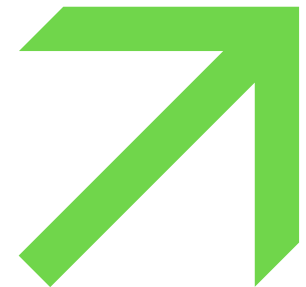


Results

10Q26



DISCLAIMER

This document may contain forward-looking statements and estimates that are mostly based on current expectations and projections about future events and financial trends that affect or may affect our business. Many significant factors could adversely affect our results, estimates and forward-looking statements. The words "we believe," "we can," "we aim," "we estimate" and similar terms identify estimates and projections.

Considerations about forward-looking estimates and statements include information on results and projections, strategies, financing plans, competitive position, industry scenario, potential growth opportunities, effects of future regulations and competition. Such estimates and projections refer only to the date on which they were expressed, and we do not assume the obligation to disclose updates or revise any of these estimates in light of new information, future events or any other factors, except pursuant to the regulation in force, especially CVM Resolution 80 and CVM Resolution 44.

Information in this presentation must be analyzed together with the interim financial information prepared in accordance with the International Financial Reporting Standards (IFRS), approved by the Securities and Exchange Commission of Brazil (CVM) and the Federal Accounting Council (CFC) and in accordance with all pronouncements issued by the Accounting Pronouncements Committee (CPC), which are available on the websites of the Company (ri.estapar.com.br) and the CVM.



01 Highlights 

02 Results 

03 Closing Remarks 

04 Q&A 

01

Highlights



1Q26: RECORD NET REVENUE



R\$ **494.6 MM**

+16,3% vs. 1Q25

1Q26: ADJUSTED EBITDA⁽¹⁾



R\$ **90.7 MM**

18,3% Adjusted EBITDA Margin

+17.6% vs. 1Q25

1Q26: NET INCOME



R\$ **3.6 MM**

in 1Q26 vs. loss of R\$ **2.6 MM** in 1Q25

1Q26: LIABILITY MANAGEMENT



R\$ **360.0 MM**

in debt issuance

- reduction of cost of debt to CDI+1.3%
- extension of average duration to 2.8 years

