

# Agibank is a Unique Business Model





# Revolutionizing

Consumer Finance in Brazil

## By Empowering

The Largest & Fastest Growing
Segment of
Brazil's Population

## **To Facilitate Access**

To Their Salaries and Benefits
...in a Better Way in our
Platform



# **Key Advantages**

vs. Legacy & Digital Banks

## **Strong Results**

Compounding High Growth & Profitability to Drive Impressive ROAE

### Low Risk Portfolio

With Financial Services in a Complete Relationship Bank

#### Generating Winning Growing Clients Balances **Profits** R\$24.0 Billion ~4 Million **Active Clients** Credit Portfolio Net Income YTD 46% **52**% **102**% YoY Growth YoY Growth YoY Growth in Active Clients 43.8% 76 3.0% NPS **ROAE** NPL (90-Day)

We Are Winning in the Market with Strong Growth & Profitability

4





**Our Large & Attractive Market Opportunity** 

# Brazil is One of the Largest Markets in the World...

# ...But 50% of this Market is **Poorly Served or Ignored**

Targeting the Largest & Fastest Growing
Segment



100
Million People
Underserved

- ✓ Recipients of Government Benefits
- ✓ **Lower Income Workers** (<\$350 Monthly Income)
- Older (with Benefits)
- Lower Income
- Less Tech Savvy
- Less Access to Education
- Live Outside of Main Cities

...And This is the
Fastest Growing
Segment of the Population

# R\$1 Trillion

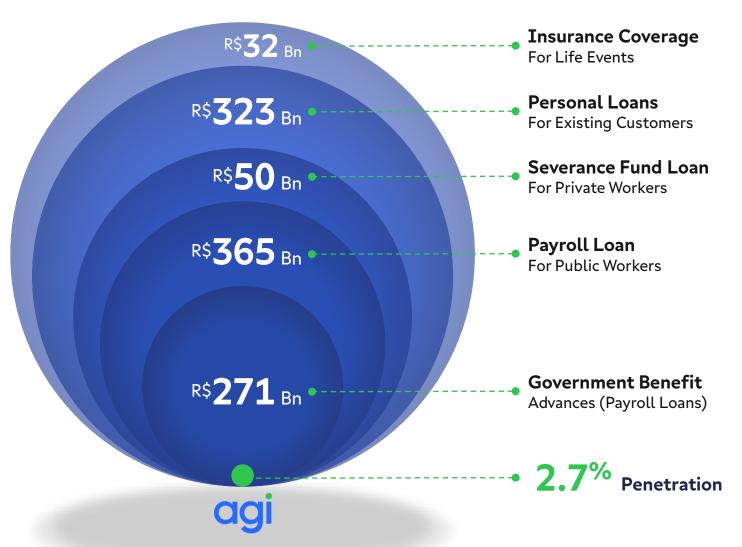
Addressable Market

Representing a

Massive &

Underpenetrated

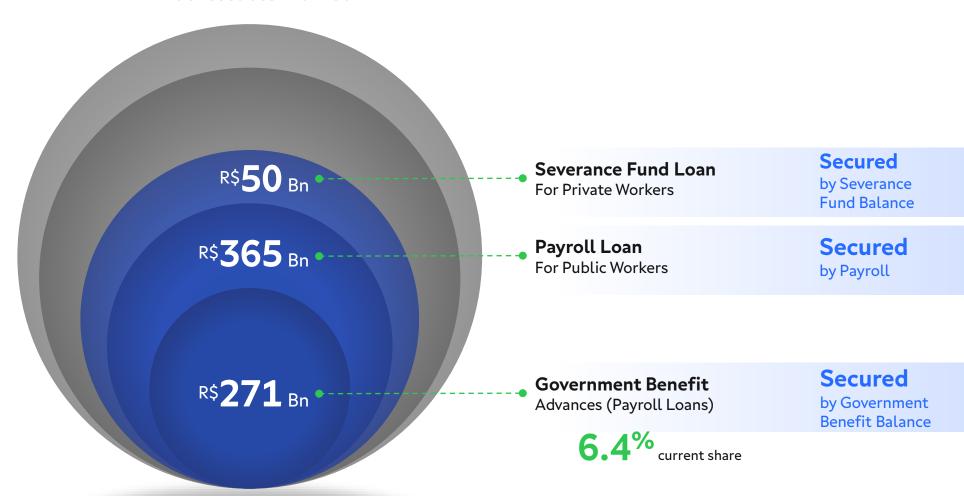
Market Opportunity



# R\$664 Billion

Addressable Market

...Which Has Very Low Credit Risk



## Long Lines to Get In...



# Legacy Banks Serve This Market Very Poorly...

#### Grant Recipients Are Often Ignored

- Banks Don't Care About Lower Income Consumers
- Few Products Are Designed & Offered to this Segment
- History of Bad Service
- Excessive Fees

