

DISTANCE VOTING BALLOT**Annual General Meeting (AGM) - ECORODOVIAS INFRAESTRUTURA E LOGÍSTICA S.A. to be held on 04/17/2025**

Shareholder's Name
Shareholder's CNPJ or CPF
E-mail
<p>Instructions on how to cast your vote</p> <p>This remote voting form ("Voting Ballot") shall be filled out if the shareholder of Ecorodovias Infraestrutura e Logística S.A. ("Shareholder" and "Company") decides to exercise the right to vote by remote voting, pursuant to Brazilian Securities and Exchange Commission ("CVM") Resolution No. 81, dated as of March 29, 2022, as amended ("CVM Resolution 81"), at the Annual General Shareholders Meeting to be held on April 17, 2025, at 2:30 PM, at the Company's headquarters located in the City of São Paulo, State of São Paulo at Rua Gomes de Carvalho, nº 1.510, 3th floor ("AGM").</p> <p>In order for this Voting Ballot to be deemed valid and for the votes cast herein be computed in the AGM quorum, it is crucial that:</p> <p>(i) all sections are duly filled in, digitally or with legible handwriting, including the full name (or corporate name, if a legal entity) of the Shareholder and the CPF or CNPJ number, as well as an e-mail for any contacts;</p> <p>(ii) all pages are authenticated or initialed by the Shareholders; and</p> <p>(iii) the Shareholder or it(s) legal representative(s), as the case may be, pursuant to the applicable laws, signs at the end of the Voting Ballot.</p> <p>The Company will require authentication of the signatures on the Voting Ballots executed in Brazil and the sworn translation, notarization and apostille of those executed outside the country, as provided by law.</p> <p>The Company clarifies that all relevant documents and information related to the points included in the AGM agenda and related to the participation in the AGM are available to the Shareholders at the Company's headquarters and on the Company's website (www.ecorodovias.com.br/ri), as well as at the CVM's website (www.gov.br/cvm/en) and at B3 S.A. - Brasil, Bolsa, Balcão (www.b3.com.br), pursuant to Brazilian Law No 6,404, of December 15, 1976, as amended ("Brazilian Corporation Law"), and CVM Resolution 81.</p>
<p>Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider</p> <p>The Shareholders that choose to participate in the AGM by the Voting Ballot may:</p> <p>(i) transmit the instructions for completing the Voting Ballot to Itaú Corretora de Valores S.A., as the financial institution contracted by the Company to provide bookkeeping services, if the shares are not deposited with a central depository;</p> <p>(ii) transmit the instructions for completing the Voting Ballot to their respective custody agents or central depository, if the shares are deposited with a central depository, or</p> <p>(iii) fill in and send the Voting Ballot directly to the Company, as follows.</p> <p>1. Transmission of the filling instructions of the Voting Ballot to the bookkeeping agent</p> <p>This option is intended exclusively for Shareholders holding shares deposited with the Company's bookkeeping agent. In this case, the Shareholder must submit their voting instructions through the Itaú Digital Meeting website, as indicated below.</p> <p>To vote through the website, it is necessary to register and have a digital certificate: https://assembleiadigital.certificadodigital.com/itausecuritiesservices/artigo/home/assembleia-digital.</p> <p>The Shareholder may contact the bookkeeping agent through the following channels: Phones: 3003 9285 (for capital cities and metropolitan regions) e 0800 7209285 or via Whatsapp 3003 9285</p> <p>2. Through voting instructions transmitted by the Shareholders to their respective custody agents or central depository.</p> <p>This option is intended exclusively for Shareholders holding shares deposited with institutions and/or brokers ("Custody Agents") at B3. In this case, distance voting will be exercised by Shareholders in accordance with the procedures adopted by the Custody Agents that hold their positions in custody or the B3 Central Depository, as applicable.</p>

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Shareholders with a shareholding position in a custodian institution/brokerage house: shall check the procedures for voting with the custodian institution of the shares.

Shareholders with shares held in custody at more than one institution: (e.g., part of the shares is held in the books of the bookkeeping agent and another part with a custodian, or shares are held in custody at more than one custodian institution) just send the voting instruction to only one institution, the vote will always be considered by Shareholders total number of shares.

3. Submission of the Voting Ballot directly to the Company

If the Shareholder chooses to send the voting instructions directly to the Company, he/she/it shall send the original version of the Voting Ballot duly filled, initialed on all pages and signed (including via the Brazilian Public Key Infrastructure-ICP-Brasil) to the e-mail votoadistancia@ecorodovias.com.br, with a copy of the documents listed below, requiring sworn translation, notarization, consularization and/or apostille (as applicable):

i. updated certificate issued by the custodians or to the bookkeeping agent in the last 3 days prior to the submission of the Voting Ballot; and

ii. the certified copies of the following identity documents:

a. individuals: identification document with photo (Identity Card, Foreign National Registration, Drivers license, passport or professional identification card officially accepted) of the Shareholder or its legal representative, when represented by an attorney-in-fact, and certified copy of the document evidencing the signatory's powers;

b. legal entities: identification document with photo (as listed in item a) of the legal representatives, and certified copy of the last restated bylaws or articles of association and of the corporate documents evidencing the legal representation; and

c. investment funds: identification document with photo (as listed in item a) of the legal representatives, and certified copy of the last restated fund's bylaws and of the bylaws or articles of association of its administrator or manager, as the case may be, in addition to the corporate documents evidencing the legal representation.

