



MINERVA S.A.

Publicly-Held Company

Corporate Taxpayer ID (CNPJ) No. 67.620.377/0001-14

Company's Registry (NIRE) 35.300.344.022 | CVM Code No. 02093-1

MATERIAL FACT

Minerva S.A. ("**Minerva**" or "**Company**"), leading beef exporter in South America, in compliance with paragraph 4 of article 157 of Law No. 6,404, of December 15, 1976, as amended ("**Brazilian Corporate Law**"), and with the regulations issued by the Brazilian Securities and Exchange Commission ("**CVM**"), in particular CVM Resolution No. 44, of August 23, 2021, as amended, and in continuity with the Notices to the Market disclosed on May 17, 2024, and May 21, 2024, as well as the Material Facts disclosed on October 30, 2024, December 17, 2024, February 11, 2025, and August 29, 2025, hereby informs its shareholders and the market in general as follows.

On the date hereof, the Company became aware of the decision by the Uruguayan antitrust authority (*Comisión de Promoción y Defensa de la Competencia – COPRODEC*) to deny approval for the acquisition of three (3) plants owned by subsidiaries of Marfrig Global Foods S.A. in Uruguay, located in the cities of San José, Salto, and Colonia ("**Uruguay Transaction**").

The Company reaffirms its commitment to keep shareholders and the market informed about any developments regarding this matter (Uruguay Transaction).

Barretos/SP, September 25th, 2025

Minerva S.A.

Edison Ticle de Andrade Melo e Souza Filho

Chief Financial and Investor Relations Officer