# ...Miserable Experience for Uncaring Service



#### Customer Experiences Are Terrible

- Unwelcoming Locations
- Very Bureaucratic
- No Relationship
- No Education
- Unintuitive Mobile App (if any)
- No Personal Advisory

# ...And Digital Banks Can't Serve This Area

of the Market







# Physical Presence is Required to Payout Benefits

Brazil Government Mandates that Any Benefit
 Payer Have a Physical Presence

#### Can't Establish Trust with the Older Population

 Who Prefer to Start Financial Relationships in Person to Establish Trust & Receive In Person Guidance

#### Bias to Target Younger, More Tech-Savvy Consumers

- Largely Advertising Through Digital or Social Channels
- Products Designed for Younger Consumers





**Key Advantages** 

# In Person - Online - Mobile Hyper-Local Physical Smart Hub to Digital **Network Engagement** agi Specially Relationship Enhancing Designed Tech Service Proprietary Data & Analytic Insights Friendly - Respectful - Educational

The Agi

Model Is

Winning...

...and providing us with **Powerful Advantages** 

- ✓ SuperiorCustomer Acquisition
- ✓ **Differentiated**Value Proposition
- ✓ SmarterCustomer Insights
- More Efficient
  Operations
- ✓ **Structurally Low Risk** Credit Portfolio
- ✓ Higher Profit Generation

## The **Agi Smart Hub**

# Hyper-Local Smart Hub Network







# Physical Locations Conveniently Located Near Our Customers So They Can:

- Open an Account
- Accept New Benefits
- Access Cash Securely
- Apply for a Loan
- Receive In-Person Support

#### **Smart Hubs Are Not Bank Branches**

- No Paperwork
- No Cash Vault
- No Armed Security

# Benefits to Our Customers and Agibank

- ✓ **Low-Cost Customer Acquisition**by establishing a strong brand in the community & driving inbound traffic
- ✓ Asset-Light with no vault, no security infrastructure, no paper, and a smaller footprint
- √ 90% More Efficient

  lower operating costs compared to

  traditional bank branches

  √ 100% More Efficient

  lower operating costs compared to

  traditional bank branches

  ✓ 200% More Efficient

  lower operating costs compared to

  traditional bank branches

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  Operation costs cost
- Attractive Unit Economics
   new hubs become profitable in just
   9-months after opening
- ✓ Barrier-to-Entry physical & local presence is required to pay government benefits to consumers

# Data-Driven Expansion

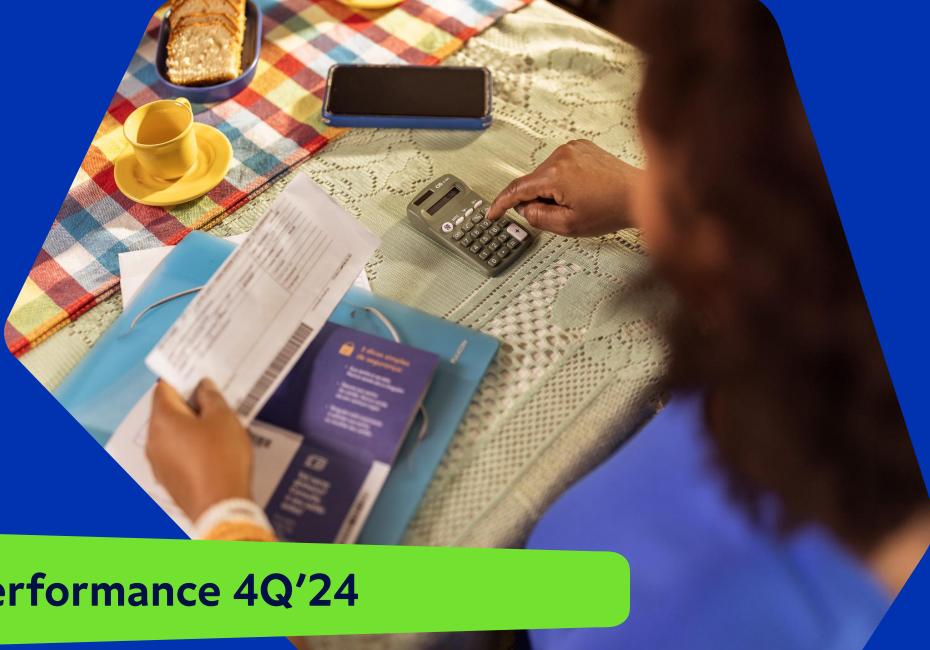
- Data-Driven Approach to Opening New Smart Hubs
- By Analyzing Traffic Metrics
  - Presence of bank branches serving lower income consumers
  - High foot-traffic city centers
  - Low-cost sites for operates