1Q26: PORTFOLIO EXPANSION



19 inaugurations

in the quarter, reaching 840 operations

Churn 1Q26: 0.22%, in line with historical levels

1Q26: ZUL+ NET REVENUE



R\$ **14.8 MM**

+28.3% vs. 1Q25

Digital platforms: 25.3% of total revenue

Commercial Focus

New operations highlighting commercial buildings, shopping malls and airports

Inaugurated Operations



19

1Q26



SÃO PAULO
Bradesco – Cidade de Deus

Parking Spaces
4,500



PERNAMBUCO
Grand Tower Shopping

Parking Spaces
1,109



CEARÁ
Fortaleza Airport

Parking Spaces
976



PARÁ
Belém Airport

Parking Spaces
670



SÃO PAULO
Hospital UNIMED
Ribeirão Preto

Parking Spaces
400



GOIÁS
Eldorado Business

Parking Spaces
301

Inaugurated Parking Spaces

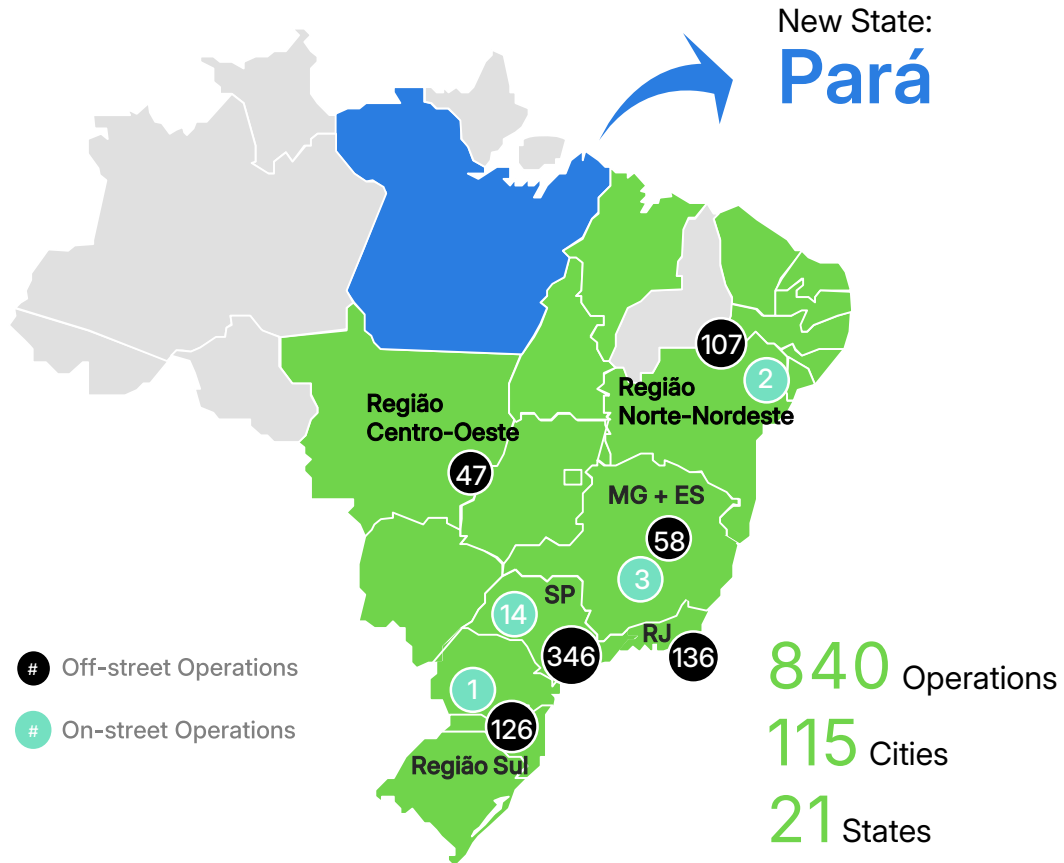


12 thousand

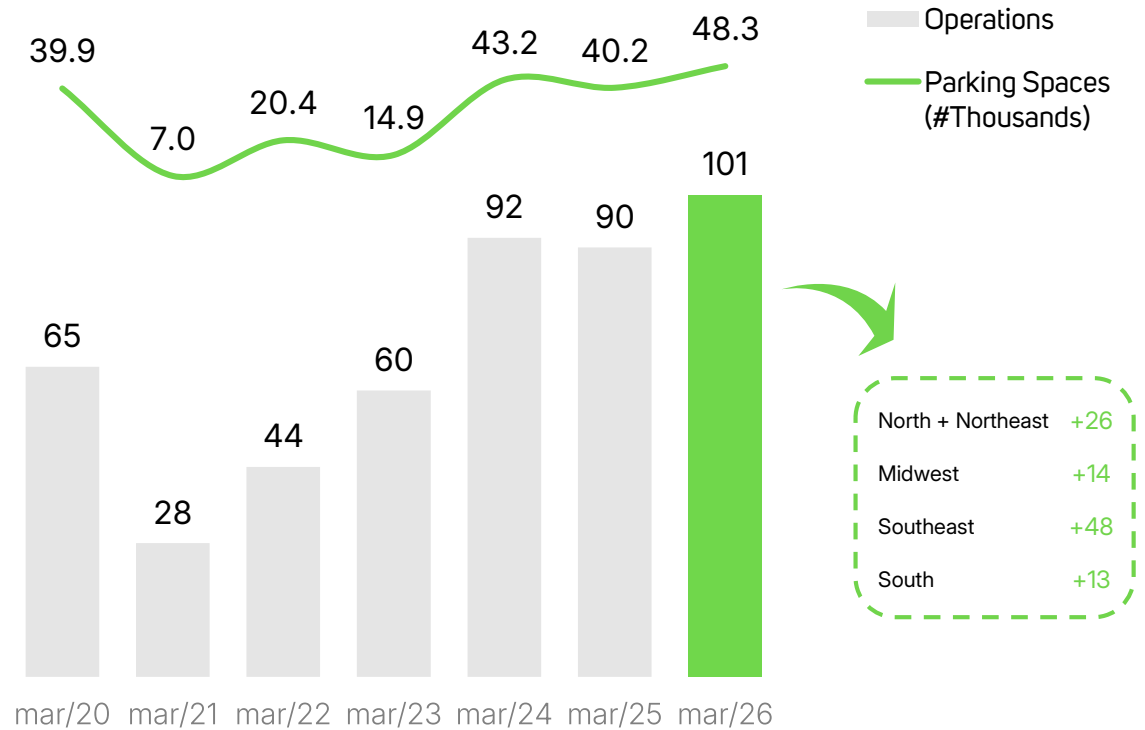
National Presence

Acceleration of openings with widespread growth across the country's key regions

Geographic Distribution



Accumulated Inaugurations LTM⁽¹⁾



(1) Last 12 Months

Zona Azul

Expansion in Minas Gerais with the start of the third Zona Azul operation in the state.

New **accredited** operation:

Montes Claros (MG)

Parking Spaces

1,560



Accredited

Exclusive accreditation for Zona Azul ticket sales

Belo Horizonte

Curitiba

Fortaleza

Salvador

On-Street

Sale, enforcement, and complete management of parking spaces

São Paulo

Juiz de Fora

São Bernardo

Santo André

Mauá

+10 cidades do interior de SP

5

Accredited operations

+

15

On-Street operations

=

20

Zona Azul operations

Digital

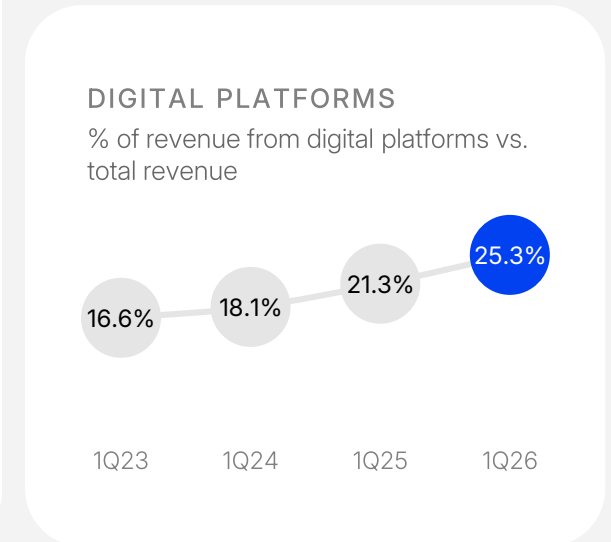
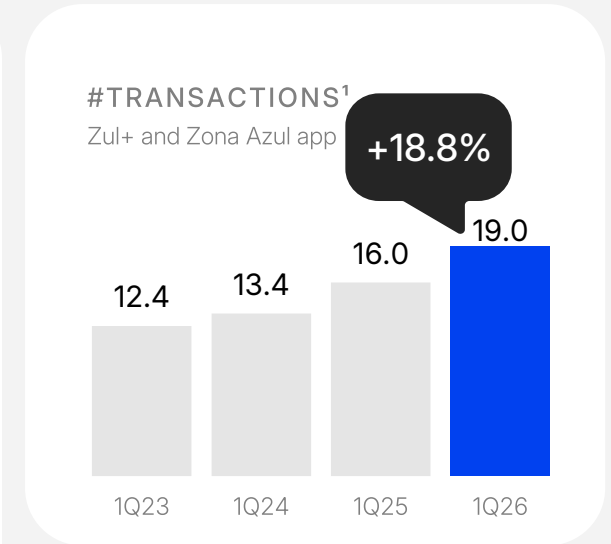
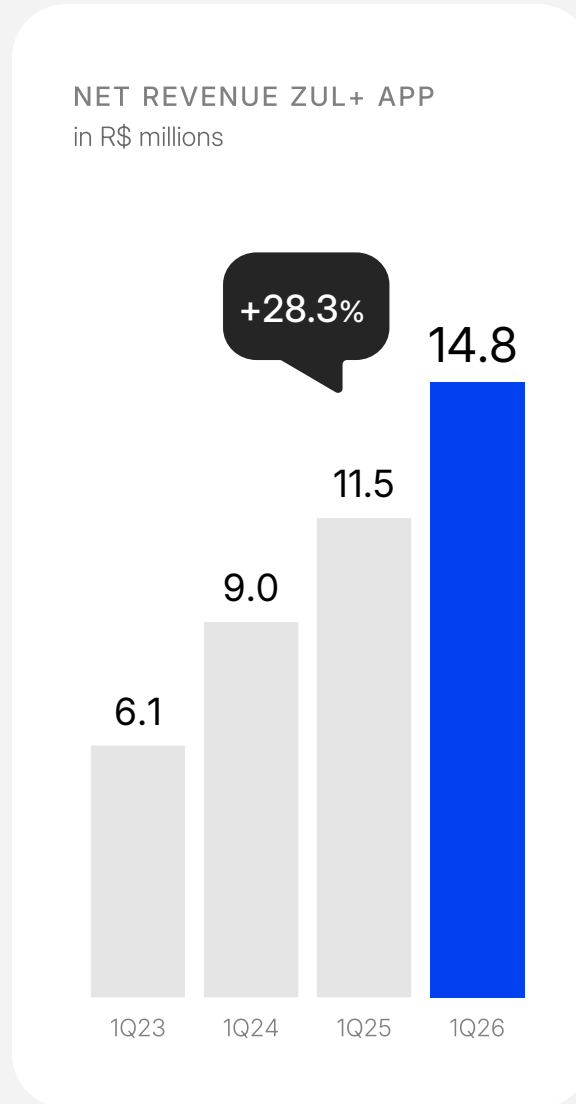
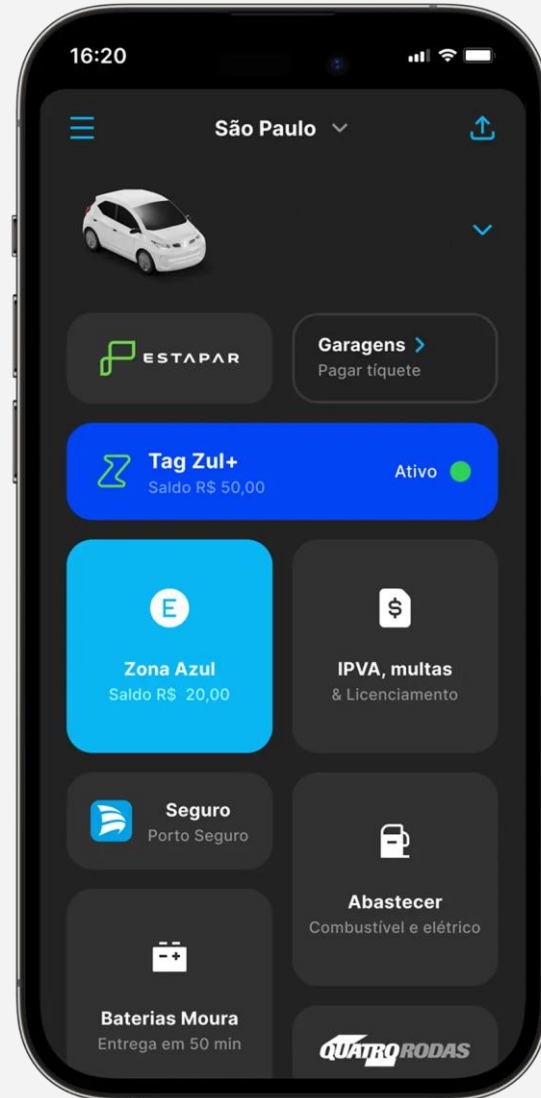
Strong revenue growth from digital products

