the limit of authorized capital, pursuant to Article 6 of the Bylaws, upon the issuance of new common shares by the Company ("Capital Increase"); (ii) the issuance of subscription bonus as an additional benefit to share subscribers in the Capital Increase, within the authorized capital limit, pursuant to Article 6 of the Bylaws; and (iii) authorization for the Executive Board to carry out all acts necessary to implement the resolutions of the previous items.

RESOLUTIONS: After analyzing and discussing the matters on the agenda, the members of the Board of Directors approved the following resolutions, by majority vote and without any reservations, and the Company's officers were instructed to take the necessary measures to carry out the resolutions herein approved:

1. Authorize the drawing up of these minutes in summary form.
2. Approve the increase in the Company's capital, within the authorized capital limit, through the issue, for private subscription, of new common shares issued by the Company, in accordance with the terms and conditions indicated below:

(i) Capital Increase Through Private Issuance of Shares

The increase in the Company's capital stock will be R\$100,000,000.80 (one hundred million reais and eighty cents), through the private issuance of 15,290,520 (fifteen million, two hundred and ninety thousand, five hundred and twenty) common, nominative shares and without par value, at the issue

price of R\$6.54 (six reais and fifty-four cents) per share ("Issuance Price"), for full allocation to the Company's capital, whose funds will be used to improve the Company's capital structure ("Capital Increase").

If the Capital Increase is fully subscribed and paid in, the Company's capital stock will exceed R\$514,460,657.42 (five hundred and fourteen million, four hundred and sixty thousand, six hundred and fifty-seven reais and forty-two cents), divided into 193,941,206 (one hundred and ninety-three million, nine hundred and forty-one thousand, two hundred and six) common shares, nominative and without par value, to R\$614,460,658.22 (six hundred and fourteen million, four hundred and sixty thousand, six hundred and fifty-eight reais and twenty-two cents), divided into 209,231,726 (two hundred and nine million, two hundred and thirty-one thousand, seven hundred and twenty-six) common shares, nominative and with no par value.

The Issue Price was fixed without unjustified dilution for the current shareholders of the Company, pursuant to article 170, paragraph 1, item III, of Law No. 6.404, of December 15, 1976, as amended ("Brazilian Corporate Law"), based on the weighted average price of shares issued by the Company at B3 S.A. – Brasil, Bolsa, Balcão ("B3") in the 30 (thirty) trading sessions prior to September 2, 2021, inclusive, without the application of premium or discount.

The shares to be issued as a result of the Capital Increase will be identical and will have the same rights as the existing common shares issued by the Company and will fully participate in the distribution of any dividends and/or interest on equity and other proceeds that may arise to be declared after the ratification of the Capital Increase by the Company, as provided for in the Company's Bylaws and pursuant to the applicable regulations.

The Capital Increase, if fully subscribed, may represent a dilution to the current shareholders of up to 7.30793570% (seven and thirty million, seven hundred and ninety-three thousand, five hundred and seventy hundredths of a millionths percent).

(ii) Partial Subscription

Partial subscription and, consequently, partial ratification of the Capital Increase will not be admitted.

(iii) Shareholders Preemptive Rights

In compliance with the procedures established by the B3 Asset Depositary Center ("Depository Center") and by Banco Bradesco S.A. ("Bookkeeping Agent"), financial institution responsible for the bookkeeping of the shares issued by the Company, the Company's shareholders, pursuant to article 171 of the Brazilian Corporate Law, will have preemptive rights in the subscription of new shares to be issued under the Capital Increase, in proportion of the number of shares held on September 9, 2021 ("Cut-off Date"). Thus, each 1 (one) common share entitles its holder to the right to subscribe for 0.07884101 (seven million, eight hundred and eighty-four

thousand, one hundred and one hundredths of millionths) new common share, representing 7.884101% (seven integers and eight hundred and eighty-four thousand, one hundred and one millionth) of the number of shares held by the shareholder at the close of trading on the Cut-off Date. The delivery of fractions of shares issued by the Company will not be admitted.

The preemptive right may be freely assigned by those who are shareholders of the Company on the Cutoff Date, pursuant to article 171, paragraph 6, of the Brazilian Corporate Law, and trading on the stock exchange is also permitted. The preemptive right may be exercised by those who are shareholders of the Company on the Cutoff Date and by assignees of the preemptive right of these shareholders for a period of 30 (thirty) days, starting on September 10, 2021, inclusive, and ending on October 11, 2021, inclusive ("Term for Exercise of Preemptive Rights").

The shares issued by the Company under the Capital Increase will be traded "ex" preemptive rights from the trading session held on the business day following the Cut-off Date.

(iv) Assignment of Preemptive Rights

Subject to the above, the preemptive rights related to the subscription of shares may be traded on B3 and may be freely assigned to third parties or to other shareholders, by the holder, on the Cut-Off Date, of shares issued by the Company that so wishes, pursuant to article 171, paragraph 6 of the Brazilian Corporate Law.