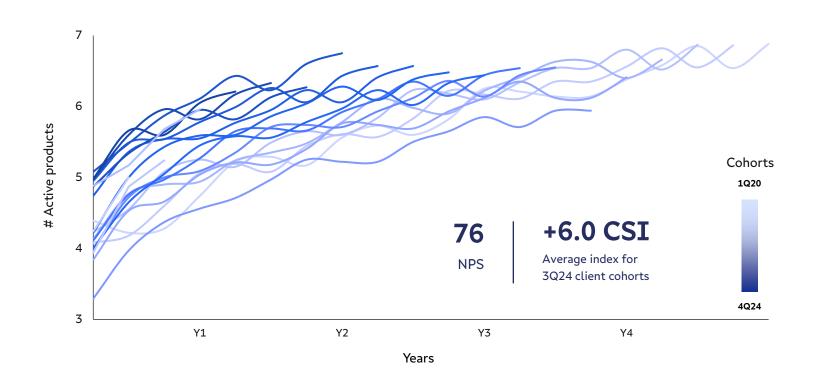




Financial Performance 4Q'24

# **Cross-Selling Index**

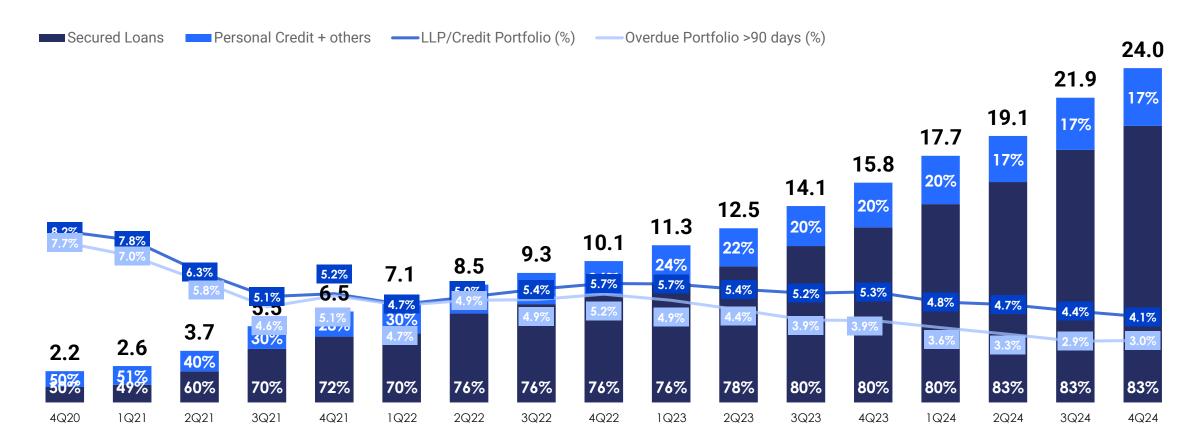
## Number of clients per cohort



- Checking Account
- Pix
- Payroll Loans
- Personal Loans
- Insurance
- Payroll Credit Cards
- Payroll Benefit Cards
- Severance Fund Advance (FGTS)
- Credit and Debit Cards
- Overdraft
- Investments and Savings

