



MINERVA S.A.

Publicly-Held Company

Corporate Taxpayer's ID (CNPJ): 67.620.377/0001-14

Company Registre (NIRE) 35.300.344.022 | CVM Code 02093-1

NOTICE TO THE MARKET

Minerva S.A. ("Company"), the leading beef exporter in South America, in compliance with article 26 of the Novo Mercado Regulation, hereby informs its shareholders and the market in general that, at a meeting held on this date, the Company's Board of Directors gained awareness and recorded the resignation of Mr. Abdulaziz Saleh Al-Rebdi as a Sitting Member and Vice Chair of the Company's Board of Directors.

In view of the resignation presented by Mr. Abdulaziz Saleh Al-Rebdi, the Board of Directors, pursuant to article 150 of Law 6,404, of 1976, appointed Mr. Gianluca Fabbri as Sitting Member of the Company's Board of Directors, with a term of office to end at the Annual Shareholders' Meeting that will resolve on the Company's financial statements for the fiscal year to end December 31, 2025.

Gianluca Fabbri is CFO of SALIC KSA and has over 25 years of experience in the consumer goods, agriculture and oil & gas sectors. He served as interim CEO and CFO of Aldahra Group, where he led the expansion of the company's agricultural business, the transformation of its silage trade and the expansion of its food business, in addition to also coordinating M&A, financing, and global financial systems strategies. Previously, he served as CFO at Heinz for its operations in Africa, the Middle East and Turkey, and as CEO at Heinz in Pakistan. He also served as Director for the M&A and Audit departments at Heinz and participated in the financial structuring of large projects at ENI SPA. Currently, Mr. Fabbri is a Board Member of several public and private companies, with strong expertise in finance, strategy, compliance and international expansion.

The Company takes this opportunity to thank Mr. Abdulaziz Saleh Al-Rebdi for his contributions and dedication during his term as a member of the Minerva's Board of Directors.

The Company clarifies that the full version of the minutes of the Board of Directors' meeting held on this date is available on the websites of the CVM (<https://www.gov.br/cvm>), B3 (<https://www.b3.com.br>) and on the Company's Investor Relations website (<https://ri.minervafoods.com/>).

Barretos/SP, July 01, 2025.

Edison Ticle de Andrade Melo e Souza Filho

Chief Financial and Investor Relations Officer