

CPTM - Lines 8 (Diamond) and 9 (Emerald)

BM&FBovespa: **CCRO3**

Bloomberg: **CCRO3 BZ**

Thomson Reuters: **CCRO3-BR**

www.ccr.com.br/ri

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CCR – CCR S.A., a publicly held
company, headquartered at Av. Chedid
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Corporate Taxpayer's ID (CNPJ):
02.846.056/0001-9
Company Registry (NIRE):
35.300.158.334

São Paulo, June 30, 2021 – CCR S.A. ("CCR") (B3:CCRO3; Bloomberg:CCRO3BZ; Reuters:CCRO3.SA), pursuant to CVM Instruction 358, hereby informs its shareholders and the market in general that, on this date, in line with the Material Facts disclosed by the Company on April 20, 2021, May 31, 2021 and June 21, 2021, its subsidiary Concessionária das Linhas 8 e 9 do Sistema de Trens Metropolitanos de São Paulo S.A. ("ViaMobilidade Linhas 8 e 9") and the State of São Paulo, with the intervening of the Secretary of Metropolitan Transportation - STM, signed Concession Agreement 02/2021, whose object is the onerous concession of public passenger rail transportation services of Lines 8 - Diamond and 9 - Emerald of the São Paulo Metropolitan Trains Network, comprising its operation, maintenance, conservation, improvements and expansion.

The concession shall have a term of thirty (30) years, beginning on the date the commercial operation initiation orders are issued for Lines 8 - Diamond and 9 - Emerald.

The signing of this Concession Agreement represents the completion of yet another important stage in CCR's strategic planning, which aims at its qualified growth, adding value to shareholders and contributing to the socioeconomic and environmental development of Brazil.

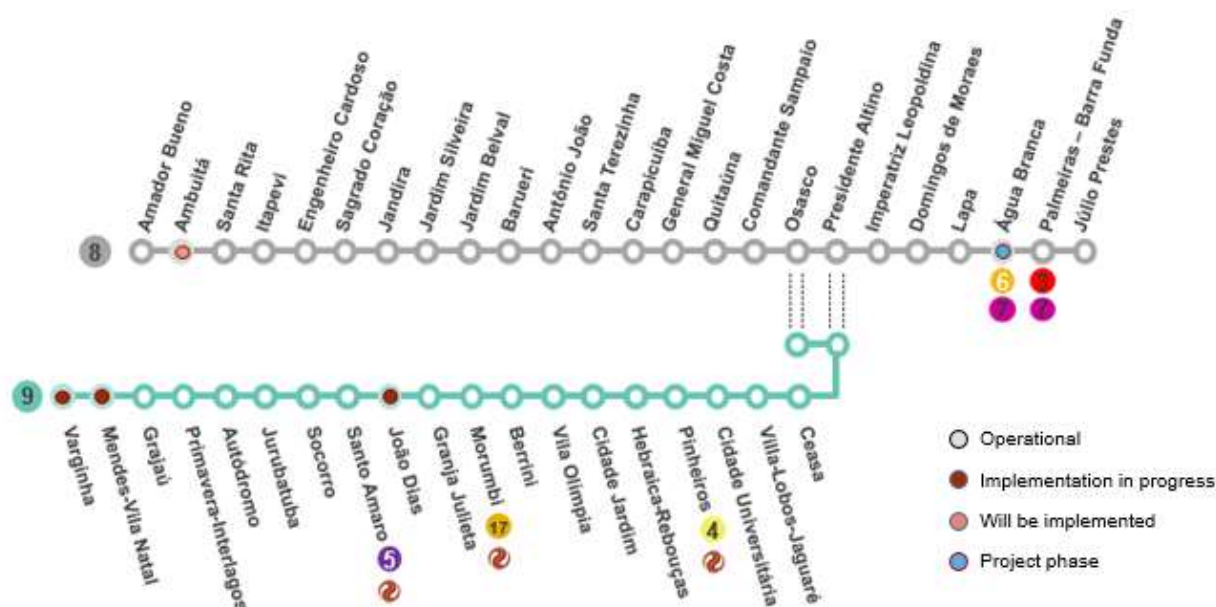
Object of the Concession

International Competition 01/2020 for the onerous concession of public passenger rail transportation services of Lines 8 - Diamond and 9 - Emerald of the São Paulo Metropolitan Trains Network.