Everything in a single app for drivers

Google Play App Store

USERS Reference Mar-26

+9.3MM



(1) Zul+ App, Zona Azul de SP App and Website.

(2) In 1Q26, the accounting for transactions in certain digital products was changed, shifting to consider the number of activations instead of payments. The historical data was adjusted to ensure comparability.

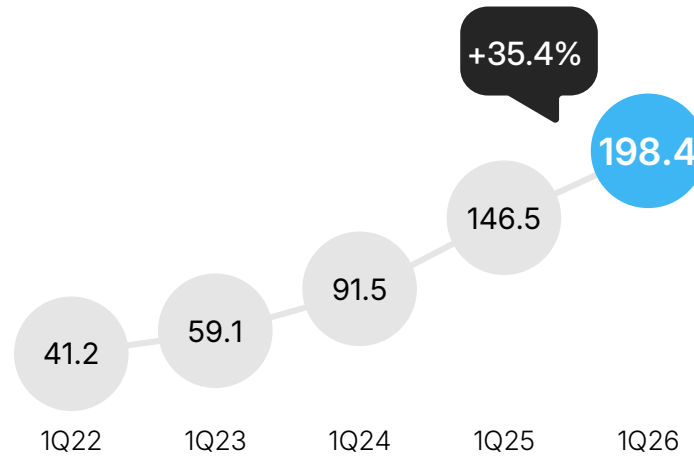
Zul+ TAG

Base of approximately 200,000 active tags at the end of 1Q26

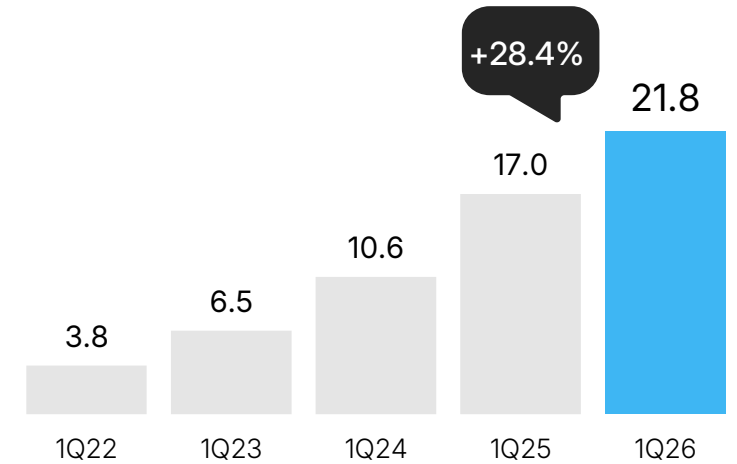
Growth of TAG ZUL+ Generates value in the Digital Ecosystem



Active Tags (# '000)



Tag TPV (R\$ MM)



Frictionless convenience

100% digital experience, eliminating tickets and lines across the entire network



Cross-sell and Recurrence

Recurring user in the ecosystem with an open door for new products



Capillarity

Partnership with ConectCar expands acceptance in tolls and garages across the country



