

CCR S.A.

Corporate Taxpayer's ID (CNPJ/MF): 02.846.056/0001-97

Company Registry (NIRE): 35.300.158.334

PUBLICLY-HELD COMPANY

MINUTES OF THE BOARD OF DIRECTORS' MEETING HELD ON FEBRUARY 17, 2025

1. **DATE, TIME AND PLACE:** February 17, 2025, at 3:00 pm, at the Company's headquarters, located at Avenida Chedid Jafet, nº. 222, Bloco B, 4º andar, bairro Vila Olímpia, CEP: 04.551-065, in the City and State of São Paulo.
2. **ATTENDANCE:** All the members of the Company's Board of Directors were present.
3. **PRESIDING:** João Henrique Batista de Souza Schmidt, Chair; and Roberto Penna Chaves Neto, Secretary.
4. **AGENDA:** To resolve on: **(i)** the fundraising to be conducted by its subsidiary Rodovias PRVias S.A. ("PRVias"), through the 1st (first) issue of simple, non-convertible, unsecured debentures, with additional personal guarantee, in a single series ("Debentures" and "Issue"), which will be the object of a public distribution offering, under an automatic registration with the Brazilian Securities and Exchange Commission ("CVM"), pursuant to Law 6,385, of December 7, 1976, as amended, of CVM Resolution 160, of July 13, 2022, as amended ("CVM Resolution 160"), and other applicable legal and regulatory provisions. The Debentures will have the tax incentive provided for in article 2 of Law 12,431, of June 24, 2011, as amended ("Offering"); and **(ii)** the authorization for the Company's Executive Board, as well as the proxies appointed by the Company, pursuant to its Bylaws, to carry out any and all acts required for the implementation of the Offering and the Issue.
5. **RESOLUTIONS:** After examining and discussing the matters on the agenda, pursuant to article 17 of the Company's Bylaws and its respective items, the attending Board members unanimously resolved to approve:
 - 5.1. the fundraising to be conducted by PRVias through the 1st (first) Issue of Debentures, which will be the object of the Offering, pursuant to CVM Resolution 160, in the amount of R\$1,010,000,000.00 (one billion and ten million reais), whose terms and conditions will be set out in the "*Private Instrument of Indenture of the 1st (First) Issue of Simple, Non-Convertible, Unsecured Debentures, with Additional Personal Guarantee, in a Single Series, for Public Distribution, Under an Automatic Distribution Registration Process, of Concessionária de Rodovias PRVias S.A.*" ("Indenture"), with the following main characteristics: **(i)** the Debentures will be due in 5 (five) years as from the issue date, under the terms to be defined in the Indenture; **(ii)** the face value or the balance of the face value of the Debentures, as applicable, will be adjusted for inflation based on the Extended National Consumer Price Index - IPCA as from the first payment date up to its effective payment date, calculated *pro rata temporis* per business day elapsed, according to the formula set out in the Indenture, with the result of the restatement automatically incorporated into the face value of the Debentures, or the balance of the face value, as applicable ("Inflation Adjustment of the Debentures" and "Restated Face Value"). The Restated Face Value of the Debentures will be entitled to remuneration interest to be defined in the Book Building Process (as defined in the Indenture), corresponding, at the most, to the highest rate from among the following: **(ii.1)** the internal rate of return of Tesouro IPCA+ (the new name of the Brazilian Treasury Note "Nota do Tesouro Nacional, Série B – NTN-B"), due in 2030, to be calculated based on the indicative prices disclosed by the Brazilian Association of Financial and Capital Market Entities on its website (www.ansima.com.br) at the market close of the business day of the holding of the Book Building Process, less an exponential charge of, at the most, 0.16% (zero point sixteen percent) per year, based on 252 (two hundred and fifty-two) business days; or **(ii)** at the most, 7.60% (seven point sixty percent) per year, based on 252 (two hundred and fifty-two) business days, levied from the first payment date, the

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Incorporation Date, or the immediately previous Remuneration Payment Date (inclusive) (as defined in the Indenture), as applicable, to the effective payment date (exclusive) (“Remuneration Interest” or “Remuneration”); and (iii) in the event of late payment of any amount due by PRVias to the holders of the Debentures, pursuant to the terms to be defined in the Indenture, in addition to the payment of Remuneration Interest, any overdue amount will be subject, regardless of notice, notification or court or out-of-court notification, to: (a) a non-compensatory fine of 2% (two percent), and (b) late payment interest of 1% (one percent) per month, calculated *pro rata temporis* from the date of default up to the effective payment date, both calculated on the amount due and unpaid.

5.2. the authorization for the Company's Executive Officers and/or legal representatives, including, but not limited to, duly appointed proxies under the terms of its Bylaws, to carry out all acts required for the implementation of the Offering and the Issue.

6. **CLOSURE:** There being no further business to address, the meeting was adjourned, and these minutes were read, found in order, approved, and signed by all attending Board members, and its certificate will be digitally signed, according to paragraph 1 of article 10 of Provisional Presidential Decree 2,200-2/2001, and subitem “c” of paragraph 1 of article 5 of Law 14,063/2020, and filed with the competent Registry of Commerce. São Paulo - SP, February 17, 2025. **Signatures:** João Henrique Batista de Souza Schmidt, Chair; and Roberto Penna Chaves Neto, Secretary. **Board Members:** (1) Ana Maria Marcondes Penido Sant'Anna; (2) Claudio Borin Guedes Palaia; (3) Eduardo Bunker Gentil; (4) Eliane Aleixo Lustosa de Andrade; (5) João Henrique Batista de Souza Schmidt; (6) José Guimarães Monforte; (7) Leonardo de Mattos Galvão; (8) Luiz Carlos Cavalcanti Dutra Junior; (9) Mateus Gomes Ferreira; (10) Roberto Egydio Setubal; and (11) Vicente Furletti Assis.

This is a free English translation of the minutes drawn up in the Company's records.

João Henrique Batista de Souza Schmidt
Chair
Signed via Digital Certificate (ICP-Brasil)

Roberto Penna Chaves Neto
Secretary
Signed via Digital Certificate (ICP-Brasil)