Line 8 (Diamond) shall have a total of 23 stations along 41.6 kilometers, connecting the Julio Prestes station to the Amador Bueno station. The line interconnects with Lines 3 (Red), 7 (Ruby) and 9 (Emerald) and will also interconnect with Line 6 (Orange).

Line 9 (Emerald) connects the Grajaú station with the Osasco station, along 32.5 kilometers and with a total of 18 stations. With the start of operations between the Grajaú and Varginha stations, and the completion of the Joao Dias station, it will

have 37 kilometers in length and a total of 21 stations. Line 9 interconnects with Lines 4 (Yellow), 5 (Lilac) and 8 (Diamond), and will also interconnect with Line 17 (Gold).



Concession Data

Term ¹	30 years
Minimum bid (base date Sep/20)	R\$ 303 million
Offering bid (base date Apr/21)	R\$ 980 million
Inspection fee	0.5% of Gross Tariff Revenue
Remuneration tariff (base date Sep/20)	R\$ 2.84 per passenger transported
Tariff readjustment for years 1 to 6 (annually in September)	Index basket: 20% INCC, 50% IPCA and 30% IGP-M
Tariff readjustment after year 6 (annually in September)	IPCA
Estimated total investment (base date Apr/21)	R\$ 3.9 billion

1. As of the end of the 7-month pre-operational period.

In thousands of passengers	2022 ¹	2025
Passengers transported per year	234,910	307,208
Passengers transported per business day	824	1,078

In R\$ MM (nominal values)	2022 ¹	2025
Gross Revenue	884.1	1,181.5
EBITDA	265.0	577.9
EBITDA Margin	30%	49%

1. Considering 2022 as year 1 of the Concession, after the pre-operational period

About the CCR Group and CCR:

About Grupo CCR: founded in 1999, Grupo CCR is one of Latin America's largest infrastructure services companies. The beginning of its trajectory occurred in the highway concessions segment with further diversification of its portfolio. In 2018, Grupo CCR transformed its four core areas into divisions that consolidate business units. These companies are: CCR Lam Vias, CCR Infra SP, CCR Aeroportos and CCR Mobilidade. The divisions are responsible for managing Grupo CCR's current businesses and developing and evaluating new opportunities in the primary and secondary markets, both in Brazil and abroad. Thanks to its pioneering spirit, it was the first group in the infrastructure services segment to join the Novo Mercado listing segment of B3 (former BM&FBovespa). Grupo CCR currently has more than 12,800 employees and is responsible for the governance and maintenance of 3,955 kilometers of highways in six States, and for the management of airports and passenger transportation services in subways, VLT and barges, transporting more than 1.7 million passengers per day. Including Lines 8 and 9 granted by CPTM and 15 airports granted by ANAC, this figure may reach 2.85 million passengers. The Company is recognized in the domestic and international markets for adopting the highest standards of corporate governance as the basis for its operation, which are listed in the Integrity and Compliance Program.

About CCR: CCR is the holding company of Grupo CCR and was one of the first companies to join the Novo Mercado listing segment of B3 (formerly BM&FBovespa), in the Brazilian stock market. Its capital stock consists entirely of common shares with voting rights, and it has a free float of 55.23%. CCR is included in the IBOVESPA Index, as well as in the ISE (Corporate Sustainability Index), ICO2 (Carbon Efficient Index), IGC (Special Corporate Governance Stock Index), IBrX-50 (Brazil Index 50), IBrX-100 (Brazil Index 100) and the MSCI Latin America index. With over 20 years of experience, it has been recognized in Brazil and abroad.