Prepaid Model

Ensures user autonomy and continuous financial flow for Estapar

Electromobility

National coverage evolution



59%

ESTAPAR
INVESTEE

Continuous expansion of charging stations network

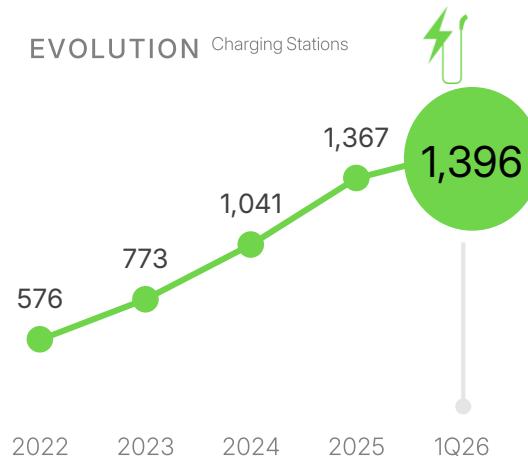
Google Play

App Store

NET REVENUE 1Q26

R\$2.8MM

EVOLUTION Charging Stations



PORTO ALEGRE – RS
Charging Station Parque Germânia

ZLETRIC PARTNERS



STELLANTIS



movida

99

HDI
SEGUROS



STATES

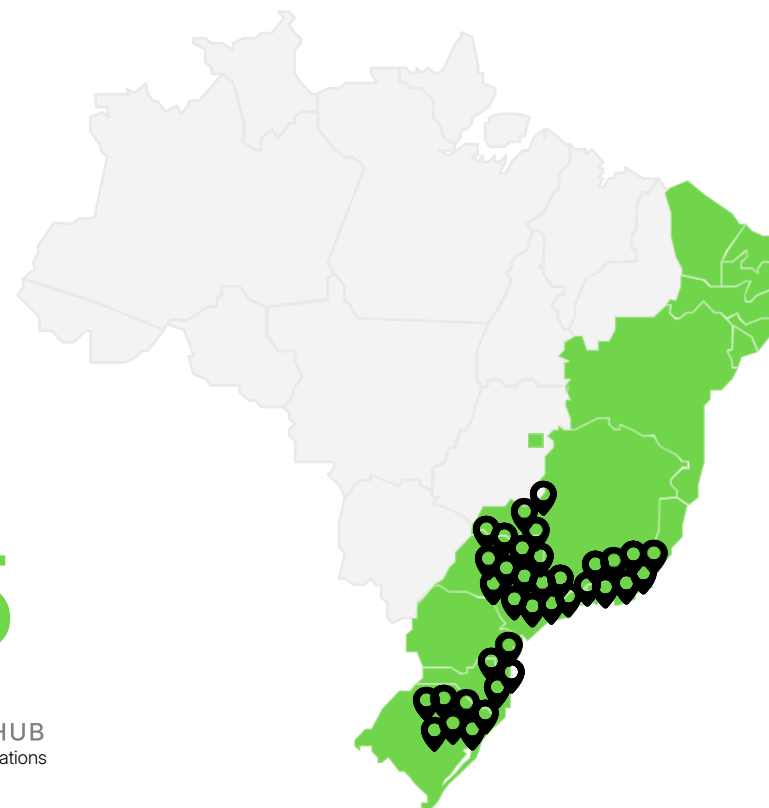
14

CITIES

85

ZLETRIC HUB
Fast Charging stations

41



02

Results 1Q26



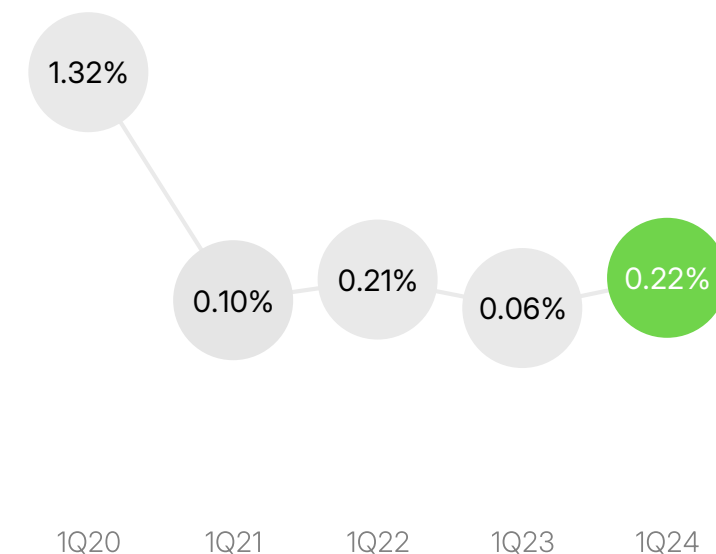
Portfolio and Churn

Continuous evolution of the parking space base and maintenance of low churn levels.

EVOLUTION OF PARKING SPACES AND OPERATIONS

	1Q25	1Q26	%
OPERATIONS	776	840	8.2%
PARKING SPACES (in thousands)	510.7	550.9	7.9%
Leased and Managed	262.3	298.0	↑
Long-Term Contract	78.1	81.0	↗
On-Street Concessions	83.3	83.3	→
Off-Street Concessions	11.5	11.5	→
Properties	11.6	11.6	→
Digital	64.0	65.5	↗

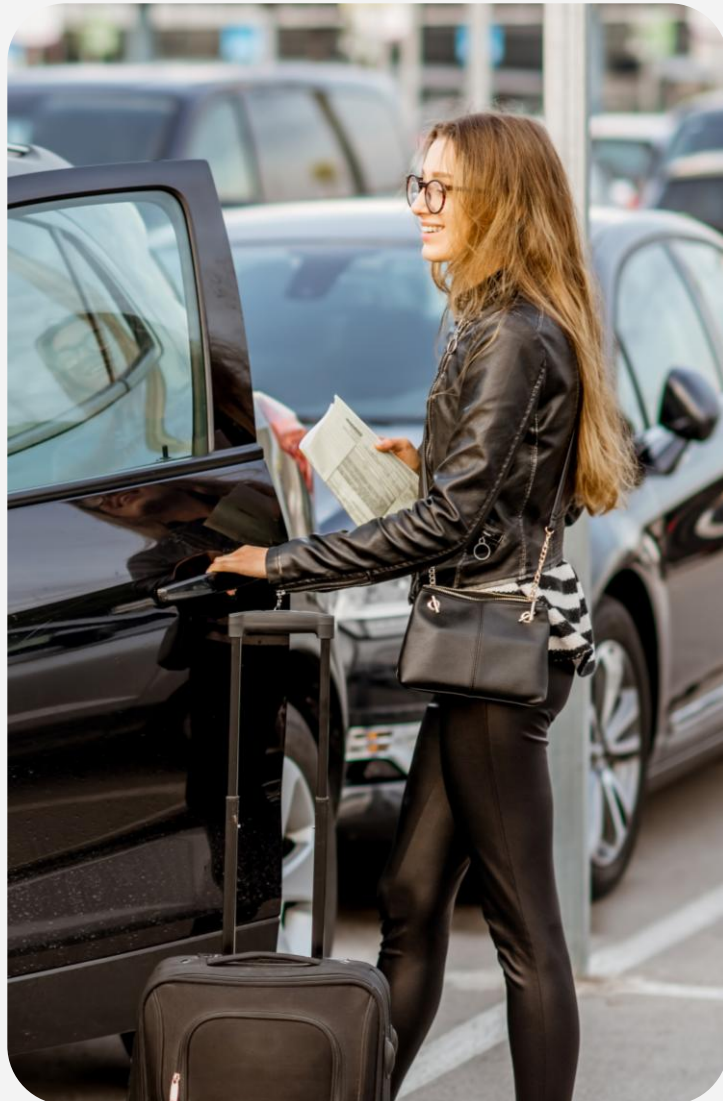
CHURN¹ (%)



(1) Churn = Cash Gross Profit LTM from operations ended in the period compared to Total Cash Gross Profit LTM.