The Company clarifies that, exceptionally for this AGM, the Company will dismiss the need to send the hard and certified copies of the Shareholders representation documents to the Company's headquarters, being enough sending scanned copies of the original documents or of the authenticated copies of such documents to the e-mail indicated above, containing the signature of the grantor in the power of attorney to represent the Shareholder, the notarization, the consularization, the apostille and the sworn translation of all the documents evidencing the Shareholder's legal representation.

Shareholders that holds 1.0% of the Company's issued shares with rights to vote may include candidates to the Board of Directors and/or Fiscal Council, on the Voting Ballot within 25 days prior to the date of the AGM, that is, until 11:59 PM of March 23, 2025.

The Voting Ballot and the supporting documents shall be sent to the Company up to 4 days prior to the AGM's date, that is, until 11:59 PM of April 13, 2025 (inclusive). Any Voting Ballot received by the Company after this date will be disregarded.

The Company will inform the Shareholder, within 3 days of the receipt of the Voting Ballot, if the documents received are satisfactory for the votes to be considered valid or, if necessary, the procedures and deadlines for any rectification or resubmission of the Voting Ballot, being certain that any rectification or resubmission must be made up to 4 days prior to the AGM's date, that is, until 11:59 PM of April 13, 2025 (inclusive).

Pursuant to Article 31, §2 of the CVM Resolution 81, the Company informs that it doesn't provide electronic system to receive the Voting Ballot and remote participation during the AGM. For further information and instructions, please refer to the Management's Manual.

If conflicting voting instructions are identified and the Shareholder doesn't resolve the conflict in a timely manner, the voting instruction for the matter deemed to be conflicting will be disregarded.

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company / Instructions for meetings that allow electronic system's participation, when that is the case.

Address: Rua Gomes de Carvalho, nº 1.510, Conjuntos 31/32, Vila Olímpia
04547-005, São Paulo/SP – Brasil
E-mail: votoadistancia@ecorodovias.com.br
Phone number: (11) 3787-2667

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Phone number: (11) 3787-2667
Attn: Investors Relations Department

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Itaú Corretora de Valores S.A.
Avenida Brigadeiro Faria Lima, 3.500, 3º andar -São Paulo
Shareholder Assistance (the working hours are on weekdays from 9 a.m. to 6 p.m.):
3003-9285 (capitals and metropolitan regions)
0800 7209285 (other locations)
3003 9285 (whatsapp)

If you have any doubts, please consult the FAQ:
<https://assembleiadigital.certificadodigital.com/itausecuritieservices/artigo/atendimento/perguntas-frequentes> or contact the shareholder service department on the telephone numbers indicated above.

Resolutions concerning the Annual General Meeting (AGM)

[Eligible tickers in this resolution: ECOR3]

1. Examination and approval of the management report and accounts for the fiscal year ended on December 31, 2024.

Approve Reject Abstain

[Eligible tickers in this resolution: ECOR3]

2. Examination and approval of the Companys Financial Statements, accompanied by the Report of the Independent Auditors and the Opinion of the Fiscal Council, referring to the fiscal year ended on December 31, 2024.

Approve Reject Abstain

[Eligible tickers in this resolution: ECOR3]

3. Approval of the capital budget for the fiscal year ending on December 31, 2025, as per the Management Proposal.

Approve Reject Abstain

[Eligible tickers in this resolution: ECOR3]

4. Examination and approval of the destination of the results of the fiscal year ended on December 31, 2024, as per the Management Proposal.

Approve Reject Abstain

[Eligible tickers in this resolution: ECOR3]

5. To resolve on the number of seats on the Companys Board of Directors, setting a minimum of nine (9) directors, consisting of seven (7) effective members and two (2) effective and independent members.

Approve Reject Abstain

[Eligible tickers in this resolution: ECOR3]

6. Do you wish to request the cumulative voting for the election of the board of directors, under the terms of art. 141 of Law 6,404, of 1976? (If the shareholder chooses "no" or "abstain", his/her shares will not be computed for the request of the cumulative voting request).