Shareholders holding, on the Cut-Off Date, shares issued by the Company who wish to trade their preemptive rights for subscription may do so within the Term for Exercise of the Preemptive Right, and must proceed with the necessary advance notice to allow the rights to ceded preference may be exercised within the aforementioned period.

(v) Payment of Subscribed Shares

The shares subscribed under the Capital Increase must be paid in cash, upon subscription, in national currency.

(vi) Subscription of Leftovers

At the time of exercising the preemptive right, the subscribers who wish to subscribe for unsubscribed shares not subscribed in the Period for Exercise of the Preemptive Right must express, in the subscription bulletin, their intention to subscribe for unsubscribed shares, which may even be greater than the amount minimum amount of leftovers to which each subscriber will be entitled, up to the limit of leftovers available. Requests for subscription of additional unsubscribed shares will only be met if, after the proportional subscription of unsubscribed shares, there are still unsubscribed shares, which will be prorated only among subscribers who choose to purchase additional unsubscribed shares.

At the end of the subscription period and there being any number of unsubscribed shares, subscribers who have expressed interest in reserving leftovers in the subscription bulletin must indicate, between October 18, 2021, inclusive, and October 22, 2021, included, the number of shares arising from the remaining shares they wish to subscribe.

First Apportionment of Leftovers. For the purposes of apportionment and calculation of the number of shares to be subscribed in the round of unsubscribed shares, the proportion of shares subscribed as a result of the exercise of preemptive rights will first be considered ("First Apportionment").

Additional Requests for Leftovers. The subscriber may also express an interest in subscribing an additional amount of unsubscribed shares, in addition to amount already entitled by the First Apportionment, subject to the availability of additional unsubscribed shares. In this way, the number of subscribed shares may be greater than the number of unsubscribed shares that the shareholder will be entitled to, up to the limit of available unsubscribed shares.

If the total number of shares subject to requests for additional remaining shares exceeds the amount of remaining shares available after the allocation of the First Apportionment, a proportional apportionment will be carried out among the subscribers who have requested the reservation of additional remaining shares.

The percentage for exercising the right to subscribe for unsubscribed shares in the First Apportionment will be obtained by dividing the number of unsubscribed shares by the total number of shares subscribed in the preemptive right by subscribers who have expressed interest in the unsubscribed shares, multiplying the quotient obtained by 100. If the total number of shares subject to requests for additional leftovers is equal to or less than the amount of available leftovers, the requests for additional leftovers will be fully complied with.

Subscription and payment of leftovers procedures. Considering the possibility of additional requests for leftovers in the First Apportionment and the possible need to carry out apportionment of additional leftovers, the specific procedures and deadlines for the allocation and payment of leftovers will be detailed in a new notice to shareholders to be published in due course by the Company.

For the purposes of apportionment and calculation of the number of shares to be subscribed in the round of unsubscribed shares, the proportion of shares subscribed as a result of the exercise of preemptive rights will be considered, in the case of the Round of Unsubscribed Shares (as defined below).

In the event of an apportionment of unsubscribed shares, subscribers who express interest in reserving unsubscribed shares in the subscription bulletin must indicate the number of shares arising from the unsubscribed shares they wish to subscribe ("Unsubscribed Round").

Subscribers who have expressed such interest in the subscription of the Round of Surpluses may request a number of shares greater than the

proportion of shares subscribed as a result of exercising the preemptive right.

After the term of the Unsubscribed Round, the Company will (i) allocate the subscribed shares among the shareholders who expressed interest in participating in the Unsubscribed Round up to the limit of the proportion of shares subscribed as a result of exercising the preemptive right; and (ii) will make the proportional apportionment of the shares that remain after such allocation among the subscribers who subscribed for an amount greater than their right, if the amount of requests exceeds the number of shares to be issued in the Capital Increase. The payment of the unsubscribed shares in the Unsubscribed Round will take place on the date to be timely disclosed in a notice to shareholders.

(vii) Additional Information

The other terms and conditions of the Capital Increase are presented in the Notice to Shareholders, in accordance with the provisions of article 30, item XXXII, of CVM Instruction No. 480, of December 7, 2009, as approved, which is also approved and included in Annex I to these minutes.

3. Remove from the agenda of this Meeting of the Board of Directors the matter (ii) of the Agenda, that is, the issuance, within the limit of the authorized capital, of subscription bonus to be attributed, as an additional advantage, to the subscribers of the Increase of Capital.
4. Authorize the Company's management to perform any and all acts that are necessary to implement the resolutions approved herein.

CLOSURE: There being no further business to discuss, the meeting was suspended for the time necessary to draw up these minutes, which, after being read and approved, were signed by those present, as per the signatures in the proper book. Signatures: Presiding Board: Edwyn Neves, President; and Renato Antonio Secondo Mazzola, Secretary. Advisors: Edwyn Neves, Renato Antonio Secondo Mazzola, Lilian Marques Esteves, Helio Francisco Alves Cerqueira, Brian Douglas Finerty and Mariane Wiederkehr Grechinski.

I certify that this is a faithful copy of the minutes drawn up in the proper book.

São Paulo, September 3, 2021.

Edwyn Neves
President

Renato Antonio Secondo Mazzola
Secretary