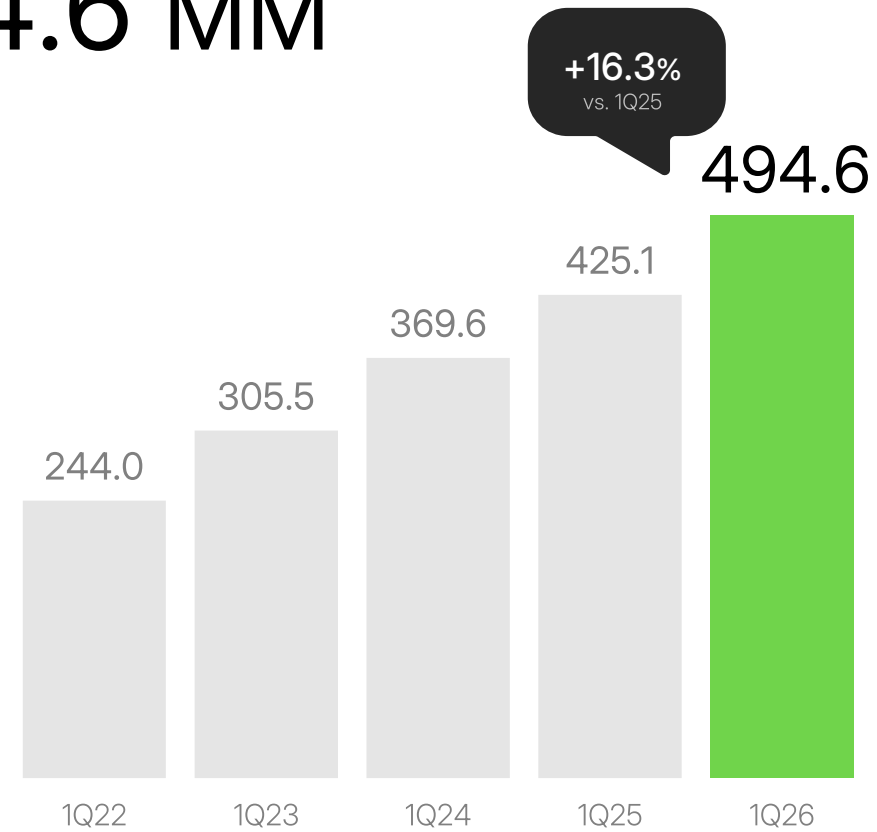
Net Revenue

Record revenue for a first quarter with a 16.3% increase



1Q26: NET REVENUE

R\$ 494.6 MM



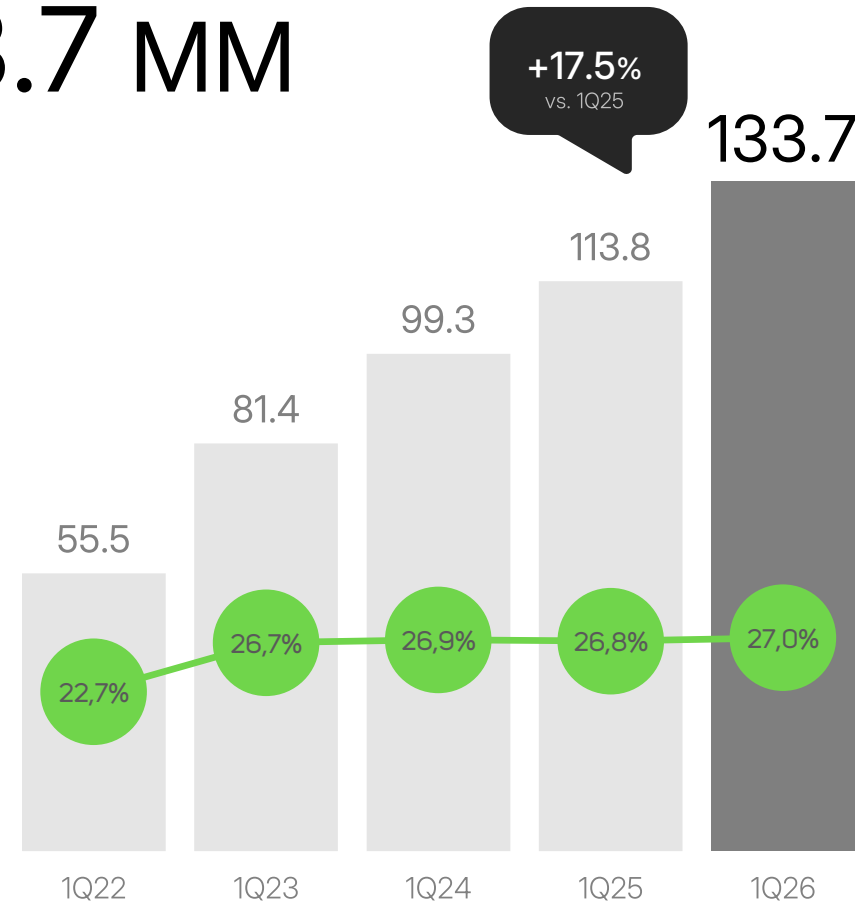
Cash Gross Profit and Gross Margin

17.5% year-over-year growth



1Q26: ADJUSTED¹ CASH GROSS PROFIT

R\$ 133.7 MM



(1) Gross profit excluding property, plant, and equipment depreciation. Pre-IFRS 16 and IFRIC 12 view, excludes non-recurring effects.

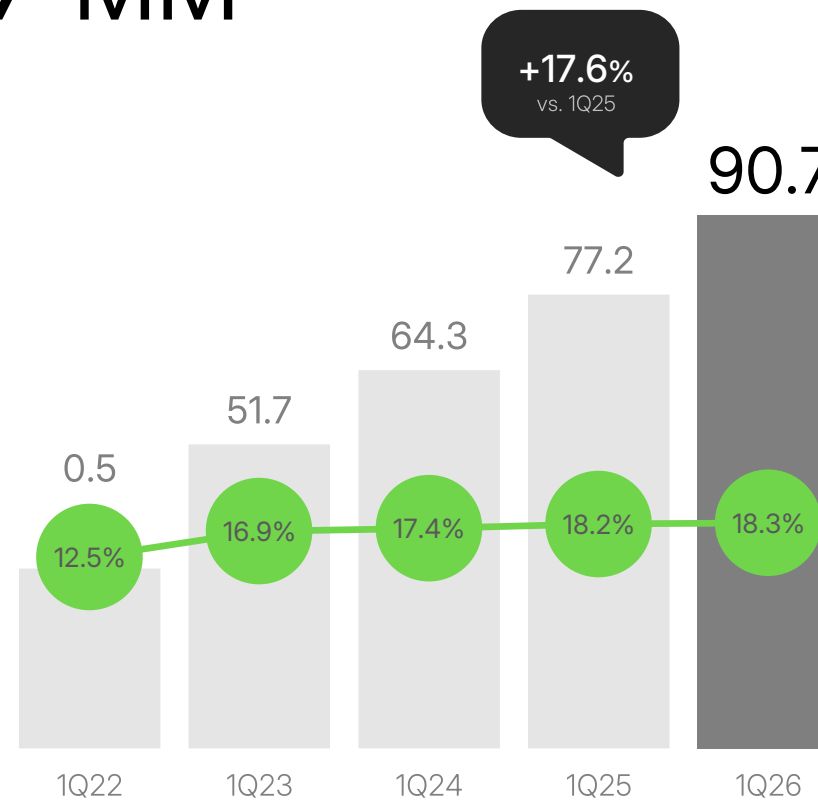
Adjusted EBITDA and Adjusted EBITDA Margin

EBITDA growth with a stable margin of 18.3% for the quarter



1Q26: ADJUSTED¹ EBITDA

R\$ 90.7 MM



(1) Pre-IFRS 16 and IFRIC 12, excludes non-recurring effects.

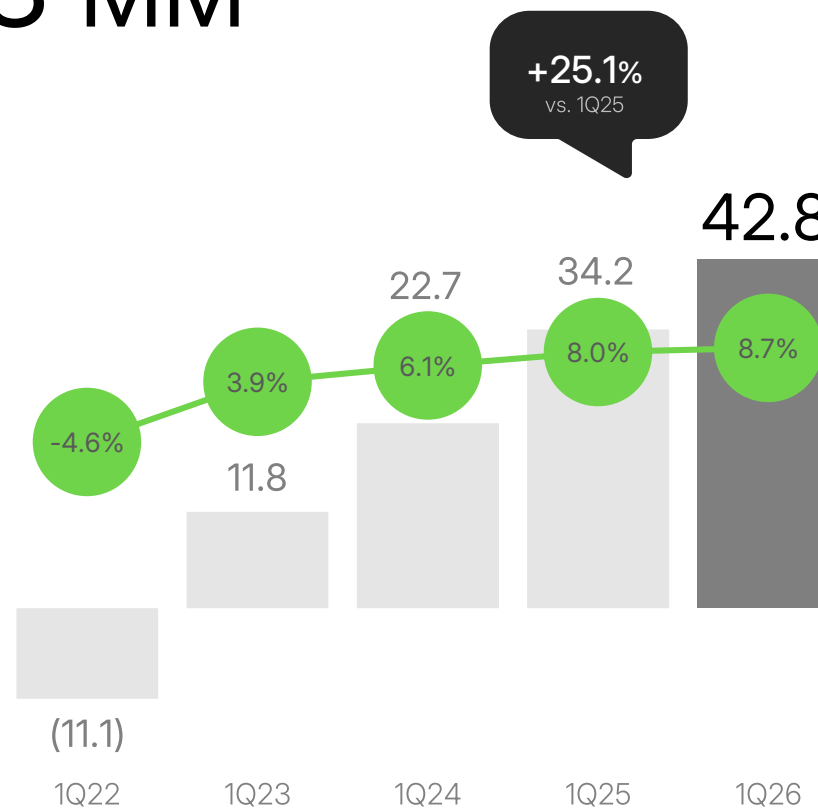
Adjusted EBIT and Adjusted EBIT Margin

Margin expansion to 8.7% through greater allocation in asset-light operations (Leased and Managed segment)



