

Minutes of the Meeting of the Board of Directors of Wilson Sons S.A. ("Company") held on 09 May 2023, at 09:00 a.m. and finished on 10 May 2023, at the Four Seasons Hotel Miami, 21435 Brickell Avenue, Miami, Florida, United States and by videoconference.

Call: held pursuant to article 12, §2 of the Company's Bylaws.

Attendance: the meeting was regularly installed, with the attendance of all the members of the Company's Board of Directors, Messrs. Augusto Cezar Tavares Baião, Christopher Townsend, Cláudio Roberto Frischtak, Fernando Fleury Salek, José Francisco Gouvêa Vieira, Mauro Moreira, and William Henry Salomon.

Also present, at the invitation of the Board, representing Ocean Wilsons Holdings Ltd. and its subsidiaries, Ms. Caroline Foulger, Fiona Beck and Leslie Rans, Mr. Andrey Berzins and Geoffrey Wood and representing the Officers of the Company the Chief Operating Officer, Mr. Arnaldo Calbucci Filho, the Chief Financial Officer, Ms. Fabrícia Gomes de Souza and the Legal and Institutional Relations Officer, Ms. Roberta Carvalhal.

Chairs: Mr. Augusto Cezar Tavares Baião chaired the work, inviting me, Roberta Carvalhal, to act as secretary. Having opened the works, verified the quorum, and validly installed the meeting, the Directors in attendance unanimously approved the drawing up of the present minutes in summary form.

Agenda:

1. Management presentation;
2. Deliberation on the Company's quarterly information report for the 1st quarter of 2023 (ITR 1Q23);
3. Election of the Chairman of the Board of Directors;
4. Election of members of Advisory Committees to the Board of Directors; and
5. Election of Officers.

Discussion:

1. The Executive Board presented the relevant updates of the Company.

After the informative presentation, the guests, Mmes. Caroline Foulger, Fiona Beck, Leslie Rans and Messrs. Andrey Berzins and Geoffrey Wood, that were representing Ocean Wilsons Holdings Ltd and its subsidiaries, left the meeting.

Resolutions: Then, the members of the Board of Directors, unanimously and without any reservations, resolved:

2. To approve the of the board member Augusto Cezar Tavares Baião, brazilian, married, economist, bearer of the identity card nº 04.345.765-4 do DIC/RJ, registered in the CPF nº 665.168.627-53, domiciled in the City and State of Rio de Janeiro, with commercial address at Praia de Botafogo, 186 - 4º floor, Botafogo, Zip Code 22250-145, to occupy the position of Chairman of the Board of Directors of the Company. The Chairman elected will remain in the position for the duration of his current term of office on the Board of Directors of the Company, which is due to end on the date of the Annual General Meeting of 2025;
3. After analysis and recommendation by the Company's Audit Committee, approve the Company's quarterly information report for the 1st quarter of 2023 (FS 1Q23).
4. To approve and ratify the composition of the Board of Directors' advisory committees, namely: (i) Statutory Audit Committee, (ii) Remuneration Committee, (iii) Ethics Committee, electing the Messrs:

Remuneration Committee	Audit Committee
José Francisco Gouvêa Vieira	Mauro Moreira
Cláudio Roberto Frischtak	José Francisco Gouvêa Vieira
Mauro Moreira	Cláudio Roberto Frischtak
Augusto Cezar Tavares Baião	-
Ethics Committee	
Roberta Lourenço do Carvalhal Couto	
Aléa Fiszpan Steinle	
Fernando Deveza	

The term of office of the members of the Committees shall extend until the Company's Ordinary General Meeting to be held in 2025, and any member may be replaced at any time.

5. At the moment of the deliberation on the election of the Executive Officers, Mr. Arnaldo Calbucci and Mrs. Fabricia Souza left the room, as well as Board Member Fernando Salek,

who declared his conflict of interest for the deliberation. The Board members present then decided to elect as Executive Officers of the Company, with a term of office of two (2) years, as established in the Company's Bylaws, Messrs:

- (i) **Fernando Fleury Salek**, brazilian, married, economist, bearer of the identity card nº 22635 CORECON/RJ, registered in the CPF nº 028.253.437-73, as Chief Executive Officer;
- (ii) **Fabricia Gomes de Souza**, brazilian, divorced, engineer, bearer of the identity card nº 08423528-2 IFP/RJ, registered in the CPF 009.002.977-19, as Chief Financial Officer;
- (iii) **Arnaldo Calbucci Filho**, brazilian, divorced, engineer, bearer of the identity card nº 88.572/D CREA/SP, registered in the CPF nº 035.819.038-06, as Chief Operating Officer; and
- (iv) **Michael Robert Connell**, australian, married, accountant, bearer of the identity card RNE n.º V542080-T, DPMAFRJ, registered in the CPF n.º 233.213.498-09, as Chief Investor Relations Officer.

Closing: there being no further business to discuss, the work was suspended for the time necessary to draw up these minutes, which, after being read and approved, were signed by all those present, as per the signatures in the proper book.

Miami, 09 May 2023.

Augusto Cezar Tavares Baião

Christopher Townsend

Cláudio Roberto Frischtak

Fernando Fleury Salek

José Francisco Gouvêa Vieira

Mauro Moreira

William Henry Salomon

Roberta Carvalhal

Secretary

(This page is an integral part of the minutes of the meeting of the Board of Directors of Wilson Sons S.A. held on 09 May 2023,
at 09:00 a.m.)