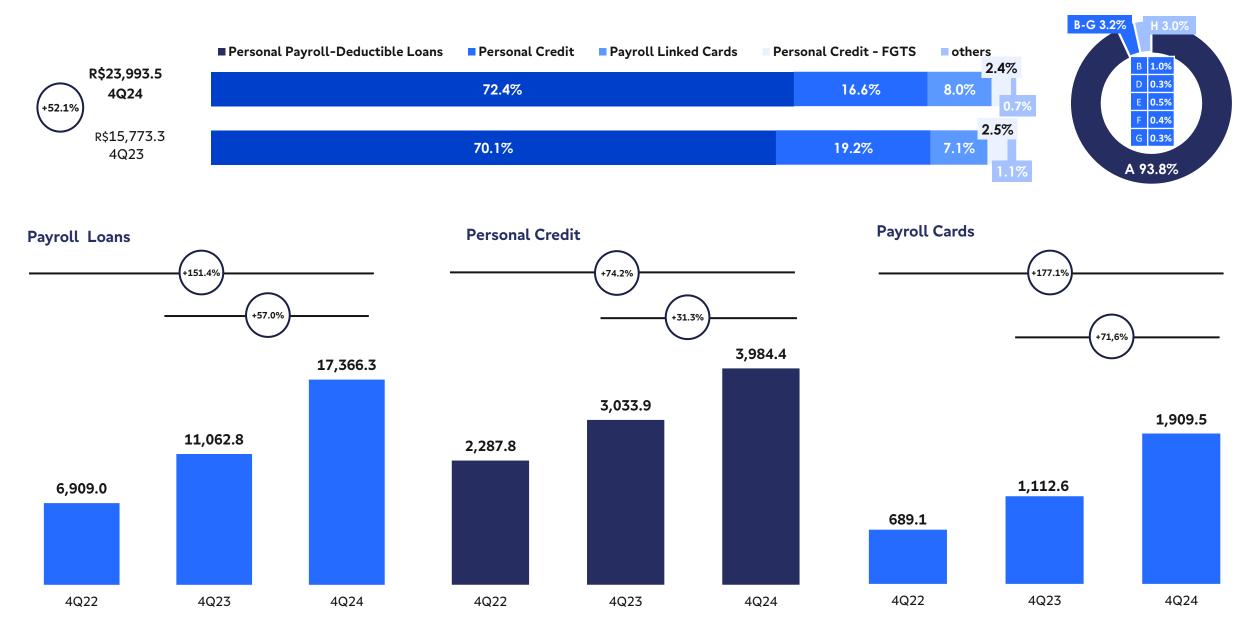
## Credit Portfolio Evolution (R\$ Bn)

The change in mix over the quarters is followed by an improvement in delinquency rates

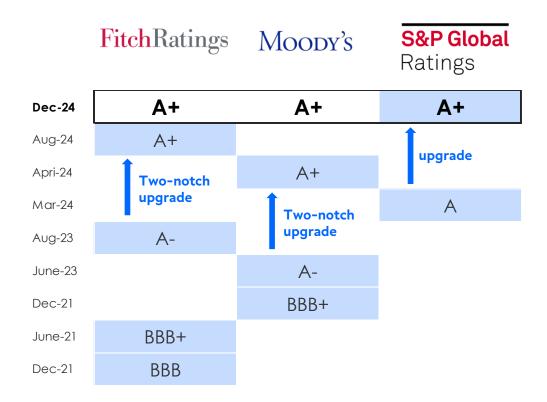


<sup>\*</sup>Secured credit: Personal Payroll Loans, Payroll Credit Cards, Payroll Benefit Cards and Personal Credit - FGTS (saque aniversário).