1Q26: ADJUSTED¹ EBIT

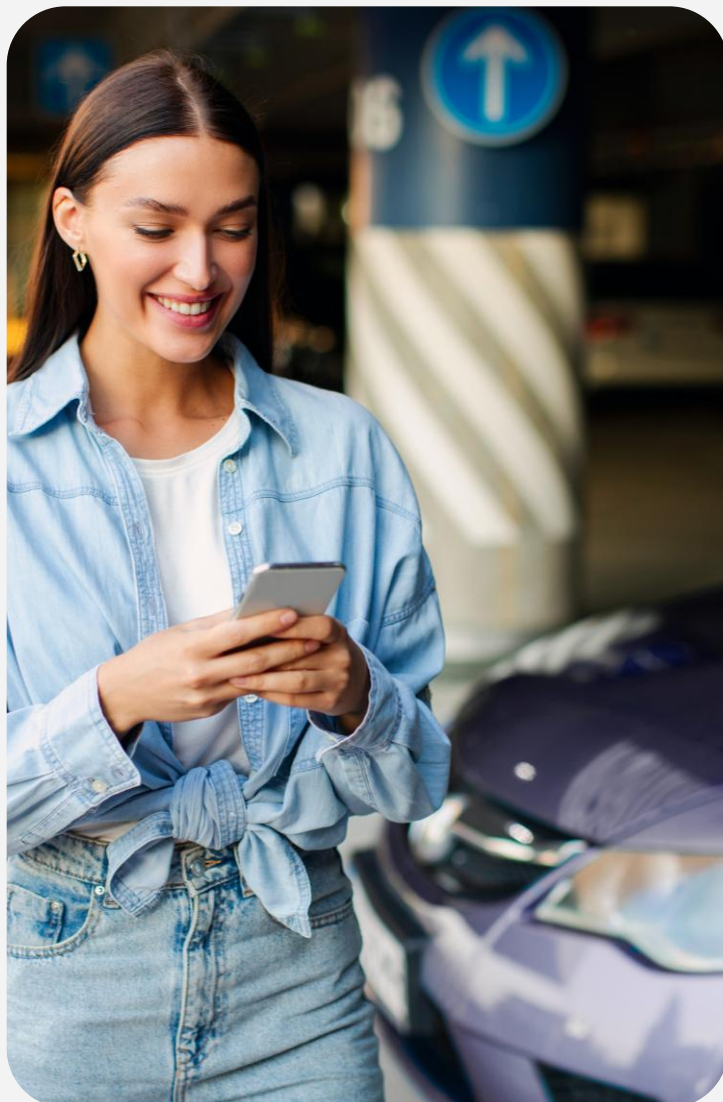
R\$ 42.8 MM



(1) Pre-IFRS 16 and IFRIC 12, excludes non-recurring effects.

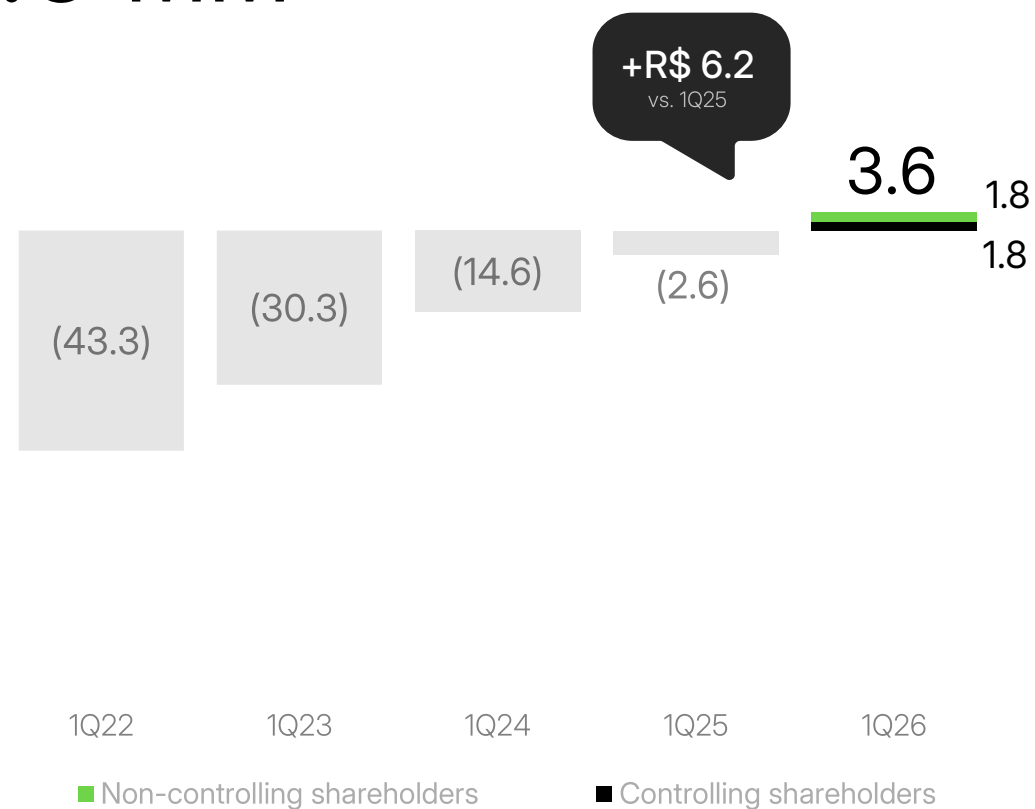
Net Income (Loss)

Inflection point: reversal of a R\$ 6.2 million loss compared to the previous year



