

MINERVA S.A.

Publicly-Held Company
Corporate Taxpayer's ID (CNPJ): 67.620.377/0001-14
Company Registry (NIRE): 35.300.344.022

NOTICE TO THE MARKET

Minerva S.A. ("Minerva" or "Company"), the South American leader in beef exports, hereby informs its shareholders and the market in general that, today, it has successfully completed the 17th issue of simple, unsecured debentures, not convertible into shares, in the amount of **R\$2.0 billion**, divided into 4 series, swapping the 3rd and 4th series, as shown in the table below:

Series	Amount	Remuneration	Due on	Swap (CDI)
	(R\$ thousand)			
1 st Series	R\$ 982,158	104.50% p.a.	07/15/2030	-
2 nd Series	R\$ 66,718	CDI + 0.70%	07/15/2033	-
3 rd Series	R\$ 306,003	14.66% p.a.	07/15/2033	107.0% p.a.
4 th Series	R\$ 645,121	14.94% p.a.	07/16/2035	108.7% p.a.

It is worth highlighting that, with the aim of optimizing its financial profile, Minerva decided to swap the 3rd and the 4th series, linking them to the CDI rate, restating its commitment to the strategic management of financial costs and the mitigation of risks pegged to less volatile benchmarks.

The Company is constantly seeking to enhance its capital structure and restates its commitment to keep shareholders and the market in general informed of the development of this and any other matters of interest.

Barretos, August 01, 2025

Minerva S.A.

Edison Ticle de Andrade Melo e Souza Filho Chief Financial and Investor Relations Officer