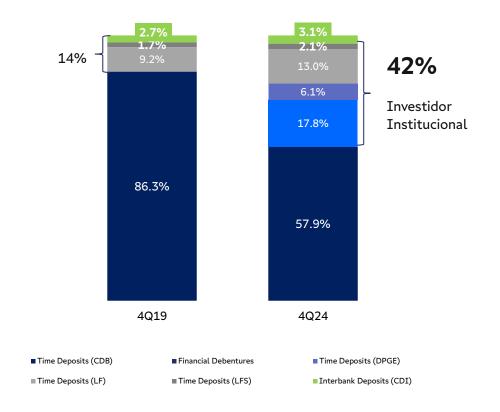
#### Portfolio Breakdown



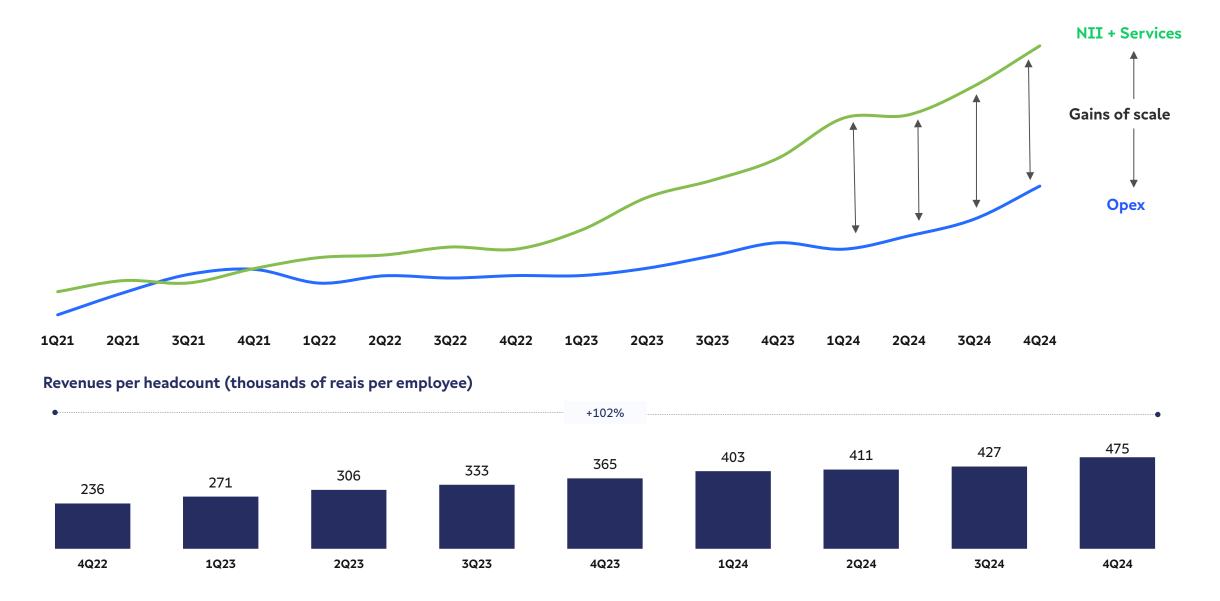
# Upgrade of ratings as a recognition of the strengths built in recent years