1Q26: NET INCOME

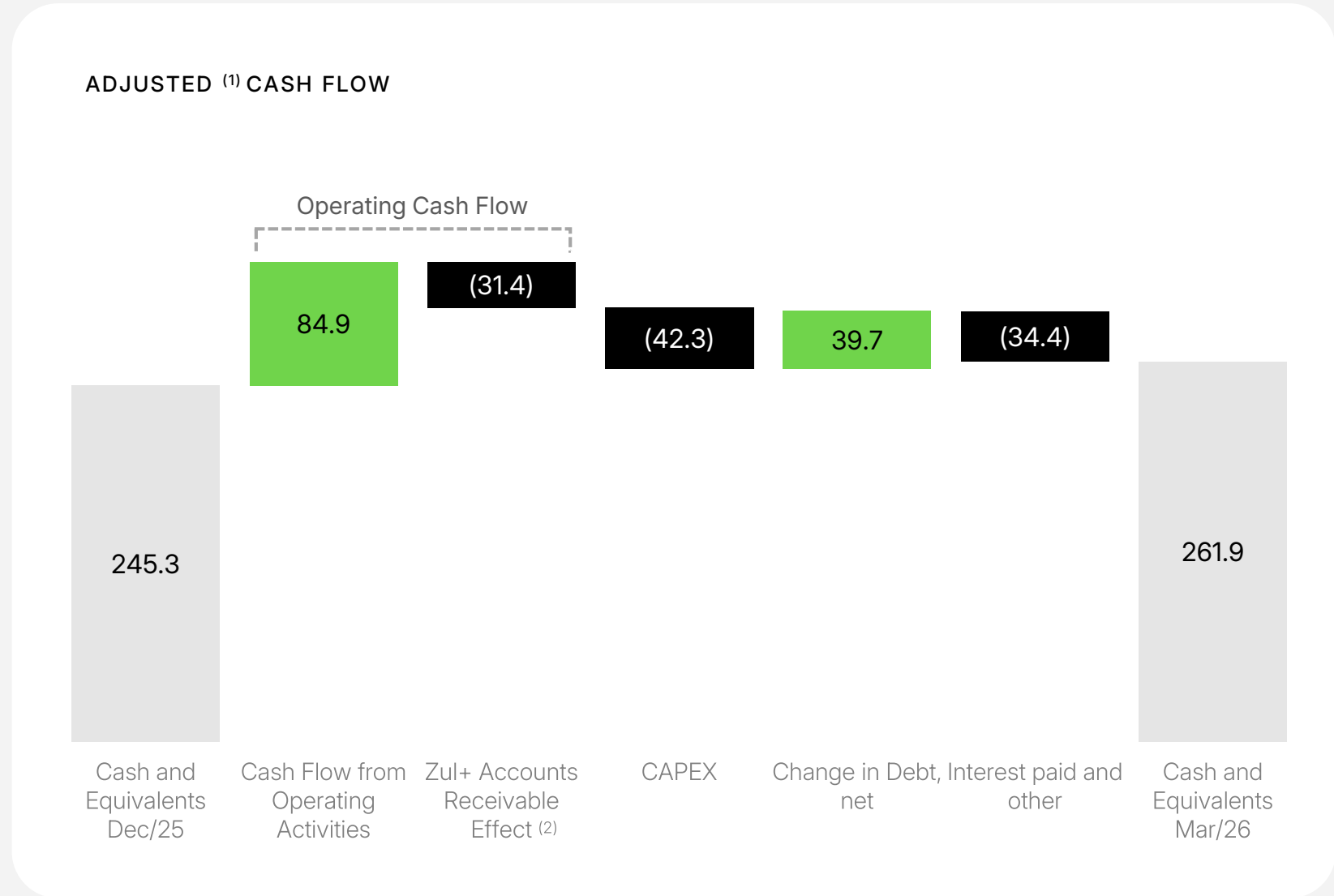
R\$ 3.6 MM



(1) Pre-IFRS 16 and IFRIC 12, excludes non-recurring effects.

Cash Flow

Strong cash generation, with discipline in capital allocation



(1) Condensed managerial view, accounting for Lease Liability Interest, Concession Authority Payment Interest (IFRIC 12), and Restricted Securities Redemptions (investments) within Operating Cash Flow.

(2) Increase in Zul+ accounts receivable, primarily impacted by the IPVA installment sales model (revenue recognition vs. cash collection flow)

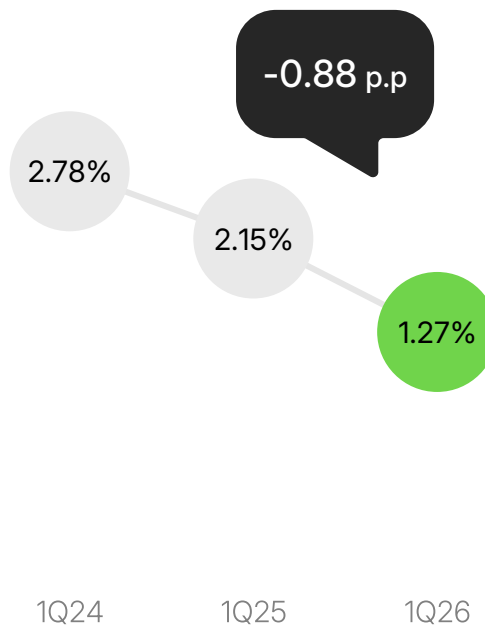
New Debenture Issuance

Debt issuance reduced the spread and extended the average maturity

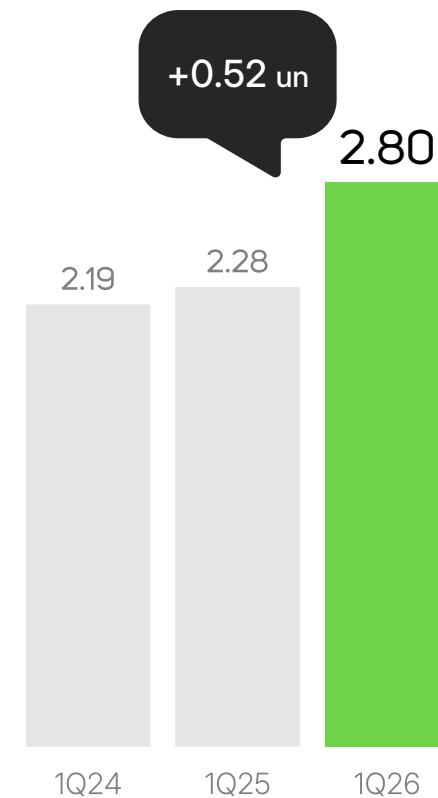
15th Debenture Issuance (mar/26)

Volume → R\$ 360 million
 Rate → CDI+0.95%
 Maturity → Mar/31

COST OF DEBT SPREAD CDI+
Total debt % a.a.

