



MINERVA S.A.

Publicly-Held Company

Corporate Taxpayer's ID (CNPJ): 67.620.377/0001-14

Company Registry (NIRE): 35.300.344.022 – CVM Code: 02093-1

NOTICE TO THE MARKET

Minerva S.A. ("Minerva" or "Company"), the South American leader in beef exports, informs its shareholders and the market in general that the Ministry of Agriculture, Livestock and Supply ("MAPA") announced the approval of the following plants: Alegrete (RS), Bagé (RS), and Pontes e Lacerda (MT) to export to the Indonesian market.

Thus, considering the previous approvals, the Company has 9 (nine) plants approved to Indonesia: Alegrete (RS), Bagé (RS), Pontes e Lacerda (MT), Janaúba (MG), José Bonifácio (SP), Rolim de Moura (RO), Araguaína (TO) Mirassol d'Oeste (MT) e Palmeiras de Goiás (GO), which together, have a slaughtering capacity of more than 11 thousand head/day.

With approximately 275 million inhabitants, Indonesia stands out as one of the world's largest consumer markets for Halal-certified beef, with great growth potential. In 2024, Brazil exported 11,400 tons of fresh beef to Indonesia.

Barretos, September 09, 2025

Minerva S.A.

Edison Ticle de Andrade Melo and Souza Filho
Chief Financial and Investor Relations Officer