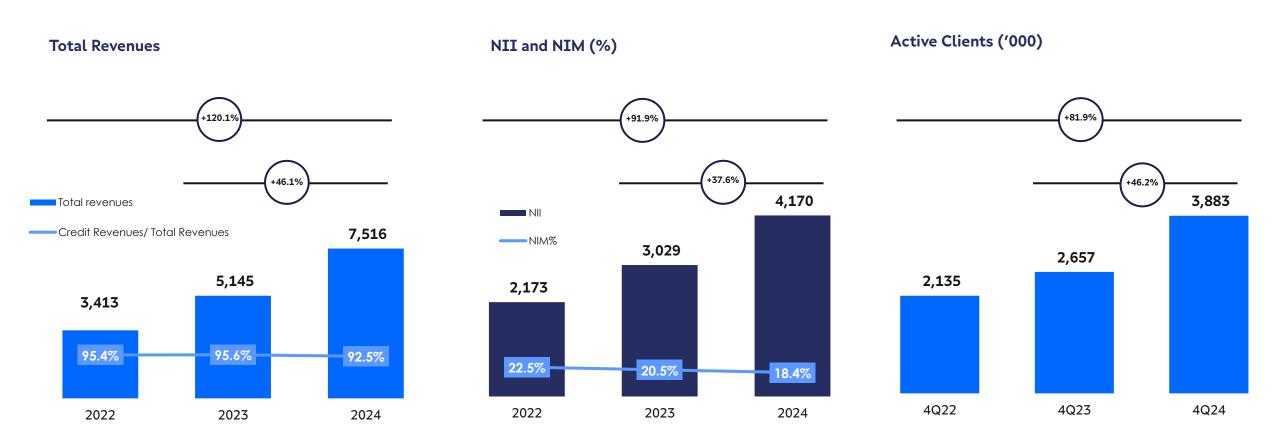
## **Funding Breakdown**



## Continuous effort to increase productivity and efficiency

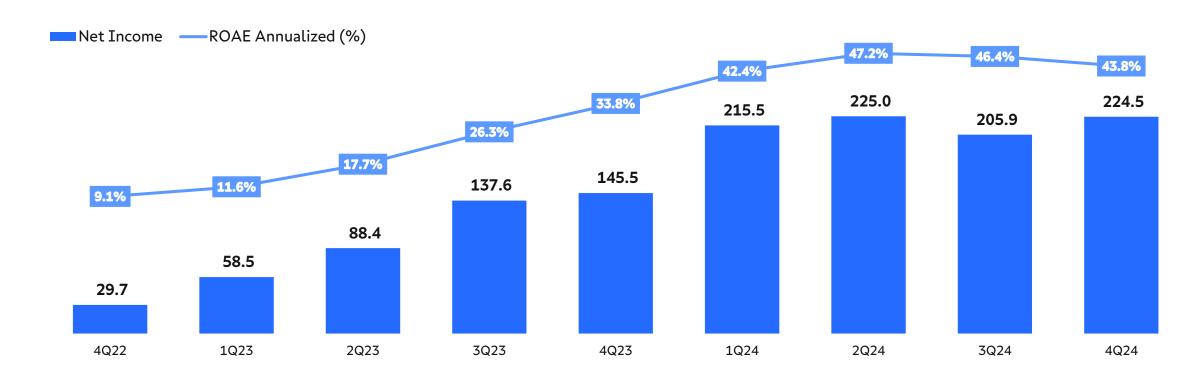


## **Key Indicators**

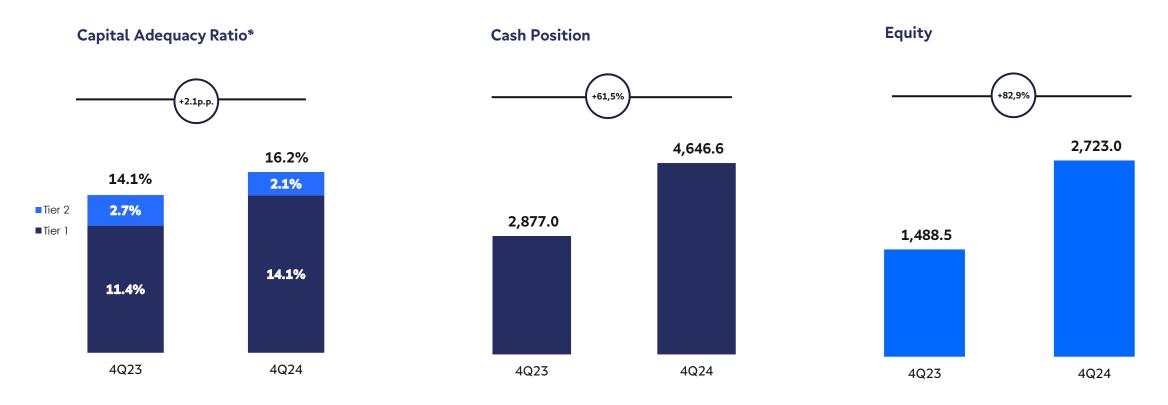


# **Profitability Growth**

Net Income and ROAE increasing over the quarters

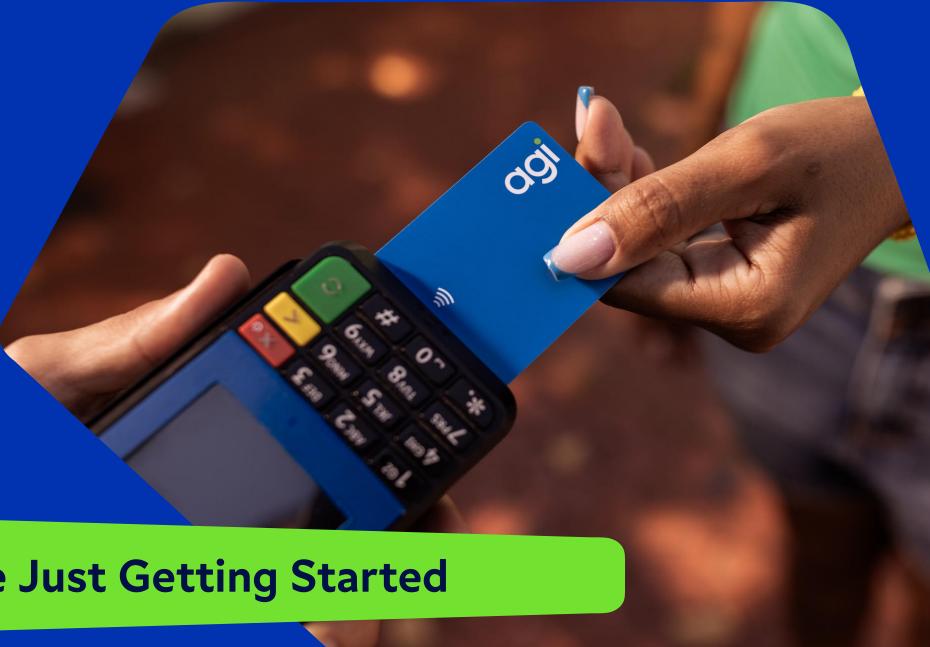


# **Capital and Liquidity**



<sup>\*</sup> The common equity already includes the contribution from Lumina Capital, approved in Jan/25.

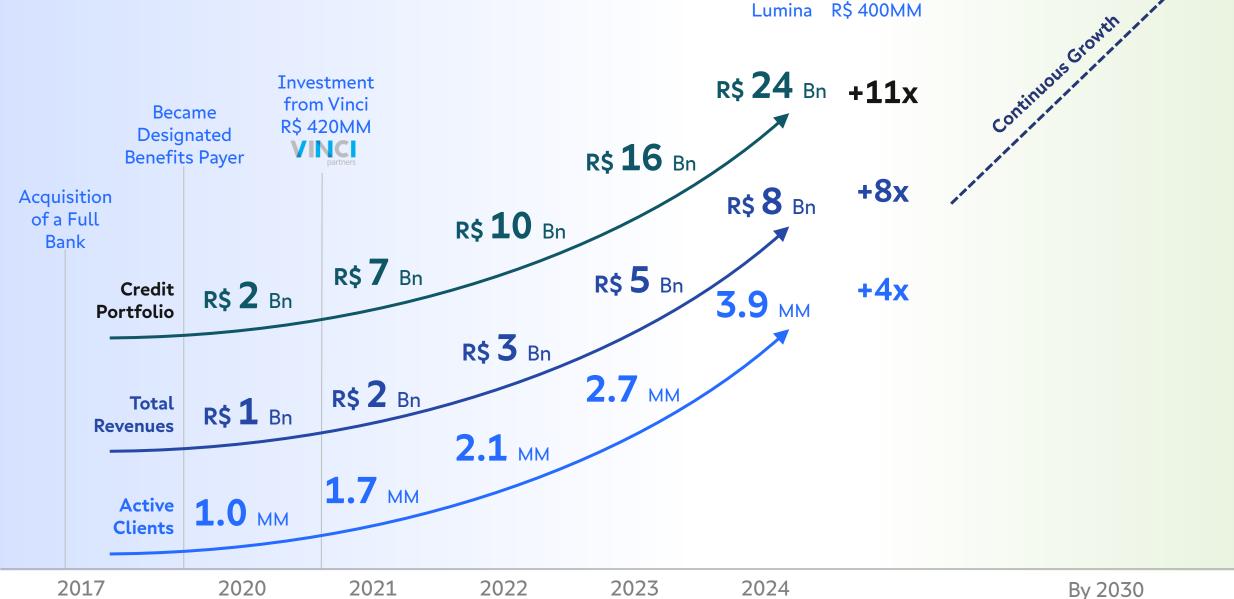




...And We're Just Getting Started

# Continuing Our Long Track Record of Growth





## **C-Level**



Glauber Correa CEO







Marcello Dubeux Chief Financial and Investor **Relations Officer** 







**Daniel Farias Chief Product Officer** 







**Daniel Pires** Chief Data & Credit Officer





**Lucas Aguiar** Chief People & Governance Officer



UFmG



Matheus Girardi **Chief Client Officer** 







**Rafael Morais** Chief Risk & **Controllership Officer** 

université BORDEAUX





**Vinicius Aloe Chief Technology Officer** 

Insper



## **Board of Directors**



Marciano Testa **Executive Chairman** 







Gabriel Felzenszwalb **Board Member** 







**Aod Cunha** Independent Member







**Rosie Rios Advisory Board** 



Berkeley Haas



**Daniel Goldberg Board Member** 







**Ademir Cossielo Independent Member** 





Alan de Genaro **Advisory Board** 



#### **Investor Relations**

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