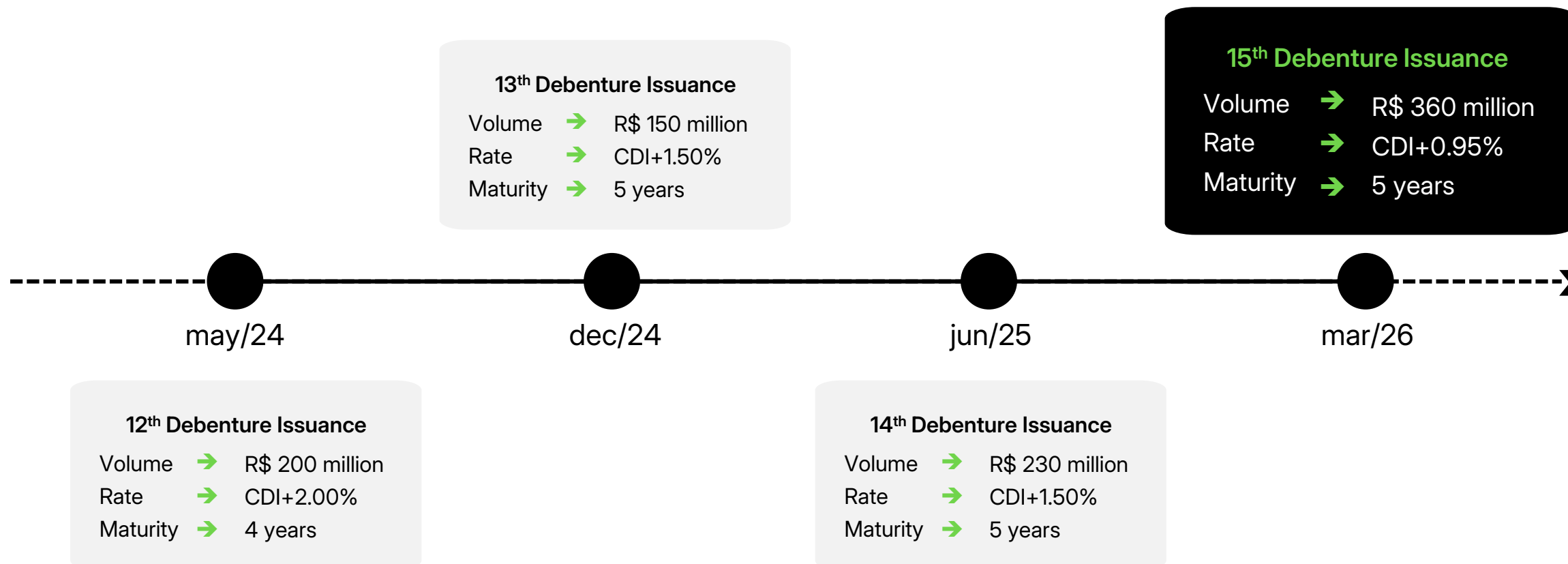


TOTAL DEBT DURATION
In years



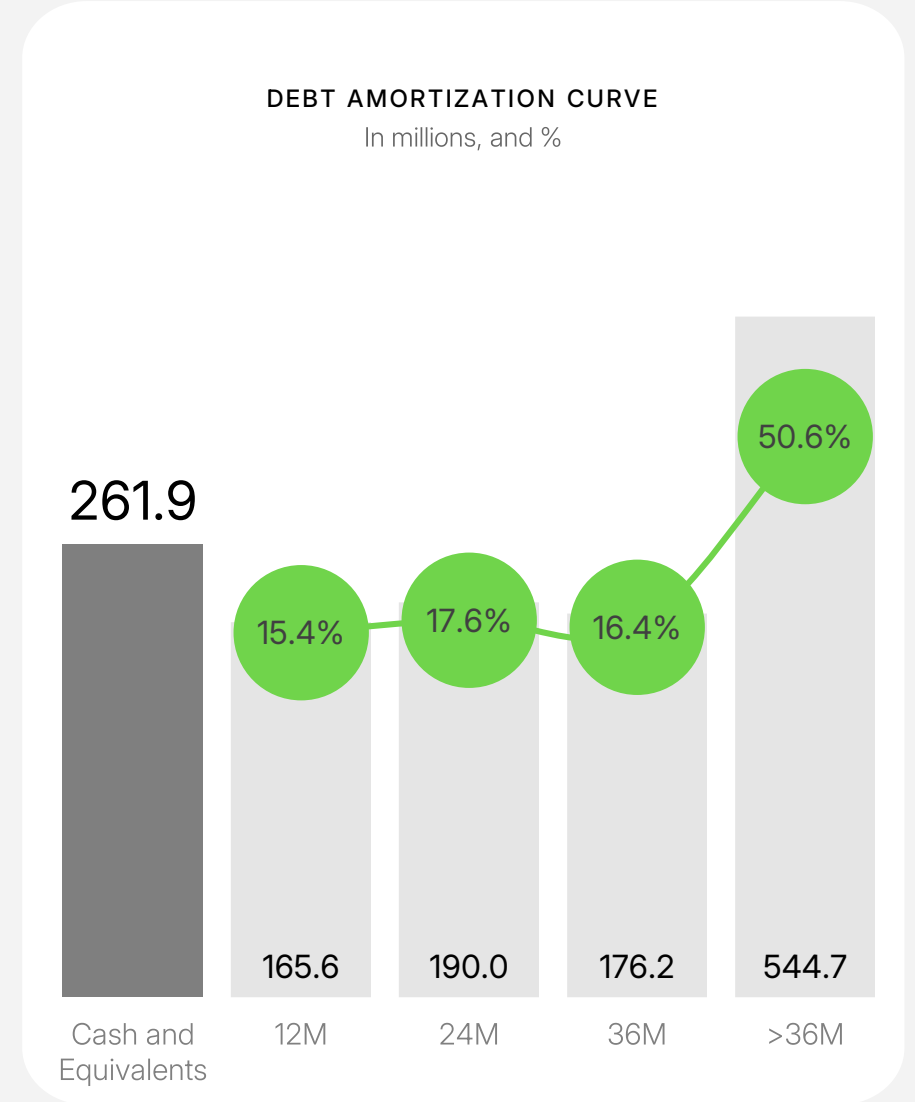
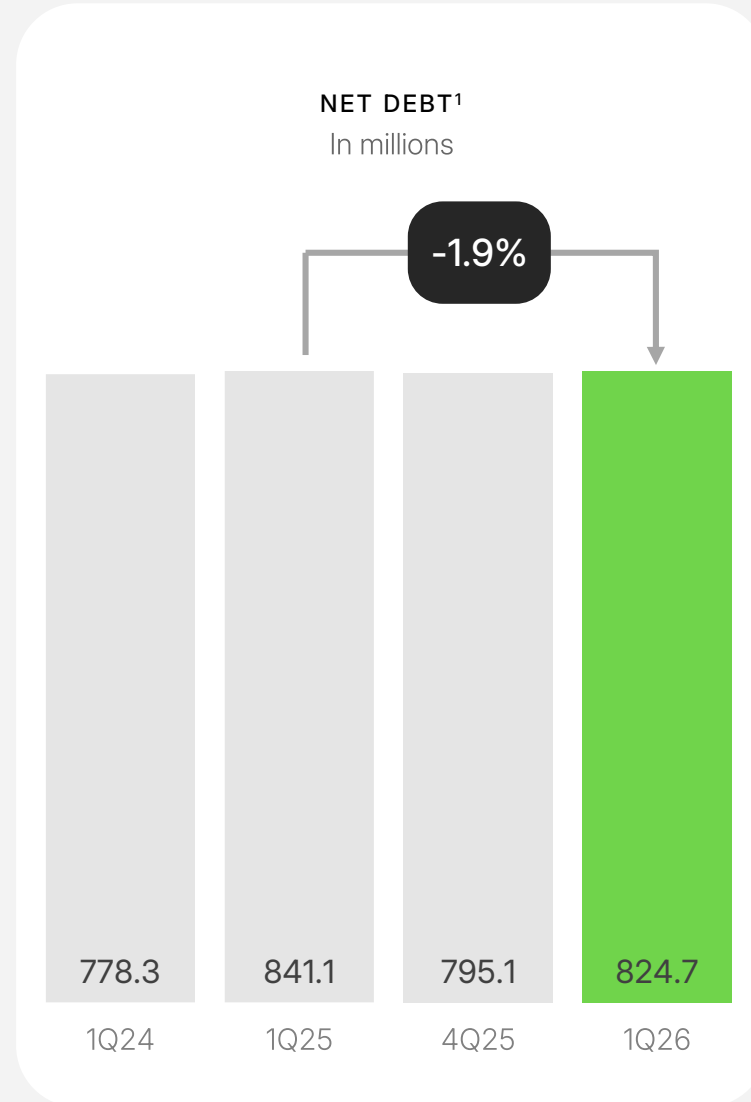
Recent Issuance History

Steady evolution in the terms of issued debt



Liability Management

Maintenance of net debt and a balanced amortization curve



(1) Total Bank Debt (Debentures and CRI, Bank Loans, and Transaction Costs) + Other Obligations (Accounts Payable for Investment Acquisitions and Tax Installments) – Cash and Cash Equivalents

03

Closing Remarks





Inflection Point

The Company sustained its growth trajectory with double-digit advances in Net Revenue, EBITDA, and EBIT. We began 2026 with a profit of R\$ 3.6 MM, reversing the history of typical first-quarter losses—a period that, due to seasonality, presents lower revenue.



New Business

We launched 19 operations across various segments, entering Pará and reaching a total of 21 states. In the digital sector, Zul+ revenue grew by 28.3% year-over-year, while digital platforms consolidated their relevance, accounting for 25.3% of the Company's total revenue.



Liability Management

The quarter marked significant progress in our liability management strategy. The new debenture issuance contributed to a reduction in the cost of debt to a spread of CDI + 1.27%—an improvement of 88 bps compared to 1Q25.



04 Q&A



Talk to IR

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