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Yes No Abstain

[Eligible tickers in this resolution: ECOR3]

Election of the board of directors by single group of candidates

Chapa única

MARCO ANTÔNIO CASSOU (EFETIVO)

BENIAMINO GAVIO (EFETIVO)

UMBERTO TOSONI (EFETIVO)

ALBERTO GARGIONI (EFETIVO)

STEFANO MARIO GIUSEPPE VIVIANO (EFETIVO)

STEFANO MION (EFETIVO)

RICARDO BISORDI DE OLIVEIRA LIMA (EFETIVO E INDEPENDENTE)

SONIA APARECIDA CONSIGLIO (EFETIVO E INDEPENDENTE)

LUIS MIGUEL DIAS DA SILVA SANTOS (SUPLENTE)

PAOLO PIERANTONI (SUPLENTE)

7. Nomination of all the names that compose the slate (the votes indicated in this section will be disregarded if the shareholder with voting rights fills in the fields present in the separate election of a member of the board of directors and the separate election referred to in these fields takes place). - Chapa única

Approve Reject Abstain

8. If one of the candidates that composes your chosen slate leaves it, can the votes corresponding to your shares continue to be conferred on the same slate?

Yes No Abstain

9. In case of a cumulative voting process, should the corresponding votes to your shares be equally distributed among the members of the slate that you've chosen? [If the shareholder chooses "yes" and also indicates the "approve" answer type for specific candidates among those listed below, their votes will be distributed proportionally among these candidates. If the shareholder chooses to "abstain" and the election occurs by the cumulative voting process, the shareholder's vote shall be counted as an abstention in the respective resolution of the meeting.]

Yes No Abstain

10. View of all the candidates that compose the slate to indicate the cumulative voting distribution.

MARCO ANTÔNIO CASSOU (EFETIVO) Approve Reject Abstain / %

BENIAMINO GAVIO (EFETIVO) Approve Reject Abstain / %

UMBERTO TOSONI (EFETIVO) Approve Reject Abstain / %

ALBERTO GARGIONI (EFETIVO) Approve Reject Abstain / %

STEFANO MARIO GIUSEPPE VIVIANO (EFETIVO) Approve Reject Abstain / %

STEFANO MION (EFETIVO) Approve Reject Abstain / %

RICARDO BISORDI DE OLIVEIRA LIMA (EFETIVO E INDEPENDENTE) Approve Reject Abstain / %

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SONIA APARECIDA CONSIGLIO (EFETIVO E INDEPENDENTE) [] Approve [] Reject [] Abstain / [] %

LUIS MIGUEL DIAS DA SILVA SANTOS (SUPLENTE) [] Approve [] Reject [] Abstain / [] %

PAOLO PIERANTONI (SUPLENTE) [] Approve [] Reject [] Abstain / [] %

[Eligible tickers in this resolution: ECOR3]

11. Do you wish to request a separate election of a member of the board of directors, under the terms of article 141, paragraph 4, I, of Law 6,404, of 1976? (The shareholder can only fill this field in case of keeping the position of voting shares uninterrupted for 3 months prior to the general meeting. If the shareholder chooses "no" or "abstain", his/her shares will not be computed for the request of a separate election of a member of the board of directors).

[] Yes [] No [] Abstain

[Eligible tickers in this resolution: ECOR3]

Resolution - Separate election of the board of directors - Common Shares (without preferred shares issued)

12. Nomination of candidates of the board of directors by minority shareholders with voting rights (shareholders can only fill this field in case of keeping the position of voting shares uninterrupted for 3 months prior to the general meeting).

EROS GRADOWSKI JUNIOR (EFETIVO) / JORGE LUIZ MAZETO (SUPLENTE)

[] Approve [] Reject [] Abstain

[Eligible tickers in this resolution: ECOR3]

13. To review and approve the overall compensation of the management for the fiscal year ending on December 31, 2025, in accordance with the Management Proposal.

[] Approve [] Reject [] Abstain

[Eligible tickers in this resolution: ECOR3]

Election of the fiscal board by single group of candidates

Chapa única

SÉRGIO TUFFY SAYEG (EFETIVO) / EDUARDO GEORGES CHEHAB (SUPLENTE)

PAULO SERGIO ALDRIGHI (EFETIVO) / JOSÉ DIMAS GURGEL (SUPLENTE)

14. Nomination of all the names that compose the slate. - Chapa única

[] Approve [] Reject [] Abstain

15. If one of the candidates of the slate leaves it, to accommodate the separate election referred to in articles 161, paragraph 4, and 240 of Law 6404, of 1976, can the votes corresponding to your shares continue to be conferred to the same slate? -

[] Yes [] No [] Abstain

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[Eligible tickers in this resolution: ECOR3]

Separate election of the fiscal council - Common shares

16. Nomination of candidates to the fiscal council by minority shareholders with voting rights (the shareholder must fill this field if the general election field was left in blank).

JOSÉ BOEING (EFETIVO) / JOÃO ALBERTO GOMES BERNACCHIO (SUPLENTE)

Approve Reject Abstain

[Eligible tickers in this resolution: ECOR3]

17. To set the compensation of the Fiscal Council members for the fiscal year ending on December 31, 2025, in accordance with the Management Proposal.

Approve Reject Abstain

City : _____

Date : _____

Signature : _____

Shareholder's Name : _____

Phone Number : _____